Practical guidance

For managing your PFI contracts

NISTA's PFI Centre of Excellence provides structured guidance to help contracting authorities manage PFI contracts more effectively throughout their operational and expiry phases.

What the guidance covers

The guidance is organised around the main areas contracting authorities typically need to manage across the life of PFI contracts, including:

- Building the foundations for effective contract management
- Understanding your contract documents, obligations and areas of risk
- Reviewing contract management arrangements and setting a clear strategy
- Strengthening governance and the intelligent client function
- Preparing for performance management guidance when it is published
- Accessing guidance on specific contract issues such as expiry, asset condition, decarbonisation, insurance, distressed projects and reset

The guidance includes practical tools and templates to help you apply it to your own contract arrangements.

Core contract management guidance

We have published guidance covering:

- PFI Foundations
- Document Stocktake
- Contract Review
- Gaps and Ambiguities
- Contract Management Strategy
- Contract Management Plan
- Governance
- Intelligent Client Function

Performance management guidance

Performance management guidance is due to be published in spring 2027.

Guidance on key contract issues

A wider suite of guidance is also available to support you in managing specific areas, including:

- Preparing for PFI Contract Expiry
- PFI Asset Condition Playbook
- Decarbonisation of Operational PFI Contracts
- Insurance Guidance for PFI Projects
- Navigating the Risks of PFI Project Distress
- PFI Reset

Access the guidance

All guidance is available on GOV.UK – View guidance

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Authority

2026