



Cabinet Office

Part of a Return to an Address of the Honourable the House of Commons dated 4 February 2026 relating to the appointment of Lord Mandelson as HM Ambassador to Washington

Volume II Part I



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HUMBLE ADDRESS: APPOINTMENT OF LORD MANDELSON AS HM AMBASSADOR TO WASHINGTON

That an Humble Address be presented to His Majesty, that he will be graciously pleased to give directions to require the Government to lay before this House all papers relating to Lord Mandelson's appointment as His Majesty's Ambassador to the United States of America, including but not confined to the Cabinet Office due diligence which was passed to Number 10, the Conflict of Interest Form Lord Mandelson provided to the Foreign, Commonwealth and Development Office (FCDO), material the FCDO and the Cabinet Office provided to UK Security Vetting about Lord Mandelson's interests in relation to Global Counsel, including his work in relation to Russia and China, and his links to Jeffrey Epstein, papers for, and minutes of, meetings relating to the decision to appoint Lord Mandelson, electronic communications between the Prime Minister's Chief of Staff and Lord Mandelson, and between ministers and Lord Mandelson, in the six months prior to his appointment, minutes of meetings between Lord Mandelson and ministers in the six months prior to his appointment, all information on Lord Mandelson provided to the Prime Minister prior to his assurance to this House on 10 September 2025 that 'full due process was followed during this appointment', electronic communications and minutes of all meetings between Lord Mandelson and ministers, Government officials and special advisers during his time as Ambassador, and the details of any payments made to Lord Mandelson on his departure as Ambassador and from the Civil Service except papers prejudicial to UK national security or international relations which shall instead be referred to the Intelligence and Security Committee of Parliament.

GOVERNMENT METHODOLOGY IN COMPLYING WITH THE HUMBLE ADDRESS

Summary

1. In order to provide transparency to Parliament and the public, below is set out the process by which the Government gathered, processed and published material in relation to the Humble Address of 4 February 2026. This includes the publication of Volume I on 11 March and this publication of Volume II.
2. The scope of the motion is very broad and has required the discovery, assessment, analysis and preparation of thousands of individual documents and messages. This is a task that has involved every Government department and goes far beyond the scope of any Freedom of Information Act request or Parliamentary Question. From the beginning it was recognised that the Government's response would be more similar in scale to a public inquiry. In addition, it has been necessary for the Government to navigate the added complexity of an ongoing police investigation, which it has been consistently clear it will not prejudice in its response to the Humble Address.
3. The Government's guiding principle in responding to the Humble Address has been to comply as fully and transparently as possible with the motion and Parliament's will, as swiftly as possible. Other than the redaction of individual email addresses and contact details, the majority of redactions are those which the Government has agreed with the Intelligence and Security Committee of Parliament (ISC). The only other redactions made outside the ISC process have been where there is a clear rationale, informed by the FOI Act or other legal frameworks, and in line with the clear precedent set by previous administrations. The application of such redactions has been deliberately limited, targeted, and the subject of detailed consideration on a line-by-line basis. The reasons for redaction have been clearly marked.
4. The Government has invited and received comprehensive assurance at every stage of this process, from making the initial decisions on scope, to the minutiae of specific redactions. This includes advice from leading Counsel on the principles followed and the detailed underpinning methodology, and the Chair of the Public Administration and Constitutional Affairs Committee reviewing the information which has been withheld in order not to prejudice the ongoing Metropolitan Police Service investigation.
5. The result is the largest ever Government response to a Humble Address. It represents thousands of hours of work from officials across the Government to deliver an unprecedented piece of Government transparency.

Commissioning

6. A disclosure exercise of this size required multiple commissions to every government department, in order that the Government could be assured that it was discharging Parliament's will. These are explained below.

7. To prepare the first volume of published material, an initial set of documents relevant to the appointment and withdrawal of Peter Mandelson was provided to the Cabinet Office Humble Address team by the Prime Minister's Office, following which the Foreign, Commonwealth and Development Office (FCDO) was commissioned to provide further specific documents relating to Peter Mandelson's appointment and withdrawal. These documents were subject to the same series of checks as outlined below.
8. In addition, all Government departments (including the Prime Minister's Office) received an instruction to retain all potentially relevant information shortly after the Humble Address motion was passed, to ensure that nothing in scope of the motion would be lost before departments were formally commissioned.
9. On 23 February, the the Senior Responsible Officer (SRO - the Permanent Secretary to the Cabinet Office) commissioned all departments to search for and return all electronic communications and minutes of meetings in scope of the Humble Address, in order to return information mainly within scope of the limbs of the motion concerned with messages and meetings during Peter Mandelson's tenure as Ambassador and the six preceding months. This focused on obtaining electronic communications directly between Peter Mandelson and Ministers, Pay Band 3/4 Special Advisers, Permanent Secretaries and Directors General, and minutes of meetings between those same individuals, where they were the principal attendees, rather than where they were one member among wider cast lists (for example not including formal committee meetings such as COBR or the NSC). This did not include wider groups or distribution lists, therefore excluding FCDO Diplomatic Telegrams, regional updates, thematic notes and briefing materials, press lines, corporate updates and newsletters.
10. In addition to this request, a further specific commission was made to the FCDO on 24 February, in order to target information in scope of the limbs of the motion most relevant to the FCDO. This included information relating to Peter Mandelson's withdrawal and severance.
11. Departments were asked to provide assurance on their returns on 6 March, in order that the central Humble Address team could be sure that all relevant information had been collected and to understand where further commissions may be required.
12. Departments were asked to undertake a search for any further non-corporate communications on 13 March, given the significant interest in this limb of the motion. This commission specified that all relevant non-corporate communications, except where they were purely personal in nature (for example relating to family matters or medical information), were required to be shared with the Cabinet Office. This included group messages.
13. A commission was sent to departments on 27 March which provided a further opportunity to share any additional material that departments believed should be considered in scope of the Humble Address motion. The commission also requested confirmation from departments that their initial return had captured all minutes of

meetings in scope. Such confirmation would be taken to mean that departments had cross-referred to specific individuals' calendars as well as their inboxes.

14. There were two specific commissions to relevant departments to check that all material relating to Peter Mandelson's National Security Vetting had been returned, on 21 April and 8 May.
15. Departmental Permanent Secretaries were responsible for assuring the Cabinet Office that they had taken reasonable steps to comply with the commissions and provide all relevant information. Departments were responsible for contacting all relevant current and former Ministers, Special Advisers and officials in their departments in scope of the request. Throughout the process there was an ongoing dialogue between the central team and departments, with specific sessions held with relevant private office officials to answer any questions.
16. Where individuals in scope had subsequently left the Government, the department which last employed them was responsible for contacting them and assuring their return. Where Ministers had occupied other Ministerial posts in the period between the six months prior to Peter Mandelson's appointment as HMA Washington and the date of the Humble Address motion, the Minister's current department was responsible for contacting the departments where that Minister had previously served.
17. The Cabinet Office Humble Address team used a secure portal to process returns from departments. These returns were instructed to be unredacted and undoctored.

Scope of searches

18. In order that the Government could respond swiftly and transparently to discharge the spirit and letter of the Humble Address, search parameters were included based on the limbs of the Humble Address motion. These were as follows:
 - a. Individuals in scope of the limbs of the motion seeking direct correspondence with Peter Mandelson (via email and other electronic messages) were specified as all Ministers, Pay Band 3/4 Special Advisers, Permanent Secretaries and Directors General. This was on the basis that these were the individuals most likely to have come into contact with Peter Mandelson.
 - b. These individuals were instructed to search their work devices and personal devices for any relevant information.
 - c. Minutes of meetings between those same individuals and Peter Mandelson where they were the principal attendees were requested, not where they were one member among wider cast lists (for example not including formal committee meetings such as the National Security Council).
 - d. Electronic messages involving Peter Mandelson that were exchanged as part of a group were requested, as well as those directly between an in-scope individual and Peter Mandelson.
19. While commissions to departments did not specifically request invitations to meetings or schedulers from individuals' calendars, where these have been provided to the

Cabinet Office Humble Address team and where relevant, they have been included in the publication.

20. Some material has been included in the publication where it does not meet the above criteria but includes content relevant to areas where Parliament has expressed a significant interest, such as Peter Mandelson's campaign to become Chancellor of Oxford University. Material of a party political nature is included in the publication, contrary to usual practice and precedent for information 'held' by the Government, in order to demonstrate the maximum possible transparency.
21. Some information was deemed out of scope via the commissioning process so as to keep the returns focused on the most relevant information:
 - a. Obvious ephemera - for example press cuttings, out of office replies, FCDO internal corporate messaging.
 - b. Anything which was clearly related to the corporate management of British Embassy Washington (e.g. FCDO personnel decisions and discussions, individual performance reporting, embassy staffing and management plans, estate issues).
 - c. Routine Embassy business (such as consular work and copylists containing FCDO Diplomatic Telegrams, regional updates, thematic notes and briefing materials, press lines, corporate updates and newsletters).
 - d. Purely personal information that would not usually be considered 'held' by the Government (for example relating to family matters or medical information).
22. On 31 March the SRO wrote to Peter Mandelson - via his solicitors - to request any information held on his personal phone. Peter Mandelson declined to comply with this request. The Government has no further recourse to search the personal devices of Peter Mandelson.

Cabinet Office assessment

23. All documents submitted to the Cabinet Office underwent a series of checks including:
 - An assessment to determine whether the material submitted was in scope of the Humble Address motion.
 - A first stage assessment to determine whether material contained information which may prejudice UK national security or international relations. Where so, it was subject to a further process as outlined below.
 - A team of Civil Service reviewers conducted checks to examine whether the documents contained: junior officials' names; legally privileged information; third party information; commercially sensitive information; or, personal data (e.g. phone numbers or email addresses). Such material was flagged for potential redaction ahead of final publication.
 - A review team of senior officials, overseen by the SRO, has made the final

decisions on scope, commissioning, and fine judgements on specific principles and documents.

24. As the Government has consistently set out, documents have been withheld from publication if they could potentially prejudice the ongoing Metropolitan Police Service investigation. As set out below, these are intended to be published at a later date.

National security and international relations

25. The motion required that any papers prejudicial to national security or international relations would be referred to the ISC. Consequently, a subset of the material above was subject to an additional process to comply with that aspect.
26. Although the ISC was operating under the authority of the Humble Address in fulfilling this task (as opposed to its normal statutory remit), the process largely followed the usual process for requesting and agreeing national security redactions (although in this case, the ISC was also agreeing to international relations redactions as well as those relating to national security). Departments were asked to indicate where their searches identified material that would be prejudicial to either national security or international relations (or both). Departments then prepared pro formas that specified the text which required redaction, and the rationale for requesting that redaction. The pro formas, alongside the unredacted documents, were submitted to the ISC to seek their approval. In undertaking this process departments were supported by the National Security Secretariat for national security material, and the FCDO for international relations material. Over 300 documents were submitted to the ISC to seek their approval for the Government's proposed redactions.
27. Following the initial process, the Government and the ISC were in agreement on a number of the redaction decisions. The remaining documents were subject to a contested redactions process with a hearing held between senior officials and the ISC. This hearing led to the successful resolution of redactions relating to all of the remaining documents.
28. The ISC's statement of 15 May makes clear that it has considered all redactions proposed in the documents referred to the Committee, in order not to prejudice UK national security or international relations. The decisions determined by the Committee were final following the contested redaction hearing on 14 May. The Government is extremely grateful to the Committee for their work.

Preparation for publication

29. Following these processes, the Cabinet Office Humble Address team prepared the documents for publication. The documents include a mixture of emails, submissions, hard-copy files, and electronic messages such as WhatsApps, some of which required formatting choices to be applied for intelligibility.
30. WhatsApp and other instant messages were transcribed in a standard format to ensure intelligibility. Where material such as WhatsApp messages was submitted to the Humble Address team with incomplete details (for instance regarding dates), the

Cabinet Office Humble Address team followed up with departments to request the remaining material. Material has been published with the maximum amount of available information, and some messages which are not strictly in scope of the motion have been included in order to provide context, where such context was necessary, or where they respond to particular areas of interest from Parliament.

31. Documents have been de-classified to enable publication. Where documents show a classification marking, this no longer applies.
32. The publication is structured according to each limb of the motion. Within this, documents are ordered chronologically.

Redactions

33. It is a longstanding practice across successive administrations that, when the Government responds to a Humble Address motion, it has a responsibility to consider whether it is in the public interest to place certain information into the public domain. In line with practice across successive administrations, this is done using the principles of the Freedom of Information Act, and in line with the Ministerial Code and the resolutions on ministerial accountability, passed by both Houses in 1997 which state that "*ministers should be as open as possible with Parliament, refusing to provide information only when disclosure would not be in the public interest, which should be decided in accordance with relevant statute.*"
34. As set out above, the Government's overriding priority in responding to the Humble Address has been to respond fully, transparently and swiftly in order to meet the will of the House. Clearly, the scale of the Humble Address disclosure goes far beyond any usual Freedom of Information Act or other transparency request. However, the principles the Freedom of Information Act sets out have been used by previous administrations when responding to such motions - for example when responding to Humble Addresses relating to Radox and the Westferry Printworks. That means that, outside the process for managing papers prejudicial to UK national security or international relations, a number of targeted, specific redactions have been made in order to prevent real-world harms.
35. Specifically, these targeted redactions are in order to protect:
 - a. Individuals' email addresses and phone numbers;
 - b. The identities of junior civil servants;
 - c. Third party data - including the personal or commercially sensitive data of third parties not relevant to the motion; and
 - d. Legal professional privilege.
36. A small amount of Peter Mandelson's personal data has also been redacted: his signature and the location of his home.
37. In the interests of transparency, third party individuals who are considered to be public figures have been named. Third parties who have a reasonable expectation of privacy, because they are not public figures, have not been named. No references to current or former UK politicians have been redacted on the basis of their being third

parties. Publication of the names of political figures from countries other than the USA has been limited to world leaders.

38. There has been particular public interest in information involving Global Counsel and Palantir. No redactions have been made to references to Global Counsel, other than to protect the privacy of individuals who are not public figures - their connection to Global Counsel has been made clear in those emails. References to Palantir and Anduril have only been redacted in cases where the redaction has been agreed with the ISC, i.e. on the grounds of being information that is prejudicial to UK national security or international relations.
39. Some company names other than Global Counsel and Palantir have been redacted where this is not relevant to the motion. The Government does not consider it to be in the interests of the taxpayer to damage the Government's relationship with companies, to damage ongoing Government commercial negotiations, or to potentially damage those companies' commercial prospects, if they are not relevant to the motion.
40. Where material that has been submitted to the Cabinet Office Humble Address team is already in the public domain, no redactions have been applied to that material.
41. The redaction process has been overseen by the Cabinet Office and, where relevant, in conjunction with the ISC. No Government Minister or Special Adviser has determined any of the redactions.
42. The following labels have been used for redactions in Volume II:
 - a. Redactions made with the agreement of the ISC have been labelled with asterisks '(***)
 - b. All email addresses and phone numbers have been redacted with the label 'PERSONAL'
 - c. A small amount of personal data contained in the body of documents has also been redacted with the label 'PERSONAL'
 - d. All junior civil servants' names have been redacted with the label 'JCS'
 - e. Third party material not relevant to the motion and relating to individuals who are not public figures have been redacted with the label 'THIRD PARTY'
 - f. Information relating to companies, where disclosure of the information would be commercially damaging, has been redacted with the label 'THIRD PARTY'
 - g. Material attracting legal professional privilege has been redacted with the label 'LPP'

Acronyms

43. Below is an explanation of common acronyms used in document titles:
 - a. CO - Cabinet Office
 - b. DBT - Department for Business and Trade
 - c. DEFRA - Department for Environment, Food and Rural Affairs
 - d. DSIT - Department for Science, Innovation and Technology
 - e. FCDO - Foreign, Commonwealth and Development Office
 - f. HMT - HM Treasury

- g. HO - Home Office
- h. MoD - Ministry of Defence
- i. NCSC - National Cyber Security Centre
- j. No.10 - Prime Minister's Office

Independent assurance

- 44. The Government has taken several measures to ensure independent, external assurance of the process it has followed.
- 45. The Senior Responsible Owner has taken advice from leading Counsel, senior Government lawyers, and other Government experts throughout this process.
- 46. As confirmed by Ministers to Parliament, the Chair of the Public Administration and Constitutional Affairs Committee, Simon Hoare MP, has reviewed information that has been withheld from publication on the basis of not wishing to prejudice the ongoing Metropolitan Police Service investigation, in order to provide as much transparency to Parliament as possible, albeit in a closed setting.
- 47. Finally, the Cabinet Office Humble Address team has taken advice from an independent Kings Counsel - including reviewing the methodological approach followed by officials - and acted on that to inform their approach. This has helped ensure that the Government is confident that its approach is compliant with the Humble Address and the Government's legal obligations.

Police process and third publication

- 48. The Government has now discharged its duties under the Humble Address when it comes to identifying relevant material within scope of the motion and preparing it for publication. With the exception of the material being withheld in order not to prejudice the ongoing Metropolitan Police Service investigation, all these documents have now been published in either Volume I or II. There will be a final publication by the Government at the conclusion of the Metropolitan Police Service investigation, or before, if the Metropolitan Police Service confirms that doing so will not prejudice their investigation.

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1 - 19-12-2024 - Google Chat Messenger exchange between Vincent Devine (Government Chief Security Officer, CO) and Junior Civil Servant (JCS)

[19/12/2024, 08:27] JCS : Morning Vincent, on the vetting issue yday from Gerard, a brief update from MR

I spoke to Gerard - it appears that there is a chance / it is likely that the individual in question is in the HoL. On that basis, I pointed Gerard towards the GSB paper from October / Tom B as such members don't need to go through NSV

So, we may not need to process. Will get details today and of course we stand ready to prioritise etc...

[19/12/2024, 08:31] Vincent Devine: Thanks. Can you chase the team on the vetting/STRAP letter?

Sorry. That is one from yesterday that I didn't hit send on.

[19/12/2024, 08:31] JCS no probs - Vita and JCS have been in there, there are a few comments

[19/12/2024, 08:36] Vincent Devine: That is good on the FCDO issue. Can you dig out the paper to see if there is flexibility? Eg, the Foreign Sec might wish to have a process in place in any case to offer reassurance. I am also conscious the individual will need STRAP. Does the paper say anything about DV remaining a pre-condition for that?

[19/12/2024, 08:37] JCS : yep we'll have a look now

[19/12/2024, 08:38] JCS : Looking at the paper DV for these individuals is not a pre-condition for STRAP. The paper says

Whilst these individuals do not require NSV, if they require access to information or assets classified at "STRAP", *** . In certain circumstances a STRAP application can be requested from those listed on the exemption list, if it is believed to be necessary by *** . All STRAP inductees are subject to ***

Please contact your Security Team or local STRAP Security Officer (STRAPSO) for further information.

[19/12/2024, 08:39] JCS : For public appointments, On a case-by-case basis - the minister responsible for the public appointment role may request individuals listed (paragraph 1) to undergo NSV. The Permanent Secretary has delegated authority to make this decision as well.

What I not sure about is whether the role is a public appointment, I don't think it is really. A public appointment is for eg like the Childrens Commissioner

Google doc link

[19/12/2024, 08:42] Vincent Devine: Thanks. Grateful if Michael could draw the STRAP requirements to Gerard's attention. It will be worth asking the FCDO STRAPSO to rapidly confirm with the authorities whether (or not) they need a STRAP application. They might...

[19/12/2024, 09:42] JCS ok

2 - 19-12-2024 - Emails between Vincent Devine (Government Chief Security Officer, CO) and others

From: **Vita Maynard** <PERSONAL >
Date: Thu, 19 Dec 2024 at 09:58
Subject: Re: NSV and HoL
To: Vincent Devine <PERSONAL >
Cc: Michael Roberts <PERSONAL >, JCS
<PERSONAL >

It's nice having policies written down sometimes 🙄

On Thu, 19 Dec 2024 at 09:48, Vincent Devine <PERSONAL > wrote:

Perfect. All in the same position on this. So, once we are formally asked, it is over to the FCDO STRAPSO and the STRAP authorities.

V

Vincent Devine
Director General & Government Chief Security Officer
Government Security Function
Cabinet Office

Private Office Shared Mailbox: PERSONAL

JCS

Chief of Staff

PERSONAL

JCS

On Thu, 19 Dec 2024 at 09:44, Michael Roberts <PERSONAL >
wrote:

Vincent - good morning.

As ^{JC} has probably explained, email below relates to Gerard's note last night... Vita has replied with regards to STRAP, I am likely to speak to Gerard later today and will make your point about the role of the STRAPSO...

Hope this is clear!

Michael

----- Forwarded message -----

From: **Vita Maynard** < > **PERSONAL**
Date: Thu, 19 Dec 2024 at 09:30
Subject: Re: NSV and HoL
To: Michael Roberts < > **PERSONAL**
Cc: Gerard McGurk < >, Tom Bramley
< > **PERSONAL**

Hi Gerard,
No vetting (as in SC/DV), but *** reserve the right to clear for STRAP (i.e. ***).

Vita

On Wed, 18 Dec 2024 at 18:58, Michael Roberts < > **PERSONAL**
wrote:

Gerard, good evening again,

You asked earlier today whether an individual from the House of Lords needs to go through vetting.

From a recap of the paper at GSB in October, such an individual would be exempt. Tom and Vita will be best placed to answer further policy questions (and I must confess to never knowing how STRAP works at the best of times, never mind in this scenario!).

best,
Michael

--

Michael Roberts
Assurance Deputy Director
UKSV, Government Security Group
Cabinet Office
PERSONAL

3 - 19-12-2024 - Email from Michael Roberts (Assurance Deputy Director, CO) to Vincent Devine (Government Chief Security Officer, CO)

----- Forwarded message -----

From: **Michael Roberts** Personal
Date: Thu, 19 Dec 2024 at 13:54
Subject: Fwd: NSV and HoL
To: Vincent Devine Personal

----- Forwarded message -----

From: **Gerard McGurk** Personal
Date: Thu, 19 Dec 2024 at 09:53
Subject: RE: NSV and HoL
To: Vita Maynard Personal Personal Michael Roberts
Cc: Tom Bramley Personal

OFFICIAL-SENSITIVE

Thanks Vita. This is very helpful confirmation of what we [FCDO] understood the position to be. I will keep you updated as and when I receive a name.

As I understand it, our Perm Sec is considering whether to proceed with seeking agreement for the Head of Mission role alongside the security clearance process. If/if the nominee is a member of the HoL, then it does make the process less bumpy. Assuming the Government in question accept the nomination.

Gerard

OFFICIAL-SENSITIVE

From: Vita Maynard **Personal**
Sent: 19 December 2024 09:30

To: Michael Roberts **Personal**
Cc: Gerard McGurk **Personal** ; Tom Bramley
Subject: Re: NSV and HoL

Hi Gerard,

No vetting (as in SC/DV), but *** reserve the right to clear for STRAP (i.e. ***
).

Vita

On Wed, 18 Dec 2024 at 18:58, Michael Roberts **Personal**
wrote:

Gerard, good evening again,

You asked earlier today whether an individual from the House of Lords needs to go through vetting.

From a recap of the paper at GSB in October, such an individual would be exempt. Tom and Vita will be best placed to answer further policy questions (and I must confess to never knowing how STRAP works at the best of times, never mind in this scenario!).

best,

Michael

--

Michael Roberts
Assurance Deputy Director
UKSV, Government Security Group
Cabinet Office
E: **Personal**
M: **Personal**
[NSV Privacy Notice](#)

4 - 19-12-2024 - Emails between Vincent Devine (Government Chief Security Officer, CO) and others

----- Forwarded message -----

From: **Vincent Devine** Personal
Date: Thu, 19 Dec 2024 at 15:23
Subject: Re: NSV and HoL
To: Michael Roberts Personal
Cc: JCS Vita Maynard
Personal

Great. Thanks.

V

Vincent Devine
Director General & Government Chief Security Officer
Government Security Function
Cabinet Office

Private Office Shared Mailbox: Personal

JCS
JCS
JCS
m: Personal
t: Personal

JCS
Private Secretary
JCS
m: Personal
t: Personal

On Thu, 19 Dec 2024 at 13:56, Michael Roberts Personal > wrote:

Hi Vincent,
I have just sent on the latest email from Gerard.

We haven't heard anything more from Gerard on who the individual will be since last night but we stand ready to support. The strong indication last night was that the individual would be from the HoL and so therefore no NSV required. Vita has been in touch with Gerard on

the STRAP point so I think, for now, we're covered.

Michael

On Thu, 19 Dec 2024 at 13:18, Vincent Devine wrote:

Personal

Any news on this? It would be good to be reassured that they are moving the wheels. Gerard will have to confirm the position on DV with his PermSec and possibly SofS (who will both I assume be happy to hear the news) and get the STRAP guys moving before the Christmas break.

V

Vincent Devine
Director General & Government Chief Security Officer
Government Security Function
Cabinet Office

Private Office Shared Mailbox:

Personal

JCS

m: **Personal**
t: **Personal**

JCS
JCS

JCS

m: **Personal**
t: **Personal**

On Thu, 19 Dec 2024 at 09:48, Vincent Devine wrote:

Personal

>

Perfect. All in the same position on this. So, once we are formally asked, it is over to the FCDO STRAPSO and the STRAP authorities.

V

Vincent Devine
Director General & Government Chief Security Officer
Government Security Function
Cabinet Office

Private Office Shared Mailbox:

Personal

JCS

m: Personal

t: Personal

JCS

m: Personal

t: Personal

On Thu, 19 Dec 2024 at 09:44, Michael Roberts wrote:

Personal

Vincent - good morning.

As ^{JC} has probably explained, email below relates to Gerard's note last night... Vita has replied with regards to STRAP, I am likely to speak to Gerard later today and will make your point about the role of the STRAPSO...

Hope this is clear!

Michael

----- Forwarded message -----

From: Vita Maynard Personal

Date: Thu, 19 Dec 2024 at 09:30

Subject: Re: NSV and HoL

To: Michael Roberts < >

Cc: Gerard McGurk < Personal >, Tom Bramley

< Personal >

Hi Gerard,

No vetting (as in SC/DV), but *** reserve the right to clear for STRAP (i.e. ***).

Vita

On Wed, 18 Dec 2024 at 18:58, Michael Roberts < wrote:

Personal

>

Gerard, good evening again,

You asked earlier today whether an individual from the House of Lords needs to go through vetting.

From a recap of the paper at GSB in October, such an individual would be exempt. Tom and Vita will be best placed to answer further policy questions (and I must confess to never knowing how STRAP works at the best of times, never mind in this scenario!).

best,
Michael

--

Michael Roberts
Assurance Deputy Director
UKSV, Government Security Group
Cabinet Office
E: Personal
M: Personal
[NSV Privacy Notice](#)

5 - 20-12-2024 - Email from Rochelle Fisher (Deputy Director, Head of Senior Appointments and Talent, FCDO)

From: Rochelle Fisher PERSONAL
Sent: Fri 20/12/2024 5:04:33 PM (UTC)
To: Gerard McGurk PERSONAL ; JCS
Cc: JCS JCS
Subject: HMA Washington designate - vetting

OFFICIAL-SENSITIVE - RECIPIENTS ONLY

Hi Gerard and JCS ,

The PUS's office have authorised me to tell you that Lord Peter Mandelson has been appointed by HMTK as the next HMA Washington. This appointment has not yet been formally announced. I would be grateful if you can start the vetting process - I believe that as member of the HOL, Lord Mandelson will not need DV but the role he will take up requires STRAP. We would like him to take up post in January.

Lord Mandelson is aware that security processes will be needed. His email address is

PERSONAL

Best wishes - and a very Happy Christmas to you both.

Rochelle

Rochelle Fisher FCIPD (she/her) | **Deputy Director, Head of Senior Appointments and Talent**
| Foreign, Commonwealth & Development Office | PERSONAL |
email: PERSONAL

OFFICIAL-SENSITIVE - RECIPIENTS ONLY

From: Robert Tinline[Personal
Sent: Sat 21/12/2024 6:35:39 PM (UTC)
To: JCS Nicholas
Alton Personal ; Iain Griffiths Personal
James Roscoe Personal ; JCS
Cc: Mungo Woodfield Personal ; Lucy
Ferguson Personal ; Jude Muxworthy
Personal ; JCS
Subject: Re: USCAD contact

Mandelson thinks that as a Privy Councillor he can see things without waiting for vetting. Though whether he can in Personal and whether we agree he can not clear. To sort out on Monday. R

Rob Tinline
Director Americas
Foreign, Commonwealth and Development Office
Personal | Personal

From: JCS
Sent: Saturday, December 21, 2024 6:26:49 PM
To: Nicholas Alton ; Iain Griffiths ; James Roscoe ; JCS
Cc: Robert Tinline ; Mungo Woodfield ; Lucy Ferguson ; Jude Muxworthy * ; JCS
Subject: RE: USCAD contact

OFFICIAL-SENSITIVE

Iain/Nick –

PSB the different buckets we propose sending papers under. We will have a fair amount on the stocks which I can start sending across on Monday.

JCS – do we have a rough timeframe for Peter’s vetting/clearance? Helpful to know where we are at now so we can vet material accordingly.

