

Exec Transparency Report January to March 2026								
Name	Position held	Booking Date	Travel Date	Category Type	Origin	Destination	Class/Room	Amount
Alan Foster	Deputy CEO and Chief Financial Officer	09/01/2026	15/01/2026	Rail	Birmingham International	London Euston	Standard	£ 74.50
Alan Foster	Deputy CEO and Chief Financial Officer	09/01/2026	15/01/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	11/01/2026	14/01/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Alan Foster	Deputy CEO and Chief Financial Officer	18/01/2026	22/01/2026	Rail	Birmingham International	London Euston	Standard	£ 84.50
Alan Foster	Deputy CEO and Chief Financial Officer	18/01/2026	22/01/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	23/01/2026	27/01/2026	Rail	Birmingham International	London Euston	Standard	£ 74.50
Alan Foster	Deputy CEO and Chief Financial Officer	23/01/2026	27/01/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Alan Foster	Deputy CEO and Chief Financial Officer	23/01/2026	28/01/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Alan Foster	Deputy CEO and Chief Financial Officer	23/01/2026	02/02/2026	Rail	Birmingham International	London Euston	Standard	£ 56.00
Alan Foster	Deputy CEO and Chief Financial Officer	23/01/2026	02/02/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	25/01/2026	05/02/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Alan Foster	Deputy CEO and Chief Financial Officer	28/01/2026	29/01/2026	Rail	Birmingham International	London Euston	Standard	£ 84.50
Alan Foster	Deputy CEO and Chief Financial Officer	28/01/2026	28/01/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	09/02/2026	11/02/2026	Rail	Birmingham International	London Euston	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	09/02/2026	11/02/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	09/02/2026	19/02/2026	Rail	Birmingham International	London Euston	Standard	£ 72.00
Alan Foster	Deputy CEO and Chief Financial Officer	09/02/2026	19/02/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	15/02/2026	19/02/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Alan Foster	Deputy CEO and Chief Financial Officer	24/02/2026	02/03/2026	Rail	Birmingham International	London Euston	Standard	£ 64.00
Alan Foster	Deputy CEO and Chief Financial Officer	24/02/2026	02/03/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	24/02/2026	10/03/2026	Rail	Birmingham International	London Euston	Standard	£ 69.00
Alan Foster	Deputy CEO and Chief Financial Officer	24/02/2026	10/03/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	24/02/2026	11/03/2026	Rail	Birmingham International	London Euston	Standard	£ 69.00
Alan Foster	Deputy CEO and Chief Financial Officer	24/02/2026	11/03/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	13/03/2026	18/03/2026	Rail	Birmingham International	London Euston	Standard	£ 90.00
Alan Foster	Deputy CEO and Chief Financial Officer	13/03/2026	18/03/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	13/03/2026	19/03/2026	Rail	Birmingham International	London Euston	Standard	£ 74.50
Alan Foster	Deputy CEO and Chief Financial Officer	13/03/2026	19/03/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	23/03/2026	25/03/2026	Rail	Birmingham International	London Euston	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	23/03/2026	25/03/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	27/03/2026	30/03/2026	Rail	Birmingham International	London Euston	Standard	£ 74.50
Alan Foster	Deputy CEO and Chief Financial Officer	27/03/2026	31/03/2026	Rail	London Euston	Birmingham International	Standard	£ 98.50
Alan Foster	Deputy CEO and Chief Financial Officer	27/03/2026	31/03/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Alan Foster	Deputy CEO and Chief Financial Officer	29/01/2026	30/03/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 142.50
Alan Foster	Deputy CEO and Chief Financial Officer	07/01/2026	26/01/2026	Hotel	Hotel Accommodation	London, UK	Room - 2 Nights	£ 230.20
Alan Morris	Construction Delivery Director	07/01/2026	12/01/2026	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
