

High Speed Two (HS2) Ltd (Company Number 06791686)

Register of Business Interests as of 03 July 2026

Michael William Tuke Brown

HS2 Ltd Position: Chair of the Board and Non-Executive Director

Other Current directorships or interests:

- Affinity Water (02546950) – Non-Executive Chair (controls have been applied by HS2 Ltd Board on 30 July 2025).
- Translink (NI006673) / Northern Ireland Transport Holding Company – Non-Executive Director
- NIR Operations Limited (NI021091) – Non-Executive Director
- Flexibus Limited (NI006724) – Non-Executive Director
- Ulsterbus Limited (NI006725) – Non-Executive Director
- Northern Ireland Railway Companies Limited (NI006929) – Non-Executive Director
- NIR Networks Limited (NI017638) – Non-Executive Director
- CITYBUS Limited (NI009039) – Non-Executive Director

David Lionel Alexander Goldstone

HS2 Ltd Position: Non-Executive Director

Other Current directorships or interests:

- Department for Transport Euston Delivery Company (16590916) – Senior Adviser
- Great British Energy Nuclear – Non-Executive Director
- Defence Nuclear Organisation – Member of Audit, Risk and Assurance Committee
- Agilia Infrastructure Partners Ltd – Senior Advisor

Emma Louise Head

HS2 Ltd Position: Chief Railway Officer (Executive Director)

Other Current directorships or interests:

- Railway Safety and Standard Board (RSSB) – Non-Executive Director and Industry Member Representative

Elaine Karen Holt

HS2 Ltd Position: Deputy Chair and Non-Executive Director

Other current directorships or interests:

- Cat Street Consulting Limited – Director

Ian Graham King

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- Department for Transport Board – Lead Non-Executive Director
- Gleacher Shacklock – Senior Adviser
- Schroders plc – Director
- Senior plc – Chair

Robert Davis McIntosh

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- East West Rail Limited (04066321) – Adviser to the Board
- RMCIADVISORY LTD (16159341) – Company Director and Shareholder
- Transpennine Upgrade Programme Board – Independent Chair

Anne Marie McMeel

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- National Crime Agency – Non-Executive Director

Stephen John Murphy

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- AIF Rail Limited (14986214) – Owner and Director
- DFT Operator Limited (07141122) – Non-Executive Director
- Hasler Rail AG – Adviser on Operational Safety
- Network Performance Board – Chair

Neil Martin Reynolds

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- AQWACE Ltd (12260318) – Company Director and Owner
- Chartered Institute for Management (CMI) – Chartered Champion and Chair Wales
- Global OTEC Resources Limited (09778525) – Non-Executive Director
- Institution of Civil Engineers (ICE) – CEng Fellow
- Network Rail International Limited (02938978) – Non-Executive Director
- Three-Sixty Aquaculture Limited – Non-Executive Director
- Saudi Water Authority – Strategic Advisor
- Euston Development Company Advisory Board - HS2 Non-Executive Director
- Tilbury Douglas - Advisor/Consultant
- AEA Investors - Consultant

Keith Victor Smithson

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- RCI Bank UK Limited – Non-Executive Director
- TD Global Finance Unlimited Company – Non-Executive Director
- The Law Society (Charity Number 268736) – Independent Member of the Audit Committee
- Unity Trust Bank PLC – Non-Executive Director

Fabienne Paule Viala de Lisle

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- None

Mark Wild

HS2 Ltd Position: Chief Executive Officer (Executive Director)

Other current directorships or interests:

- AWE plc (02763902) – Non-Executive Director
- Onde Ltd (14500173) – Owner and Director

Simon Marc Wills

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- The Oil and Pipelines Agency – Non-Executive Director
- B & D Energy Limited (10088491) – Non-Executive Director
- Herriard Village Charity (03857596) – Trustee
- Herriard Parish Council - Councillor
- Thamesway Limited (03702545) – Company Director
- Thamesway Solar Limited (07679222) – Company Director
- Thamesway Maintenance Services (05637552) – Company Director
- Thamesway Energy Limited (03772150) – Company Director
- Thamesway Developments Limited (06646380) – Company Director
- Thamesway Guest Houses Limited (08641958) – Company Director
- Thamesway Housing Limited (05437166) – Company Director
- Thamesway Sustainable Communities Limited (03835131) – Company Director
- National Trust (Charity Number 205846) – Member
- English Heritage (Charity Number 1140351) – Member
- Empirisys Limited (12940104) – Shareholder
- National Highways Limited (09346363) - Non-Executive Director

Company Secretariat, 03 July 2026