Political/Congressional/Economic:

- US politics scene-setter
- Who’s who in the incoming Trump Administration [list of personalities and bios]
- How to best work with Trump and lessons learned from the first Trump Administration
- Congress 101 [including bios of congressional leadership]
- US economy overview [including expected economic policy of incoming Trump Admin and latest US economy quarterly report as annex]
- State of the Democratic Party
- Subnational engagement [overview of the consulates, our subnational engagement, key organisations and figures]

- Overview of US media landscape
- Overview of main DC-based think tanks

Trade and Global Issues:

- Trade and tariffs
- Economic security
- AI and emerging tech
- Science and research cooperation
- Energy, climate and environment
- Agriculture
- Transport
- Business engagement

Foreign and Security policy:

- Middle East - Israel/Gaza, Syria, Normalisation
- Iran
- Russia/Ukraine
- Development, the UN and Human Rights
- China and Indo-Pacific, including DPRK
- The Americas
- Euroatlantic security
- Sanctions
- Cyber
- BIOT
- Justice and Home Affairs
- Illicit finance
- Counter-terrorism
- Special cases, privileges and immunities

Best wishes,

JCS | Chief of Staff to His Majesty's Ambassador | British Embassy
Washington
 3100 Massachusetts Avenue NW, Washington, DC 20008 | Tel: **Personal** | Mobile:
Personal | Email: **Personal**

OFFICIAL-SENSITIVE

From: Nicholas Alton
Sent: 21 December 2024 13:00
To: Iain Griffiths ; James Roscoe ; **JCS**
Cc: Robert Tinline ; Mungo Woodifield ; Lucy Ferguson ; **JCS** ; Jude Muxworthy * ;
JCS
Subject: Re: USCAD contact

OFFICIAL-SENSITIVE

Just to follow up on this after we spoke yesterday. We'll pull together what we can on Monday. You should now have our list of suggested topics from **JCS** ? If not, let me know and I'll try and send through.

Would you/USCAD be able to pull together as much as possible in tens of documents from that list from what you have on the stocks in London first thing on Monday? If you send over what you have by around 2pm your time, then we can pick up from here to fill in the gaps. That would help make the most of the time difference to max what we can do on Monday.

Many thanks

Nick

Nicholas Alton

Minister-Counsellor (Political)

British Embassy Washington

Cell: **Personal**

OFFICIAL-SENSITIVE

From: Nicholas Alton **Personal**
Sent: Friday, December 20, 2024 4:03:39 PM
To: Iain Griffiths **Personal** ; James Roscoe **Personal**
Cc: Robert Tinline **Personal** ; Mungo Woodfield **Personal** ; Lucy Ferguson **Personal** ; Jude Muxworthy * **Personal**
Subject: RE: USCAD contact

Hi Iain

James asked me to reply to you on this. I haven't seen the separate emailing so am coming to this a bit blind but we were working on the basis that JCS would send you a list of topics that we will cover today. I wasn't aware of the tight deadline for the wider pieces of work. When we discussed with James yesterday, we were working toward early January for those (although I understand that we actually need to pull this together for 27 December?). If we actually now need to pull all this together for Monday, then I can have a go at some of it over the weekend (realistically I could probably pull together some existing reporting; and an initial list of US contacts).

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington

3100 Massachusetts Avenue NW | Washington DC 20008

Cell: **Personal** | Phone: **Personal** | **Personal**

From: Iain Griffiths **Personal**
Sent: Friday, December 20, 2024 1:03 PM
To: James Roscoe **Personal** ; JCS **Personal**
Cc: Robert Tinline **Personal** ; Mungo Woodfield **Personal** ; Nicholas Alton **Personal** ; JCS **Personal** ; Jude Muxworthy * **Personal** ; JCS **Personal**

Subject: RE: USCAD contact

OFFICIAL-SENSITIVE

James,

You'll have seen Rob's separate email outlining what we'll package up for HMA-

des at the beginning of next week. Given his request for a fairly substantive pack of papers, having the set of files you set out below in a form presentable for HMA-des (covering BEW policy products, London contacts, proposed US networking and media engagement plan) by cop today would be a big help, alongside the corporate pack Rob proposed in his email.

Best,
Iain

Iain Griffiths (he/him) | Head of US & Canada Department | Foreign, Commonwealth & Development Office |

Email: **Personal** | Mobile: **Personal** |

OFFICIAL-SENSITIVE

From: James Roscoe **Personal**
Sent: 19 December 2024 16:52
To: Iain Griffiths **Personal** ; JCS
Cc: Robert Tinline **Personal** ; Munqo Woodifield
Personal ; JCS
Alton **Personal** ; JCS
Muxworthy * **Personal** ; JCS
Nicholas Jude

Subject: RE: USCAD contact

OFFICIAL-SENSITIVE

JCS,
Delighted to meet you.
Enormous thanks for stepping up the plate on this.
We will provide you shortly with:

- taxonomy of policy issues we will want the candidate to read in on
- list of London contacts we would like the candidate to meet
- proposed US networking – including sequencing and format for meetings (individual, meals, receptions etc)
- proposed US media engagement but in advance and on arrival.

Copying in the senior team here who'll be providing this.
And let's speak – **Personal**
James

OFFICIAL-SENSITIVE

From: Robert Tinline **Personal**
Sent: 19 December 2024 11:22
To: Philip R Barton **Personal** ; Ailsa Terry (No.10) **Personal**
; Caroline Hurndall
Rochelle Fisher **Personal** ; Iain Griffiths **Personal**
Personal ; James Roscoe **Personal** ; JCS
JCS ; JCS

Subject: USCAD contact

OFFICIAL-SENSITIVE

JCS (copied) will be the primary USCAD contact for HMA-des Washington.
Rob
Rob Tinline
Director Americas
Foreign, Commonwealth and Development Office
Personal | **Personal**

OFFICIAL-SENSITIVE

RE: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

JCS

23 December 2024 at 09:29

To: Michael Roberts <PERSONAL>
Cc: Gerard McGurk <PERSONAL> JCS, Ian Collard * <PERSONAL> JCS, JCS

OFFICIAL-SENSITIVE

All

Please note I have set Lord Mandelson up for DV under Case ID PERSONAL.

JCS

JCS | Head of Personnel Security Team

Cluster 4 Security, Estates Security and Resilience Department, ESND

Personal | Foreign, Commonwealth and Development Office, King Charles St | London | SW1A 2AH

Telephone: Mobile: PERSONAL | email: PERSONAL

[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances](#)

OFFICIAL-SENSITIVE

From: Michael Roberts <PERSONAL>
Sent: 18 December 2024 21:29
To: Vincent Devine <PERSONAL>
Cc: Gerard McGurk <PERSONAL> JCS; Ian Collard * <PERSONAL> JCS; JCS
Subject: Re: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

Vincent hi,

Yes, spoke to Gerard this evening and we're ready to support as necessary.

Michael

On Wed, 18 Dec 2024, 20:58 Vincent Devine, < > wrote:

PERSONAL

Gerard,

Thanks. Got it. I am not familiar with the FCDO processes, but I assume you will initiate in the normal way and support the individual in completing their bit of the process.

Michael,

Once we get the notification, can we have people stood by to take this forward asap. The SPAD work has shown just how slick this can be when needed.

Grateful - given importance - if you could confirm you get this and are about tomorrow.

V

Vincent Devine
Director General & Government Chief Security Officer
Government Security Function
Cabinet Office

Private Office Shared Mailbox: PERSONAL

JCS

Chief of Staff

PERSONAL

m: PERSONAL

t: PERSONAL

JCS

Private Secretary

PERSONAL

m: PERSONAL

t: PERSONAL

On Wed, 18 Dec 2024 at 17:17, Gerard McGurk <PERSONAL> wrote:

Gerard McGurk PERSONAL) has sent you a protected message.



Read the message

[Learn about messages protected by Microsoft Purview Message Encryption.](#)

[Privacy Statement](#)

[Learn More](#) on email encryption.
Microsoft Corporation, One Microsoft Way, Redmond, WA 98052

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Re: FW: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

JCS < PERSONAL >
To: JCS < PERSONAL >
Cc: UKSV-serviceteam Mailbox < PERSONAL >, Michael Roberts
< PERSONAL >, Gerard.McGurk PERSONAL

23 December 2024 at 09:52

JCS

No worries, I am working throughout apart from Christmas Day and Boxing Day and we will get a VCO sorted now in anticipation of a quick turnaround. We will move the case into Special Handling unless that will cause your team any challenges. Just to set expectations on this, we can only progress once the case arrives with us, so maybe we should keep in touch until the application is completed and is live on our system.

Thanks

JCS

On Mon, 23 Dec 2024 at 09:31, JCS < PERSONAL > wrote:
OFFICIAL-SENSITIVE

JCS

I have had a few out of office message – so you are aware.

Merry Christmas

JCS

JCS | Head of Personnel Security Team

Cluster 4 Security, Estates Security and Resilience Department, ESND

Personal | Foreign, Commonwealth and Development Office, King Charles St | London | SW1A 2AH

Telephone: Mobile: PERSONAL | email: PERSONAL

[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances](#)

OFFICIAL-SENSITIVE

From: JCS < PERSONAL >
Sent: 23 December 2024 09:29
To: Michael Roberts < PERSONAL >
Cc: Gerard McGurk < PERSONAL >; Ian Collard * < PERSONAL >; JCS < PERSONAL >; JCS < PERSONAL >
Subject: RE: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

All

Please note I have set Lord Mandelson up for DV under Case ID Personal

JCS

JCS | Head of Personnel Security Team

Cluster 4 Security, Estates Security and Resilience Department, ESND

Personal | Foreign, Commonwealth and Development Office, King Charles St | London | SW1A 2AH

Telephone: Mobile: PERSONAL | email: PERSONAL

[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances](#)

From: Michael Roberts < PERSONAL >
Sent: 18 December 2024 21:29
To: Vincent Devine < PERSONAL >
Cc: Gerard McGurk < PERSONAL >; Ian Collard * < PERSONAL >; JCS < PERSONAL >; JCS < PERSONAL >
Subject: Re: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

Vincent hi,

Yes, spoke to Gerard this evening and we're ready to support as necessary.

Michael

On Wed, 18 Dec 2024, 20:58 Vincent Devine, < PERSONAL > wrote:

Gerard,

Thanks. Got it. I am not familiar with the FCDO processes, but I assume you will initiate in the normal way and support the individual in completing their bit of the process.

Michael,

Once we get the notification, can we have people stood by to take this forward asap. The SPAD work has shown just how slick this can be when needed.

Grateful - given importance - if you could confirm you get this and are about tomorrow.

V

Vincent Devine
Director General & Government Chief Security Officer
Government Security Function
Cabinet Office

Private Office Shared Mailbox: **PERSONAL**

JCS

Chief of Staff

PERSONAL

m: **PERSONAL**

t: **PERSONAL**

JCS

Private Secretary

PERSONAL

m: **PERSONAL**

t: **PERSONAL**

On Wed, 18 Dec 2024 at 17:17, Gerard McGurk < > wrote:

PERSONAL

Gerard McGurk (Perso) has sent you a protected message.



Read the message

[Learn about messages protected by Microsoft Purview Message Encryption.](#)

[Privacy Statement](#)

[Learn More](#) on email encryption.
Microsoft Corporation, One [Microsoft Way](#), Redmond, WA 98052

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JCS

Head of Partner Services
UKSV, Government Security Group
Cabinet Office
E: PERSONAL
M: PERSONAL

[NSV Privacy Notice](#)

From: Ian Collard PERSONAL
Sent: Mon 23/12/2024 10:40:23 AM (UTC)
To: JCS [Personal]
Subject: Re: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

To note, he plans to be using KCS from early Jan (he's taking the Fox Room as an office for the month of Jan). So would be good to resolve ASAP (so we don't end up with an awkward access issue!).

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: Personal

From: JCS
Sent: Monday, December 23, 2024 10:39:11 AM
To: Ian Collard *
Subject: RE: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

OFFICIAL-SENSITIVE

Ian
Yes will do.
JCS
JCS | Head of Personnel Security Team
Cluster 4 Security, Estates Security and Resilience Department, ESND
Personal | Foreign, Commonwealth and Development Office, King Charles St |
London | SW1A 2AH
Telephone: Mobile: Personal | email: Personal
A-Z Guidance - Developed Vetting (DV) and Security Check (SC) clearances

OFFICIAL-SENSITIVE

From: Ian Collard *
Sent: 23 December 2024 10:17
To: JCS
Subject: Re: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

OFFICIAL-SENSITIVE

I definitely wouldn't overrule you. You're the expert!
Gerard messaged me at the end of last week to say:

"I did tell Rochelle [Fisher, HRD] if/if the candidate was HoL [House of Lords], no SC/DV required (also confirmed by Cabinet Office). STRAP at the discretion of
***",

Could you check with GSG and see what they say?

If GSG have erred, then I'm happy for you to correct them on his status as a HOM.

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: **Personal**

OFFICIAL-SENSITIVE

From: JCS **Personal**
Sent: Monday, December 23, 2024 10:07:23 AM
To: Ian Collard * **Personal**
Subject: RE: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

OFFICIAL-SENSITIVE

Ian
I did consider this – but the new guidance for PSP, is attached he is a Lord – but I think he comes under “ Public Appointments” not a DMA as he is not a advisory role. Also the PUS office requested the clearance set up?
Happy to be overruled.

JCS

JCS | Head of Personnel Security Team
Cluster 4 Security, Estates Security and Resilience Department, ESND
Personal | Foreign, Commonwealth and Development Office, King Charles St | London | SW1A 2AH
Telephone: Mobile: **Personal** | email: **Personal**
[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances](#)

OFFICIAL-SENSITIVE

From: Ian Collard * **Personal**
Sent: 23 December 2024 09:52
To: JCS **Personal**
Subject: Re: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

OFFICIAL-SENSITIVE

Presume he automatically receives it as a Lord?
Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH

Mobile/WhatsApp: Personal

OFFICIAL-SENSITIVE

From: JCS Personal
Sent: Monday, December 23, 2024 9:29:25 AM
To: Michael Roberts Personal
Cc: Gerard McGurk Personal ; Ian Collard * Personal ; JCS
Personal JCS Personal

Subject: RE: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

OFFICIAL-SENSITIVE

All

Please note I have set Lord Mandelson up for DV under Case ID Personal
JCS

JCS | Head of Personnel Security Team
Cluster 4 Security, Estates Security and Resilience Department, ESND
Personal | Foreign, Commonwealth and Development Office, King Charles St |
London | SW1A 2AH
Telephone: Mobile: Personal | email: Personal
[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances](#)

OFFICIAL-SENSITIVE

From: Michael Roberts Personal
Sent: 18 December 2024 21:29
To: Vincent Devine Personal
Cc: Gerard McGurk Personal ; Ian Collard * Personal ; JCS
< Personal >

Subject: Re: FAST TRACK DV CLEARANCE REQUIRED FOR HIGH PROFILE HEAD OF MISSION ROLE OVERSEAS

Vincent hi,

Yes, spoke to Gerard this evening and we're ready to support as necessary.

Michael

On Wed, 18 Dec 2024, 20:58 Vincent Devine, Personal

wrote:

Gerard,

Thanks. Got it. I am not familiar with the FCDO processes, but I assume you will initiate in the normal way and support the individual in completing their bit of the process.

Michael,

Once we get the notification, can we have people stood by to take this forward asap.

The SPAD work has shown just how slick this can be when needed.

Grateful - given importance - if you could confirm you get this and are about tomorrow.

V

Vincent Devine
Director General & Government Chief Security Officer
Government Security Function
Cabinet Office

Private Office Shared Mailbox:

Personal

JCS

Chief of Staff

Personal

m: Personal

t: Personal

JCS

Private Secretary

Personal

m: Personal

t: Personal

On Wed, 18 Dec 2024 at 17:17, Gerard McGurk <

Personal

>

wrote:

Gerard McGurk (

Personal

) has sent you a protected

[Read the message](#)

[Learn about messages protected by Microsoft Purview Message Encryption.](#)

Re: Urgent vetting question

Patricia Dreghorn <PERSONAL> 23 December 2024 at 20:05
To: JCS <PERSONAL>
Cc: JCS <PERSONAL>, Michael Roberts <PERSONAL>

Great thank you both.

Trish

Patricia Dreghorn
UKSV CEO
UKSV, Government Security Group (GSG)
Cabinet Office
E: PERSONAL
M: PERSONAL
[NSV Privacy Notice](#)

On Mon, 23 Dec 2024 at 18:59, JCS <PERSONAL> wrote:

Apologies the phone doesn't seem to be working, hopefully this finds you

JCS

----- Forwarded message -----

From: Ian Collard * <PERSONAL>
Date: Mon, 23 Dec 2024 at 13:07
Subject: Re: Urgent vetting question
To: JCS <PERSONAL>
Cc: JCS <PERSONAL>, Tom Bramley <PERSONAL>

OFFICIAL-SENSITIVE

Thanks JCS ,

I've since spoken to Tom (this morning) and we will proceed with the clearance process. JCS is in touch with the individual. We are grateful to GSG and UKSV for expediting the application once the paperwork comes in.

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: PERSONAL

OFFICIAL-SENSITIVE

From: JCS PERSONAL >
Sent: Monday, December 23, 2024 11:37:02 AM
To: Ian Collard * < PERSONAL >
Subject: Re: Fw: Urgent vetting question

Ian

Thanks for sharing, I was aware of this matter and have been in email contact with JCS this morning. I take it from your note that you are seeking confirmation as to the need for a DV, however, I understand that JCS has set Lord Mandelson up on the system. If it is required then, once the application is completed and arrives with UKSV we can progress. We have allocated a vetting officer who is ready to conduct the interview and the case is flagged to be locked down to our Special Handling team to limit access.

I am working over the festive break and will be available as required to update you on progress.

many thanks

JCS

On Mon, 23 Dec 2024 at 11:14, Ian Collard * < PERSONAL > wrote:

OFFICIAL-SENSITIVE

Per Michael's OOO message.

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: PERSONAL

OFFICIAL-SENSITIVE

From: Ian Collard *
Sent: Monday, December 23, 2024 11:12:51 AM
To: PERSONAL < PERSONAL >
Cc: Michael Roberts < PERSONAL >; JCS

< PERSONAL >; Vita Maynard < PERSONAL >

Subject: Urgent vetting question

Michael, Vincent's team,

Gerard McGurk was in touch last week about the expected (now confirmed) appointment of Lord Peter Mandelson as the next UK Ambassador to Washington.

The specific question was whether Lord M is exempt from a UKV process (specifically for DV clearance) as a member of the House of Lords?

We think CO say he is exempt. But we want to double check given the policy around public appointments, and whether that alters the calculation?

He plans to begin duties (though not his posting) in early Jan, so time is of the essence.

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: PERSONAL

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JCS

Head of Partner Services
UKSV, Government Security Group
Cabinet Office
E: PERSONAL
M: PERSONAL

[NSV Privacy Notice](#)

Apologies the phone doesn't seem to be working, hopefully this finds you

JCS

----- Forwarded message -----

From: **Ian Collard** * < PERSONAL >
Date: Mon, 23 Dec 2024 at 13:07
Subject: Re: Urgent vetting question
To: JCS < PERSONAL >
Cc: JCS < PERSONAL >, Tom Bramley
< PERSONAL >

OFFICIAL-SENSITIVE

Thanks JCS ,

I have since spoken to Tom (this morning) and we will proceed with the clearance process. JCS is in touch with the individual. We are grateful to GSG and UKSV for expediting the application once the paperwork comes in.

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: PERSONAL

OFFICIAL-SENSITIVE

From: JCS < PERSONAL >
Sent: Monday, December 23, 2024 11:37:02 AM
To: Ian Collard * < PERSONAL >
Subject: Re: Fw: Urgent vetting question

Ian

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I am working over the festive break and will be available as required to update you on progress.

many thanks

JCS

On Mon, 23 Dec 2024 at 11:14, Ian Collard * < PERSONAL > wrote:

OFFICIAL-SENSITIVE

Per Michael's OOO message.

Ian Collard | Chief Property & Security Officer

Foreign, Commonwealth & Development Office

King Charles Street | London | SW1A 2AH

Mobile/WhatsApp: PERSONAL

From: Ian Collard *

Sent: Monday, December 23, 2024 11:12:51 AM

To: PERSONAL < PERSONAL >

Cc: Michael Roberts < PERSONAL >; JCS
< PERSONAL >; Vita Maynard < PERSONAL >

Subject: Urgent vetting question

Michael, Vincent's team,

Gerard McGurk was in touch last week about the expected (now confirmed) appointment of Lord Peter Mandelson as the next UK Ambassador to Washington.

The specific question was whether Lord M is exempt from a UKV process (specifically for DV clearance) as a member of the House of Lords?

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Best wishes,

Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office

King Charles Street | London | SW1A 2AH

Mobile/WhatsApp: PERSONAL

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JCS
Head of Partner Services
UKSV, Government Security Group
Cabinet Office
E: PERSONAL
M: PERSONAL

[NSV Privacy Notice](#)

12 - 23-12-2024 - Emails between Ian Collard (former Chief Property & Security Officer, FCDO) and others

From: Ian Collard Personal
Sent: Mon 23/12/2024 1:47:47 PM (UTC)
To: Iain Griffiths Personal ; JCS Personal ; Gerard McGurk Personal
Subject: Fw: Personal/Lord Mandelson security clearance

Iain

And additionally, you will have your team complete a home security pass application form for Lord M. We can process it in ESND at speed and enable him to obtain a pass for KCS from his first day (6 Jan I think?).

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Personal

From: Ian Collard *
Sent: Monday, December 23, 2024 1:05 pm
To: Iain Griffiths
Cc: JCS ; Philip Barton (PUS) ; Rochelle Fisher ; Gerard McGurk ; JCS ; Corin Robertson ; PUS Action ; Mervyn Thomas ; Robert Tinline ; Harriet Mathews
Subject: Personal/Lord Mandelson security clearance

Dear Iain,

We have spoken twice today. For wider awareness:

- Cabinet Office Government Security Group Director, Tom Bramley, called me this morning about the security clearance requirements for Lord Mandelson, HMA-designate Washington.
- Although Gerard McGurk had been in touch with GSG late last week, and GSG had stated that the 'fit and proper person' clearance exemption for Lords and MPs should apply, CO had reflected over the weekend, and judged that the exemptions policy had not envisaged the unusual situation of MPs/Lords being appointed to Ambassadorial positions.
- ESND have checked the precedent, and can confirm that clearance was previously required of an MP appointed to an HMA position.
- Additionally, we all recognise that the US are strict about clearance matters, and will likely check Lord Mandelson's clearance with ESND ahead of any sensitive discussions he will be invited to upon arrival in Washington. Failure to report the correct clearance could have an awkward impact, which we would want to avoid.

- The upshot is that ESND and Government Security Group agree that **Lord Mandelson should undergo the normal DV clearance procedure.**
- I have discussed with the PUS, who is content that we proceed accordingly.
- ESND (JCS , in copy) has set up a profile for Lord Mandelson on the vetting system, and has emailed him today with details on how to complete the procedure.
- You will kindly flag it to him when you speak at 3pm today.
- Cabinet Office are ready to expedite the clearance. The quicker Lord Mandelson proceeds with the paperwork, the quicker we can get the clearance processed.

To note, while Lord Mandelson is in pre-deployment preparations in KCS during January, ESND are content to afford him the 'fit and proper' exemption to access the building unaccompanied, and to access Osprey IT and material up to Secret. I am sure the PUS will want to judge access to any material above Secret ahead of a formal DV clearance coming through.

For the purposes of the role in Washington, Lord Mandelson will have to apply for STRAP clearance in the usual way (once DV is secured). Again, ESND can seek an expedited decision.

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer and Director Estates, Security & Network
Foreign, Commonwealth & Development Office | Mobile: **Personal**

From: JCS
Sent: Mon 23/12/2024 6:41:37 PM (UTC)
To: Patricia Dreghorn, JCS, Michael Roberts, JCS
<Personal>
Subject: Fwd: Urgent vetting question

Good evening all. I had confirmation from Ian Collard today that clearance is required for this role and so we are now working with FCDO. Lord Mandleson has been set up on NSVS and a VCO has been allocated to progress at speed as soon as the case arrives with us. I will forward Ian's email separately.

To not we are also progressing the DV for Third Party with an interview at 11am tomorrow and we await a further DV application for another high profile appointment tomorrow

Sent from my iPhone

Begin forwarded message:

From: JCS
Date: 23 December 2024 at 17:53:12 GMT
To: JCS
Subject: Fwd: Urgent vetting question

Hello

Please see below query from Trish. I have a feeling that you said you are expecting to do his clearance?

Thanks

JCS

JCS
Head of Policy, Public Affairs and Quality Assurance
UKSV, Government Security Group
Cabinet Office
Personal

[NSV Privacy Notice](#)

----- Forwarded message -----

From: **Patricia Dreghorn** < > Personal > Date:
Mon, 23 Dec 2024 at 16:56
Subject: Fwd: Urgent vetting question
To: JCS

Hi JCS

Sorry for the late mail.

Below is a tricky one. As a Lord, no clearance is required but as an executive leader, I believe clearance is required? Do you have a view?

Many thanks, Trish

Patricia Dreghorn
UKSV CEO
UKSV, Government Security Group (GSG)
Cabinet Office
E: Personal
M: Personal
[NSV Privacy Notice](#)

----- Forwarded message -----

From: **GCSOPrivateOffice Mailbox** < > Personal >
Date: Mon, 23 Dec 2024 at 11:22
Subject: Fwd: Urgent vetting question
To: Tom Bramley Personal, Patricia Dreghorn
Personal UKSV Private Office Mailbox
Mailbox Personal

Forwarding on in case others are on leave,

Thank you,
JCS

Private Office of Vincent Devine
Government Chief Security Officer

Government Security Function Cabinet Office

Private Office Shared Mailbox:

Personal

JCS
Chief of Staff
Personal
Personal

JCS
Private Secretary
Personal
Personal

----- Forwarded message -----

From: **Ian Collard** * < Personal >
Date: Mon, 23 Dec 2024 at 11:12
Subject: Urgent vetting question
To: [GCSOprivateoffice](#) Personal
<Personal > Cc: Michael Roberts
< Personal >, JCS
< JCS >, Vita Maynard < Personal >

Michael, Vincent's team,

Gerard McGurk was in touch last week about the expected (now confirmed) appointment of Lord Peter Mandelson as the next UK Ambassador to Washington.

The specific question was whether Lord M is exempt from a UKV process (specifically for DV clearance) as a member of the House of Lords?

We think CO say he is exempt. But we want to double check given the policy around public appointments, and whether that alters the calculation?

He plans to begin duties (though not his posting) in early Jan, so time is of the essence.

Best wishes,
Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: Personal

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14 - 27-12-2024 - Emails between Ian Collard (former Chief Property and Security Officer, FCDO) and the UK Security Vetting Team, CO

From: Ian Collard *] Personal
Sent: Fri 27/12/2024 9:56:14 AM (UTC)
To: JCS ; JCS
Cc: Tom Bramley Personal Patricia
Dreghorn] Personal] ; Gerard
McGurk[Personal]
Subject: Re: Urgent vetting question

Thanks JCS

I have no idea how quickly he will process the info. He has been advised to do so rapidly.

But fear not. We have some wiggle room because his overseas deployment is “late January” (I don’t have a precise date yet). For the month of January he will be in the FCDO HQ, and I have authorised hi, if required, to be there and working up to Secret (equivalent to SC) on the basis he is a Lord and can use the ‘fit and proper’ exemption for a short period of pre-posting deployment.

I will ask the lead FCDO directorate to keep chasing him.

Thank you for all your cooperation.

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: Personal

From: JCS
Sent: Friday, December 27, 2024 9:49:03 AM
To: JCS
Cc: Tom Bramley ; Ian Collard * ; Patricia Dreghorn
Subject: Re: Urgent vetting question

Good morning

Just to update on this one, we are still to receive the completed questionnaire from the individual. Once it arrives we will process it via our Special Handling team and we have a VCO allocated to conduct the interview. Just to set some expectations, unless the questionnaire arrives in the next couple of hours, it will not progress until Monday 30th as we do not have a team working this weekend.

JCS

On Mon, 23 Dec 2024 at 13:07, Ian Collard * < > **Personal** > wrote:

OFFICIAL-SENSITIVE

Thanks JCS

I've since spoken to Tom (this morning) and we will proceed with the clearance process. JCS is in touch with the individual. We are grateful to GSG and UKSV for expediting the application once the paperwork comes in.

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer

Foreign, Commonwealth & Development Office

King Charles Street | London | SW1A 2AH

Mobile/WhatsApp: **Personal**

OFFICIAL-SENSITIVE

From: JCS
Sent: Monday, December 23, 2024 11:37:02 AM
To: Ian Collard * < > **Personal** >
Subject: Re: Fw: Urgent vetting question

Ian

Thanks for sharing, I was aware of this matter and have been in email contact with JCS this morning. I take it from your note that you are seeking confirmation as to the need for a DV, however, I understand that JCS has set Lord Mandelson up on the system. If it is required then, once the application is completed and arrives with UKSV we can progress. We have allocated a vetting officer who is ready to conduct the interview and the case is flagged to be locked down to our Special Handling team to limit access.

I am working over the festive break and will be available as required to update you on progress.

many thanks

JCS

On Mon, 23 Dec 2024 at 11:14, Ian Collard * <Personal > wrote:

OFFICIAL-SENSITIVE

Per Michael's OOO message.

Ian Collard | Chief Property & Security Officer

Foreign, Commonwealth & Development Office

King Charles Street | London | SW1A 2AH

Mobile/WhatsApp: Personal

OFFICIAL-SENSITIVE

From: Ian Collard *
Sent: Monday, December 23, 2024 11:12:51 AM
To: GCSOprivateoffice Personal <Personal >
Cc: Michael Roberts <Personal >; JCS
 < JCS >; Vita Maynard Personal >
Subject: Urgent vetting question

Michael, Vincent's team,

Gerard McGurk was in touch last week about the expected (now confirmed) appointment of Lord Peter Mandelson as the next UK Ambassador to Washington.