Alan Morris	Construction Delivery Director	07/01/2026	15/01/2026	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
Alan Morris	Construction Delivery Director	20/01/2026	25/01/2026	Rail	Birmingham Moor Street	London Marylebone	Standard	£ 50.50
Alan Morris	Construction Delivery Director	20/01/2026	29/01/2026	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
Alan Morris	Construction Delivery Director	27/01/2026	28/01/2026	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
Alan Morris	Construction Delivery Director	04/02/2026	05/02/2026	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
Alan Morris	Construction Delivery Director	04/02/2026	06/02/2026	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
Alan Morris	Construction Delivery Director	05/02/2026	10/02/2026	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
Alan Morris	Construction Delivery Director	05/02/2026	18/02/2026	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
Alan Morris	Construction Delivery Director	17/02/2026	25/02/2026	Rail	WATFORD JUNCTION	London Euston	Standard	£ 23.00
Alan Morris	Construction Delivery Director	04/03/2026	09/03/2026	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
Alan Morris	Construction Delivery Director	04/03/2026	10/03/2026	Rail	London Euston	Wilmslow	Standard	£ 183.00
Alan Morris	Construction Delivery Director	12/03/2026	17/03/2026	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
Alan Morris	Construction Delivery Director	12/03/2026	19/03/2026	Rail	London Euston	Wilmslow	Standard	£ 183.00

Alan Morris	Construction Delivery Director	24/03/2026	01/04/2026	Rail	Stockport	Milton Keynes Central	Standard	£ 101.50
Alan Morris	Construction Delivery Director	24/03/2026	01/04/2026	Rail	Milton Keynes Central	Stockport	Standard	£ 125.00
Alan Morris	Construction Delivery Director	02/03/2026	03/03/2026	Hotel	Hotel Accommodation	Ardley, UK	Room	£ 66.24
Alan Morris	Construction Delivery Director	05/02/2026	16/02/2026	Hotel	Hotel Accommodation	London, UK	Room - 2 Nights	£ 184.00
Alan Morris	Construction Delivery Director	17/02/2026	25/02/2026	Hotel	Hotel Accommodation	Daventry, UK	Room - 2 Nights	£ 187.20
Alan Morris	Construction Delivery Director	04/02/2026	05/02/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 89.99
Alan Morris	Construction Delivery Director	19/03/2026	26/03/2026	Hotel	Hotel Accommodation	Lichfield, UK	Room	£ 75.44
Alan Morris	Construction Delivery Director	05/02/2026	10/02/2026	Hotel	Hotel Accommodation	London, UK	Room - 2 Nights	£ 258.00
Alan Morris	Construction Delivery Director	12/03/2026	17/03/2026	Hotel	Hotel Accommodation	London, UK	Room - 2 Nights	£ 364.98
Alan Morris	Construction Delivery Director	20/01/2026	25/01/2026	Hotel	Hotel Accommodation	London, UK	Room - 4 Nights	£ 524.00
Alan Morris	Construction Delivery Director	18/03/2026	25/03/2026	Hotel	Hotel Accommodation	Milton Keynes, UK	Room	£ 95.00
Alan Morris	Construction Delivery Director	04/03/2026	09/03/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 150.00
Alan Morris	Construction Delivery Director	27/03/2026	14/04/2026	Hotel	Hotel Accommodation	London, UK	Room - 2 Nights	£ 289.80
Alan Morris	Construction Delivery Director	04/03/2026	04/03/2026	Hotel	Hotel Accommodation	Milton Keynes, UK	Room	£ 95.00
Alan Morris	Construction Delivery Director	12/02/2026	23/02/2026	Hotel	Hotel Accommodation	Slough, UK	Room	£ 129.00
Alan Morris	Construction Delivery Director	18/03/2026	23/03/2026	Hotel	Hotel Accommodation	Slough, UK	Room - 2 Nights	£ 295.20
Alan Morris	Construction Delivery Director	12/02/2026	24/02/2026	Hotel	Hotel Accommodation	Watford, UK	Room	£ 135.00
Emma Head	Chief Railway Officer	10/03/2026	18/03/2026	Rail	Tamworth	Zone U12* Londn	Standard	£ 85.00
Emma Head	Chief Railway Officer	10/03/2026	18/03/2026	Rail	Zone U12* Londn	Tamworth	Standard	£ 85.00
Emma Head	Chief Railway Officer	10/03/2026	19/03/2026	Rail	Tamworth	London Euston	Standard	£ 71.00
Emma Head	Chief Railway Officer	10/03/2026	20/03/2026	Rail	London Euston	Tamworth	Standard	£ 32.50
Emma Head	Chief Railway Officer	17/03/2026	24/03/2026	Rail	Tamworth	London Euston	Standard	£ 89.50
