



Department for Transport

September 2026

DfT Board



Lord Hendy of Richmond Hill CBE
Minister of State



Simon Lightwood MP
Parliamentary under Secretary



Rt Hon Heidi Alexander MP
Secretary of State



Justin Madders MP
Parliamentary under Secretary



Keir Mather MP
Parliamentary under Secretary



Richard Goodman
Director General,
Rail Group



Jo Shanmugalingam
Permanent Secretary



Barbara Bennett
Director General,
Corporate Delivery Group



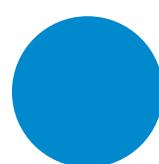
Ross Gribbin
Director General,
Decarbonisation, Technology
& Strategy Group



Ian King
Non-Executive



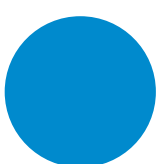
Richard Keys
Non-Executive



Vacant
Non-Executive



Dame Sarah Storey
Non-Executive



Vacant
Non-Executive

Rail Group

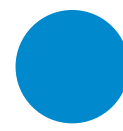
Rail Performance and Sponsorship | Rail Reform | Director of Workforce Reform Taskforce | Passenger Policy and Projects | Rail Change Portfolio | Great British Railways Stand Up and Design | East West Rail



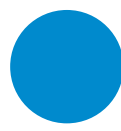
Ben Levellyn



Amy Payne



Vacant



Deborah Lewis



Amanda Roper



Marc Owen



Rosemary Hopkins

Strategic Analysis and Modelling
Tom Griffiths
Rail Analysis
Claire Worsdall
Rail Reform, Research and Statistics
Paul Griffin
Rail Industry Standards and Capability
Jeremy Hotchkiss
International Rail and Rail Freight
Andrea Pearson
Rail Shareholder Team
Tracey Sedgley
Rail Sponsorship
Nick Wilcox
Financial, Commercial & Access Reform
Alex Szyjanowicz
Rail Sector Accountability Policy
Alicia Gie
Rail Reform Legislation
Josh Kossoff
Coherence & Cross-Cutting Policy
Joe Hickey
Rail Workforce Pay and Productivity
Lakshmi Hans
Passenger Experience and Inclusion
Rebecca Hall
Rail Commercial and Contracts Partner
Slobhan Oudahar
RDG Programme and FTR Legislative Reform
Charlotte Clarke
Fares, Ticketing and Retail Policy
Victoria Race
Rail Change Portfolio Office
Ruth Collins
Rail International Strategy and Engagement
John Connell
Rail Transition Programme
San Puri-Starr
GBR Design and Stand Up
Toby Fountain
East West Rail
Jodie Lofthouse

Public Transport and Local Group

Public Transport Strategy and Security | Local Passenger Transport and Inclusion | Local Transport, Housing and Planning | Regions and Cities Partnership and Delivery | Northern Powerhouse Rail and Network Planning | Accident Investigation Branches



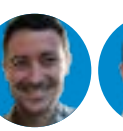
Ben Smith



Stephen Fidler



Jessica Matthew



John Hall



Nick Bisson



Lucy Bird

Safer Streets Mission
Sarah Francis and Rosie Sneathall
Public Transport Portfolio Office
Sofia Marcal Whittles
Land Transport National Security
Shanez Cheyran
Integrated and Active Travel Division
Caroline Fish
Bus Funding and Ticketing
Erum Mussa
Bus Partnerships & Decarbonisation
Jenny Vulp
Investment, Support, People, Inclusion, Reporting & Equalities
Nina Sikomrowski-Brown
Accessibility, Coaches, Taxis and Community Transport
Liz Wilson
Bus Legislation and Franchising
Nicola Cullen
Local & Regional Transport Analysis
Liz Jacobs
Local Infrastructure & Strategy
People, Inclusion, Reporting & Equalities
Dave Harding
Transport Housing and Development
Cambyse Jafari-Pak
Planning
Sam Collins-Hill
City Regions Strategic Policy Funding & Oversight
Mark Aldworth
Regional Partnerships - North and East Midlands
Andy Rhind
Regional Partnerships - West Midlands and South
Dan Taylor
Infrastructure Delivery
Dan Lineham
Major Infrastructure Sponsorship
Fiona Jackson
NPR Consents and Environment
Cathrina Henderson
NPR Liverpool-West Yorkshire and Regeneration
Jen Brown
Network Planning, Business Case & Eastern Upgrades
Charlie Small
NPR Manchester Route
Leo Warren
Rail Accident Investigation Branch
Andrew Hall
Marine Accident Investigation Branch
Robert Loder
Air Accident Investigation Branch
Robert Balls



Conrad Bailey
Director General,
Public Transport and Local Group



Antonia Williams
Director General,
Road Transport Group



Dean Creamer
Director General,
Major Rail Projects Group



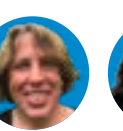
Ashley Ibbett
Director General,
Aviation, Maritime and Security