The specific question was whether Lord M is exempt from a UKV process (specifically for DV clearance) as a member of the House of Lords?

We think CO say he is exempt. But we want to double check given the policy around public appointments, and whether that alters the calculation?

He plans to begin duties (though not his posting) in early Jan, so time is of the essence.

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer

Foreign, Commonwealth & Development Office

King Charles Street | London | SW1A 2AH

Mobile/WhatsApp: Personal

--

JCS
 Head of Partner Services
 UKSV, Government Security Group
 Cabinet Office
 Personal

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Re: Urgent vetting question

GCSOPrivateOffice Mailbox < Personal > 6 January 2025 at 09:47

To: Vita Maynard < Personal >
Cc: JCS Michael Roberts <Personal >, Tom
Bramley < Personal >

Might be worth updating V on the check in call in a few mins Vita or Tom pls
JCS

Private Office of Vincent Devine Government Chief
Security Officer Government Security Function
Cabinet Office

Private Office Shared Mailbox: Personal

JCS
Chief of Staff
Personal
m: Personal
t: Personal

JCS
Private Secretary
Personal
m: Personal
t: Personal

On Mon, 6 Jan 2025 at 09:17, Vita Maynard < Personal > wrote:

Adding JCS for info / removed Ian - Tom, let us know, helpful to get our joint lines straight before any questions!

On Mon, 23 Dec 2024 at 15:05, Ian Collard * < Personal > wrote:

OFFICIAL-SENSITIVE

Michael

Thanks. Tom and I have discussed, and we are proceeding with a clearance in the usual way. I'm sure Tom can fill you in!

Thanks for coming back.

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: Personal

OFFICIAL-SENSITIVE

From: Michael Roberts <Personal >
Sent: Monday, December 23, 2024 3:00:42 PM
To: Ian Collard * <Personal >; Tom Bramley <Personal >
Cc: GCSOPrivateOffice Mailbox <Personal >; JCS
<JCS >; Vita Maynard <Personal >
Subject: Re: Urgent vetting question

Ian hi,

Am off today so not sure if someone has come back to you.

But yes, Policy as set at GSB in October is that members of the HoL are exempt from NSV.

Michael

On Mon, 23 Dec 2024, 11:12 Ian Collard *, <Personal > wrote:

OFFICIAL-SENSITIVE

Michael, Vincent's team,

Gerard McGurk was in touch last week about the expected (now confirmed) appointment of Lord Peter Mandelson as the next UK Ambassador to Washington.

The specific question was whether Lord M is exempt from a UKV process (specifically for DV clearance) as a member of the House of Lords?

We think CO say he is exempt. But we want to double check given the policy around public appointments, and whether that alters the calculation?

He plans to begin duties (though not his posting) in early Jan, so time is of the essence.

Best wishes,
Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: Personal

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6 January 2025 at 09:16

Re: Urgent vetting question

Vita Maynard

Personal

To: JCS
Cc: Michael Roberts Personal, Tom Bramley Personal
GCSOPrivateOffice Mailbox Personal

Adding JCS for info / removed Ian - Tom, let us know, helpful to get our joint lines straight before any questions!

On Mon, 23 Dec 2024 at 15:05, Ian Collard * Personal wrote:

OFFICIAL-SENSITIVE

Michael

Thanks. Tom and I have discussed, and we are proceeding with a clearance in the usual way. I'm sure Tom can fill you in!

Thanks for coming back.

Best wishes,
Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: Personal

From: Michael Roberts Personal
Sent: Monday, December 23, 2024 3:00:42 PM
To: Ian Collard *Personal, Tom Bramley Personal
Cc: GCSOPrivateOffice Mailbox Personal; Vita Maynard Personal; JCS
Subject: Re: Urgent vetting question

Ian hi,

Am off today so not sure if someone has come back to you.

But yes, Policy as set at GSB in October is that members of the HoL are exempt from NSV.

Michael

On Mon, 23 Dec 2024, 11:12 Ian Collard *, Personal wrote:

OFFICIAL-SENSITIVE

Michael, Vincent's team,

Gerard McGurk was in touch last week about the expected (now confirmed) appointment of Lord Peter Mandelson as the next UK Ambassador to Washington.

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Best wishes,
Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: Personal

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17 - 16-01-2025 - Emails between Gerard McGurk (Head of Security & Resilience Department, FCDO) and the UK Security Vetting Team, CO

----- Forwarded message -----

From: JCS JCS >
Date: Thu, 16 Jan 2025 at 15:35
Subject: Fwd: Urgent vetting question
To: Vincent Devine < Personal >

Latest email on Lord M

----- Forwarded message -----

From: Michael Roberts < Personal >
Date: Thu, 16 Jan 2025 at 14:31
Subject: Fwd: Urgent vetting question
To: JCS JCS >

Fyi

----- Forwarded message -----

From: JCS < JCS >
Date: Thu, 16 Jan 2025, 14:27
Subject: Re: Urgent vetting question
To: Gerard McGurk < Personal >
Cc: JCS Personal , Ian Collard * < Personal >,
JCS Personal , Tom Bramley
< Personal >, Patricia Dreghorn
< Personal >, Michael Roberts
< Personal >

Hello

I have just had a call with the VCO and our case team. The case is progressing and both a referee and line manager have now been interviewed. Whilst the interview with Lord M was scheduled for tomorrow we still await a number of outstanding documents and information. The VCO is in contact with JCS and they have agreed that it is possible to reschedule the interview for next Friday, at which point all missing information should be provided. We are told that this fits with the other diary commitments and is acceptable and so we are awaiting confirmation on this from JCS later this afternoon.

We are not seeking to delay unnecessarily but there is a need to ensure that the interview adds value and currently I understand we do not have sufficient information in some areas to be able to do that.

I have asked for a further update as soon as we hear back from JCS

thanks

JCS

On Thu, 16 Jan 2025 at 13:49, Gerard McGurk < Personal > wrote:

OFFICIAL-SENSITIVE - PERSONAL DATA

Thanks JCS . The primary issue appears to be one of time – or the lack of it relative to Lord Mandelson trying to get 101 things done in a very short period of time (including an audience with the King) before he departs for Washington. I think he essentially has a two week window to get everything done before flying to the US. We have made the point to him about being upfront and detailed about his contacts.

Gerard

OFFICIAL-SENSITIVE - PERSONAL DATA

From: JCS Personal
Sent: 16 January 2025 13:32
To: JCS Personal
Cc: Gerard McGurk < Personal >; Ian Collard * < Personal >; JCS
JCS Personal ; Tom Bramley
< Personal >; Patricia Dreghorn < Personal >
Subject: Re: Urgent vetting question

Good afternoon

I am urgently seeking an update on this from the VCO involved and I will come back as soon as possible to clarify the situation.

thanks

JCS

On Thu, 16 Jan 2025 at 13:26, JCS < > wrote:

OFFICIAL-SENSITIVE

Gerard

This is the reply when I chased yesterday on whether an interview had been arranged:

Please see below response from the Special Handling Team.

We are still waiting for documents to be completed that are required prior to the interview. As far as I know, the VCO is looking to get him booked in next week hopefully for the interview, but this is dependent on us receiving all that we need.

JCS

JCS | Head of Personnel Security Team

Cluster 4 Security, Estates Security and Resilience Department, ESND

Personal | Foreign, Commonwealth and Development Office, King Charles St | London | SW1A 2AH

Telephone: Mobile: Personal | email: Personal

[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances](#)

OFFICIAL-SENSITIVE

From: Gerard McGurk <Personal >
Sent: 16 January 2025 13:07
To: Ian Collard * <Personal >; JCS <Personal >;
JCS <Personal >
Cc: Tom Bramley <Personal >; Patricia Dreghorn
<Personal >
Subject: RE: Urgent vetting question

OFFICIAL-SENSITIVE

Dear JCS and colleagues,

Our FCDO Americas Director has told us there is a possibility that Lord Mandelson's DV interview tomorrow may be cancelled because UKSV require more information on who he knows. Lord Mandelson will be looking to try to expand on this requirement later this afternoon.

It remains important the interview happens tomorrow. There's not another slot and UKSV colleagues talking through with him during the interview will help get answers, with the possibility of follow up at a later stage.

Could you confirm the DV interview will still proceed?

Thanks.

Gerard

Gerard McGurk (he/him) MBE|Deputy Director and Senior Security Adviser

**Head of Security & Resilience Department | Estates, Security & Network
Directorate** | Personal | Personal for diary requests |

Foreign, Commonwealth and Development Office King Charles St | London | SW1A
2AH

Email: Personal | Available on Teams or Mobile Personal

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JCS
Head of Partner Services
UKSV, Government Security Group
Cabinet Office
E: Personal
M: Personal

Personal

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-

JCS
Chief of Staff to Vincent Devine - Director General and Government Chief Security Officer
Government Security Function
Cabinet Office
Personal

18 - 16-01-2025 - Emails between Vincent Devine (Government Chief Security Officer, CO), Gerard McGurk, (Head of Security & Resilience Department, FCDO) and others

----- Forwarded message -----

From: JCS
Date: Thu, 16 Jan 2025 at 14:16
Subject: Re: Urgent vetting question
To: Vincent Devine Personal

Totally. MR is on it.
JC
^

On Thu, 16 Jan 2025 at 14:14, Vincent Devine Personal wrote:
Yep. This is crazy. He knows EVERYONE!! They need to go ahead with the interview.

V

Vincent Devine
Director General & Government Chief Security Officer Government Security Function
Cabinet Office

Private Office Shared Mailbox: Personal

JCS
Chief of Staff Personal
m: Personal
t: Personal

JCS
Private Secretary Personal
m: Personal
t: Personal

On Thu, 16 Jan 2025 at 13:56, JCS wrote:

just for info, we are working to resolve positively so the application can continue

progressing
JC
s

----- Forwarded message -----
From: **Michael Roberts** Personal
Date: Thu, 16 Jan 2025 at 13:43
Subject: Fwd: Urgent vetting question
To: JCS

----- Forwarded message -----
From: JCS
Date: Thu, 16 Jan 2025, 13:26
Subject: Fwd: Urgent vetting question
To: Michael Roberts Personal

----- Forwarded message -----
From: **Gerard McGurk**^P
Date: Thu, 16 Jan 2025 at 13:07
Subject: RE: Urgent vetting question
To: Ian Collard * Personal JCS
Cc: Tom Bramley Personal JCS
Patricia Dreghorn

OFFICIAL-SENSITIVE

Dear JCS and colleagues,

Our FCDO Americas Director has told us there is a possibility that Lord Mandelson's DV interview tomorrow may be cancelled because UKSV require more information on who he knows. Lord Mandelson will be looking to try to expand on this requirement later this afternoon.

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Could you confirm the DV interview will still proceed?

Thanks.

Gerard

Gerard McGurk (he/him) MBE|Deputy Director and Senior Security Adviser

**Head of Security & Resilience Department | Estates, Security & Network
Directorate** | Personal | JCS | for diary requests |

Foreign, Commonwealth and Development Office King Charles St | London | SW1A
2AH

Email: Personal | Available on Teams or Mobile Personal

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OFFICIAL-SENSITIVE

-- JCS
Head of Partner Services
UKSV, Government Security Group
Cabinet Office
E: Personal
M: Personal

Personal

[NSV Privacy Notice](#)

-- JCS
Chief of Staff to Vincent Devine - Director General and Government Chief Security Officer

Government Security Function
Cabinet Office

e: Personal
m: Personal

No action required- just sharing so that you know what I have said.

JCS

----- Forwarded message -----

From: JCS <Personal>
Date: Thu, 16 Jan 2025 at 14:26
Subject: Re: Urgent vetting question
To: Gerard McGurk <Personal>
Cc: JCS <Personal>, Ian Collard * <Personal>, Tom Bramley <Personal>, Patricia Dreghorn <Personal>, Michael Roberts <Personal>

Hello

I have just had a call with the VCO and our case team. The case is progressing and both a referee and line manager have now been interviewed. Whilst the interview with Lord M was scheduled for tomorrow we still await a number of outstanding documents and information. The VCO is in contact with JCS - FCDO Head of USA Global Issues and they have agreed that it is possible to reschedule the interview for next Friday, at which point all missing information should be provided. We are told that this fits with the other diary commitments and is acceptable and so we are awaiting confirmation on this from JCS later this afternoon.

We are not seeking to delay unnecessarily but there is a need to ensure that the interview adds value and currently I understand we do not have sufficient information in some areas to be able to do that.

I have asked for a further update as soon as we hear back from JCS .

thanks

JCS

On Thu, 16 Jan 2025 at 13:49, Gerard McGurk <Personal> wrote:

OFFICIAL-SENSITIVE - PERSONAL DATA

Thanks JCS . The primary issue appears to be one of time or the lack of it relative to Lord Mandelson trying to get 101 things done in a very short period of time (including an audience with the King) before he departs for Washington. I think he essentially has a two week window to get everything done before flying to the US. We have made the point to him about being upfront and detailed about his contacts.

Gerard

OFFICIAL-SENSITIVE - PERSONAL DATA

From: JCS < PERSONAL >
Sent: 16 January 2025 13:32
To: JCS < PERSONAL >
Cc: Gerard McGurk < PERSONAL >; Ian Collard * < PERSONAL >; JCS
Personal Tom Bramley
< PERSONAL >; Patricia Dreghorn < PERSONAL >
Subject: Re: Urgent vetting question

Good afternoon

I am urgently seeking an update on this from the VCO involved and I will come back as soon as possible to clarify the situation.

thanks

JCS

On Thu, 16 Jan 2025 at 13:26, JCS < PERSONAL > wrote:

OFFICIAL-SENSITIVE

Gerard

This is the reply when I chased yesterday on whether an interview had been arranged:

Please see below response from the Special Handling Team.

We are still waiting for documents to be completed that are required prior to the interview. As far as I know, the VCO is looking to get him booked in next week hopefully for the interview, but this is dependent on us receiving all that we need.

JCS

JCS | Head of Personnel Security Team

Cluster 4 Security, Estates Security and Resilience Department, ESND

Personal | Foreign, Commonwealth and Development Office, King Charles St | London | SW1A 2AH

Telephone: Mobile: PERSONAL | email: PERSONAL

[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances](#)

OFFICIAL-SENSITIVE

From: Gerard McGurk PERSONAL
Sent: 16 January 2025 13:07
To: Ian Collard * PERSONAL ; JCS PERSONAL ;
JCS < PERSONAL >
Cc: Tom Bramley PERSONAL ; Patricia Dreghorn
< PERSONAL >
Subject: RE: Urgent vetting question

OFFICIAL-SENSITIVE

Dear JCS and colleagues,

Our FCDO Americas Director has told us there is a possibility that Lord Mandelson's DV interview tomorrow may be cancelled because UKSV require more information on who he knows. Lord Mandelson will be looking to try to expand on this requirement later this afternoon.

It remains important the interview happens tomorrow. There's not another slot and UKSV colleagues talking through with him during the interview will help get answers, with the possibility of follow up at a later stage.

Could you confirm the DV interview will still proceed?

Thanks.

Gerard

Gerard McGurk (he/him) MBE|Deputy Director and Senior Security Adviser

Head of Security & Resilience Department | Estates, Security & Network Directorate | ^{Personal} | PERSONAL for diary requests |

Foreign, Commonwealth and Development Office King Charles St | London | SW1A 2AH

Email: PERSONAL | Available on Teams or Mobile PERSONAL

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JCS
Head of Partner Services
UKSV, Government Security Group
Cabinet Office
E: PERSONAL Â
M: PERSONAL

Personal

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20 - 16-01-2025 - Google Chat Message to Vincent Devine (Government Chief Security Officer, CO) from Junior Civil Servant

[16/01/2025, 15:33] JCS On Lord M - as mentioned on email they are waiting for a bit more information from him so they (FCDO and our side) have collectively concluded that they should move the date of the interview. MR thinks that is better than going ahead now and having to come back to him again. The new date is acceptable to Lord M office, FCDO and UKSV - so they are all aligned, though MR appreciates this is not an ideal situation

Latest email on this topic is in to read

From: JCS Personal

Sent: Wed 29/01/2025 6:28:36 PM (UTC)

To: Peter Mandelson Personal

Subject: DV Certificate

Attachment: FCDO DV Clearance Certificate Mandelson.pdf

Attachment: 2024-03-11 - Personal Security Induction Letter.pdf

Attachment: New-STRAP-Form.docx

Peter

Please find attached your DV certificate along with the DV induction letter from Vincent Devine.

I also attach a strap form for your completion, I understand JCS is helping you with your admin, so I will separately send him a copy of this form.

JCS

JCS | Head of Personnel Security Team

Cluster 4 Security, Estates Security and Resilience Department, ESND

Personal | Foreign, Commonwealth and Development Office, King Charles St |

London | SW1A 2AH

Telephone: Mobile: Personal | email: Personal

[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances](#)



Foreign, Commonwealth
& Development Office

29 January 2025

Peter Mandelson

Third Party

Personal

Personal

DV CLEARANCE CERTIFICATE

Re: P.M's vetting interview.

20 January 2025 at 09:24

Michael Roberts Personal
To: JCS JCS

JC good morning,

You may well have heard this already, but I spoke to the VCO on Friday following the interview with Lord M. He said that it was conducted in good spirits - and that Lord M is aware that a follow-up call on Teams will be required on Friday of this week coming (Friday 24 Jan).

Do let us know if you have any questions or comments.

Michael

On Thu, 16 Jan 2025 at 16:28, JCS wrote:

OFFICIAL

Many thanks all for your flexibility and understanding on this – it's much appreciated. Lord M will be at the interview tomorrow – I'll confirm precise logistics with JCS separately.

JCS

JCS | **Head of US Global Issues and Canada Team** | US and Canada Department | Americas and SIDS
Foreign, Commonwealth & Development Office | E: Personal | M: Personal

OFFICIAL

From: JCS

Sent: 16 January 2025 16:24

To: JCS

Cc: JCS Gerard McGurk
Personal ; Robert Tinline Personal ; Michael Roberts
Personal ; Patricia Dregghorn Personal

Subject: Re: P.M's vetting interview.

You don't often get email from JCS . [Learn why this is important](#)

Good afternoon

I have spoken with our JCS and he has agreed to cover as much detail as possible in an interview tomorrow. We will then arrange any follow up as might be required but due to leave and the time pressure, this will be with a second VCO. JCS has made arrangements for the interview separately and will be at 100 PS as agreed tomorrow.

Thanks

JCS

On Thu, 16 Jan 2025 at 15:56,

JCS

wrote:

OFFICIAL-SENSITIVE

Hi all,

There have been several conversations on this. To bring it together: we would still like to keep tomorrow morning's interview in the diary please. We can do the bulk of the topics tomorrow, and schedule a follow-up if needed on the outstanding bits.

Could I check that works for UKSV colleagues? If so, Lord Mandelson will be at 100PS tomorrow morning.

Thanks,

JCS

JCS | **Head of US Global Issues and Canada Team** | US and Canada Department | Americas and SIDS
Directorate | Foreign, Commonwealth & Development Office | E: Personal | M: Personal

OFFICIAL-SENSITIVE

From:

JCS

Sent: 16 January 2025 14:17

To: JCS

Cc: JCS

JCS

Subject: P.M's vetting interview.

Dear JCS

I have CC'd both JCS and JCS into this email both of whom have a vested interest in the way forward.

Kind regards.

JCS

JCS
Vetting Clearance Officer
UKSV, Government Security Group (GSG), Cabinet Office.

Personal
Alternate email - Personal
[NSV Privacy Notice](#)

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--

JCS
Head of Partner Services
UKSV, Government Security Group
Cabinet Office
E: Personal
M: Personal

Personal

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Re: P.M's vetting interview.

24 January 2025 at 14:23

Michael Roberts Personal
To: JCS

JC , good afternoon.

I was wondering if I could ask a small favour - would it be possible to get any feedback from Lord Mandelson on his experience with vetting...? I appreciate that he is extraordinarily busy and am not looking for chapter and verse. We have had quite a bit of senior interest in the processing of this case (not the details merely that it goes smoothly) and would like to assure folk that it went well... Which I think it did!?

best,
Michael

On Fri, 24 Jan 2025 at 09:00, JCS wrote:

OFFICIAL

Ignore this! He's now managed to join via Google Meet

Sent from Outlook for iOS

OFFICIAL

From: JCS
Sent: Friday, January 24, 2025 8:59:07 AM
To: JCS
Cc: JCS, Michael Roberts Personal
JCS
Subject: Re: P.M's vetting interview.

Hi all,

Peter is struggling to join via Google Meets. Is there any possibility of doing this via a Teams call instead? He's familiar with that system.

(Sorry--he's not in London today so I can't assist in person)

JCS

Sent from Outlook for iOS

From: JCS
Sent: Tuesday, January 21, 2025 11:33:26 AM
To: JCS
Cc: JCS, Michael Roberts Personal
JCS
Subject: RE: P.M's vetting interview.

Fantastic, thank you! 0900 – 1100 on Friday is confirmed. I'll tell him to expect a scheduler from you

JCS | Head of US Global Issues and Canada Team | US and Canada Department | Americas and SIDS Directorate | Foreign, Commonwealth & Development Office | E: Personal | M: Personal

From: JCS
Sent: 21 January 2025 11:29
To: JCS
Cc: JCS; Michael Roberts Personal
JCS
Subject: Re: P.M's vetting interview.

JCS,

I have confirmed with JCS and that is fine. He will look forward to speaking with Lord Mandleson on Friday.

Regards

JCS

On Tue, 21 Jan 2025 at 11:22, JCS wrote:

OFFICIAL

Thanks JCS. On reflection could we do 0900 – 1100? I've just been made aware of another conflict he has at 1100. And this would give you a 2hr window.

Thanks,
JCS

JCS | **Head of US Global Issues and Canada Team** | US and Canada Department | Americas and SIDS
Directorate | Foreign, Commonwealth & Development Office | E: Personal | M: Personal

OFFICIAL

From: JCS
Sent: 21 January 2025 11:21
To: JCS
Cc: JCS; Michael Roberts Personal
JCS
Subject: Re: P.M's vetting interview.

JCS

I have checked with JCS and an early start would be helpful as it is likely to take up to 2hrs for the additional sections as they will be complex. If it is okay, from a 'tech' point of view it would be easier for us to use his Global email address as the point of contact, as Google Meet is the more reliable option for JCS. However, we can send the invite to both addresses and then I'm sure we can connect one way or the other.

Regards

JCS

JCS

Special Handling Vetting Manager
UKSV, Government Security Group (GSG), Cabinet Office
Email: Personal

[NSV Privacy Notice.](#)

On Tue, 21 Jan 2025 at 10:07,

JCS

wrote:

OFFICIAL

Thanks JCS. That's all clear. I'll block 1100-1200 in his diary. If you need more time we could start at 1030? Could you send to both his Global Counsel email *and* Personal. I am encouraging him to use his FCDO address now, but he is still getting familiar with FCDO tech (he's used to Apple laptops) so useful to have his GC address as a fallback.

I'll reiterate the point on the foreign contacts form.

JCS

JCS | **Head of US Global Issues and Canada Team** | US and Canada Department | Americas and
SIDS Directorate | Foreign, Commonwealth & Development Office | E: Personal | M: Personal
|

OFFICIAL

From: JCS
Sent: 21 January 2025 09:53
To: JCS
Cc: JCS; Michael Roberts; Personal
JCS
Subject: Re: P.M's vetting interview.

Good morning JCS

I can confirm that 11am on Friday 24th January is fine for the additional interview. As discussed, this will be conducted virtually via Google Meet and the Vetting Clearance Officer conducting the meeting will be JC (cc'd into this email). JCS will need to send a meeting invite to Lord Mandleson with the joining link - can you confirm the email address that we can use for this please, will it be his Global Counsel address?

In order for us to capture the remaining sections as fully as possible on Friday, may I again emphasise the need to have the completed foreign contacts form sent to us ahead of the interview.

Many thanks

JCS

JCS
Special Handling Vetting Manager
UKSV, Government Security Group (GSG), Cabinet Office
Email: Personal

[NSV Privacy Notice.](#)

On Mon, 20 Jan 2025 at 16:15, JCS wrote:

OFFICIAL

Hi JCS

Yes indeed – would 11am on Friday work for instance?

JCS

JCS | Head of US Global Issues and Canada Team | US and Canada Department | Americas and SIDS Directorate | Foreign, Commonwealth & Development Office | E: Personal | M: Personal

OFFICIAL

From: JCS
Sent: 20 January 2025 12:03
To: JCS
Cc: J Michael Roberts Personal
C

Subject: Re: P.M's vetting interview.

Good morning JCS

I understand the face to face interview with JCS went smoothly last Friday. I need to arrange for the follow up virtual interview, could you confirm if Lord Mandleson is still available for this on Friday this week and if so, would this be am or pm?

Many thanks

JCS

JCS
Special Handling Vetting Manager
UKSV, Government Security Group (GSG), Cabinet Office
Email: Personal

[NSV Privacy Notice.](#)

On Thu, 16 Jan 2025 at 15:56, JCS wrote:

OFFICIAL-SENSITIVE

Hi all,

There have been several conversations on this. To bring it together: we would still like to keep tomorrow morning's interview in the diary please. We can do the bulk of the topics tomorrow,

and schedule a follow-up if needed on the outstanding bits.

Could I check that works for UKSV colleagues? If so, Lord Mandelson will be at 100PS tomorrow morning.

Thanks,
JCS

JCS | Head of US Global Issues and Canada Team | US and Canada Department | Americas and
SIDS Directorate | Foreign, Commonwealth & Development Office | E: Personal | M: Person
|

OFFICIAL-SENSITIVE

From: JCS
Sent: 16 January 2025 14:17
To: JCS
Cc: JCS

Subject: P.M's vetting interview.

Dear JCS

I have CC'd both JCS and JCS into this email both of whom have a vested interest in the way forward.

Kind regards.

JCS

JCS
Vetting Clearance Officer
UKSV, Government Security Group (GSG), Cabinet Office.

Personal
Alternate email - Personal
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OFFICIAL-SENSITIVE - HR - MANAGEMENT

From: Ian Collard * Personal
Sent: 30 January 2025 10:12
To: Corin Robertson Personal JCS
Subject: Personal/LPM

Dear Corin, **JCS** (for Olly),

An update. This information is provided in strictest confidence, to respect vetting confidence principles, because Corin and Olly are directly in my line management chain as Chief Security Officer.

ESND have approved the DV clearance of Lord Mandelson. He was sent notification and his DV certificate by email (on Osprey) on the evening of 29 January 2025. It will be valid for five years.

As part of the usual clearance process, UKSV identified some areas in his application for ESND to review:

- I understand that Lord Mandelson's private sector engagements are being managed by HRD and Legal Directorate through the conflict of interest process.

- With regard to personal conduct, I understand that Lord Mandelson has received a letter from Mervyn Thomas, informing him of his responsibilities as an FCDO employee, including under the Diplomatic Service Regulations.

- Matters pertaining to his overseas contacts will certainly be reviewed by the STRAP Authorities. *** , I am unable to assure about the decision they will take. Their decision will determine the access that Lord Mandelson has to the most sensitive information and meetings.

ESND shared with Lord Mandelson (and separately with JCS in Americas Directorate) the STRAP application forms, which we have asked Lord Mandelson to complete as an urgent priority. We will seek to expedite the processing of his application as soon as the completed forms are returned to us.

Best wishes,

Ian

Ian Collard | Chief Property & Security Officer and Director Estates, Security & Network

Foreign, Commonwealth & Development Office | Mobile: Personal

Chief of Staff: Personal | Executive Officer:
Personal

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26 - 23-03-2025 - Email to Peter Mandelson from Sir Oliver Robbins (former Permanent Under-Secretary of State for Foreign Affairs, FCDO)

From: Oliver Robbins^{Personal}
Sent: Sun 23/03/2025 11:46:15 AM (UTC)
To: Peter Mandelson^{Personal}
Cc: Serena Stone^{Personal}
Subject: DRAFT | FINAL SV ADVICE
Attachment: 2025-03-23 mn PM - SVs final advice.docx

OFFICIAL-SENSITIVE - HMG ONLY

Peter

While I'm hoping / assuming you'll like where this comes out, grateful for any comments by 5pm London time today.

Olly

Sir Oliver Robbins KCMG CB

Permanent Under-Secretary | Foreign, Commonwealth & Development Office | Email:
Personal | Personal

OFFICIAL SENSITIVE HMG ONLY

Attachment:

PM

TRUMP INWARD STATE VISIT: FINAL ADVICE

27 - 07-02-2025 - Emails between Junior Civil Servants

From: JCS [Personal]
Sent: Fri 07/02/2025 5:49:48 PM (UTC)
To: JCS [Personal]
Subject: FW: Peter Mandelson STRAP Form

Grrrr, sorry about this – but could you ask Peter to share with us the final list of foreign contacts he named in his DV form? We can populate for him, but sadly we didn't see the final list he sent back to UKSV. And it sounds like the two need to align. He will grumble about this, for which apologies..

JCS | **Head of US Global Issues and Canada Team** | US and Canada
Department | Americas and SIDS Directorate | Foreign, Commonwealth &
Development Office | E: [Personal] | M: [Personal]

From: JCS
Sent: 07 February 2025 17:02
To: JCS
Cc: ESND - PST (Personnel Security Team)
Subject: RE: Peter Mandelson STRAP Form

OFFICIAL-SENSITIVE - FCDO ONLY

JCS

Thanks for this.

I am afraid that Peter will need to add the foreign contacts he mentioned in his DV on this form please.