Emma Head	Chief Railway Officer	17/03/2026	24/03/2026	Rail	London Euston	Tamworth	Standard	£ 81.50
Emma Head	Chief Railway Officer	17/03/2026	25/03/2026	Rail	Birmingham International	Coventry	Standard	£ 3.30
Emma Head	Chief Railway Officer	17/03/2026	25/03/2026	Rail	Coventry	London Euston	Standard	£ 73.50
Emma Head	Chief Railway Officer	19/03/2026	30/03/2026	Rail	Tamworth	London Euston	Standard	£ 60.50
Emma Head	Chief Railway Officer	19/03/2026	31/03/2026	Rail	London Euston	Tamworth	Standard	£ 71.00
Emma Head	Chief Railway Officer	19/03/2026	25/03/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Emma Head	Chief Railway Officer	25/03/2026	25/03/2026	Rail	London Euston	Coventry	Standard	£ 73.50
Emma Head	Chief Railway Officer	25/03/2026	25/03/2026	Rail	Coventry	Birmingham International	Standard	£ 3.30
Emma Head	Chief Railway Officer	26/03/2026	30/03/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Emma Head	Chief Railway Officer	26/03/2026	31/03/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Emma Head	Chief Railway Officer	26/03/2026	01/04/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Emma Head	Chief Railway Officer	26/03/2026	01/04/2026	Rail	Tamworth	London Euston	Standard	£ 89.50
Emma Head	Chief Railway Officer	26/03/2026	01/04/2026	Rail	London Euston	Tamworth	Standard	£ 101.00
Emma Head	Chief Railway Officer	07/01/2026	14/01/2026	Rail	Tamworth	Zone U12* Londn	Standard	£ 85.00
Emma Head	Chief Railway Officer	07/01/2026	14/01/2026	Rail	Zone U12* Londn	Tamworth	Standard	£ 85.00
Emma Head	Chief Railway Officer	26/01/2026	27/01/2026	Rail	Tamworth	London Euston	Standard	£ 92.00
Emma Head	Chief Railway Officer	26/01/2026	30/01/2026	Rail	London Euston	Tamworth	Standard	£ 46.40
Emma Head	Chief Railway Officer	26/01/2026	30/01/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Emma Head	Chief Railway Officer	26/01/2026	28/01/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Emma Head	Chief Railway Officer	29/01/2026	05/02/2026	Rail	Tamworth	London Euston	Standard	£ 81.50
Emma Head	Chief Railway Officer	29/01/2026	06/02/2026	Rail	London Euston	Tamworth	Standard	£ 46.40
Emma Head	Chief Railway Officer	04/02/2026	05/02/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Emma Head	Chief Railway Officer	05/02/2026	06/02/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Emma Head	Chief Railway Officer	06/02/2026	11/02/2026	Rail	Tamworth	London Euston	Standard	£ 89.50
Emma Head	Chief Railway Officer	06/02/2026	12/02/2026	Rail	London Euston	Tamworth	Standard	£ 30.50
Emma Head	Chief Railway Officer	11/02/2026	24/02/2026	Rail	Tamworth	London Euston	Standard	£ 71.00
Emma Head	Chief Railway Officer	11/02/2026	24/02/2026	Rail	London Euston	Tamworth	Standard	£ 71.00
Emma Head	Chief Railway Officer	19/02/2026	24/02/2026	Rail	London Euston	Tamworth	Standard	£ 89.50
Emma Head	Chief Railway Officer	05/03/2026	10/03/2026	Rail	Tamworth	London Euston	Standard	£ 89.50

Emma Head	Chief Railway Officer	05/03/2026	10/03/2026	Rail	London Euston	Tamworth	Standard	£ 89.50
Emma Head	Chief Railway Officer	19/03/2026	19/03/2026	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
Emma Head	Chief Railway Officer	06/01/2026	11/02/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 148.50
Emma Head	Chief Railway Officer	07/01/2026	05/02/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 125.10
Emma Head	Chief Railway Officer	19/02/2026	20/04/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 143.98
Emma Head	Chief Railway Officer	22/01/2026	28/01/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 151.99
Emma Head	Chief Railway Officer	22/01/2026	27/01/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 145.99
Emma Head	Chief Railway Officer	22/01/2026	29/01/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 108.98
Emma Head	Chief Railway Officer	05/02/2026	19/03/2026	Hotel	Hotel Accommodation	London, UK	Room	£ 144.08
Mark Wild	Chief Executive Officer	11/01/2026	13/01/2026	Rail	London St Pancras	Derby	Standard	£ 27.95
Mark Wild	Chief Executive Officer	11/01/2026	13/01/2026	Rail	Derby	London St Pancras	Standard	£ 53.80