Road Transport Group

Freight and Borders | Lower Thames Crossing | National Highways Sponsorship | Roads Strategy | National Highways Enforcement | Office for Zero Emissions | Future Transport Systems | Active Travel England | Driving and Vehicle Standards Agency | Driver and Vehicle Licensing Agency | Vehicle Certification Agency



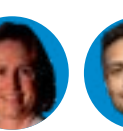
Louise Morgan



Kate Cohen



Haroon Chughtai



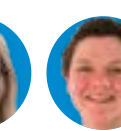
Becky Morrison



Rupesh Mehta



Richard Bruce and Caroline Low



Claire Wren



Graham Grant



Beverley Warrington



Tim Moss



Pia Wilkes

Borders Resilience and Response
Lydia Austin
Future Border Strategy
Paul O'Sullivan
Freight and Borders Analysis
Daniel Broadfield
Multi-Modal Freight
Jenny Ward
Road Freight
Hannah Tooze and Katherine Macdovitt
Lower Thames Crossing
Jo Stanyard
Lower Thames Crossing
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Policy Sponsorship and Strategy
Faith Wilkinson
Future Roads Investment & Shareholding
Rupert Furness
Tier 1 Projects Sponsorship
Danny Trapp
Client Portfolio and Performance for Strategic Roads
Laura Marquis
Traffic and Technology
Gavin James
Statistics Roads and Freight
Gemma Brand
Roads Economics Modelling and Evaluation
Neil Shorten
Micromobility, Active Travel, Charges and Highways
Helen McGill and Richard Thomas
Road Strategy Delivery
Elie Costigan
Recommending Enforcement and Review
Joe James
National Highways Enforcement
Tom Payne-Gibson
Strategic Charging Infrastructure
Stephen Rippon
Charging Infrastructure Deployment
Nick Shaw
Vehicle Consumer Strategy
Joshua Harris-Kirkwood
Vehicle Regulations and HGVs
Rosaleen Marshall
OZEV Analysis Team
Jenna O'Byrne
International Vehicle Standards
Phil Earl
Centre for Connected and Autonomous Vehicles
Simon Connick
Road Safety Division
Cathy Miller
FTS Analysis, Enablers and Strategy
Mike Head
Director of Planning, Development and Strategy
Sophie Edmonds
Chief Operating Officer
Vijay Sharma
Director of Inspections
Brian Deegan
Director of Data and Analysis
Chris Stewart
Director of Services (Vehicle)
Richard Hennessy
Director of Services (Enforcement)
Marian Kison
Chief Digital and Information Officer
Dan Lineham
Director of Policy
Oliver Mulvey
Director of Customer Relations and Communications
Sarah Maddocks
Chief Operating Officer for DfT
Peter Hearn
Finance Director
Tracy Nash
Human Resources and Estates Director
Sarah Stacey
Operations and Customer Services Director
Tony Ackroyd
Chief Digital Technology Officer
Tom Brewer
Strategy, Policy and Communications Director
Lynette Rose
Commercial Director
Darren Thompson
Head of Estates and Facilities Management
Gin Powell
Chief Finance, HR and Commercial Director
Rupinder Dhillon
People, Systems and Organisational Design
Gillian Harrison
Strategy & Programme
Andrew Appiah
Interim Euston Finance Director
Vinny Chandra
Stations Sponsor
Paul Stewart
Controls Sponsor
Andy Ian
Civils and Route-wide Sponsor
Rachel Wilson
Rolling Stock, Systems and Integration
Nick Adams
Euston Strategy
Aisling O'Driscoll
Euston Transport Requirements
Stuart Voller
Euston Delivery Model and Development
Steven Howell
Euston Private Finance
Inna Cook
Funding and Sponsorship
Helen Ramsden
Land and Property
Rob Middleton
Major Rail Projects Analysis
Alice Oresley and Priya Shah
HS2 Ltd and EDC Shareholding
Michelle Kennard
Programme and Benefits
Kate Parry
Shadow Operator and End State
Paul Sherrell
Future Infrastructure and Legacy
Katie McCann and Rowena Ridout
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Oliver Housden
National Security and Science Research
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Aviation Security and International Operations
Davina Henderson
Aviation Security and Strategy
Chris Selim
Maritime Security Division
Laura Cooke
Transport Resilience
Rebecca Bowers
Aviation, Maritime and Border Analysis
Emma Southall
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Aviation, Safety, Innovation and Skills
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Heathrow Expansion Policy
Martin Gilmour
Heathrow Expansion Strategy and Delivery
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Maritime People and Safety
Dave Whyte
Maritime Strategy and Sponsorship
Shahab Pava
Maritime Strategy and Sponsorship
Shahab Pava
Environment and Decarbonisation
Eamonn Beirne and Debbie Owens
Ports and Shipping
Olivia Haslam
Head of Secretariat
Clare Dixon
Land, Maritime, Freight & Supply Chain
Phil Bateman
Gulf & International Cell
Sam Howard
Director of UK Customer Maritime Services
Fraser Healey
Director of HMT Coastguard
Claire Hughes
Director of UK Customer Maritime Services
Lars Lippuner
Director of Information and Technology
Emma Woolton
Chief Medical Advisor
Dr Sue Stannard
Director of People, Safety and Communications
Matthew Briggs
Director of Corporate Services
Chloe Bowes
Director of Finance, Compliance and Estates
Oliver Paxon
Chief Coastguard
Patrick O'Callaghan
SRD-UK Search and Rescue
Mark Bradley