JCS
JCS | **Head of Personnel Security Team**
Cluster 4 Security, Estates Security and Resilience Department, ESND
[Personal] | Foreign, Commonwealth and Development Office, King Charles St |
London | SW1A 2AH
Telephone: Mobile: [Personal] | email: [Personal]
[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances](#)

OFFICIAL-SENSITIVE - FCDO ONLY

From: JCS <[Personal]>
Sent: 07 February 2025 15:53
To: ESND PST-STRAP-Clearances-Enquiries [Personal]
JCS <[Personal]>
Cc: Helen Twist [Personal]; JCS [Personal]; PUS Action [Personal]; JCS [Personal]
<[Personal]>
Subject: Peter Mandelson STRAP Form

OFFICIAL-SENSITIVE - FCDO ONLY

Hi JCS and STRAPSO colleagues,
Please find attached Peter Mandelson's STRAP application form, signed off by PUS's office (Helen in copy for sight). Does that give you what you need?
Many thanks,
JCS

JCS | **Head of US Global Issues and Canada Team** | US and Canada
Department | Americas and SIDS Directorate | Foreign, Commonwealth &
Development Office | E: Personal | M: Personal

OFFICIAL-SENSITIVE - FCDO ONLY

From: JCS Personal
Sent: Wed 22/01/2025 7:24:02 PM (UTC)
To: Peter Mandelson Personal
Subject: RE: 20250115 - Personal - Additional Document Request - OSP

Ha

I suggest you send over the handful of names you mentioned, even though you don't consider them "close contacts". That will reassure the vetting team that you've been comprehensive, even if it's all quite artificial

JCS | **Head of US Global Issues and Canada Team** | US and Canada
Department | Americas and SIDS Directorate | Foreign, Commonwealth &
Development Office | Personal

From: Peter Mandelson

Sent: 22 January 2025 17:36

To: JCS

Subject: Fwd: 20250115 - Personal - Additional Document Request - OSP

What is JCS saying ?

Sent from my iPhone

Begin forwarded message:

From: JCS
Date: 22 January 2025 at 14:54:29 GMT
To: Peter Mandelson
Subject: Re: 20250115 - Personal - Additional Document Request - OSP

Good afternoon,

Thank you for your enquiry, I have referred this back to the management of the Special Handling team for clarification. It is prudent that we obtain sufficient information about overseas contacts that we can be confident that any potential security risks are identified. Therefore, it would be better to have more information than we need rather than less so that UKSV and FCDO can assess each individual on their own merit.

Kind regards,

JCS

JCS

EDV Case Assistant
UKSV, Government Security Group
Cabinet Office
E: Personal

[NSV Privacy Notice](#)

On Tue, 21 Jan 2025 at 17:50, Peter Mandelson

Personal

wrote:

Thank you. I have thought about this. I have a large number of personal acquaintances with foreign nationals but I would not describe these as current friendships or personal business connections. I have no family members who are not listed previously.

Very best

Peter

From: JCS - Personal

Date: Thursday, 16 January 2025 at 09:42

To: Peter Mandelson Personal

Cc: Third Party

Subject: Re: 20250115 - Personal - Additional Document Request - OSP

Good morning,

Thank you for enquiring about specifics of the foreign contacts form. UKSV appreciates that under the circumstances of your previous roles, you will have met and had contact with many foreign nationals over the years. Therefore for ease, please focus on the people who you have personal friendships with; have personal business connections to; family members that are not included elsewhere on the DV questionnaire. We will be looking to focus on those individuals that you have CURRENT or recent contact with.

Kind regards,
JCS

EDV Case Assistant
UKSV, Government Security Group
Cabinet Office

E: Personal

[NSV Privacy Notice](#)

On Wed, 15 Jan 2025 at 14:45, Peter Mandelson

Personal

wrote:

Do you mean literally every foreign national I have ever met ? I assume not. Could you be a bit more specific about what sort of person, how far back, who I have done more than meet ? Do you mean friends ?

Counterpart ministers ? People in business ?

Thanks

Peter

Sent from my iPhone

On 15 Jan 2025, at 11:48, JCS

Personal

wrote:

Handling Instruction: Vetting-in-Confidence

Good morning,

In addition to the documents requested, please complete the attached form as fully as possible, concentrating on current or recent contacts that you have. If this can be started ahead of the interview, the Vetting Clearance Office can use this to steer questioning.

Kind regards,
JCS

EDV Case Assistant
UKSV, Government Security Group
Cabinet Office

E: Personal

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29 - 13-09-2025 - Emails between Ailsa Terry (Private Secretary for Foreign Affairs, No.10), Sir Oliver Robbins (former Permanent Under-Secretary of State for Foreign Affairs, FCDO) and others

Subject: RE: FAC letter re HMA Washington
Date: Saturday, 13 September 2025 at 14:02:10 British Summer Time
From: Caroline Hurndall
To: Oliver Robbins, Dan York-Smith, Ailsa Terry
CC: Serena Stone, JCS Mike Ostheimer

OFFICIAL-SENSITIVE

Ailsa,

Can I also raise a similar issue with regards to the development and handling of press lines and background briefing on these issues. Our comms team have been told that No10 SpAds are handling the timeline issues; on this and on continued conversations, on vetting, it's very important for accuracy sake that our team have chance to check those lines before they are used, including on background. We're keen to stay in lockstep and be speaking with one voice. Could you please encourage your Spads and comms colleagues to stay in close touch with their oppos?

Thank you,

Caroline

Caroline Hurndall | PPS/FS | Personal

The Foreign Secretary's box deadline is midday, Monday to Thursday. Please allow a minimum of 48hrs to process work sent to FSPO. Please also copy JCS to all submissions/updates to the Foreign Secretary.

OFFICIAL-SENSITIVE

From: Oliver Robbins
Sent: 13 September 2025 13:09
To: Caroline Hurndall ; Dan York-Smith ; Ailsa Terry (No.10)
Cc: Serena Stone ; JCS Mike Ostheimer
Subject: Subject: Re: FAC letter re HMA Washington

OFFICIAL-SENSITIVE

Ailsa

I can understand why people are interested in questions like these, but I think we need to be very careful about sharing such information. If this ends in court, this department will be the defendant.

I will speak to Dan about making sure we are keeping the creation of new disclosable evidence within reasonable bounds.

Olly

—

Oliver Robbins
FCDO

OFFICIAL-SENSITIVE

From: Ailsa Terry Personal
Sent: Saturday, September 13, 2025 1:03:07 PM
To: Caroline Hurndall Personal ; Dan York-Smith Personal
Oliver Robbins Personal
Cc: Serena Stone Personal ; JCS
Mike Ostheimer
Subject: Subject: Re: FAC letter re HMA
Washington

OFFICIAL-SENSITIVE

Dear Caroline, JCS
This sounds right to us. We will need to be definitive / clear that Ministers and No 10 are not involved in the vetting process in anyway.
May I ask also that the PUS' office supply two further bits of information asap for our timeline as we continue to refine it to ensure total completeness:

when the COI forms were returned from Peter to FCDO

when the DV process took place and was completed (forgive me if this was already provided)

Many thanks,
Ailsa

OFFICIAL-SENSITIVE

From: Caroline Hurndall < Personal
Sent: Saturday, September 13, 2025 10:15 am
To: Dan York-Smith Personal ; Ailsa Terry Personal
Oliver Robbins Personal
Cc: Serena Stone Personal JCS

Subject: Subject: Subject: Re: FAC letter re HMA Washington

OFFICIAL-SENSITIVE

Dan,
Thanks for this. Team are drafting as we speak; Ailsa and I agreed early afternoon for a draft. I've asked for it to be based on - and not go further than - our public lines on vetting, and then to add some lines on appointment processes in order to gently push back on the idea that the FAC might be able to assist/assure our recruitment processes. Finally, it would include some lines referring to the fact that HMA Washington met the Foreign Affairs Committee on their visit to Washington DC in June 2025; further meeting was planned when HMA was in London later in June but had to be postponed due to scheduling changes.

Do let me know if you think that sounds along the right lines, draft to follow. Best wishes

Caroline

Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE

From: Dan York-Smith Personal
Sent: Saturday, September 13, 2025 9:50:29 AM

To: Ailsa Terry (No.10) Personal ; Caroline Hurndall
Personal ; Oliver Robbins
Personal Cc: Serena Stone
Personal

Subject: Subject: RE: FAC letter re HMA Washington

OFFICIAL-SENSITIVE

Morning – just checking in on when we might be able to see a draft. Will reassure people here to know how we can answer.

Thanks

Dan

OFFICIAL-SENSITIVE

From: Ailsa Terry Personal
Sent: 12 September 2025 19:21
To: Caroline Hurndall Personal Oliver
Robbins Personal
Cc: Serena Stone Personal Dan York-Smith
Personal

Subject: Subject: Subject: FAC letter re HMA Washington

OFFICIAL-SENSITIVE

Hi both

As discussed briefly with Caroline, we would be grateful for sight of a draft reply to the letter Emily Thornberry has just sent to the FS asap - ideally tomorrow morning. To reassure this is not for immediate release and appreciate you need to run it past the FS, but we are keen it is answered ahead of any parliamentary engagements next week. We also need a line for comms tonight which I know our teams are working together on.

Ailsa

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30 - 14-09-2025 - Emails between Ailsa Terry (Private Secretary for Foreign Affairs, No.10) and others

Subject: RE: URGENT - Reply to FAC re. Mandelson CO/UKSV input
Date: Sunday, 14 September 2025 at 11:02:46 British Summer Time
From: Caroline Hurndall
To: Ailsa Terry, JCS, Symes, Elkie - CO (OFF-SEN)
CC: Serena Stone, Ian Collard *, Dan York-Smith

OFFICIAL-SENSITIVE

Elkie, All,
To add onto the deadlines – the FS would like to see the annex (along with our draft letter) by 1pm today. So I'm afraid we need to pull forward the deadline to send to us to 12.30pm please. Apologies – as per Ailsa's email, we are seeking to get these all done asap.

Best wishes

Caroline

Caroline Hurndall | PPS/FS | Personal

The Foreign Secretary's box deadline is midday, Monday to Thursday. Please allow a minimum of 48hrs to process work sent to FSPO. Please also copy JCS to all submissions/updates to the Foreign Secretary.

OFFICIAL-SENSITIVE

From: Ailsa Terry
Sent: 14 September 2025 10:57
To: JCS; Symes, Elkie - CO (OFF-SEN)
Cc: Serena Stone; Ian Collard*; Caroline Hurndall; Dan York-Smith
Subject: Subject: Re: URGENT - Reply to FAC re. Mandelson CO/UKSV input

OFFICIAL-SENSITIVE

JCS all

Many thanks all. To reiterate we want sight of this draft and relevant annexes asap to release today.

Grateful for sight of the FCDO draft as close to 2pm today as possible. We know this may not be final. If you need anything more from me to enable this to happen please call.

Ailsa

OFFICIAL-SENSITIVE

From: JCS Personal
Sent: Sunday, September 14, 2025 10:08:25 AM
To: Symes, Elkie - CO (OFF-SEN) Personal
Cc: Serena Stone Personal Ian Collard* Personal
Personal; Caroline Hurndall Personal
Ailsa Terry Personal
Subject: RE: URGENT - Reply to FAC re. Mandelson CO/UKSV input

--- Resending to correct email ----

Elkie,

Grateful if you can commission CO/UKSV to input into an Annex that will be shared with the FAC in response to their attached letter re. Mandelson. Grateful if we can have input by 2pm today please as we are aiming for FS to issue the letter today. Given FCDO do not own the security clearance process, the Foreign Secretary will not want to take responsibility for responding to the FAC on these matters. We therefore propose the FS write a short cover letter and an annex (owned by the Cabinet Office) with responses to their questions.

To support your teams, the questions are set out below and I have included where we think the FCDO does have agency to answer the questions are they refer specifically to FCDO/the FS.

Annex A - Cabinet Office response to the FAC questions

1. What security concerns were raised by the agencies undertaking security clearance ahead of Lord Mandelson's appointment? [For CO to answer]
2. What was the response of the Foreign, Commonwealth and Development Office to any such concerns? **FCDO advice was not sought, nor given.**
3. Was it the assessment of the FCDO that any such concerns represented a potential barrier to Lord Mandelson's appointment? **FCDO advice was not sought, nor given.**
4. Were any conditions imposed on the remit of Lord Mandelson as Ambassador in order to mitigate any security concerns? [For CO to answer]
5. Was there a decision made to dismiss security concerns? Was such a decision taken by the FCDO or by No. 10? If so, by whom? [For CO to answer]
6. If no decision was taken to straightforwardly dismiss security concerns raised by the relevant agencies, was a decision made to suspend or alter: (a) the usual security vetting requirements; or, (b) the usual timeline for vetting procedures? [For CO to answer]
7. Was it the assessment of the Foreign Secretary that there was sufficient time between the announcement of Lord Mandelson's appointment in December and the beginning of his tenure on 10 February to carry out full thorough vetting? **Yes. While an expedited clearance process is faster than a routine clearance, it is not unusual to do so, and within the bounds of the vetting process.**
8. Did the usual vetting process for diplomatic appointments commence in relation to Lord Mandelson before his appointment was made public? [For CO to answer]

Kind regards,
JCS

Personal | Deputy Private Secretary to the Permanent Under Secretaries, Sir Oliver Robbins and Nick Dyer | Permanent Under-Secretaries' Joint Private Office

Personal | King Charles Street | Foreign, Commonwealth & Development
Office Email: Personal | Mob: Personal

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From: JCS Personal
Sent: Mon 15/09/2025 9:35:25 AM (UTC)
To: JCS Personal
Cc: Michael Roberts Personal, JCS
Subject: RE: 2025-09-15 Special Handling Case - OSP

JCS

Thanks – I would like:
First vetting interview
Second vetting interview
VO AOC
CA AOC
Referee interview or written testimony
Supervisor interview or written testimony
My VDF I attached to the case
JCS

| Head of Personnel Security Team
Cluster 4 Security, Estates Security and Resilience Department, ESND
Personal Foreign, Commonwealth and Development Office, King Charles St |
London | SW1A 2AH
Telephone: Personal | email: Personal
[A-Z Guidance - Developed Vetting \(DV\) and Security Check \(SC\) clearances \(sharepoint.com\)](#)

From: JCS
Sent: 15 September 2025 10:26
To: JCS
Cc: Michael Roberts ; JCS
Subject: 2025-09-15 Special Handling Case - OSP

Morning JCS ,
I understand that you have requested access to Lord Mandelson's case. In order to keep this locked down I would suggest it is best for me to email you directly with the documents that you would like to see. Please can you therefore send me a list and I will extract these from the case for you and send them over asap.
Best regards
JCS

Special Handling Vetting Manager
UKSV, Government Security Group (GSG), Cabinet Office
Email: Personal
[NSV Privacy Notice.](#)

32 - 15-09-2025 - Email between Ian Collard (former Chief Property & Security Officer, FCDO) and others

From: Ian Collard * Personal
Sent: Mon 15/09/2025 9:55:39 AM (UTC)
To: Mark Power Personal Catherine-Naomi Jobshare
Personal
Cc: JCS Personal
Subject: Clearance issue

Mark, Catherine,

An outstanding issue is whether ESND should lapse, suspend or withdraw Mandelson's DV clearance? While practically it will make little difference, because Post have already removed his access to the embassy, taken his laptop, suspended his FCDO email account and stopped sharing any official information, there is a presentational aspect.

I can imagine, for example, a PQ that asks – presume you have taken his clearance away from him now? (And suggestions of incompetence if we haven't.)

But I presume there are also employment law issues still at stake? Hence, I don't want ESND to act precipitously. Grateful for views. Including ultimately from Olly, once we have considered advice for him.

Distinction (as I understand it) between different ESND options:

- Lapse – someone no longer works for FCDO; we put the clearance into abeyance (including on the official vetting system) and wouldn't confirm it is extant anymore
- Suspend – we have concerns about the clearance being active, and inform the individual we are taking the clearance from them (with commensurate implications) while concerns are reviewed
- Withdraw – we completely remove the clearance, again ordinarily informing the individual

Views welcome.

Thanks,

Ian

Ian Collard | Chief Property & Security Officer and Director Estates, Security & Network
Foreign, Commonwealth & Development Office | Personal
Chief of Staff: Personal | Executive Officer: Personal

33 - 15-09-2025 - Emails between Caroline Hurndall (Principal Private Secretary to the Foreign Secretary, FCDO), Ailsa Terry (Private Secretary for Foreign Affairs, No.10), and others

From: Caroline Hurndall Personal
Sent: Mon 15/09/2025 5:57:28 PM (UTC)
To: "Ailsa Terry (No.10)" Personal JCS
Personal Simon Madden
Cc: Tom Bramley Personal, "Symes, Elkie - CO (OFF-SEN)" Personal, Ian Collard *
Personal, Ellen Atkinson
Personal Sean Cherry
Subject: RE: URGENT - Reply to FAC re. Mandelson CO/UKSV input

OFFICIAL-SENSITIVE

Thanks Ailsa - JCS has tidied up / proofed and this will go to the FS for clearance tonight. Assuming she's happy, we'll send first thing tomorrow morning. Mr Doughty will also draw on it for his S024 speech (on which there is a separate chain).

Thanks

Caroline

Caroline Hurndall | PPS/FS | Personal

The Foreign Secretary's box deadline is midday, Monday to Thursday. Please allow a minimum of 48hrs to process work sent to FSPO. Please also copy JCS to all submissions/updates to the Foreign Secretary.

OFFICIAL SENSITIVE

From: Ailsa Terry
Sent: 15 September 2025 17:54
To: JCS ; Simon Madden ; Caroline Hurndall
Cc: Tom Bramley ; Symes, Elkie - CO (OFF-SEN) ; Ian Collard * ; Ellen Atkinson ; Sean Cherry
Subject: RE: URGENT - Reply to FAC re. Mandelson CO/UKSV input

OFFICIAL-SENSITIVE

Hi all

I have added in tracked changes including a few typos - this can now go after a thorough proof read.

I have suggested removing the reference to due diligence as open source material ref as a) I am not sure we need to add it in and b) it will make it harder to mount a defence to not release as per the separate advice we received and are considering.

Ailsa

OFFICIAL-SENSITIVE

From: JCS Personal
Sent: 15 September 2025 14:22

Simon Madden
Director of Propriety & Ethics
Person | 70 Whitehall | London | SW1A 2AS
Personal
Office: Personal

On Mon, 15 Sep 2025 at 13:13, Ailsa Terry Personal wrote:

OFFICIAL-SENSITIVE

Dear Caroline

We are content with the draft as we saw it although we would like to answer question 4 with something closer to ‘There are strict confidentiality rules around sensitive personal information in the vetting process and as a result we do not comment on individual National Security Vetting cases and any mitigations employed around specific individuals. These processes are conducted entirely independently of Ministers and findings/details other than the outcome are not shared with them’.

But to ensure we are clearing the final doc, can you resend to this chain given there were further edits being made this morning?

Many thanks,
Ailsa

OFFICIAL-SENSITIVE

From: Caroline Hurndall Personal
Sent: 14 September 2025 21:08
To: Tom Bramley Personal ; Symes, Elkie - CO (OFF-SEN) Personal
Cc: Simon Madden Personal Ailsa Terry Personal ; Ian Collard * Personal ; JCS
Subject: RE: URGENT - Reply to FAC re. Mandelson CO/UKSV input

OFFICIAL-SENSITIVE

Thanks both. I’ ll need to make amendments tomorrow once I’ ve got them all in. So if CabSec wants to see a version, suggest you show him the version I sent but with either comments of tracks in as you see fit.

Caroline

Caroline Hurndall | PPS/FS | Personal

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OFFICIAL-SENSITIVE

From: Tom Bramley Personal
Sent: 14 September 2025 20:42

To: Elkie Symes **Personal**
Cc: Simon Madden **Personal** ; Ailsa Terry (No.10) **Personal** ; JCS
Caroline Hurndall **Personal** ; Ian Collard * **Personal**

Subject: Re: URGENT – Reply to FAC re. Mandelson CO/UKSV input

Thanks for sharing and sorry to chip in on this too.

On National Security Vetting, I think it is worth being clear that while UKSV conduct the vetting checks and make a recommendation, vetting decisions are made by the sponsor department.

Would suggest the following addition to the cover letter (and then repeated in the questions):

“Separately from this there is a long-standing formal process for National Security Vetting which is undertaken independently by the UK Security Vetting Agency (hosted by the Cabinet Office) on behalf of individual departments and reporting back to them for decision.”

Tom

Tom Bramley
Director, Security Policy and Strategy
Personal

JCS as
Personal

JCS
Personal

On Sun, 14 Sept 2025, 20:26 Elkie Symes,
Personal wrote:

Hi Caroline – Cab Sec still keen to see a version of this that we are all content with. If you’re able to make Simon’s amends happy to put that version to him in the morning.

Best,

Elkie

Elkie Symes

Principal Private Secretary to the Cabinet Secretary

Personal

[70 Whitehall, London, SW1A 2AS](#)

On Sun, 14 Sept 2025 at 20:19, Simon Madden
Personal wrote:

Hi Caroline,

Just to follow up on initial response from me.

The references in the draft letter are ok but I’d prefer it to say that No10 asked us to do this. We don’t usually play a part in diplomatic

appointments.

On the Annex as I said just now it would be wrong to link our due diligence with security or vetting. So when you say FCDO didn't play any part and no security concerns were raised, we would not expect any security concerns to be flagged as that was not the due diligence we were doing nor are we qualified to make security judgements. So if those references in the annex could be amended they would be great.

As I said, we don't want to give a misleading impression of our due diligence exercise.

Thanks

Simon

Simon Madden
Director of Propriety & Ethics
Personal | [70 Whitehall](#) | [London](#) | [SW1A 2AS](#)
Personal
Office: Personal

On Sun, 14 Sep 2025 at 20:04, Simon Madden
Personal wrote:

Hi I have a problem. I cannot agree to a reference to our DD process being linked to raising or not raising security concerns. That was not its purpose. That would be misleading.

Our due diligence was on Mandelson generally using open source material. It was not a security vetting process and it offered no judgements. It was not specific to Epstein. This was in addition to usual pre-employment checks carried out by others.

The text we had before was what we are content with

Thanks

Simon

Simon Madden
Director of Propriety & Ethics
Personal | [70 Whitehall](#) | [London](#) | [SW1A 2AS](#)
Personal
Office: Personal

On Sun, 14 Sep 2025 at 19:50, Caroline Hurndall
Personal wrote:

OFFICIAL-SENSITIVE

Ailsa,

With apologies for the delay, please see attached a draft response to

the FAC letter of 12 Sept, which I' ve also re-attached here for ease. The FS has seen this but **not** yet cleared it for release - you' ll see there are a couple of areas that she wants triple checked, so that we can be totally confident that we are releasing accurate information to parliament. If there are suggested changes from No10 or Cabinet Office colleagues, please send them back to me so I can incorporate and clear with her.

As per my earlier email, you' ll see we' ve refocussed the letter to be based on FCDO process, but drawn on the info sent over by PET and CabOffice colleagues in terms of process, for which many thanks.

Best wishes and no doubt speak tomorrow,
Caroline

Caroline Hurndall | PPS/FS | **Personal**

OFFICIAL-SENSITIVE

From: Ailsa Terry **Personal**
Sent: 14 September 2025 15:47
To: Simon Madden **Personal** JCS
 Personal Caroline Hurndall
 Personal
Cc: JCS **Personal** >; Tom Bramley
 Personal ; Vincent Devine
 Personal ; Symes, Elkie - CO (OFF-SEN)
 Personal ; Serena Stone **Personal**
Ian Collard * **Personal** Ellen Atkinson
 Personal ; Sean Cherry
 Personal
Subject: Re: URGENT - Reply to FAC re. Mandelson CO/UKSV input

OFFICIAL-SENSITIVE

Thanks very much all. May I ask for the draft plus associated annexes by 4.30pm latest please [@Caroline Hurndall](#)?

I' d like our side to review asap so we can feedback any changes and get those worked in before release this evening.

Ailsa

OFFICIAL-SENSITIVE

From: Simon Madden **Personal**
Sent: Sunday, September 14, 2025 3:43:44 PM
To: JCS **Personal**
Cc: JCS **Personal** Tom Bramley
 Personal ; Vincent Devine
 Personal ; Symes, Elkie - CO (OFF-SEN)
 Personal ; Serena Stone **Personal**
Ian Collard * **Personal** ; Caroline Hurndall
 Personal ; Ailsa Terry **Personal** ; Ellen
Atkinson **Personal** Sean Cherry
 Personal
Subject: Re: URGENT - Reply to FAC re. Mandelson CO/UKSV input

Copying Sean

Simon Madden

Director of Propriety & Ethics

Personal [70 Whitehall | London | SW1A 2AS](#)

Personal

Office:

Personal

On Sun, 14 Sep 2025 at 15:27, Simon Madden

Personal

wrote:

Sorry to come back so late on this. Ellen and I have just discussed the reference to our due diligence. We'd like to amend so we lose the last sentence referring specifically to Epstein, as our commission was a general request for DD not a specific one on PM/JE

So it should read:

##

In this case, No10 also asked the Propriety and Ethics team in the Cabinet Office to undertake some due diligence, based on open source material, alongside the usual pre-employment checks.

###

We do not want to create the impression that we were specifically commissioned by No10 to look at that point. On second reading Ellen spotted this potential reading of the text and I agree too.

Grateful for confirmation of the amendment.

Thanks and apologies for the late intervention.

Simon

Simon Madden

Director of Propriety & Ethics

Personal [70 Whitehall | London | SW1A 2AS](#)

Personal

Office:

Personal

On Sun, 14 Sep 2025 at 13:51, JCS

Personal

wrote:

Perfect, thanks JCS!

Cab Sec is keen to look at the letter before it is issued so I'll share the draft with him once ready.

Cameron

JCS | Private Secretary to the Cabinet Secretary |
Personal
On Sun, 14 Sep 2025 at 13:48, JCS
Personal wrote:
OFFICIAL

Tom, JCS

Many thanks for the quick work on the responses (really appreciate the Sunday working!), we will incorporate these into our letter/Annex and share back with you (letter was on pause until we had a full annex to ensure it aligns).

JCS

| Deputy Private Secretary to the Permanent Under-Secretaries, Sir Oliver Robbins and Nick Dyer | Permanent Under-Secretaries' Joint Private Office

Personal [| King Charles Street](#) | Foreign, Commonwealth & Development Office

Email: Personal 8

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OFFICIAL

From: JCS Personal
Sent: Sunday, 14 September 2025 13:47
To: Tom Bramley Personal
Cc: Simon Madden Personal ; Vincent Devine Personal
JCS Personal ; Elkie Symes Personal
Ian Collard * Personal ; Serena Stone Personal
Personal Ailsa Terry (No.10) Personal Ellen
Atkinson Personal
Subject: Re: URGENT - Reply to FAC re. Mandelson CO/UKSV input

You don't often get email from JCS Personal . [Learn why this is important](#)

Thanks Tom. JCS - are you able to share your draft of the main letter so we can see the full context?

JCS

JCS | Private Secretary to the Cabinet Secretary | Personal

On Sun, 14 Sep 2025 at 13:41, Tom Bramley | Personal wrote:

Hi JCS /all,

Here are the proposed responses which we've have agreed with the Propriety and Ethics team and Ian Collard in FCDO.

They will need to be looked at alongside the draft FS cover letter which it would be useful to see on this chain.

Tom

On Sun, 14 Sept 2025 at 13:24, Cameron Wyper | Personal wrote:

Hi all,

Can I check if there is an update on this? I'm mindful FCDO said they needed a response by 12:30.

Best,

JCS

JCS | Private Secretary to the Cabinet Secretary | Personal

On Sun, 14 Sep 2025 at 11:56, Simon Madden | Personal wrote:

Tom and I just spoke. Agree helpful to distinguish and be clear our DD was not vetting and was not routine.

Agreed to look over draft

Ta

Simon

Simon Madden

Director of Propriety & Ethics

Personal [70 Whitehall | London | SW1A 2AS](#)

Office:

Personal
Personal

On Sun, 14 Sep 2025 at 11:46, Vincent Devine

Personal

wrote:

E,

Tom B and I have just had a quick call with Ian Collard, FCDO Head of Security. We concluded that we will need to work on this note together.

We will also need to draw in PET as the questions appear to combine the pre-appointment "vetting" process and the post-appointment security vetting process.

We are aiming to have a broadly agreed draft by the deadline.

Vincent

Vincent Devine
Director General & Government Chief Security Officer
Government Security Function
JCS

Personal

JCS

Personal

On Sun, 14 Sept 2025 at 11:10, Vincent Devine

Personal

wrote:

Elkie,

This appears to be based on a misunderstanding of how the security vetting process operates in FCDO. I think Tom and UKSV colleagues have set that out for others over the last few days.

Let me see if I can raise the FCO security leads and check if they have been involved in these latest discussions

Regardless of whether CO, UKSV or FCDO attempt to answer these questions, we are unlikely to be able to give any meaningful responses to Qs 1 to 4 without taking legal advice.

Vincent

Vincent Devine
Director General & Government Chief Security Officer
Government Security Function
JCS

Personal

JCS

Personal

On Sun, 14 Sept 2025 at 11:03, Elkie Symes
Personal wrote:

Copying in pet and the security team in co

Elkie Symes
Principal Private Secretary to the Cabinet Secretary

Personal

[70 Whitehall, London, SW1A 2AS](#)

On Sun, 14 Sep 2025 at 10:08, JCS Personal >
wrote:

OFFICIAL-SENSITIVE

--- Resending to correct email ----

Elkie,

Grateful if you can commission CO/UKSV to input into an Annex that will be shared with the FAC in response to their attached letter re. Mandelson. **Grateful if we can have input by 2pm today please as we are aiming for FS to issue the letter today.**

Given FCDO do not own the security clearance process, the Foreign Secretary will not want to take responsibility for responding to the FAC on these matters. We therefore propose the FS write a short cover letter and an annex (owned by the Cabinet Office) with responses to their questions.