Mark Wild	Chief Executive Officer	19/01/2026	20/01/2026	Rail	Birmingham International	Birmingham New Street	Standard	£ 3.30
Mark Wild	Chief Executive Officer	19/01/2026	20/01/2026	Rail	London Euston	Birmingham International	Standard	£ 17.95
Mark Wild	Chief Executive Officer	19/01/2026	21/01/2026	Rail	Birmingham New Street	London Euston	Standard	£ 33.60
Mark Wild	Chief Executive Officer	21/01/2026	23/01/2026	Rail	London Euston	Birmingham New Street	Standard	£ 48.05
Mark Wild	Chief Executive Officer	15/02/2026	16/02/2026	Rail	London Euston	Birmingham International	Standard	£ 17.95
Mark Wild	Chief Executive Officer	15/02/2026	17/02/2026	Rail	Birmingham International	London Euston	Standard	£ 33.30
Mark Wild	Chief Executive Officer	21/02/2026	23/02/2026	Rail	London Euston	Coventry	Standard	£ 43.95
Mark Wild	Chief Executive Officer	21/02/2026	23/02/2026	Rail	Coventry	Birmingham New Street	Standard	£ 3.90
Mark Wild	Chief Executive Officer	21/02/2026	23/02/2026	Rail	Birmingham New Street	London Euston	Standard	£ 33.60
Mark Wild	Chief Executive Officer	27/02/2026	03/03/2026	Rail	London Euston	Coventry	Standard	£ 36.95
Mark Wild	Chief Executive Officer	27/02/2026	03/03/2026	Rail	Coventry	Birmingham New Street	Standard	£ 3.90
Mark Wild	Chief Executive Officer	27/02/2026	04/03/2026	Rail	Birmingham New Street	London Euston	Standard	£ 33.60
Mark Wild	Chief Executive Officer	04/02/2026	03/03/2026	Hotel	Hotel Accommodation	Birmingham, UK	Room	£ 133.20
Mark Wild	Chief Executive Officer	01/02/2026	16/02/2026	Hotel	Hotel Accommodation	Birmingham, UK	Room	£ 95.80
Mark Wild	Chief Executive Officer	16/01/2026	20/01/2026	Hotel	Hotel Accommodation	Birmingham, UK	Room	£ 100.00
Ruth Dunphy	Chief Transformation Officer	02/02/2026	03/02/2026	Rail	Stockport	Stafford	Standard	£ 25.60
Ruth Dunphy	Chief Transformation Officer	02/02/2026	03/02/2026	Rail	Stafford	London Euston	Standard	£ 123.00
Ruth Dunphy	Chief Transformation Officer	02/02/2026	05/02/2026	Rail	London Euston	Stockport	Standard	£ 79.40
Ruth Dunphy	Chief Transformation Officer	08/01/2026	13/01/2026	Rail	Stockport	London Euston	Standard	£ 193.00
Ruth Dunphy	Chief Transformation Officer	08/01/2026	15/01/2026	Rail	London Euston	Stockport	Standard	£ 79.40
Tim Smart	Managing Director, Rail Development	13/01/2026	21/01/2026	Rail	London Euston	Birmingham New Street	Standard	£ 100.50
Tim Smart	Managing Director, Rail Development	13/01/2026	23/01/2026	Rail	Birmingham New Street	London Euston	Standard	£ 58.50
Tim Smart	Managing Director, Rail Development	21/01/2026	04/02/2026	Rail	London Euston	Birmingham New Street	Standard	£ 58.50
Tim Smart	Managing Director, Rail Development	21/01/2026	05/02/2026	Rail	Birmingham New Street	London Euston	Standard	£ 82.00
Tim Smart	Managing Director, Rail Development	22/01/2026	27/01/2026	Rail	London Victoria	West Malling	Standard	£ 24.10
Tim Smart	Managing Director, Rail Development	22/01/2026	27/01/2026	Rail	West Malling	London Victoria	Standard	£ 24.10
Tim Smart	Managing Director, Rail Development	02/02/2026	10/02/2026	Rail	London Euston	Birmingham New Street	Standard	£ 67.50
Tim Smart	Managing Director, Rail Development	02/02/2026	11/02/2026	Rail	Birmingham New Street	London Euston	Standard	£ 59.50
Tim Smart	Managing Director, Rail Development	05/03/2026	11/03/2026	Rail	London Euston	Birmingham New Street	Standard	£ 90.00
Tim Smart	Managing Director, Rail Development	05/03/2026	13/03/2026	Rail	Birmingham New Street	London Euston	Standard	£ 55.00
Tim Smart	Managing Director, Rail Development	11/03/2026	17/03/2026	Rail	Farringdon	West Drayton	Standard	£ 13.30
Tim Smart	Managing Director, Rail Development	11/03/2026	17/03/2026	Rail	West Drayton	Farringdon	Standard	£ 13.30
Tim Smart	Managing Director, Rail Development	14/01/2026	04/02/2026	Hotel	Hotel Accommodation	Birmingham, UK	Room	£ 116.18
Tim Smart	Managing Director, Rail Development	10/02/2026	11/03/2026	Hotel	Hotel Accommodation	Birmingham, UK	Room - 2 Nights	£ 245.86
Tim Smart	Managing Director, Rail Development	02/02/2026	10/02/2026	Hotel	Hotel Accommodation	Birmingham, UK	Room	£ 135.98