Major Rail Projects Group

Euston Delivery Company | Director of HS2 Delivery | Euston | Portfolio Management | Policy and Benefits



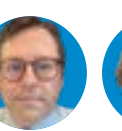
Peter Wilkinson



Beverley Weston



Jill Adam



Luke Wells



Susanna May

Aviation, Maritime and Security Group

Transport Security | Resilience Analysis, International and Sanctions | Aviation | Heathrow Expansion Directorate | Maritime | Middle East Taskforce | Maritime and Coastguard Agency



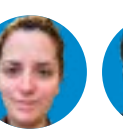
Sarah Nacey



Andy Gregory



David Silk



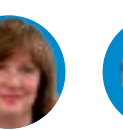
Hannah Nowell



Lola Fadina



Chrissy Tichler



Virginia McVea



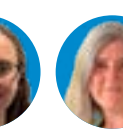
Shahid Omer



Ian Mulheim



Sam Rose



Ann-Therese Farmer



Patricia Thornley



Dave Buttery



Tom Lawrence

National Security Division
Oliver Housden
National Security and Science Research
Simon Lancaster
Aviation Security and International Operations
Davina Henderson
Aviation Security and Strategy
Chris Selim
Maritime Security Division
Laura Cooke
Transport Resilience
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Matthew Briggs
Director of Corporate Services
Chloe Bowes
Director of Finance, Compliance and Estates
Oliver Paxon
Chief Coastguard
Patrick O'Callaghan
SRD-UK Search and Rescue
Mark Bradley

Corporate Delivery Group

Project Delivery and Performance | Group HR and Shareholding, Appointments and Inquiry Response Director | Corporate Finance and Property | Group Finance | Group Commercial | Transformation Director | Digital, Information and Security



Sacha Hattea and Claire Gibbs



Mary Halle



Alistair Cormack



Tirth Benning



Paul Rodgers



Iain Forbes



Gavin Gaunt

Project Delivery Excellence and Profession
Serena Cussons
Portfolio and Project Assurance
John Sartin
Chief Engineer
David Coles
Risks, Reporting
Vacant
Public Body Reviews, Inquiries and National Highways Shareholding
Sophie Keay
Public Appointments and Centre of Excellence
Dawn Dandy
Culture and Capability
Francesca Leyne
Business Partnering, Talent and Resourcing
Jennie Newmarch
Group Reward and Employee Experience
Adam Lloyd
Group HR Operations
Sarah Casey
Shared Services Implementation and Performance
Dave Johnson-Alton
Change and Organisational Design
Asha Zafar and Sarah Turner
Head of Operational Estates
Jo Trillio
Corporate Finance Advisory
Peter Brown
Head of Property Portfolio and Advisory
Nick Lambert
Corporate Finance Advisory
Revantha Rodriguez
Corporate Finance Advisory
Helene Walden
Strategic Finance and Planning
James Pfeffer
Financial Accounting and Control
Robert Hart
Finance Operations
Deborah Allen
Finance Business Partners
Ashton Edwin
Assurance, Supply Chain and Category Management
Ann McChesney
Commercial Relationship Management
Peter Birkbeck
Commercial Strategy, Policy and Capability
Ian Edwards
Operations, Digital data and Technology
Cristina Bizzi
Transformation Team
Carly Freeston
Portfolio Management
Sioned James
Digital Strategy Projects
Suzanne Taylor
Digital Assurance, Compliance & Controls
Emily Meredith
Digital Performance and Capability
Joanna Vaughan
Service line ownership
Vacant
Platforms & Technology
Vacant

Government Legal Department

Legal Director | Deputy Legal Director



Stephen Cave



Tracey Kerr

Rail Transformation
Katherine Scott
Rail Passenger Services
Susan Preston
Rail Strategy and Policy
Daniel Lee
Rail Workforce, Governance and Logistics
Ingrid Overett-Sommer
Roads, Motoring and Freight
David Anderson
Future of Transport, Environment and Legislation
Jason Whiston & Jane Worthington
Aviation
Hilton Leslie
International
Collette Watson
Maritime
Louise Johnson
Infrastructure, Commercial and Devolution
Monica Brij
Roads Strategy, Infrastructure and Local Transport
Rachel Landau & Anni Bhainia