To support your teams, the questions are set out below and I have included where we think the FCDO does have agency to answer the questions are they refer specifically to FCDO/the FS.

Annex A - Cabinet Office response to the FAC questions

1. *What security concerns were raised by the agencies undertaking security clearance ahead of Lord Mandelson's appointment? [For CO to answer]*
2. *What was the response of the Foreign, Commonwealth and*

Development Office to any such concerns? FCDO advice was not sought, nor given.

3. *Was it the assessment of the FCDO that any such concerns represented a potential barrier to Lord Mandelson's appointment?* FCDO advice was not sought, nor given.

4. *Were any conditions imposed on the remit of Lord Mandelson as Ambassador in order to mitigate any security concerns?* [For CO to answer]

5. *Was there a decision made to dismiss security concerns? Was such a decision taken by the FCDO or by No. 10? If so, by whom?* [For CO to answer]

6. *If no decision was taken to straightforwardly dismiss security concerns raised by the relevant agencies, was a decision made to suspend or alter: (a) the usual security vetting requirements; or, (b) the usual timeline for vetting procedures?* [For CO to answer]

7. *Was it the assessment of the Foreign Secretary that there was sufficient time between the announcement of Lord Mandelson's appointment in December and the beginning of his tenure on 10 February to carry out full thorough vetting?* Yes. While an expedited clearance process is faster than a routine clearance, it is not unusual to do so, and within the bounds of the vetting process.

8. *Did the usual vetting process for diplomatic appointments commence in relation to Lord Mandelson before his appointment was made public?* [For CO to answer]

Kind regards,

JCS

**| Deputy Private Secretary to the Permanent
Under-Secretaries, Sir Oliver Robbins and Nick Dyer | Permanent Under-
Secretaries' Joint Private Office**

Personal [King Charles Street](#) | Foreign, Commonwealth &
Development Office

Email: Personal

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--

Tom Bramley
Director, Security Policy and Strategy
Personal

JCS
Personal

JCS
Personal

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Follow Number 10 on X (Twitter): <http://x.com/10DowningStreet>
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34 - 15-09-2025 - Emails between Elkie Symes (Principal Private Secretary to the Cabinet Secretary, CO) and others

Subject: RE: URGENT - Reply to FAC re. Mandelson CO/UKSV input
Date: Monday, 15 September 2025 at 18:57:30 British Summer Time
From: Caroline Hurndall
To: Ailsa Terry, JCS, Simon Madden
CC: Tom Bramley, Symes, Elkie - CO (OFF-SEN), Ian Collard *, Ellen Atkinson, Sean Cherry
Attachments: image001.jpg

OFFICIAL-SENSITIVE

Thanks Ailsa – JCS has tidied up / proofed and this will go to the FS for clearance tonight. Assuming she's happy, we'll send first thing tomorrow morning. Mr Doughty will also draw on it for his SO24 speech (on which there is a separate chain).

Thanks

Caroline

Caroline Hurndall | PPS/FS | Personal

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From: Ailsa Terry
Sent: 15 September 2025 17:54
To: JCS; Simon Madden; Caroline Hurndall
Cc: Tom Bramley; Symes, Elkie - CO (OFF-SEN); Ian Collard*; Ellen Atkinson; Sean Cherry
Subject: RE: URGENT - Reply to FAC re. Mandelson CO/UKSV input

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Hi all

I have added in tracked changes including a few typos – this can now go after a thorough proof read. I have suggested removing the reference to due diligence as open source material ref as a) I am not sure we need to add it in and b) it will make it harder to mount a defence to not release as per the separate advice we received and are considering.

Ailsa

OFFICIAL-SENSITIVE

From: JCS Personal
Sent: 15 September 2025 14:22
To: Simon Madden Personal; Ailsa Terry Personal
Cc: Caroline Hurndall Personal; Tom Bramley Personal; Symes, Elkie - CO (OFF-SEN) Personal; Ian Collard* Personal
Ellen Atkinson Personal
Sean Cherry Personal
Subject: RE: URGENT - Reply to FAC re. Mandelson CO/UKSV input

Hi All,

Many thanks for your comments. Please see attached an updated version of the letter, this takes onboard your comments and also final checks within FCDO.

Ailsa – on your text for answer 4 to explain how we have handled:

Line on mitigations removed as if we aren't talking about detail we don't need to reference mitigations.

Line on no ministerial role included in the cover letter.

Grateful if I can have final confirmation you are content (in particular No.10 and Cab Sec) and we will then put to the FS.

We are still working to get the letter out asap today, so grateful for quick responses (the next FS window to review will be 1500, after that it will be 1600).

Kind regards,
JCS

Personal | Deputy Private Secretary to the Permanent Under-Secretaries, Sir
Oliver Robbins and Nick Dyer | Permanent Under-Secretaries' Joint Private Office

Personal | King Charles Street | Foreign, Commonwealth & Development Office
Email: Personal | Mob: Personal

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Sent: Monday, 15 September 2025 13:14
To: Ailsa Terry (No.10) Personal
Cc: Caroline Hurndall Personal ; Tom Bramley
Personal ; Symes, Elkie - CO (OFF-SEN)
Personal JCS Personal ;
Ian Collard * Personal ; Ellen Atkinson
Personal ; Sean Cherry Personal
Subject: Re: URGENT - Reply to FAC re. Mandelson CO/UKSV input
Copying Ellen and Sean

Simon Madden
Director of Propriety & Ethics
Personal | 70 Whitehall | London | SW1A 2AS
Personal

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OFFICIAL-SENSITIVE

Dear Caroline

We are content with the draft as we saw it although we would like to answer question 4 with something closer to 'There are strict confidentiality rules around sensitive personal information in the vetting process and as a result we do not comment on individual National Security Vetting cases and any mitigations employed around specific individuals. These processes are conducted entirely independently of Ministers and findings/details other than the outcome are not shared with them'. But to ensure we are clearing the final doc, can you resend to this chain given there were further edits being made this morning?

Many thanks,
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Thanks both. I'll need to make amendments tomorrow once I've got them all in. So if CabSec wants to see a version, suggest you show him the version I sent but with either comments of tracks in as you see fit.

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Thanks for sharing and sorry to chip in on this too.

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"Separately from this there is a long-standing formal process for National Security Vetting which is undertaken independently by the UK Security Vetting Agency (hosted by the Cabinet Office) on behalf of individual departments **and reporting back to them for decision.**"

Tom

Tom Bramley
Director, Security Policy and Strategy
Personal

Acting Chief of Staff: JCS
Personal

EA: JCS
Personal

On Sun, 14 Sept 2025, 20:26 Elkie Symes, Personal wrote:

Hi Caroline - Cab Sec still keen to see a version of this that we are all content with. If you're able to make Simon's amends happy to put that version to him in the morning.

Best,

Elkie

Elkie Symes

Principal Private Secretary to the Cabinet Secretary

M: Personal

[70 Whitehall, London, SW1A 2AS](#)

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As I said, we don't want to give a misleading impression of our due diligence exercise. Thanks

Simon

Simon Madden

Director of Propriety & Ethics

Personal [70 Whitehall | London | SW1A 2AS](#)

Personal

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Thanks

Simon

Simon Madden
Director of Propriety & Ethics
Persona | [70 Whitehall](#) | [London](#) | [SW1A 2AS](#)
Personal

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Personal wrote: OFFICIAL-SENSITIVE

Ailsa,
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Best wishes and no doubt speak tomorrow,
Caroline

Caroline Hurndall | PPS/FS | Personal

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From: Ailsa Terry Personal
Sent: 14 September 2025 15:47
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Personal Caroline Hurndall
Cc: JCS Personal
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Personal ; Serena Stone Personal
Ian Collard * Personal Ellen Atkinson
Personal ; Sean Cherry
Personal

Subject: Re: URGENT - Reply to FAC re. Mandelson CO/UKSV input

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I'd like our side to review asap so we can feedback any changes and get those worked in before release this evening.
Ailsa

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Personal
Sent: Sunday, September 14, 2025 3:43:44 PM
To: JCS
Cc: JCS Personal Tom Bramley

Personal Vincent Devine
Personal ; Symes, Elkie - CO (OFF-SEN)
Personal ; Serena Stone Personal
Ian Collard * Personal ; Caroline Hurndall
Personal ; Ailsa Terry < Personal Ellen Atkinson
Personal ; Sean Cherry
Personal

Subject: Re: URGENT - Reply to FAC re. Mandelson CO/UKSV input

Copying Sean

Simon Madden

Director of Propriety & Ethics

Personal [70 Whitehall](#) [London SW1A 2AS](#)

Personal

On Sun, 14 Sep 2025 at 15:27, Simon Madden Personal wrote:

Sorry to come back so late on this. Ellen and I have just discussed the reference to our due diligence. We'd like to amend so we lose the last sentence referring specifically to Epstein, as our commission was a general request for DD not a specific one on PM/JE So it should read:

##

In this case, No10 also asked the Propriety and Ethics team in the Cabinet Office to undertake some due diligence, based on open source material, alongside the usual pre employment checks.

###

We do not want to create the impression that we were specifically commissioned by No10 to look at that point. On second reading Ellen spotted this potential reading of the text and I agree too.

Grateful for confirmation of the amendment.
Thanks and apologies for the late intervention.
Simon

Simon Madden

Director of Propriety & Ethics

Personal [70 Whitehall](#) [London SW1A 2AS](#)

Personal

On Sun, 14 Sep 2025 at 13:51, JCS wrote:

Perfect, thanks JCS

Cab Sec is keen to look at the letter before it is issued so I'll share the draft with him once ready.

JCS

| Private Secretary to the Cabinet Secretary | Personal

On Sun, 14 Sep 2025 at 13:48,
wrote:

JCS

Personal

OFFICIAL

Tom, JCS

Many thanks for the quick work on the responses (really appreciate the Sunday working!), we will incorporate these into our letter/Annex and share back with you (letter was on pause until we had a full annex to ensure it aligns).

JCS

Personal | **Deputy Private Secretary to the Permanent Under-Secretaries, Sir Oliver Robbins and Nick Dyer | Permanent Under-Secretaries' Joint Private Office**

Personal | [King Charles Street](#) | Foreign, Commonwealth & Development Office

Email: Personal | Mob: Personal

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OFFICIAL

From: JCS

Sent: Sunday, 14 September 2025 13:47

To: Tom Bramley Personal

Cc: Simon Madden Personal; Vincent Devine Personal

JCS Personal Elkie Symes Personal

Ian Collard * Personal; Serena Stone Personal

Personal; Ailsa Terry (No.10) Personal Ellen Atkinson

Personal; Ailsa Terry (No.10) Personal Ellen Atkinson
Subject: Re: URGENT - Reply to FAC re. Mandelson CO/UKSV input

You don't often get email from JCS [Learn why this is important](#)

Thanks Tom. JCS - are you able to share your draft of the main letter so we can see the full context? JCS

| Private Secretary to the Cabinet Secretary | Personal

On Sun, 14 Sep 2025 at 13:41, Tom Bramley

Personal wrote:

Hi JCS /all,

Here are the proposed responses which we've have agreed with the Propriety and Ethics team and Ian Collard in FCDO.

They will need to be looked at alongside the draft FS cover letter which it would be useful to

see on this chain.

Tom

On Sun, 14 Sept 2025 at 13:24, JCS

wrote: Hi all,

Can I check if there is an update on this? I'm mindful FCDO said they needed a response by 12:30. Best,

JCS

| Private Secretary to the Cabinet Secretary | Personal

On Sun, 14 Sep 2025 at 11:56, Simon Madden Personal

wrote:

Tom and I just spoke. Agree helpful to distinguish and be clear our DD was not vetting and was not routine.

Agreed to look over draft

Ta

Simon

Simon Madden
Director of Propriety & Ethics
Personal [| 70 Whitehall | London | SW1A 2AS](#)
Personal

On Sun, 14 Sep 2025 at 11:46, Vincent Devine Personal

wrote:

E,

Tom B and I have just had a quick call with Ian Collard, FCDO Head of Security. We concluded that we will need to work on this note together.

We will also need to draw in PET as the questions appear to combine the pre-appointment "vetting" process and the post-appointment security vetting process.

We are aiming to have a broadly agreed draft by the deadline.

Vincent

Vincent Devine

Director General & Government Chief Security Officer
Government Security Function
JCS

Chief of Staff

Personal

JCS

Private Secretary

Personal

On Sun, 14 Sept 2025 at 11:10, Vincent Devine Personal wrote:

Elkie,

This appears to be based on a misunderstanding of how the security vetting process operates in FCDO. I think Tom and UKSV colleagues have set that out for others over the last few days.

Let me see if I can raise the FCO security leads and check if they have been involved in these latest discussions

Regardless of whether CO, UKSV or FCDO attempt to answer these questions, we are unlikely to be able to give any meaningful responses to Qs 1 to 4 without taking legal advice.

Vincent

Vincent Devine

Director General & Government Chief Security Officer

Government Security Function

JCS

Chief of Staff

Personal

JCS

Private Secretary

Personal

On Sun, 14 Sept 2025 at 11:03, Elkie Symes Personal wrote:

Copying in pet and the security team in co

Elkie Symes

Principal Private Secretary to the Cabinet Secretary

M: Personal

[70 Whitehall, London, SW1A 2AS](mailto:70.Whitehall.London.SW1A.2AS)

On Sun, 14 Sep 2025 at 10:08,

JCS

Personal

wrote:

OFFICIAL-SENSITIVE

--- Resending to correct email ----

Elkie,

Grateful if you can commission CO/UKSV to input into an Annex that will be shared with the FAC in response to their attached letter re. Mandelson. **Grateful if we can have input by 2pm today please as we are aiming for FS to issue the letter today.**

Given FCDO do not own the security clearance process, the Foreign Secretary will not want to take responsibility for responding to the FAC on these matters. We therefore propose the FS write a short cover letter and an annex (owned by the Cabinet Office) with responses to their questions.

To support your teams, the questions are set out below and I have included where we think the FCDO does have agency to answer the questions are they refer specifically to FCDO/the FS.

Annex A - Cabinet Office response to the FAC questions

1. What security concerns were raised by the agencies undertaking security clearance ahead of Lord Mandelson's appointment? [For CO to answer]
2. What was the response of the Foreign, Commonwealth and Development Office to any such concerns? **FCDO advice was not sought, nor given.**
3. Was it the assessment of the FCDO that any such concerns represented a potential barrier to Lord Mandelson's appointment? **FCDO advice was not sought, nor given.**
4. Were any conditions imposed on the remit of Lord Mandelson as Ambassador in order to mitigate any security concerns? [For CO to answer]
5. Was there a decision made to dismiss security concerns? Was such a decision taken by the FCDO or by No. 10? If so, by whom? [For CO to answer]
6. If no decision was taken to straightforwardly dismiss security concerns raised by the relevant agencies, was a decision made to suspend or alter: (a) the usual security vetting requirements; or, (b) the usual timeline for vetting procedures? [For CO to answer]
7. Was it the assessment of the Foreign Secretary that there was sufficient time between the announcement of Lord Mandelson's appointment in December and the beginning of his tenure on 10 February to carry out full thorough vetting? **Yes. While an expedited clearance process is faster than a routine clearance, it is not unusual to do so, and within the bounds of the vetting process.**
8. Did the usual vetting process for diplomatic appointments commence in relation to Lord Mandelson before his appointment was made public? [For CO to answer]

Kind regards,

JCS

Personal | **Deputy Private Secretary to the Permanent Under Secretaries, Sir Oliver Robbins and Nick Dyer | Permanent Under-Secretaries' Joint**

Private Office

Personal [1 King Charles Street](#) | Foreign, Commonwealth & Development Office

Email: Personal | Mob: Personal

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35 - 16-09-2025 - Emails between Elkie Symes (Principal Private Secretary to the Cabinet Secretary, CO), Ellen Atkinson (Acting Director General, Propriety and Constitution Group, CO) and others

Subject: RE: [Do not forward/official sensitive] Draft PM letter from Cab Sec
Date: Tuesday, 16 September 2025 at 10:29:56 British Summer Time
From: Dan York-Smith
To: Simon Madden, Ellen Atkinson
CC: Symes, Elkie - CO (OFF-SEN), [oliverrobbins](#) Personal JCS , Ailsa Terry, Zoe Kinch

OFFICIAL

Looks good to me.

OFFICIAL

From: Simon Madden
Sent: 16 September 2025 08:45
To: Ellen Atkinson
Cc: Symes, Elkie - CO (OFF-SEN) ; [oliverrobbins](#) Personal JCS ; Ailsa Terry ; Dan York-Smith ; Zoe Kinch
Subject: Re: [Do not forward/official sensitive] Draft PM letter from Cab Sec

Nothing to add, Elkie.

Thanks,
Simon

Simon Madden
Director of Propriety & Ethics
Rm 404 | 70 Whitehall | London | SW1A
2AS

Personal

On Mon, 15 Sep 2025 at 21:28, [Ellen Atkinson](#) Personal wrote:

Elkie

Thank you - one small point from me, I think this conflates the due diligence PET doc and the Col. Better to say:
'requires the necessary security clearances, due diligence and an assessment of any potential Conflicts of Interest'

Best
Ellen

On Mon, 15 Sept 2025 at 19:02, [Elkie Symes](#) Personal wrote:

Sorry one small but important amend below.

Elkie Symes
Principal Private Secretary to the Cabinet Secretary

M: Personal

[70 Whitehall, London, SW1A 2AS](#)

On Mon, 15 Sept 2025 at 18:56, [Elkie Symes](#) Per
so wrote:

[DO NOT FORWARD]

Hi all,

Cab Sec would like to send the PM a note tomorrow setting out his views on the process that was taken for the appointment of the former HMA Washington.

Grateful if I could get views on the draft below by **10am** / confirmation No10/FCDO are content. Note: Cab Sec has not cleared the draft below.

Best,
Elkie

///

[TOP]

Dear Prime Minister,

In discussion with Foreign Office, Cabinet Office and No10 officials, I have looked into whether the correct process was followed for both the appointment of HMA Washington, Peter Mandelson, and the process around your decision to withdraw him from post. As you know this was a political diplomatic appointment, and therefore - as set out in the note from my predecessor, which you received before making this appointment - requires the necessary security clearances and doing due diligence on any potential Conflicts of Interest or other issues of which you should be aware.

In both the appointment and the withdrawal, I have seen no evidence that proper processes were not carried out adequately. In my discussions with officials I have reviewed or discussed:

- the Propriety and Ethics open source due diligence that you saw as part of the appointment process;
- the post appointment vetting which was completed post announcement but before he took up post; and
- your decision to withdraw HMA Washington once the content of the emails was known and HMA Washington was given the right to reply to his line manager, Oliver Robbins (FCDO Permanent Under Secretary)

I will keep this under review if any further evidence emerges.

[TAIL]

Elkie Symes

Principal Private Secretary to the Cabinet Secretary

M: Personal

[70 Whitehall, London, SW1A 2AS](mailto:Elkie.Symes@pm.gov.uk)

--

Ellen Atkinson CBE LVO

Acting Director General Propriety and Constitution Group

Cabinet Office

M: Personal

Personal

36 - 16-09-2025 - Emails between Elkie Symes (Principal Private Secretary to the Cabinet Secretary, CO), Sir Oliver Robbins (former Permanent Under-Secretary of State for Foreign Affairs, FCDO) and others

Subject: RE: [Do not forward/official sensitive] Draft PM letter from Cab Sec

Date: Tuesday, 16 September 2025 at 11:25:14 British Summer Time

From: JCS

To: Symes, Elkie - CO (OFF-SEN), Oliver Robbins

CC: Ailsa Terry, Dan York-Smith, Simon Madden, Ellen Atkinson, Zoe Kinch (Cabinet Office) (Sensitive)

OFFICIAL-SENSITIVE

Hi Elkie,

Minor change below – we would rather not say concluded as the conflict of interest process is an ongoing process - it has to be updated if changes in interests occur. Kind regards,

JCS

Personal Deputy Private Secretary to the
Permanent Under Secretaries, Sir Oliver Robbins and Nick Dyer | Permanent
Under-Secretaries' Joint Private Office

Personal

| King Charles Street | Foreign, Commonwealth & Development Office

Email:

Personal

Mob:

Personal

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OFFICIAL-SENSITIVE

From: Elkie Symes

Sent: Tuesday, 16 September 2025 10:51

To: Oliver Robbins

Cc: JCS ; Ailsa Terry (No.10) ; Dan York-Smith ; Simon Madden ; Ellen Atkinson ; Zoe Kinch (Cabinet Office) (Sensitive)

Subject: Subject: Re: [Do not forward/official sensitive] Draft PM letter from Cab Sec

Thanks Olly, I've put the dates in below, and added the penultimate paragraph as

Chris was keen to give the PM assurances on the processes being carried out properly as far as he has seen. Let me know if you have strong views on that.

JCS

good to get confirmation from you asap on the conflicts of

interests point.

Let me know if there are further views by 11.30 if possible.

Best,

Elkie

///

Prime Minister

In discussion with Foreign Office, Cabinet Office and No10 officials, I have looked into whether the correct process was followed for both the appointment of the previous HMA Washington, Peter Mandelson, and the process around your decision to withdraw him from post.

The process for his appointment was unusual but not irregular. This was a direct Prime Ministerial appointment from outside either the Diplomatic or Home Civil Service. You received advice from my predecessor on 11 November 2024 before deciding on this course. That advice explained your right to

make such an appointment and the process for doing so but did not give specific advice on candidates. Following that advice, the Propriety and Ethics Team (PET) conducted an open-source due diligence report on Lord Mandelson. This identified his relationship with Jeffrey Epstein as a reputational risk. Your special advisers then obtained further assurances from Lord Mandelson on this specific issue which I have not been sighted on. No evidence has come to light suggesting concerns were raised with you or my predecessor on national security grounds as part of the pre-appointment timeline. On 18 December 2024 your office wrote to the previous Permanent Under-Secretary at the FCDO instructing him to seek The King's approval for the appointment, which was duly sought later the same day. The appointment was announced on 20 December 2024. The FCDO immediately commenced the national security vetting process, submitting Lord Mandelson as a priority candidate for Developed Vetting to the UK Security Vetting Agency. Clearance was duly given before he commenced his posting on 10 February 2025. The FCDO also took on the task of working with Lord Mandelson to understand and mitigate conflicts of interest in advance of his departure for Washington. ~~[This process was also concluded before his departure for Washington.]~~

Your decision to withdraw Lord Mandelson as HMA Washington was taken in the light of your belief that his account of his relationship with Jeffrey Epstein at the time of appointment had been less than totally candid, and that his replies on questions posed by his line manager, the FCDO Permanent Under-Secretary, left open the possibility that further damaging revelations would ensue. The FCDO is now in correspondence with Lord Mandelson about the termination of his contract. [In both the appointment and the decision to withdraw I have seen no evidence that proper processes were not carried out adequately.]

I will keep this under review if any further evidence emerges.

Elkie Symes

Principal Private Secretary to the Cabinet Secretary

M: Personal

70 Whitehall, London, SW1A 2AS

On Tue, 16 Sept 2025 at 10:31, Oliver Robbins

Personal

wrote:

OFFICIAL-SENSITIVE - HR - MANAGEMENT

Elkie

Apologies for missing your deadline. I would more precisely separate out the issues, explaining what was done and why it met a regularity test. My attempt below (though of course I still haven't seen many of the potentially crucial documents).

Olly

Prime Minister

In discussion with Foreign Office, Cabinet Office and No10 officials, I have looked into whether the correct process was followed for both the appointment of the previous HMA Washington, Peter Mandelson, and the process around your decision to withdraw him from post.

The process for his appointment was unusual but not irregular. This was a direct Prime Ministerial appointment from outside either the Diplomatic or Home Civil Service. You received advice from my predecessor on [date] before deciding on this course. That advice explained [your right to make such an appointment and the pros and cons of doing so / the process for doing so / what?] but did not give specific advice on candidates. Your office subsequently commissioned an open-source due diligence report from the Cabinet Office's Propriety and Ethics Team ("PET") on Lord Mandelson. This identified his relationship with Jeffrey Epstein [and its long-running nature?] as a reputational risk. Your office obtained further assurances from Lord Mandelson on this specific issue. No evidence has come to light suggesting concerns were raised with you or my predecessor on national security

grounds as part of the pre-appointment timeline. On [date] your office wrote to the previous Permanent Under-Secretary at the FCDO instructing him to seek The King's approval, which was duly sought later the same day.

The appointment was announced on 20 December 2024. The FCDO immediately commenced the national security vetting process, submitting Lord Mandelson as a priority candidate for Developed Vetting to the UK Security Vetting Agency. Clearance was duly given before he commenced his posting on [date]. The FCDO also took on the task of working with Lord Mandelson to understand and mitigate and conflicts of interest. This process was also concluded before his departure for Washington [can_ JCS confirm that's true - obv the discussion on his GC shares rumbled on forever but I think I had agreed mitigations with him before he started?].

Your decision to withdraw Lord Mandelson as HMA Washington was taken in the light of your belief that his account of his relationship with Jeffrey Epstein at the time of appointment had been less than totally candid, and that his replies on questions posed by his line manager, the FCDO Permanent Under-Secretary, left open the possibility that further damaging revelations would ensue. The FCDO is now in correspondence with Lord Mandelson about the termination of his contract.

I will keep this under review if any further evidence emerges.

CW

From: Elkie Symes Personal
Sent: Monday, September 15, 2025 19:02
To: Oliver Robbins Personal; JCS
Personal; Ailsa Terry (No.10) Personal; Dan
York Smith Personal; Simon Madden
Personal; Ellen Atkinson
Personal; Zoe Kinch (Cabinet OGice)
(Sensitive) Personal
Subject: Subject: Subject: Re: [Do not forward/official sensitive] Draft PM letter from Cab Sec

You don't often get email from Personal [Learn why this is important](#)

Sorry one small but important amend below.

Elkie Symes

Principal Private Secretary to the Cabinet Secretary

M: Personal

70 Whitehall, London, SW1A 2AS

On Mon, 15 Sept 2025 at 18:56, Elkie Symes <Personal> wrote:

[DO NOT FORWARD]

Hi all,

Cab Sec would like to send the PM a note tomorrow setting out his views on the process that was taken for the appointment of the former HMA Washington.

Grateful if I could get views on the draft below by 10am / confirmation

No10/FCDO are content. Note: Cab Sec has not cleared the draft below.

Best,

Elkie

///

[TOP]

Dear Prime Minister,

In discussion with Foreign Office, Cabinet Office and No10 officials, I have looked into whether the correct process was followed for both the appointment of HMA Washington, Peter Mandelson, and the process around your decision to withdraw him from post. As you know this was a political diplomatic appointment, and therefore - as set out in the note from my predecessor, which you received before making this appointment - requires the necessary security clearances and doing due diligence on any potential Conflicts of Interest or other issues of which you should be aware.

In both the appointment and the withdrawal, I have seen no evidence that proper processes were not carried out adequately. In my discussions with officials I have reviewed or discussed: - the Propriety and Ethics open source due diligence that you saw as part of the appointment process; - the post appointment vetting which was completed post announcement but before he took up post; and

- your decision to withdraw HMA Washington once the content of the emails was known and HMA Washington was given the right to reply to his line manager, Oliver Robbins (FCDO Permanent Under Secretary)

I will keep this under review if any further evidence emerges.

[TAIL]

Elkie Symes

Principal Private Secretary to the Cabinet Secretary

M: Personal

70 Whitehall, London, SW1A 2AS

OFFICIAL-SENSITIVE - HR - MANAGEMENT

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OFFICIAL – SENSITIVE - PERSONAL



From the Cabinet Secretary

PRIME MINISTER

16 September 2025

**APPOINTMENT AND WITHDRAWAL FROM POST OF HMA
WASHINGTON**

As we discussed, I have looked into whether the correct process was followed for both the appointment of the previous HMA Washington, Peter Mandelson, and the process around your decision to withdraw him from post.

The process for his appointment was unusual but not irregular. This was a direct Prime Ministerial appointment from outside both the Diplomatic and Home Civil Service. You received advice from my predecessor on 11 November 2024 before deciding on this type of appointment. That advice explained your right to make such an appointment and the process for doing so but did not give specific advice on candidates. The process that took place followed the advice my predecessor gave in particular “for them to acquire the necessary security clearances and do due diligence on any potential conflicts of interest or other issues of which you should be aware before confirming your choice.” All processes set out by my predecessor took place. Two actions, the security vetting and the process on conflicts of interest took place after the decision to appoint. I do not however consider that to be material as the vetting process was complete before the previous HMA Washington took up post on 10 February 2025, and it is more usual for security vetting to happen after appointment.

Following the advice from my predecessor, the Propriety and Ethics Team (PET) conducted an open-source due diligence report on Lord Mandelson. This identified his relationship with Jeffrey Epstein as a reputational risk. Your special advisers then obtained further assurances from Lord Mandelson on this specific issue. No evidence has come to light suggesting concerns were raised with you or my predecessor on national security grounds as part of the pre-appointment timeline. On 18 December 2024 your office wrote to the previous Permanent Under-Secretary at the FCDO

OFFICIAL – SENSITIVE PERSONAL

instructing him to seek The King's approval for the appointment, which was duly sought later the same day.

The appointment was announced on 20 December 2024. The FCDO immediately commenced the national security vetting process, submitting Lord Mandelson as a priority candidate for Developed Vetting to the UK Security Vetting Agency. Clearance was duly given before he commenced his posting on 10 February 2025. The FCDO also immediately took on the task of working with Lord Mandelson to understand and mitigate conflicts of interest in advance of his departure for Washington.

Taken together this has met all of the actions set out in my predecessor's advice of 11 November.

Your decision to withdraw Lord Mandelson as HMA Washington was taken in light of your belief that his account of his relationship with Jeffrey Epstein at the time of appointment had been less than totally candid, and that his replies on questions posed by his line manager, the FCDO Permanent Under-Secretary, left open the possibility that further damaging revelations would ensue. The FCDO is now in correspondence with Lord Mandelson about the termination of his contract.

The evidence I have reviewed leads me to conclude that appropriate processes were followed in both the appointment and withdrawal of the former HMA Washington.

I will keep this under review if any further evidence emerges.

SIR CHRIS WORMALD KCB
Cabinet Secretary and Head of the Civil Service

From: Douglas Alexander · **Personal**
Date: 22 July 2024 at 15:27:52 BST
To: Peter Mandelson · **Personal**
Cc: Third Party **Third Party** **Subject:**
Re: Intro

Peter, thanks for the introduction.

Third Party, good to e-meet. I'll email you separately to find a slot that suits.

Best wishes, Douglas

On Mon, Jul 22, 2024 at 8:17 AM Peter Mandelson **Personal** wrote:
Douglas, Third Party

As Douglas is now going to try and push trade policy up hill on behalf of our great nation, I really think you two should meet and talk asap. Over to you.

P

Sent from my iPhone

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From: Peter Mandelson **Personal**
Date: 10 October 2024 at 09:45:39 BST
To: "Douglas Alexander"
Subject: High investment economy

Douglas,

In the lead up to the government's investment summit and the Budget, I am attaching a lecture I am delivering in Edinburgh today which makes the case for prioritising investment over consumption, creating a 'growth conscience' in everything the government does and using industrial strategy as a transmission belt between the UK's world class, research intensive universities and the rest of the economy.

I hope you find it interesting.

Very best

Peter

Lord Mandelson

Chairman

A: 5 Welbeck Street, London, W1G 9YQ

Personal

@global_counsel

2 attachments



Global Counsel

image001.png
6K

Edinburgh economic lecture final .docx
55K

39 - 31-12-2024 - Emails between Peter Mandelson and Robert Tinline (Americas Director, FCDO)

From: Peter Mandelson Personal
Sent: Tue 31/12/2024 5:42:24 PM (UTC)
To: Robert Tinline Personal
Griffiths Personal Iain
Subject: Re: Chronological CV

AND HAPPY NEW YEAR TO YOU BOTH

From: Robert Tinline
Date: Tuesday, 31 December 2024 at 17:41
To: Peter Mandelson , Iain Griffiths
Subject: RE: Chronological CV

OFFICIAL

We can certainly look at how we construct a programme – some of the more mundane domestic things and unclassified externals at the start. We've warned people up so should be able to put get a programme pulled together swiftly once we have our marching orders. We'll see what we get back from the Foreign Sec's team on Thursday am. Happy new year ..Rob
[Rob Tinline | Americas Director | Foreign, Commonwealth and Development Office](#)

Personal

OFFICIAL

From: Peter Mandelson
Sent: 31 December 2024 17:31
To: Robert Tinline ; Iain Griffiths
Subject: Re: Chronological CV

I don't think we should overthink the speaking engagement. It's private panel not public, for half an hour and very general.

How long does the security clearance take ? Would it be better to frontload the non classified calls eg with ministers and some of the people I want to see like Simon Fraser, Peter Hill, ex HMAs etc ?

Peter

From: Robert Tinline < > Personal
Date: Tuesday, 31 December 2024 at 17:20
To: Peter Mandelson Personal , Iain Griffiths
Personal

Subject: RE: Chronological CV

OFFICIAL

There'll be a ceiling on classification without clearance, but I don't think that's the primary issue. The main question we're trying to clarify is around impact of the speaking engagement and the delay to start date – if the logic for that is that you remain a private individual at the point of the speaking engagement, how far is that consistent with beginning a full briefing round in advance of it? Given the potential for him to have to explain our approach, the Foreign Secretary's team need to tell us how they want to proceed.

Rob

[Rob Tinline | Americas Director | Foreign, Commonwealth and Development Office](#)

Personal

OFFICIAL

From: Peter Mandelson **Personal**
Sent: 31 December 2024 17:03
To: Robert Tinline **Personal** >; Iain Griffiths **Personal**
Subject: Re: Chronological CV
Edward and Gordon will get along famously.
I would much prefer to get going with calls etc w/b Jan 6 but will policy briefings/reading depend on vetting clearance ?

From: Robert Tinline **Personal**
Date: Tuesday, 31 December 2024 at 16:47
To: Peter Mandelson **Personal** >, Iain Griffiths
Subject: RE: Chronological CV

OFFICIAL

Latest I had from Philip/JCS was we were working to Monday 13 January start. Obviously all the vetting, medical etc needs to proceed regardless, but we are checking what on 13 (or 14) January start date means for the week of 6 January - whether we're to set up policy briefings / official meetings during that week or wait for your contractual start. We've started contacting offices, but not fixed dates/times yet. We'll come back to that on Thursday.
Assume you're aware it's looking like Duke of Edinburgh and Gordon Brown going to the Carter funeral for the UK.
Rob

[Rob Tinline | Americas Director | Foreign, Commonwealth and Development Office](#)
Personal

OFFICIAL

From: Peter Mandelson **Personal**
Sent: 31 December 2024 16:06
To: Iain Griffiths **Personal**
Cc: Robert Tinline **Personal**
Subject: Re: Chronological CV
Don't worry, I called Philip and bored him instead.
Is my start date on January 14 ?
Peter
Sent from my iPhone

On 31 Dec 2024, at 15:05, Iain Griffiths **Personal** >
wrote:

OFFICIAL

Hi Peter,
I'm overseas this week - Rob will be available for a chat though. If you can't reach him let me know?
Iain
Iain Griffiths

From: Peter Mandelson Personal
Sent: Tuesday, December 31, 2024 5:49 am
To: Iain Griffiths Personal
Subject: Re: Chronological CV
Are you away or around for chat ?
Sent from my iPhone

On 27 Dec 2024, at 13:28, Iain Griffiths
Personal wrote:

OFFICIAL

Dear Peter,
As per our WhatsApp exchange, please find attached a draft version of your CV in chronological format, as requested by State Department. This draft runs throughout your previous time in government, but we have not added in your private sector work since 2010.

JCS (PS/HMA in DC - cc'ed) has pulled this together and, subject to your comments/additions, can submit it to State early next week.

Best,
Iain

**Iain Griffiths (he/him) | Head of US & Canada Department | Foreign,
Commonwealth & Development Office |**

Email: Personal

40 - 31-12-2024 - Emails between Sir Philip Barton (former Permanent Under-Secretary, FCDO) and Robert Tinline (Americas Director, FCDO)

From: Philip R Barton[/
Personal

Sent: Tue 31/12/2024 11:50:51 AM (UTC)

To: JCS **Personal**

Subject: RE: HMA-Des Engagement

Thanks

I am content for Peter to be given IT on the official tier in advance of him starting formally on 13 January.

Philip

From: JCS

Sent: 31 December 2024 10:19

To: Philip R Barton

Subject: FW: HMA-Des Engagement

OFFICIAL-SENSITIVE - FCDO ONLY

Hello – do you have a view on whether Peter’ s IT can issue before 13 Jan? Are you happy to agree a waiver so it can be issued before his contract starts and vetting is completed?Thank you!

From: JCS

Sent: 31 December 2024 10:17

To: Robert Tinline ; JCS

Cc: JCS ; JCS ; JCS

Subject: RE: HMA-Des Engagement

Hi Rob,

Given Peter has been announced, his on boarding is necessarily taking place in parallel to him wrapping up his affairs.

In terms of what is appropriate before he joins FCDO payroll – I'll ask Philip for a waiver to issue his IT prior to his contract starting and clearances being granted. On introductory calls, wc 13 January looks like it will be his first formal week in the role but fine if he is willing to make time to see people before then on an informal basis.

Thanks,

JCS

From: Robert Tinline

Sent: 31 December 2024 09:32

To: JCS ; JCS

Cc: JCS ; JCS ; JCS

Subject: RE: HMA-Des Engagement

OFFICIAL-SENSITIVE - FCDO ONLY

JCS

Thanks, clear. Is that therefore a decision that Peter starts employment with HMG on 13 January?

Does that mean Philip wants us to pause intro calls, induction into IT etc until 13 January? Or does he wish to proceed with that from 6 January?

Rob
Rob Tinline | Americas Director | Foreign, Commonwealth and Development Office
Personal | Personal

OFFICIAL-SENSITIVE - FCDO ONLY

From: JCS
Sent: 31 December 2024 09:25
To: JCS
Cc: Robert Tinline ; JCS ; JCS ; JCS
Subject: RE: HMA-Des Engagement

OFFICIAL-SENSITIVE - FCDO ONLY

Dear JCS

I've now spoken with Philip. His view was as follows:

- *LPM has been announced publicly as the next HMA Washington as a political appointee. The appointment is subject to agreement and security clearance:*
- *Prior to taking up this employment, LPM plans to participate in an international event relating to China. This is remunerated;*
- *As he will not by then have taken up employment with HMG, it is a matter for LPM whether or not he proceeds with this event.*

He has asked that any concerns are flagged to SpAds so that they and No 10 can take a view as to whether they wish to intervene with LPM.

Please could you share a very short summary of views (BEW/China/Americas/HRD/Security) and I'll take this forward?

Thank you,
JCS

OFFICIAL-SENSITIVE - FCDO ONLY

From: JCS
Sent: 30 December 2024 11:46
To: JCS
Cc: Robert Tinline ; JCS ; JCS ; JCS
Subject: HMA-Des Engagement

OFFICIAL-SENSITIVE - FCDO ONLY

JCS ,

You requested some lines on what we know about HMA-des's proposed engagement. Please see below. And I'll message you separately with the informal view we've received from BEW and China Desk.

- HMA-Des has committed to participating in a panel event at investment bank UBS's Greater China Conference, hosted in Shanghai from 11-13 January. This is a major event with ~4000 attendees and considerable media. Many sessions are recorded. See some high-level detail [here](#) and a summary of last year's conference [here](#).
- We understand he would plan to attend virtually and participate in his Global Counsel capacity. We also understand that he would be paid for this engagement.
- HMA-Des has asked to start on FCDO payroll from w/c 13 January in order to facilitate this private engagement.
- We will need to inform him of our decision or advice ASAP this week so he can inform the organisers in good time.

We don't have more detail on the precise nature/topic of his panel.
You will kindly test with SpAds. Is Philip's view that this is ultimately for No10 to decide given the political considerations? We/Rob stand ready to offer geographic advice if requested. I'm copying **JCS** who is looped in on this and can give a view from HRD/security.

Thanks,
JCS

JCS | **Head of US Global Issues and Canada Team** | US and Canada
Department | Americas and SIDS Directorate | Foreign, Commonwealth &
Development Office | E: **JCS** | M: **Personal**

OFFICIAL-SENSITIVE - FCDO ONLY

41 - 19-12-2024 - Emails between Sir Philip Barton (former Permanent Under-Secretary, FCDO) and others

From: Rochelle Fisher Personal
Sent: Thur 19/12/2024 9:46:09 PM (UTC)
To: Rochelle Fisher[Personal]
Subject: Re: Main thread - Senior Appointment

Sent from [Outlook for iOS](#)

Amended
JCS

On the 'has Trump agreed'
Can we say 'the usual approval process has been followed' rather than 'the usual appointments process has been followed' to be correct?

Thanks
Rochelle

Sent from [Outlook for iOS](#)

From: Philip R Barton
Sent: Thursday, December 19, 2024 9:08:03 PM
To: JCS ; Ailsa Terry (No.10) ; James Roscoe ; Caroline Hurndall ; Janine Lloyd-Jones ; Rochelle Fisher ; JCS ; Robert Tinline
Subject: Re: Main thread - Senior Appointment

OFFICIAL SENSITIVE

Thanks^{JCS}

Ailsa and I discussed lines on exact timing earlier today and agreed we'd stick to "early in the New Year" and not be drawn on exactly when until we have a firm plan.

Philip

Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE

From: JCS
Sent: Thursday, December 19, 2024 7:16 pm

To: Ailsa Terry (No.10) ; James Roscoe ; Philip R Barton ; Caroline Hurndall ; Janine Lloyd-Jones ; Rochelle Fisher ; JCS ; Robert Tinline

Subject: RE: Main thread - Senior Appointment

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OFFICIAL-SENSITIVE

OFFICIAL-SENSITIVE

Hi all - here's current draft of the Q&A.

[@Rochelle Fisher](#) would you mind sending me the relevant section of the CRGA? Thank you so much. Please can you advise on any edits needed, or what I've missed? I know we need more on his background (links with China etc) but I'll pull that together in the morning - just focusing on the process for now. Thanks

Q&A

When does he start?

He will take up his post in January 2025.

Will he be in post ahead of inauguration?

That is the expectation, but we will set this out in due course.

What is his status - will he be a Spad?

No - the role remains a civil service post.

Who made the appointment?

This was a political appointment, which is provided for under the Constitutional Reform and Governance Act 2010.

It was approved by the Prime Minister and the Foreign Secretary.

So why not appoint a civil servant? Is there previous precedent for political appointments to HMA roles?

It is not unusual to make political appointments in the diplomatic service. This is provided for under the Constitutional Reform and Governance Act 2010.

Previous political appointees as Heads of Mission in recent years include:

- Alastair Goodlad (British High Commissioner to Australia 2000-2005)
- Paul Boateng (British High Commissioner to South Africa 2005 – 2009)
- Helen Liddell (British High Commissioner to Australia 2005 – 2009)
- Baroness Amos (British High Commissioner to Australia 2009 – 2010)
- Ed Llewellyn (Ambassador to France 2016-2022 and then Ambassador to Italy)
- George Hollingberry (current HMA to Cuba)

First Jonathan Powell, now Peter Mandelson - just appointing friends to top jobs?

All appointments are made on the basis of having the right skills and experience for the role. Lord Mandelson is a highly respected and experienced figure who will bring the required skills to the role as we build relationships with the new administration and continue to strengthen our partnership.

It is not unusual to make political appointments in the diplomatic service and this is permitted under the Constitutional Reform and Governance Act 2010.

When does Karen leave?

As we have previously set out, she will leave her post in January 2025. [Can go further here if it's confirmed?]

Why are you letting her go when she holds all the relationships with the Trump team?

Karen has completed her four years in the role, which is the usual duration for an Ambassador posting, and we have always said she will move on in January 2025 – this follows an extension to her original contract in order to lead the Embassy through the recent U.S. election.

The Prime Minister has thanked her for her outstanding service in her role.

Has Trump agreed?

The usual appointments process has been followed.

We have informed both the current U.S. administration and the incoming administration. [any further we can go here would be helpful – think this is being handled on the No 10 side though]

Has Foreign Secretary been informed?

Yes, he approved the appointment.

Palace informed?

Yes, in the usual way and the King approved the appointment on the recommendation of the Prime Minister and Foreign Secretary.

Why not a current civil servant?

It is perfectly reasonable for political appointments to be made to diplomatic roles – there is previous precedent for this.

On background: Obviously this is a very important time for the UK-US relationship and Lord Mandelson is a highly respected and experienced figure who will bring the required skills to the role as we build relationships with the new administration and continue to strengthen our partnership.

What will he be paid?

[?]

Has he given up his business interests?

His appointment will be subject to the usual processes which are ongoing, including declarations and any requisite advice and mitigations, as required.

What about his links with China?

OFFICIAL-SENSITIVE

From: Ailsa Terry

Sent: Thursday, December 19, 2024 5:49 PM

To: JCS ; James Roscoe ; Philip R Barton ; Caroline Hurndall ; Janine Lloyd-Jones ; Rochelle Fisher ; JCS ; Robert Tinline

Subject: Re: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Thank you.

We need to hold telling staff until I give the green light - I've said same to Karen.

We will do so in time for staff to hear from us before they hear it from the media.

Please don't inform staff until we say we are ready. I'll come back on timing shortly.

OFFICIAL-SENSITIVE

From: JCS <Personal

Sent: Thursday, December 19, 2024 5:30:48 PM

To: James Roscoe Personal ; Philip R Barton Personal ;

Caroline Hurndall Personal ; Janine Lloyd-Jones Personal
; Rochelle Fisher Personal ; JCS
Personal ; Ailsa Terry Personal ; Robert Tinline
Personal

Subject: RE: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Hello - sorry to jump in but don't think that timing of the all staff works given it will inevitably leak soon after and we aren't making the announcement until tomorrow morning. Can we discuss that?
Thanks so much,
JCS

OFFICIAL-SENSITIVE

From: James Roscoe Personal
Sent: Thursday, December 19, 2024 5:00 PM
To: Philip R Barton Personal >; Caroline Hurndall Personal >;
Janine Lloyd-Jones Personal ; Rochelle Fisher Personal >;
JCS Personal >; JCS Personal ; Ailsa Terry
Personal ; Robert Tinline Personal >
Subject: RE: Main thread - Senior Appointment

To add,
Karen ready to do all staff here at 1415/1915 subject to signal we're ready to go.
White House call done

James

From: Philip R Barton Personal
Sent: 19 December 2024 11:52
To: Caroline Hurndall Personal >; Janine Lloyd-Jones Personal
>; Rochelle Fisher Personal >; JCS
Personal >; JCS Personal >; Ailsa Terry (No.10)
Personal ; James Roscoe Personal >; Robert Tinline
Personal
Subject: Re: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Just to confirm I've spoken to Karen
She is poised to tell BEW staff once she gets a green light. JCS and I are about to take off from
Glasgow. Back online c1815.
Philip
Sent from [Outlook for iOS](#)

From: Caroline Hurndall **Personal**
Sent: Thursday, December 19, 2024 4:49 pm
To: Janine Lloyd-Jones **Personal** >; Rochelle Fisher
Personal >; JCS < **Personal** >; JCS
FPersonal Ailsa Terry (No.10) **Personal** >; James Roscoe
Personal >; Philip R Barton **Personal** >; Robert Tinline
Personal

OFFICIAL-SENSITIVE

Thank you - I'm keeping the FS updated, at the moment he's happy for Philip to call Karen as per the below, but may likely follow up with her after that.

Thanks

Caroline

Caroline Hurndall | PPS/FS | **Personal**

OFFICIAL-SENSITIVE

From: Janine Lloyd-Jones **Personal** >
Sent: 19 December 2024 16:43
To: Rochelle Fisher **Personal** >; JCS **Personal** >; JCS
<**Personal** Ailsa Terry (No.10) **Personal** >; James Roscoe
<**Personal** Philip R Barton **Personal** >; Robert Tinline
<**Personal**
Cc: Caroline Hurndall **Personal**
Subject: Re: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

JCS and I spoke on the comms a while ago, we are joined up.

I have spoken with JCS on this side and he is keen to have the FS carried in the comms. JCS I'll pick up with you directly.

He also said he thought FS would want to call Karen today. Caroline, action with you if he hasn't already mentioned it.

Rochelle / others, can we please have specific examples of where section 10(3) has been used before.

Janine

Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE

From: Rochelle Fisher **Personal**
Sent: Thursday, December 19, 2024 4:30 pm
To: JCS < **Personal** >; JCS < **Personal** >;
Ailsa Terry (No.10) **Personal** >; James Roscoe < **Personal** >; Philip
R Barton < **Personal** >; Robert Tinline **Personal** >; Janine
Lloyd-Jones < **Personal** >
Cc: Caroline Hurndall **Personal**

Subject: RE: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Hi JCS

Colleagues may have a view on terminology but I think we are ‘appointing’, subject to the conclusion of bilateral processes.

Head of Mission roles are usually advertised across Government. The FCDO's recruitment processes are underpinned by the principle of selection for appointment on merit, on the basis of fair and open competition. Recommendations for appointment for these roles are ratified by the Foreign Secretary and, for the most senior posts, the Prime Minister. Appointments are then approved by HMTK. The Constitutional Reform and Governance (CRAG) Act 2010 is the statutory basis for ensuring that Civil Service recruitment is fair, open and based on merit. Section 10 (3) of the Constitutional Reform and Governance Act allows for Head of Mission appointments to take place outside of the CSC's rules and allows for political appointments to be made to Head of Mission roles (or Governorships). Such appointments are few in number but have been used by successive administrations since 1945.

Best wishes

Rochelle

OFFICIAL-SENSITIVE

From: JCS Personal >
Sent: Thursday, December 19, 2024 3:58 PM
To: JCS <Personal>; Ailsa Terry (No.10) <Personal>; James Roscoe <Personal>; Philip R Barton <Personal>; Robert Tinline <Personal>; Rochelle Fisher <Personal>; Janine Lloyd-Jones <Personal>
Cc: Caroline Hurndall <Personal>
Subject: RE: Main thread - Senior Appointment
You don't often get email from Personal [Learn why this is important](#)

OFFICIAL-SENSITIVE

Hi all – thanks for adding me. A few things that will help me on the comms below:
Please could someone share the correct terminology for the announcement – are we ‘appointing’ the next Ambassador or are we ‘nominating’?
Some background on the usual process we follow for Ambassador appointments would be very useful too. Likewise, are there any previous examples of administrations making political appointments to Ambassador roles?
Thanks very much,
JCS

OFFICIAL-SENSITIVE

From: JCS Personal >
Sent: Thursday, December 19, 2024 3:50 PM
To: Ailsa Terry <Personal>; James Roscoe <Personal>; Philip R Barton <Personal>; Robert Tinline <Personal>; Rochelle Fisher <Personal>

<Personal Janine Lloyd-Jones <Personal
Cc: Caroline Hurndall <Personal JCS Personal
Subject: RE: Main thread - Senior Appointment

Adding JCS – sorry, just back on emails.

OFFICIAL-SENSITIVE

From: Ailsa Terry Personal
Sent: 19 December 2024 15:03
To: James Roscoe Personal ; Philip R Barton Personal ; JCS
Personal ; Robert Tinline Personal ; Rochelle Fisher
Personal ; Janine Lloyd-Jones Personal
Cc: Caroline Hurndall Personal
Subject: RE: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Yes – and understood.

From: James Roscoe <Personal
Sent: 19 December 2024 15:00
To: Philip R Barton <Personal Ailsa Terry <Personal JCS
Personal >; Robert Tinline <Personal Rochelle Fisher
Personal Janine Lloyd-Jones Personal >
Cc: Caroline Hurndall <Personal
Subject: RE: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Have to do 4*. Went ahead.
Karen is aware on timing (1400EST) and on call requests.
I have asked her to do all staff at 1400 she understands the importance of this institutionally – she will seek
your agreement Philip.
J

OFFICIAL-SENSITIVE

From: Philip R Barton <Personal
Sent: 19 December 2024 09:49
To: James Roscoe <Personal Ailsa Terry (No.10) <Personal
JCS <Personal Robert Tinline Personal >; Rochelle
Fisher <Personal Janine Lloyd-Jones Personal >
Cc: Caroline Hurndall <Personal

Subject: Re: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Fine by me. Ailsa?

Philip

Sent from [Outlook for iOS](#)

From: James Roscoe **Personal** >
Sent: Thursday, December 19, 2024 2:47 pm
To: Ailsa Terry (No.10) **Personal** ; Philip R Barton **Personal** >;
JCS **Personal** >; Robert Tinline **Personal** >; Rochelle
Fisher **Personal** ; Janine Lloyd-Jones **Personal** >
Cc: Caroline Hurndall **Personal**
Subject: RE: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Ailsa / Philip

If Karen aware can I engage her now please? Ideally she would

- Be aware of *** calls (so not blindsided by them);
- Lead the announcement here;

I appreciate sensitive on timing and pre-HMTK on PM - I can engage individual/timing agnostic.

J

OFFICIAL-SENSITIVE

From: Ailsa Terry **Personal**
Sent: 19 December 2024 09:35
To: Philip R Barton **Personal** ; James Roscoe **Personal** ;
JCS **Personal** ; Robert Tinline **Personal** ; Rochelle
Fisher **Personal** ; Janine Lloyd-Jones **Personal**
Cc: Caroline Hurndall **Personal**
Subject: RE: Main thread - Senior Appointment

Hi

Many thanks and exactly - once we have approval from HMTK we should tell Karen who the individual is.

And noted on travel! Morgan also travelling to BxIs today which makes the calls a bit harder.

JCS is going to reach out on comms @[Janine Lloyd-Jones](#) to start putting a script together. Can we add her to this chain? **Personal**

Ailsa

From: Philip R Barton <**Personal**>

Sent: 19 December 2024 14:33

To: James Roscoe **Personal** ; Ailsa Terry **Personal** ; JCS
Personal ; Robert Tinline **Personal** ; Rochelle Fisher
Personal ; Janine Lloyd-Jones **Personal**

Cc: Caroline Hurndall **Personal**

Subject: Re: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

I spoke to Karen yesterday as instructed by No 10.

I can do so again today to tell her the name but can @ailsa please confirm whether I am to wait until after we have HMTK approval?

I am heading to Glasgow airport now so ability to call in next few hours is restricted.

Thanks.

Philip

Sent from [Outlook for iOS](#)

From: James Roscoe **Personal**
Sent: Thursday, December 19, 2024 2:25 pm
To: Ailsa Terry (No.10) **Personal** ; JCS **Personal**
Robert Tinline **Personal** ; Rochelle Fisher **Personal** ;
Janine Lloyd-Jones **Personal**
Cc: Caroline Hurndall **Personal** ; Philip R Barton
Subject: RE: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Thanks Ailsa,

Understood on 1400 staff announcement here.

Philip – could you please let me know once you’ve spoken to Karen confirming Lord M and timing. I’d like to speak to Karen immediately after and encourage her to:

- Lead the staff announcement – speak to LM’s strengths
- Set out the plan on timing and preparation
- **Third Party**

Still working on US calls.

To follow from here for agreement earl next week:

- A taxonomy of policy issues /reading / London calls we want to LM to cover in interim;
- The recommended networking and sequence for that once arrived in US;
- Media engagement pre-and post-arrival.

Keen to know who will PS this once decided: if you’re tight, we can send someone back from here to cover.

James

From: Ailsa Terry <Personal
Sent: 19 December 2024 09:12
To: JCS Personal >; Robert Tinline <Personal
Rochelle Fisher Personal >; Janine Lloyd-Jones <Personal
Cc: Caroline Hurndall <Personal Philip R Barton
<Personal James Roscoe <Personal
Subject: RE: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Dear all,

JCS and I just spoke which was very helpful.

We are working to the choreography below:

1. Awaiting Palace approval: pls let us know asap when you get this
2. Morgan is having the calls with the US side
3. [@Philip R Barton](#) tells Karen who is it is
4. James tells staff in BE Washington at UK time 1900hrs [@James Roscoe](#)
5. No 10 gives the story to the Times at UK time 2000 hours
6. FCDO does the usual conflict of interest assessment (takes a few days), PET standing by to support. [@JCS](#) checking if PM independent adviser would want to review
7. FCDO or No 10 release an gov.uk statement (tbc [@JCS](#)
8. [@Philip R Barton](#) takes forward arrangements with the individual on T&Cs, salary etc signposting to James, USCAD as necessary

Ailsa

OFFICIAL-SENSITIVE

From: JCS Personal
Sent: 19 December 2024 08:30
To: Robert Tinline <Personal Ailsa Terry <Personal
Rochelle Fisher <Personal Janine Lloyd-Jones Personal
>
Cc: Caroline Hurndall <Personal Philip R Barton
<Personal James Roscoe <Personal
Subject: RE: Main thread - Senior Appointment

Copying James.

From: Robert Tinline **Personal**
Sent: 19 December 2024 08:24
To: Ailsa Terry (No.10) **Personal** >; JCS <**Personal** Rochelle Fisher <**Personal** Janine Lloyd-Jones **Personal**
Cc: Caroline Hurndall <**Personal** Philip R Barton **Personal** >
Subject: Re: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Ailsa - I'm yet sure who it'll be, I'll speak to people in the team today to identify a willing and able person. Rob
Rob Tinline
Director Americas
Foreign, Commonwealth and Development Office
Personal | **Personal**

From: Ailsa Terry **Personal** >
Sent: Thursday, December 19, 2024 12:36:23 AM
To: JCS **Personal** >; Rochelle Fisher <**Personal** Janine Lloyd-Jones **Personal** >; Robert Tinline <**Personal**
Cc: Caroline Hurndall <**Personal** Philip R Barton <**Personal**
Subject: RE: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

Dear JCS
Many thanks.
I have discussed with James: can we copy him into this as he is so essential to getting this right? Morgan is content to make these calls tomorrow, James is setting them up.
JCS will draft the comms and share with you. Our aim is to announce on Friday or into the weekend once we have had these calls.
On salary, Philip is going to share the standard with me so we can have that conversation with the individual.
[@Robert Tinline](#) can you confirm the name of the person in USCAD who will be a contact point at the UK end on advice, calls etc, in addition to JCS in HR supporting on the HoM posting prep side.
Ailsa

OFFICIAL-SENSITIVE

From: JCS **Personal** >
Sent: 18 December 2024 19:14
To: Rochelle Fisher <**Personal** Janine Lloyd-Jones <**Personal** Robert Tinline <**Personal**
Cc: Ailsa Terry <**Personal** Caroline Hurndall <**Personal** Philip R Barton <**Personal**

Subject: Main thread - Senior Appointment

OFFICIAL-SENSITIVE

All,

Thanks for taking the time to speak this evening. Below a grid summarising the next steps and actions (for me, Janine and Rochelle). We'll update once we hear back from the Palace.

Thanks,

JCS

Item	Action	Timing
Palace approval	Sought on 18/12	TBC - ?Response 19/20 Dec
Vetting		As soon as HMTK ratifies appointment. Likely to take 15-20 working days, but we'll work on an expedited process to get clearances in place as soon as possible.
US	Morgan to speak to Biden and Trump teams. Then, Agreement to be sought in parallel to vetting.	As soon as HMTK ratifies appointment. Timing contingent on US.
Incoming HMA	Engage and link with transition team - Philip and Ailsa led FCDO - Policy (US; Operations (JCS BEW - (James Roscoe)	Following Palace ratification and US informal approval
Comms	Normal holding line for now Announcement: No.10 Lead (Matthew Doyle); with FCDO Action: Janine to share draft announcement text	Subject to HMTK ratification and US interim approval
Contracting	Can't offer role until clearances back Action: Rochelle to share detail on salary (including HMT sign off threshold) and appointment terms	Subject to clearances

Incumbent	PUS Office lead Philip has told Karen that a political appointment has been agreed and the likely timing (before inauguration)	
Propriety	PUS Office to lead on conflict of interest process Action: Rochelle/JCS to share paperwork templates with Ailsa	

JCS | Private Secretary to the Permanent Under - Secretaries, Sir Philip Barton and Nick Dyer | Foreign, Commonwealth & Development Office |
 Email: **Personal** | Mobile: **Personal**

Please ensure items for the PUSs' daily e-box reach PUS Action by 1400 clearly marked for the relevant PS. Our portfolios can be found [here](#). Please note that we will not routinely keep a record of any emails or attachments.

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42 - 24-12-2024 - Email from Overseas Team FCDO, to British Embassy in Washington team FCDO, and others

From: UK HOM Postings/ Personal

Sent: Tue 24/12/2024 10:29:52 AM (UTC)

To: JCS

Cc: James Roscoe Personal ; Robert
Tinline Personal ; HRD Senior
Appointments Personal ; UK HOM
Postings Personal

Subject: HMA-designate Washington - draft Press Announcement

OFFICIAL-SENSITIVE

Dear All,

Lord Mandelson is due to take up his posting as the next Ambassador to the United States in January 2025 in succession to Dame Karen Pierce.

HRD Senior Appointments have informed me that Third Party and Lord Mandelson's is in progress. As we may not hear anything further until the New Year, there is a chance this will hold up the issue of Lord Mandelson's contract.

Our normal announcing process is to prepare and clear a standard draft announcement with the incumbent HoM, HoM-designate and geographical department, ask when they would like the announcement to be made, and if there is a need for wider clearance (through Special Advisers). We then clear the whole announcement and the timing with the PUS's Office, and then send it to Newsdesk to announce on the agreed date. We ask the HoM-designate to send us a suitable photo as the announcement cannot be made without a photo.

If the draft announcement has to be cleared with No 10, this could delay things so I thought it best to warn you. Karen Pierce's announcement wasn't in the standard format and was done by Americas/Comms with heavy involvement from No 10 <https://www.gov.uk/government/news/karen-pierce-appointed-as-her-majestys-ambassador-to-the-united-states-of-america> so we expect Lord Mandelson's will be similar especially given that his cv is non-standard.

Please let me know if you need anything further from me at this stage. As normal, the announcement shouldn't be made until agrément has been granted (though this is a moot point given the PM has already announced it).

Kind Regards,
JCS

JCS | Overseas Team - People Data Management, HR Services, Foreign,
Commonwealth & Development Office | Personal | Mobile: Personal

HR Services are continually working to improve - you can help by [telling us what you think](#)

Lord Mandelson & Minister Vallance

Date: 11 September 2024

Attendees: Minister Vallance (PV), Lord Mandelson (PM)

PM opening remarks

- PM noted potential plans for an industrial strategy council and highlighted past experience with xWH initiatives of this sort after the 2008 crisis. PM added that he views the work on the S&T Framework as aligned with this approach to governance.
- PM added that he hopes R&D spending won't come under pressure and isn't clear on whether or not this government will protect it in the same way as may have been done in the past.
 - PV noted examples in the private sector that show maintaining R&D spend is important even in challenging times.
- PM briefly mentioned that the new CEO of UKRI, when appointed, should be working within direction/a policy framework from government.

PV opening remarks

- PV highlighted the importance of a joined up approach regarding procurement in relation to R&D spending, as this is important for company growth.

DSIT work broadly.

- PM noted the work of DSIT on being the digital centre of government and on AI.
- PV mentioned that DSIT is to play a very important role in these areas among others.

S&T Framework

- PV noted that the S&T Framework is still important and PV hopes there will be xWH collaboration across the different areas that S&T crosses over. PV added the importance of Prime Ministerial authority and a driver in the centre to ensure this, and briefly referred to the Cabinet Committee on S&T.

Regulation

- PM asked what the RIO is?
- PV highlighted that work on regulation is about getting regulators in specific areas to be pro-innovation in their approach as opposed to being solely focused on security.
- PV added that we can learn lessons from how the MHRA changed the way they did things in the years after 2019 to meet with companies early, understand pipelines etc.

44 - 13-09-2024 - Email from Peter Mandelson (whilst at Global Counsel) to Jon Garvie (former Chief of Staff to the Foreign Secretary, FCDO)

From: [Peter Mandelson](#)
To: Third Party
Cc: [Jon Garvie](#); Third
Subject: Re: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson
Date: 13 September 2024 11:49:31

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Jon will push the envelope out....

Sent from my iPhone

On 13 Sep 2024, at 12:21, Third Party Personal
wrote:

Third ,
P t

Could you share the public top lines with me?

Thanks,

Third
P t

From: Peter Mandelson Personal
Sent: 12 September 2024 21:45
To: Jon Garvie Personal
Cc: Third Party Personal
Subject: Re: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

It has to be turned into some thing I can say ! The drift is fine. it mustn't sound naïve ie we are vigilant and have eyes wide open but we also want a serious sustained relationship. Yes ?

From: Jon Garvie Personal
Date: Thursday, 12 September 2024 at 22:21
To: Peter Mandelson Personal
Subject: FW: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

OFFICIAL

They sent through attached which is obviously far too generic to be much use. We can expand on call tomorrow.

Jon

OFFICIAL

From: JCS
Sent: Thursday, September 12, 2024 5:03 PM
To: Jon Garvie Personal ; Kate Harrison
Personal
Cc: Dan Chugg * Personal ; Brian Davidson
Personal ; JCS
JCS
Subject: RE: Invitation for JCS : VIP Guest Talk with Lord Peter
Mandelson

Hi Jon, Kate,

Many thanks for your patience. Please see attached some high-level points/background for Lord Mandelson ahead of your chat with him tomorrow. These are public lines reflecting this government's position on China.

Let me know if you'd like anything else covered.

Kind regards,

JCS

Deputy Head of China Strategy Team and China Parliamentary Lead |
North East Asia and China Directorate
Foreign, Commonwealth & Development Office | King Charles St | London |
SW1A 2AH | Personal
| Personal

From: Jon Garvie Personal
Sent: Thursday, September 12, 2024 4:21 PM
To: Kate Harrison Personal ; JCS

Cc: Dan Chugg * Personal ; Brian Davidson
Personal

Subject: RE: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter
Mandelson

Great thanks

OFFICIAL

From: Kate Harrison **Personal**
Sent: Thursday, September 12, 2024 4:18 PM
To: Jon Garvie **Personal** JCS

Cc: Dan Chugg * **Personal** Brian Davidson
Personal
Subject: Re: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

Hi Jon
We should have by close today - cc ^{JCS} who is kindly pulling these together - thx again ^{JCS}
Kate

Kate Harrison | Head, China Department | Deputy Director, North East Asia and China Directorate | Foreign, Commonwealth & Development Office | **Personal**

I may email outside of standard working hours. Please do not feel any pressure to respond outside of your own working pattern.

Sent from [Outlook for iOS](#)

From: Jon Garvie **Personal**
Sent: Thursday, September 12, 2024 3:47:27 PM
To: Kate Harrison **Personal** JCS

Cc: Dan Chugg * <**Personal** > Brian Davidson
Personal
Subject: RE: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

Hi, are there lines that we could send through to Peter for use in these engagements ahead of the call tomorrow?

thanks

OFFICIAL

From: Kate Harrisson **Personal**

Sent: Monday, September 9, 2024 3:24 PM

To: Jon Garvie **Personal**

JCS

Cc: Dan Chugg * **Personal**
Personal

Brian Davidson

Subject: RE: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

OFFICIAL

Hi Jon – happy to go ahead at 1700 for a chat today if that works - will try to give you a call. On Lord M, I mentioned to Dan who would be keen to join if his diary allows (he knows Lord M from previous well).

JCS – could you poss try to get this in diary for Dan / Jon / I or whatever combination works best with Lord M’s diary? Brian D also willing to join if helpful / diaries align.

Thanks
Kate

OFFICIAL

From: Kate Harrisson **Personal**

Sent: Monday, September 9, 2024 7:18 AM

To: Jon Garvie **Personal**

Subject: Re: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

No problem. I could do Wednesday at 1700. Thursday and Friday also have some flex for Peter M. Brian Davidson CG HK also in town for HOMs conference so would could do together.

Today looking a bit mental but 1700 works well if that any good for you? Can also

see if Andy P (other China dept head) free if you want to do a job lot on wider part contacts?

Kate

Kate Harrisson | Head, China Department | Deputy Director, North East Asia and China Directorate | Foreign, Commonwealth & Development Office
| **Personal**

I may email outside of standard working hours. Please do not feel any pressure to respond outside of your own working pattern.

Sent from [Outlook for iOS](#)

From: Jon Garvie **Personal**
Sent: Monday, September 9, 2024 6:54:30 AM
To: Kate Harrisson **Personal**
Subject: RE: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

OFFICIAL

Hi, apologies – let’s speak today. I talked to Peter M over the weekend and he would appreciate a brief (ideally zoom) this week and anything we can send privately in the way of top lines.

OFFICIAL □

From: Kate Harrisson **Personal**
Sent: Friday, September 6, 2024 10:12 AM
To: Jon Garvie <**Personal**>
Subject: RE: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

OFFICIAL

Hiya just to say my number is **Personal** – can’t seem to get thru to you so give me a call when you can.

K

OFFICIAL

From: Jon Garvie **Personal**
Sent: Friday, September 6, 2024 9:16 AM

To: Kate Harrisson **Personal**

Subject: RE: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

OFFICIAL

Hi, 10 works – **Personal**

thanks

OFFICIAL

From: Kate Harrisson **Personal**

Sent: Friday, September 6, 2024 7:49 AM

To: Jon Garvie **Personal**

Subject: Re: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

OFFICIAL

Thanks - working from home today but can I call you around 10ish? In calls before then. Let me know what number and if you prefer different time

Thx

K

Kate Harrisson | Head, China Department | Deputy Director, North East Asia and China Directorate | Foreign, Commonwealth & Development Office | Personal

I may email outside of standard working hours. Please do not feel any pressure to respond outside of your own working pattern.

Sent from [Outlook for iOS](#)

OFFICIAL

From: Jon Garvie **Personal**

Sent: Friday, September 6, 2024 7:16:05 AM

To: Kate Harrisson **Personal**

Subject: Re: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

OFFICIAL

Hi, I know Lord M well. I'm sure he would be happy to be briefed but let's have quick word today.

Jon

Sent from [Outlook for iOS](#)

OFFICIAL

From: Kate Harrison **Personal**

Sent: Friday, September 6, 2024 7:08:05 AM

To: Andrew Pittam **Personal**

JCS

JCS

Dan Chugg * **Personal**

JCS

JCS

JCS

JCS

Jon Garvie

Personal

Subject: Fwd: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

OFFICIAL

To be aware

JCS / JCS / Jon / JCS

Would be good to get a sense of Ministers' views on Lord M engagements and whether there is scope to arrange a meeting with Dan / China dept?

We are also doing some thinking about a more proactive parliamentary strategy ^{***} . Grateful for any steers you have we should

bear in mind. JCS is our parliamentary lead and may already have been in touch on this point.

Thx

Kate

Kate Harrison | Head, China Department | Deputy Director, North East Asia and China Directorate | Foreign, Commonwealth & Development Office | **Personal**

I may email outside of standard working hours. Please do not feel any pressure to respond outside of your own working pattern.

Sent from [Outlook for iOS](#)

OFFICIAL

From: Brian Davidson **Personal**
Sent: Friday, September 6, 2024 1:57 AM
To: Third Party
Cc: Third Party
JCS

Subject: Re: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

OFFICIAL

Third Party

Thank you (and ^{Third Party} for the invitation. I would, of course, be delighted to attend in person.

Regards

JCS

Sent from [Outlook for iOS](#)

OFFICIAL

From: Third Party
Sent: Thursday, September 5, 2024 5:24 PM
To: Brian Davidson **Personal**
Cc: Third Party
Subject: Invitation for CG Brian Davidson: VIP Guest Talk with Lord Peter Mandelson

You don't often get email from **Third Party** [Learn why this is important](#)

Dear Mr. Brian Davidson.

On behalf of Centre on Contemporary China and the World (CCCW) at the University of Hong Kong (HKU) Director Li Cheng, I am delighted to extend an exclusive invitation to you for a captivating **guest talk with Lord Peter Mandelson**, where we will delve into the **new era of British foreign policy and its implications for Sino-UK relations** and the global landscape. The event will be available to the public for online viewing, but the **in-person event is invite-only**.

Drawing from his extensive experience as a former European Trade Commissioner and British First Secretary of State, Lord Mandelson will provide invaluable insights on several key topics, including:

- Sir Keir Starmer's foreign policy
- The Labour Party's priorities in relation to China
- Strategies for businesses navigating geopolitical risks
- The role of higher education in fostering global cooperation

This event promises to be an enlightening experience, offering a unique perspective from one of the foremost experts in the field. Your presence would greatly enrich the discussion and add to the prestige of the occasion.

Please find the event details below, and on the attached invitation:

Date: September 16, 2024

Time: 17:00-18:30

Location: Social Sciences Chamber, 11/F, The Jockey Club Tower, Centennial Campus, HKU

We would be honoured to have you join us for this special event. **Kindly RSVP by Monday, September 9, to confirm your attendance**. This invitation is transferable, pending approval by CCCW.

We look forward to welcoming you.

Best,

Third Party

Assistant to the Director
Centre on Contemporary China and the World (CCCW)
The University of Hong Kong

Follow us online: www.gov.uk/fcdo

45 - 10-10-2024 - Email from Peter Mandelson (whilst at Global Counsel) to Darren Jones (former Chief Secretary to the Treasury)

From: Peter Mandelson Personal
Date: 10 October 2024 at 09:45:32 BST
To: Darren Jones Personal
Subject: High investment economy

Dear Darren,

In the lead up to the government's investment summit and the Budget, I am attaching a lecture I am delivering in Edinburgh today which makes the case for prioritising investment over consumption, creating a 'growth conscience' in everything the government does and using industrial strategy as a transmission belt between the UK's world class, research intensive universities and the rest of the economy.

I hope you find it interesting.

Very best

Peter

Lord Mandelson

Chairman

A: Personal

T: Personal

E: Personal

www.global-counsel.com
Personal

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2 attachments



Global Counsel

image001.png
6K



Edinburgh economic lecture final .docx
55K

The Rt Hon the Lord Mandelson PC



18 November 2024

Dear David,

As today (and all week) is polling day in Oxford and I am returning to London, I wanted to drop you a line, personally, about Washington.

Really, the media speculation has gone away and I hope this was not too irritating to you. I just wanted you to know that if you were minded to appoint me I would make sure you never regret it.

I fear that navigating Britain's interests through the Trump administration will require Super-human skills and luck and a massive team effort. There is so much riding on it, on security and defence, on trade and economy and on EU relationship, not to mention China. If we all put our best minds and energy to it, I think we can pull it off but we have to be realistic.

For me, it would be the last thing I do in public life and it would be a huge honour to serve you and the government in this role. So if you are up for it, so am I.

Very best,

Personal

From: Minister JONES (DBT) Personal
Sent on: Wednesday, November 27, 2024 6:13:09 PM
To: Third Party JCS
CC: Third Party
Subject: RE: Invitation to roundtable

Hi ^{Third}_{Party}
Thanks so much for your follow up.
We are still looking into this and will consider those further dates in our considerations.
Very best wishes and thanks
JCS

JCS Private Secretary to the Minister of State for Industry (DESNZ and DBT)
Personal

Department for Business and Trade | Old Admiralty Building,
Personal

Department for Energy Security and Net Zero | 55 Whitehall & 3-8 Whitehall Place,
Personal

From: Third Party
Sent: 12 November 2024 12:24
To: Minister JONES (DBT) ; JCS
Cc: Third Party
Subject: RE: Invitation to roundtable

Hi JCS
Thank you for confirming the invitation is still being considered.
As the 10th/11th of December are now relatively close we are considering moving the event to January to allow for a longer lead in time.
We were wondering whether the minister might be available on any of the following dates:

- Monday 13th of January
- Tuesday 14th January
- Monday 20th January
- Tuesday 21st January

In terms of timing, we would still be looking at late afternoon (votes permitting).

Many thanks,
Third
Party

Global Counsel | Senior Associate
Personal

From: Minister JONES (DBT) Personal
Sent: 07 November 2024 15:44
To: Third Party
Cc: Third Party
Subject: RE: Invitation to roundtable

Hi^{Third Party}

Thank you very much for your note.
I can confirm this invitation is still being considered and we will revert back to you as soon as we can.
Very best wishes and thanks
JCS

JCS | Private Secretary to the Minister of State for Industry (DESNZ and DBT)
Personal

Department for Business and Trade | Old Admiralty Building,
Personal

Department for Energy Security and Net Zero | 55 Whitehall & 3-8 Whitehall Place,
Personal

From: Third Party
Sent: 29 October 2024 10:10
To: Minister JONES (DBT) Personal JCS
Cc: Third Party >

Subject: RE: Invitation to roundtable

Hi JCS,
I hope you are well.
I was wondering whether there were any updates on Lord Mandelson' s invitation for the minister to speak at a private roundtable focussing on how the Clean Energy Mission can be an important lever for building out our industrial strategy.

As highlighted below, we are looking at late afternoon (votes permitting) on Tuesday 10th or Wednesday 11th of December, but we can come back with some alternative dates if this doesn't work. We do hope the minister can join us.
Please let me know if you have any questions regarding the event.

Kind regards,
Third
Party

Global Counsel | Senior Associate
Personal

From: Minister JONES (DBT) Personal
Sent: 18 October 2024 15:35
To: Third Party ; JCS

Cc: Third Party

Subject: RE: Invitation to roundtable

Hi ^{Third Party}

Apologies, she's not had a chance to consider this yet.

Best
JCS

| Locum Private Secretary to Minister Jones | Personal

From: Third Party
Sent: 17 October 2024 13:19
To: Minister JONES (DBT) Personal JCS

Cc: Third Party

Subject: RE: Invitation to roundtable

Hi JCS

I hope you are well.

I appreciate the minister is likely very busy, but Lord Mandelson has asked me to check whether she has had time to consider the invitation below.

Please do let me know if you have any questions regarding the event.

Kind regards,

Third
Party

Global Counsel | Senior Associate

Personal

From: Minister JONES (DBT) Personal
Sent: 08 October 2024 15:12
To: Third Party JCS

Cc: Third Party

Subject: RE: Invitation to roundtable

Hi ^{Third Party}

Apologies not yet, I will revert when she has.

Best regards,

JCS

| Private Secretary to Minister Jones |
Personal

From: Third Party
Sent: 07 October 2024 09:23
To: Minister JONES (DBT) Personal JCS
Cc: Third Party

Subject: RE: Invitation to roundtable

Hi JCS

I hope this finds you well.

I was wondering if the minister has had time to consider Lord Mandelson's invitation to join a roundtable discussion on how the Clean Energy Mission can be an important lever for building out industrial strategy.

As highlighted below, we are potentially looking at late afternoon (votes permitting) on Tuesday 10th or Wednesday 11th of December, but we can come back with some alternative dates if this doesn't work.

Please do let me know if you have any questions about the event or if I can help with anything.

Best wishes,
Third
Party

Global Counsel | Senior Associate
Personal

From: Minister JONES (DBT) Personal
Sent: 01 October 2024 14:11
To: Third Party
Cc: Third Party

Third Party

Subject: RE: Invitation to roundtable

Hi ^{Third Party}

Thank you for reaching out, confirming receipt, will revert shortly with a response. Best regards,
JCS

| Private Secretary to Minister Jones |
Personal

From: Third Party
Sent: 26 September 2024 11:20
To: Minister JONES (DBT) Personal
Cc: Third Party

Subject: RE: Invitation to roundtable

Dear Sarah Jones MP,
I hope you are well.

Lord Mandelson has asked me to follow up with the invitation below to join a roundtable discussion.

Please do let me know if you have any questions regarding the event or if I can help with anything.

Kind regards,
Third
Party

Global Counsel | Senior Executive Assistant
Personal

From: Peter Mandelson Personal
Sent: 13 September 2024 13:05
To: Personal
Cc: Third Party

Subject: Invitation to roundtable

Dear Sarah,

I hope you are well and settling into your important new role.

I am planning to reschedule the roundtable you agreed to participate in just before the election was called - this time focussing on how the Clean Energy Mission can be an important lever for building out our industrial strategy . And I wondered if you would be willing and available to lead off a discussion on the topic? SSE will also give some initial remarks.

A number of industry people have highlighted to me that the new government's more ambitious decarbonisation agenda presents a major economic opportunity to onshore cable manufacturing, leverage the UK's geographical strengths in carbon capture and repurpose the UK's ports for offshore wind turbine making . The challenge will be identifying where the UK can compete with its international counterparts on green manufacturing and ensuring that policy and regulation choices develop these opportunities. In the absence of this, the UK risks not fully capture the benefits of decarbonisation.

I am keen to bring together a group of interesting and, hopefully, lively people to discuss this opportunity and challenge. I would plan to invite a mix of industry, Labour MPs and policy people, senior union people and relevant influencers for what would be a Chatham House rule discussion.

And of course, would be open to shaping the conversation according to your current focus in the departments.

I would be pleased to speak with you about it further if useful. We are potentially looking at late afternoon (votes permitting) on Tuesday 10th or Wednesday 11th December – might either work with your diary? My office can come back with some alternatives if not.

I very much hope you can do this, and it would be great to hear what you have to say.

Very best,
Peter



Lord Mandelson

President and Co-Founder

A: 5 Welbeck Street, London, W1G 9YQ

T: Personal

E: Personal

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48 - 29-07-2024 - Emails between Peter Mandelson (whilst at Global Counsel) and Lord Patrick Vallance (Minister of State for Science, Innovation, Research and Technology)

From: Peter Mandelson Personal
Sent: Monday, July 29, 2024 12:44
To: Vallance, Minister (DSIT) Personal
Cc: Diary Personal
Subject: Re: Economic change

Yes thanks. I am copying in ^{THIRD PART} in my office to arrange. Best Peter

From: Vallance, Minister (DSIT)
Date: Monday, 29 July 2024 at 12:27
To: Peter Mandelson
Subject: RE: Economic change

Dear Lord Mandelson,
The Minister thanks you for your note and would like to follow up with a meeting when Parliament returns in September.

Would you please be able to advise your availability over September and October?

Many thanks,

JCS

Private Secretary to Lord Vallance | Department for Science, Innovation and Technology|
Personal

From: Vallance, Minister (DSIT)
Sent: Thursday, July 25, 2024 11:06 AM
To: Peter Mandelson
Subject: RE: Economic change

Dear Peter,

Understood – please be assured I will only share it directly with the Minister and no further.

Many thanks,

JCS

Private Secretary to Lord Vallance | Department for Science, Innovation and Technology|
Personal

From: Peter Mandelson Personal
Sent: Thursday, July 25, 2024 11:05 AM
To: Vallance, Minister (DSIT) Personal
Subject: Re: Economic change

Thanks JCS It is meant to be personal not department wide distribution !

Sent from my iPhone

On 25 Jul 2024, at 10:47, Vallance, Minister (DSIT) Personal wrote:

Dear Lord Mandelson,

Thank you for your note for Minister Vallance – confirming receipt. I will share it with the Minister and respond as soon as possible with any follow up.

Many thanks,

JCS

JCS

Private Secretary to Lord Vallance | Department for Science, Innovation and Technology | Personal

From: Peter Mandelson Personal

Sent: Thursday, July 25, 2024 10:08 AM

To: Vallance, Minister (DSIT) Personal

Subject: Economic change

Dear Patrick,

It was nice to see you last night. I am so pleased you are at DSIT. It is going to be a lean, mean department where you can make a real difference.

The new government is now trying to do on stilts what we attempted to do 1997-10. In the two bookends of my ministerial career, in 1998 and 2008, we tried to make a fundamental difference to the growth and productivity drivers of the UK economy, primarily by changing and strengthening the supply side of the economy – education and skills, transport and infrastructure, university expansion and getting the right business and investment environment – but latterly, too, by giving the government some skin in the game in bringing about investment in commercialising the UK's science and technology base.

The 1998 white paper *Building a knowledge-driven economy* set about replicating in Britain the west coast ecosystem of research/development/translation/commercialisation. It was based on principles of competition, collaboration and clusters of new technology-based industry around the country.

In 2008, we created the National Economic Council which met monthly in Cobr under Gordon's chairmanship to galvanise everything the public and private sectors could throw at saving and regenerating the UK economy following the banking crisis. This was what I was brought back from Brussels to do in government and the white paper *New industry, new jobs (Ninja)* set out how to do it.

I feel that Keir's government is trying to achieve a similar thing all over again but I am not aware of any granular attempt to work out how better to do so based on previous experience. You come closest to it but Michael Barber focused on public services not the economy (and will be relevant to other government missions) and I am not sure what Nick Boles brings.

The truth is that we did not pull off what we attempted to do. We made a difference, undoubtedly, but did we bring about structural change and fundamentally transform the underlying performance of the economy? No. The machinery and performance of the government was not up to that job. Although I could point to a number of things the Treasury allowed us to take forward in my department which I agreed with Alistair Darling we were not really all singing from the same hymn sheet or joined up in our thinking and actions and, most importantly, we did not have scale.

The only attempts since seem to be a mix of Greg Clark's short-lived challenges and the 'missions' approach you set out to the Prime Minister (Johnson ? Sunak ?) and then of course your vaccine task force. This was a very specific thing which Whitehall tends to do well when mobilised. I would love to think you are having success in making a second run but my fear is that Rachel's growth plan, Jonny's industrial strategy, Angela's planning and devolution reforms and DSIT's science drive are not really joined up. There are such big bets and trade offs to be made if wishful thinking is to be turned into meaningful, sustainable change. The work I have been doing for UUK on research and innovation has revealed to me that while we could always spend and invest more on science, we are not getting full economic value from what we are spending already and that UKRI, for all its strengths, hasn't the heft and punch to make the really big calls, notwithstanding Andrew Mackenzie's effective leadership.

In policy and narrative, as I said to you, the government is over reliant on building houses and energy infrastructure as the golden route forward. These can help but there are limits to their impact on the economy's underlying productivity, ability to generate new businesses, establish UK supply chains and increase exports.

We have started well in the UK in AI but I am less convinced we will finish sufficiently ahead. Ditto bioscience and quantum. The main reason is not government policy, relevant as that is, but the lack of really big UK private sector companies driving the necessary advance and competitiveness. Will the proposed Industrial Strategy Council make the transformative difference in deploying the business acumen, finance capital and human talent in the teams and networks of our universities and private sector ? The thinking so far would not suggest it.

Labour has, let's say, two terms to succeed. So far Keir's team has not prioritised policy (not surprising given how much else had to be re-built after Corbyn). And the No 10 policy team is not large or experienced. Pat at the Cabinet Office will have the right instincts but I am an aficionado of the Cabinet Office (I started there as Minister without Portfolio and ended there as First Secretary of State) and it is a light touch co-ordinator not a power house.

I know you will be thinking every day how to make a difference. I wish you all possible luck !

Very best

Peter

Lord Mandelson

Chairman

A: 5 Welbeck Street, London, W1G 9YQ

T: Personal

E: Personal

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49 - 02-09-2024 - Email between Peter Mandelson (whilst at Global Counsel) and Lord Patrick Vallance (Minister of State for Science, Innovation, Research and Technology)

From: Personal, Vallance (DSIT) Personal
Sent: Monday, September 2, 2024 9:12 am
To: Vallance, Minister (DSIT) Personal
Subject: FW: Economic change

From: Peter Mandelson Personal
Sent: 02 September 2024 09:01
To: Personal, Vallance (DSIT) Personal
Subject: Re: Economic change

I think our offices have been trying to find a half hour to do so but it seems to have taken a long time ! Let me check.

From: Personal, Vallance (DSIT) Personal
Date: Monday, 2 September 2024 at 08:53
To: Peter Mandelson Personal
Subject: FW: Economic change

Peter

Could we find a time to chat again about some of this? I would greatly value your insights on how we might push this effectively

Patrick

From: Patrick Vallance Personal
Sent: 01 September 2024 20:33
To: Personal, Vallance (DSIT) Personal
Subject: Fwd: Economic change

Sent from [Outlook for iOS](#)

From: Peter Mandelson Personal
Sent: Thursday, July 25, 2024 10:01 AM
To: Patrick Vallance Personal
Subject: Economic change

Dear Patrick,

It was nice to see you last night. I am so pleased you are at DSIT where you can make a real difference.

The new government is now trying to do on stilts what we attempted to do 1997-10. In the two bookends of my ministerial career, in 1998 and 2008, we tried to make a fundamental difference to the growth and productivity drivers of the UK economy, primarily by changing and strengthening the supply side of the economy – education and skills, transport and infrastructure, university expansion and getting the right business and investment environment – but latterly, too, by giving the government some skin in the game in bringing about investment in commercialising the UK's science and technology base.

The 1998 white paper *Building a knowledge-driven economy* set about replicating in Britain the west coast ecosystem of research/development/translation/commercialisation. It was based on principles of competition, collaboration and clusters of new technology-based industry around the country.

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The truth is that we did not pull off what we attempted to do. We made a difference, undoubtedly, but did we bring about structural change and fundamentally transform the underlying performance of the economy? No. The machinery and performance of the government was not up to that job. Although I could point to a number of things the Treasury allowed us to take forward in my department which I agreed with Alistair Darling we were not really all singing from the same hymn sheet or joined up in our thinking and actions and we did not have scale.

The only attempts since seem to be a mix of Greg Clark's short-lived challenges and the 'missions' approach you set out to the Prime Minister (Johnson ? Sunak ?) and then of course your vaccine task force. This was a very specific thing which Whitehall tends to do well when mobilised. I would love to think you are having success in making a second run but my fear is that Rachel's growth plan, Jonny's industrial strategy, Angela's planning and devolution reforms and DSIT's science drive are not really joined up. There are such big bets and trade offs to be made if wishful thinking is to be turned into meaningful, sustainable change. The work I have been doing for UUK on research and innovation has revealed to me that while we could always spend and invest more on science, we are not getting full economic value from what we are spending already and that UKRI, for all its strengths, hasn't the heft and punch to make the really big calls, notwithstanding Andrew Mackenzie's strong leadership.

In policy and narrative, as I said to you, the government is over reliant on building houses and energy infrastructure as the golden route forward. These can help but there are limits to their impact on the economy's underlying productivity, ability to generate new businesses, establish UK supply chains and increase exports.

We have started well in the UK in AI but I am less convinced we will finish sufficiently ahead. Ditto bioscience and quantum. The main reason is not government policy, relevant as that is, but the lack of really big UK private sector companies driving the necessary advance and competitiveness. Will the proposed Industrial Strategy Council make the transformative difference in deploying the business acumen, finance capital and human talent in the teams and networks of our universities and private sector ? The thinking so far would not suggest it.

Labour has, let's say, two terms to succeed. So far Keir's team has not prioritised policy (not surprising given how much else had to be re-built after Corbyn). And the No 10 policy team is not large or experienced. Pat at the Cabinet Office will have the right instincts but I am an aficionado of the Cabinet Office (I started there as Minister without Portfolio and ended there as First Secretary of State) and it is a light touch co-ordinator not a power house.

I know you will be thinking every day how to make a difference. I wish you all possible luck !

Very best

Peter



Lord Mandelson
Chairman

A: 5 Welbeck Street, London, W1G 9YQ
T: PERSONAL
E: PERSONAL
www.global-counsel.com
@global_counsel

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OFFICIAL

From: Personal, Vallance (DSIT) <Personal >
Sent: Thursday, October 3, 2024 12:58 pm
To: Peter Mandelson <Personal >; Vallance, Minister (DSIT)
Subject: Re: Oxford

Dear Peter

This sounds like a very good proposal. Could we do it after the election of the new Chancellor so that it doesn't get seen as part of that process?

Patrick

Sent from [Outlook for iOS](#)

From: Peter Mandelson <Personal >
Sent: Monday, September 30, 2024 4:35:57 PM
To: Personal, Vallance (DSIT) <Personal >
Subject: Oxford

Patrick, hope all well.

Are you by chance in Oxford during October or early November ? If you are, or can be persuaded to visit, I would love to do a panel event with you on research and innovation. This would be open to members of the university. It would not be a campaign event as such (I am running for Chancellor) but would be an attempt to stimulate interest in the subject.

What do you think ?

Very best

Peter



Lord Mandelson

Chairman

A: 5 Welbeck Street, London, W1G 9YQ

T: PERSONAL

E: PERSONAL

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51 - 18-11-2024 - Email between Peter Mandelson and Katie Martin (former Chief of Staff to the Chancellor of the Exchequer, HMT)

From: Peter Mandelson **Personal**
Sent: 18 November 2024 11:21
To: Martin, Katie - HMT
Cc: JCS - HMT; Diary
Subject: Re: Meeting with Rachel

I realise I am going to be back in London at around 3 30 today. Happy to visit after.

Sent from my iPhone

On 18 Nov 2024, at 09:12, Martin, Katie - HMT **Personal** wrote:

Hi Peter- good to see you briefly on Friday night.

Rachel's keen to have a chat about trade before a meeting she's having late morning tomorrow.

Is there any chance you could pop in either late PM today or early tomorrow morning? If not a phone call is fine.

Cc'ing **JCS** who can help with exact timings.

Best,

Katie

Katie Martin | Chief of Staff to the Chancellor
HM Treasury | 1 Horse Guards Road, London, SW1A 2HQ
M: **Personal**
www.gov.uk/hm-treasury | Twitter: [@hmtreasury](https://twitter.com/hmtreasury)

52 - 08-01-2025 - Emails between Mervyn Thomas (former Chief People Officer, FCDO) and others

From: Mervyn Thomas[Personal
Sent: Wed 08/01/2025 1:17:14 PM (UTC)
To: Tim Jones (Dir Finance) Personal ; Ian Collard Personal
* Personal ; Corin Robertson Personal ;
Rochelle Fisher Personal]; Dominic Schroeder
* Personal
Cc: JCS [JCS]
Subject: RE: PM 'Pre-appointment letter'

Many thanks Tim.
Added.

mervyn

Mervyn Thomas, Chief People Officer, FCDO
Foreign, Commonwealth & Development Office | King Charles Street | London |
SW1A 2AH

Personal | Personal

From: Tim Jones (Dir Finance)

Sent: 08 January 2025 12:29

To: Mervyn Thomas ; Ian Collard * ; Corin Robertson ; Rochelle Fisher ; Dominic Schroeder *

Cc: JCS

Subject: RE: PM 'Pre-appointment letter'

OFFICIAL-SENSITIVE

Hi Mervyn

Lines on fiduciary responsibility, project delivery and risk management:

“You will be accountable for good financial management and project delivery across the US network, ensuring that public money is spent in a regular, proper, feasible and value for money manner in compliance with Parliament’s expectations and the FCDO’s internal policies. Counter fraud and good risk management are also key priorities for the department and you will be essential in championing them. You should set a good tone from the top on the importance of these matters and ensure that your DHM and teams are adequately trained and resourced to discharge their roles.”

Tim

Tim Jones (he/him/his pronouns) | **Finance Director**

Foreign, Commonwealth & Development Office | King Charles Street | London |
SW1A 2AH | Mobile: Personal

Executive Assistant:

^{JC} / Chief of Staff:

JCS

I work flexibly and may send emails outside normal office hours. Please don't feel you need to respond outside of your usual working time.

From: Mervyn Thomas Personal >

Sent: 08 January 2025 09:12

To: Ian Collard * < Personal >; Corin Robertson < Personal >; Tim Jones (Dir Finance) < Personal >; Rochelle Fisher < Personal >; Dominic Schroeder * < Personal >
Cc: JSC < JSC >
Subject: RE: PM 'Pre-appointment letter'

OFFICIAL-SENSITIVE

Will add both those points – thanks ian.

mervyn

Mervyn Thomas, Chief People Officer, FCDO

Foreign, Commonwealth & Development Office | King Charles Street | London | SW1A 2AH

+ Personal | Personal

From: Ian Collard * < Personal >
Sent: 08 January 2025 08:58
To: Corin Robertson < Personal >; Mervyn Thomas < Personal >; Tim Jones (Dir Finance) < Personal >; Rochelle Fisher < Personal >; Dominic Schroeder * < Personal >
Cc: JSC < JSC >
Subject: Re: PM 'Pre-appointment letter'

Agree there should also be a reference to obtaining the necessary security clearances.

And is it worth flagging that other documentation explaining accountabilities and responsibilities will be available through his team, or something like that? As we discussed yesterday, he also has crisis, H&S, fire safety, line management, safeguarding responsibilities - and more I imagine.

Best wishes

Ian

Ian Collard | Chief Property & Security Officer
Foreign, Commonwealth & Development Office
King Charles Street | London | SW1A 2AH
Mobile/WhatsApp: Personal

From: Corin Robertson < Personal >
Sent: Wednesday, January 8, 2025 7:18:06 AM
To: Mervyn Thomas < Personal >; Tim Jones (Dir Finance) < Personal >; Ian Collard * < Personal >; Rochelle Fisher < Personal >; Dominic Schroeder * < Personal >
Cc: Marie Forsyth < JSC >
Subject: Re: PM 'Pre-appointment letter'

Thanks for sharing Mervyn, and to all of you working this through carefully.

There will be some terms in here eg DSR, Nolan Principles which won't be familiar to Lord Mandelson. I presume you'll include them as a link or as annexes?
Do we need to refer to the appointment being subject to DV clearance and declaration of conflicts of interest? Or is that being handled separately?

Thanks

Corin

Sent from [Outlook for iOS](#)

From: Mervyn Thomas <Personal >
Sent: Tuesday, January 7, 2025 8:00:04 PM
To: Tim Jones (Dir Finance) <Personal >; Ian Collard * <Personal >;
Rochelle Fisher <Personal >; Dominic Schroeder *
<Personal >
Cc: Corin Robertson <Personal >; JSC <JSC >
Subject: PM 'Pre-appointment letter'

OFFICIAL-SENSITIVE

Dear all

Thank you for joining the call this morning and please see my first cut of the 'pre-appointment letter'.

Tim – I have left a pin for you to add more on fiduciary responsibility and related issues, and others please feel free to chip in.

I will tidy up syntax and flow etc in the morning on then onward share with Rob T and Iain G.

Happy to discuss in the meantime.

mervyn

Mervyn Thomas, Chief People Officer, FCDO

Foreign, Commonwealth & Development Office | King Charles Street | London | SW1A 2AH

Personal | Personal

From: JCS Personal
Sent: Wed 08/01/2025 9:29:57 AM (UTC)
To: JCS (Sensitive) Personal
Subject: RE: Strategic Defence Review

Makes sense – I'll meet you at Reception!

JCS | **Head of US Global Issues and Canada Team** | US and Canada
Department | Americas and SIDS Directorate | Foreign, Commonwealth &
Development Office | E: Personal | M: Personal

From: Personal

Sent: 08 January 2025 09:29

To: JCS

Subject: RE: Strategic Defence Review

OFFICIAL-SENSITIVE - HMG ONLY

Hi JCS

We've all got the cross Whitehall passes which have got us into FCDO before, but would be good to have someone from your side to meet us at reception if possible?

JCS

| MA to the Defence Reviewers

Ministry of Defence

Strategic Defence Review Secretariat

Personal MOD Main Building, Whitehall, London, SW1A 2HB

Mobile: Personal

Multuser Email: Personal

Personal Email: Personal

SECRET Email: Personal

From: JCS Personal
Sent: Wednesday, January 8, 2025 9:27 AM
To: JCS (SDR-Secretariat-Mil-SO2)
Personal

Subject: RE: Strategic Defence Review

That's great, thanks JCS. Kindly let me know which of the group will require registration at FCDO reception and I can sort (I imagine some of you have passes that allow unescorted access already?).

Very helpful to hear about that route on security clearances. Is Lord Robertson officially a civil servant? The challenge we're facing is Lord M is becoming a civil servant and taking a leave of absence from HoL in order to perform this role. Do you think this route is still applicable on that basis?

Thanks again!

JCS

| **Head of US Global Issues and Canada Team** | US and Canada
Department | Americas and SIDS Directorate | Foreign, Commonwealth &
Development Office | E: Personal | M: Personal

From: Personal
Sent: 08 January 2025 09:18
To: JCS Personal
Subject: RE: Strategic Defence Review

Sounds good JCS thanks. And no issues on the security side. We' ll get to the FCDO reception for 1020 16 Jan. I' ll confirm the team sheet shortly.

Just a thought, but Lord Robertson (as a member of the house of lords) hold parliamentary privilege and so did not / does not require any vetting. He was granted Personal clearance on this basis (all confirmed by the cabinet office). Essentially, it' s the same as if he were a minister (they also don' t require SC/DV). All he needed was a STRAP brief. Might be worth exploring this avenue for Lord Mandelson...?

JCS

| MA to the Defence Reviewers

Ministry of Defence
Strategic Defence Review Secretariat
Personal MOD Main Building, Whitehall, London, SW1A 2HB
Mobile: Personal
Multiuser Email: Personal
Personal Email: Personal
SECRET Email: Personal

From: JCS Personal
Sent: Tuesday, January 7, 2025 7:16 PM
To: JCS (SDR-Secretariat-Mil-SO2)
Personal
Subject: RE: Strategic Defence Review

Hi JCS , that would be great. Should we say 10:30 start?
And just to flag that we are still waiting for Lord M's security clearances. We have agreed he can discuss/see material up to SECRET for now in KCS. Hope that won't be an impediment for this discussion?

Thanks,
JCS

| Head of US Global Issues and Canada Team | US and Canada
Department | Americas and SIDS Directorate | Foreign, Commonwealth &
Development Office | E: Personal | M: Personal

From: Personal
Sent: 07 January 2025 15:05
To: JCS Personal
Subject: RE: Strategic Defence Review

Dear JCS,

Forgive me, I also forgot to mention Lord Robertson will be joined by General Sir Richard Barrons and Fiona Hill.

We may also have one or two from our secretariat, so five in total. Would that be ok?

JCS

| MA to the Defence Reviewers

Ministry of Defence

Strategic Defence Review Secretariat

Personal MOD Main Building, Whitehall, London, SW1A 2HB

Mobile: Personal

Multuser Email: Personal

Personal Email: Personal

SECRET Email: Personal

From: JCS (SDR Secretariat Mil SO2)

Sent: Tuesday, January 7, 2025 2:30 PM

To: Personal

Subject: FW: Strategic Defence Review

Dear JCS

Lord Robertson is free on Thu morning and very happy to come over to the FCDO.

What time shall he arrive?

JCS

| MA to the Defence Reviewers

Ministry of Defence

Strategic Defence Review Secretariat

Personal MOD Main Building, Whitehall, London, SW1A 2HB

Mobile: Personal

Multuser Email: Personal

Personal Email: Personal

SECRET Email: Personal

From: George Robertson Personal

Sent: Tuesday, January 7, 2025 2:11 PM

To: JCS (SDR-Secretariat-Mil-SO2)

Personal

Subject: Fwd: Strategic Defence Review

Sent from my iPhone

Begin forwarded message:

From: JCS Personal

Date: 7 January 2025 at 13:56:34 GMT

To: Peter Mandelson Personal, George Robertson

Personal

Subject: RE: Strategic Defence Review

OFFICIAL

Hi JCS,

Would the morning of Thursday 16th January be feasible? Lord Mandelson has good availability then. And would you like to come to the FCDO? We'd be pleased to host if so.

Best wishes,
JCS

JCS | Head of US Global Issues and Canada Team | US and Canada Department |
Americas and SIDS Directorate | Foreign, Commonwealth & Development Office | E:
Personal | M: Personal

OFFICIAL

-----Original Message-----

From: Peter Mandelson Personal

Sent: 06 January 2025 22:56

To: George Robertson Personal

Cc: JCS Personal

Subject: Re: Strategic Defence Review

Thanks George. I would like to do this and I am copying in JCS at the FCDO to
arrange.

Very best

Peter

Sent from my iPhone

On 6 Jan 2025, at 22:47, George Robertson Personal

wrote:

Dear Peter

Warmest congratulations on the new posting. Good appointment.

The 3 Reviewers would love to meet you before you take up the position.

Fiona Hill will be with us next week and if you had a slot then I'd be very
grateful.

I think that you will be interested in the direction we are going. And it will
be hugely important in your dealings in DC.

Brings back good memories of 1997!

I'm on Personal if you want a contact.

Yours

JCS

Sent from my iPhone

JCS

From: UKIMN FCO Intelligence Policy Desk Officer GBR GOV (FCDO) Intelligence Policy Desk

JCS ***

Officer

Sent: 08 January 2025 10:29

JCS

JCS ***

To: GBR GOV (GCHQ)

JCS

Cc: UKIMN Head of US Global Issues & Canada GBR GOV (FCDO) Head of US Global Issues &

JCS ***

Canada <

Subject: HMA-Designate Washington

Classification: UK SECRET UK EYES ONLY

JCS

The US desk has received the below request from Lord Mandelson (HMA-Designate Washington) to meet with Director GCHQ and CEO NCSC. I would be grateful if you can pass onto your Private Office so

can help set up the meeting.

STARTS

Lord Mandelson, HMA-Designate Washington, wishes to meet Director GCHQ and CEO NCSC in January prior to his posting to Washington. He is eager to learn more about your cooperate with the US Intelligence Community and understand how he can best support your objectives from the Embassy – where he will ***. He will of course come into regular contact with intelligence work in his role and he is clear that he wants to ensure UK-US cooperation in this essential area remains deep with the incoming administration. He would be pleased to travel to your office, or host you at the FCDO. He intends to meet the other Agency Heads too.

ENDS

JCS

Many thanks,

JCS

(he/him) | Intelligence Policy Desk Officer | Intelligence Policy Department | National Security Directorate | ***

This document has been declassified

UK OFFICIAL SENSITIVE

CLASSIFICATION: UK SECRET UK EYES ONLY

From: JCS Head of US Global Issues & Canada GBR GOV (FCDO)
JCS *** >

Sent: 09 January 2025 14:15

To: ***

Cc: JCS Intelligence Policy Desk Officer GBR GOV (FCDO)
JCS *** >; *** >; ***; ***; ***; ***; ***; Chief Private Office Team ***; ***;
JCS Chief of Staff GBR GOV [***] (FCDO) <*** >

Subject: RE: *** - HMA-Designate Washington - C meeting

Classification: UK SECRET UK EYES ONLY

Hi ***,

Thanks for this and apologies for my delay in responding.

Peter is very much looking forward to his visit on ***. This is a priority for him and he'll value those wider briefings. His next commitment on *** is a 1pm lunch in central London – so he should be able to stay with you **until 1230**.

I think you're aware that he has just met DG Q (at C's encouragement), which he found very helpful.

I should also mention, for transparency, that HMA-des is yet to receive his DV clearance. Given the short time frame until his posting, and the fact he is a Privy Counsellor, seniors here are giving him access to higher classification material on a case-by-case basis. I just wanted to ensure C and your other seniors are aware, but it is of course for them to judge what is appropriate, given this rather unique case.

Kind regards,
JCS

From: ***

Sent: 08 January 2025 19:48

To: JCS Head of US Global Issues & Canada GBR GOV (FCDO)
JCS *** > **Cc:** JCS Intelligence Policy Desk Officer GBR GOV (FCDO)

JCS *** >; ***; ***; ***; ***; ***; ***; CHIEF PRIVATE OFFICE TEAM (SIS) DL <*** >; ***

Subject: RE: *** - HMA-Designate Washington - C meeting

CLASSIFICATION: UK SECRET UK EYES ONLY

JCS

C is looking forward to hosting Lord Mandelson at our HQs after the Atlantic Partnership breakfast on ***. In addition to having a meeting with C we would like to arrange wider

briefings *** for Russia/Ukraine, China, CT, the Middle East and Cyber. How much time can we have in Lord Mandelson's schedule? Would it be possible to carve out +/- 2hrs between 0945 – 1200?

Personal

From: ***

Sent: 08 January 2025 16:06

To: Chief Private Office Team <***>

Cc: JCS Head of US Global Issues & Canada GBR GOV (FCDO)
JCS ***>; JCS Intelligence Policy Desk Officer GBR GOV
(FCDO) JCS ***>

Subject: *** - HMA-Designate Washington - C meeting

CLASSIFICATION: UK SECRET UK EYES ONLY

Hello All,

Please see below a request for C to meet Lord MANDELSON on ***. It sounds as if this is already on your radar. FCDO colleagues cced. But please let me know if you need me to get involved in teeing this up.

Best wishes,

From: JCS Intelligence Policy Desk Officer GBR GOV (FCDO)
JCS ***>

Sent: 08 January 2025 10:28

To: ***

Cc: JCS Head of US Global Issues & Canada GBR GOV (FCDO) JCS ***>

Subject: HMA-Designate Washington - C meeting

Classification: UK SECRET UK EYES ONLY

*** ,

The US desk has received the below request from Lord Mandelson (HMA-Designate Washington) to meet with C. They believe he has agreed with Richard directly to meet *** , I

would be grateful if you can pass onto your Private Office so JCS can help set up the meeting.

STARTS

Lord Mandelson, HMA-Designate Washington, wishes to meet C in January prior to his posting to Washington. He is eager to learn more about your cooperate with the US Intelligence Community and understand how he can best support your objectives from the Embassy – where he will ***. He will of course come into regular contact with intelligence work in his role and he is clear that he wants to ensure UK-US cooperation in this essential area remains deep with the incoming administration. He would be pleased to travel to your office, or host you at the FCDO. He intends to meet the other Agency Heads too.

ENDS

Many thanks,

JCS

JCS
**| Intelligence Policy Desk Officer | Intelligence Policy
Department | National Security Directorate | *****

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This information is exempt from disclosure under the Freedom of Information Act 2000 and may be subject to the exemption under other UK information legislation. Refer disclosure requests to the FOI Group Mailbox.

Meetings with former HMA Washington

- **13 January:** Michael/ MCO/ Peter- This was a 30-minute introductory meeting between the Minister for the Cabinet Office, the new HMA and Michael. As the responsible minister for the European Union Relations Secretariat, the purpose of this meeting was for MCO to set out HMG ambition for resetting the European relationship and how the former Ambassador might be able to support this from Washington.
- **17 January:** Michael/Peter—This was an informal official-level lunch within 70 Whitehall. It was an hour long meeting for Michael and HMA to discuss the incoming US administration and their own priorities for building relations in Brussels and Washington respectively. As this was an informal lunch before HMA flew to Washington there was no readout.
- **20 February- 28 February:** US Tariffs Check in- At the onset of tariff announcements from the new US administration our office organised daily tariff check in calls, the cast list of these calls varied but included DBT Secretary of State (SoS), National Security Advisor (NSA), the Prime Minister's Chief of Staff, the Prime Minister's Foreign Affairs Permanent Secretary (PS), the Prime Minister's Business Advisor, Deputy National Security Advisors (DNSAs), the Permanent Secretary for DBT, and other working-level officials. The initial calls were on Switch before moving to MS Teams- there weren't specific readouts but the calls were to give daily updates from Washington and Whitehall.
- **17 April:** Varun/ Kate Joseph/ Peter - Following "Liberation Day" there was a small call between DBT/ No10 and Cabinet Office to coordinate HMG response to the tariff announcement, update of the reaction in Washington and various capitals across Europe. There was no read out from this meeting.
- **13 May:** Michael/ Peter - On the evening of the 13th May Michael had a brief 15 minute phone call with HMA to reassure him of the package agreed with the EU for the upcoming summit (19 May) would have no consequences on the EPD that was concurrently being negotiated with the US. No readout of this meeting.
- **24 June:** Michael/ Peter - The former Ambassador was in London to attend a DBT away day; he was speaking to the away day virtually from a room in Cabinet Office. As a result Michael and the former Ambassador agreed to a quick 15 minute catch up ahead of HMA speaking at the DBT event. No readout.

57 - 14-01-2025 - Meeting between Peter Mandelson and Pat McFadden (former Chancellor of the Duchy of Lancaster and Minister for Intergovernmental Relations)

Lord Mandelson readout

Hi all,

CDL met with the HM Ambassador-Designate to the United States, Lord Mandelson, on Tuesday 14 January. Please find a readout below and cascade as appropriate.

Attendees:

- Lord Mandelson, HMA-Designate to the US
- JCS CDL's Office

Actions:

- CDL referenced an article by Robert Kagan on Russia/Ukraine and asked that this was shared with Lord Mandelson. I've linked it [here](#) and passed it on to Lord Mandelson's team.

CDL and Lord Mandelson discussed the implications for the change of administration for the UK's relationship with the US. Lord Mandelson noted that the Government should approach the relationship with an intensely relaxed approach, rather than being concerned with optics or gestures.

CDL updated on the PM Small Strategy Group on the US, including the Government's aims, and that the position of the UK outside major trading blocks was both vulnerable and agile. There were significant trade opportunities with China that would not cause national security concerns. However, the UK's relationship with China would be affected by the overarching dynamics of the US-China relationship. The Government had room to manoeuvre its audit to make a decision that was in the UK national interest, but the implementation was as important as the strategy itself.

Trade negotiations with the US were discussed, where the incoming administration would likely focus on agriculture, especially considering the support required from Congress and the farming lobby. CDL reaffirmed his support for the UK farming sector, and his desire not to expose them to unfair competition.

The Russia/Ukraine war was also discussed, touching on the implications of different outcomes of the conflict on the geopolitical position of key partners.

[ends]

58 - 14-01-2025 - Email from Lindsey Whyte (Director General for International, HMT) to James Roscoe (former Deputy Head of Mission, British Embassy in Washington, FCDO) and others

From: Whyte, Lindsey - HMT
Sent: 14 January 2025 18:09
To: James Roscoe (Sensitive); Ginsberg, Ian - HMT; Kantor, Suzy - HMT
Subject: intro call with Lord Mandelson

Dear all,

I had an intro call with Lord Mandelson this afternoon – a couple of quick things to feed-back.

Thanks very much,

Lindsey



Lindsey Whyte CB (pronouns: she/her)
Director General – International
HM Treasury | Darlington Economic Campus
M: **Personal**
Private Secretary |
PA |
www.gov.uk/hm-treasury

JCS

JCS

59 - 17-01-2025 - Meeting between Peter Mandelson and Nick Thomas-Symonds
(Paymaster General and Minister for the Constitution and European Union Relations, CO)

Subject: READOUT: MCO / Lord Mandelson 130125

From: PS Thomas Symonds Mailbox <Personal >

Date: 17/01/2025, 14:46

To: Hermione Gough1 Personal >, PSMichaelEllam Mailbox
Personal >

CC: DL EURS SCS Personal >, Lindsay Appleby
Personal , JCS Personal , JCS
Personal , JCS Personal

Dear all,

On Monday 13 January, MCO met with Lord Mandelson (incoming UK Ambassador to the UK) alongside Michael Ellam (Second Permanent Secretary, CO). Please see a readout of the meeting below:

STARTS

1. MCO outlined his responsibility for the EU Relations Secretariat and next steps on process for the UK-EU Reset, looking ahead to the Europe Committee and the PM's participation at the informal European Council on 3 February. ***

ENDS

Best Wishes,

JCS

Office of Rt Hon. Nick Thomas-Symonds MP, Paymaster General and Minister for the Cabinet Office (Minister for the Constitution and European Union Relations)

JCS - M: Personal

JCS - M: Personal

JCS - M: Personal

JCS - M: Personal

JCS - M: Personal

JCS - M: Personal

E: Personal

Please copy all submissions to Personal

60 - 20-01-2025 - Emails between Peter Mandelson and Jon Garvie (former Chief of Staff to the Foreign Secretary, FCDO)

From: Jon Garvie Personal
Sent: Mon 20/01/2025 11:14:43 AM (UTC)
To: Peter Mandelson|Personal
Subject: FW: Latest from BE Washington pre-inauguration

More of a plan below

OFFICIAL-SENSITIVE

From: Caroline Hurndall
Sent: 20 January 2025 10:41
To: Nicholas Alton ; JCS ; JCS ; Iain Griffiths ; JCS ; Ailsa Terry (No.10)
Cc: Morgan McSweeney ; Karen Pierce ; James Roscoe ; JCS ; Mungo Woodifield ; JCS ; JCS ; Lucy Ferguson ; Jude Muxworthy * ; JCS ; JCS ; JCS ; Foreign PressTeam (No10) (External) ; Foreign Affairs PO team (No10) (Sensitive) ; Robert Tinline ; JCS ; JCS ; Jonathan Powell ; Personal ; JCS ; JCS ; PUS Action ; Michael Bourke (Cabinet Office) (Sensitive) ; Jon Garvie ; Iain Griffiths
Subject: RE: Latest from BE Washington pre-inauguration

Nick,
Thanks also from me. I know you're also pursuing *** ; please do keep us updated on this chain how that is going, so we can keep things well lashed together. Same for comms: lets make sure to join up the various strands here, so we can co-ordinate effectively; not least in the expectation that we' re going to see a number of fairly high profile announcements from the white House in the coming days, and we' ll want to be very joined up on any responses/commentary.
Many thanks again,
Caroline
Caroline Hurndall | PPS/FS | Personal

The Foreign Secretary' s box deadline is midday, Monday to Thursday. Please allow a minimum of 48hrs to process work sent to FSPO. Please also copy JCS to all submissions/updates to the Foreign Secretary.

From: Nicholas Alton < Personal >
Sent: 19 January 2025 23:55
To: Caroline Hurndall < Personal >; JCS < Personal >; Iain Griffiths < Personal >; JCS < Personal >; Ailsa Terry (No.10) < Personal >
Cc: Morgan McSweeney < Personal >; Karen Pierce

< Personal >; James Roscoe < Personal >; JCS
< Personal >; Mungo Woodifield Personal >; JCS
< Personal >; JCS < Personal >;
JCS < Personal >; Lucy Ferguson Personal >; Jude
Muxworthy * < Personal >; JCS < Personal >;
JCS < Personal >; JCS Personal >; Foreign
PressTeam (No10) (External) < Personal >; Foreign Affairs PO team
(No10) (Sensitive) Personal >; Robert Tinline
Personal >; JCS < Personal >; JCS
< Personal >; Jonathan Powell < Personal >;
Personal ; JCS < Personal >; JCS
< Personal >; PUS Action < Personal >; Michael Bourke
(Cabinet Office) (Sensitive) Personal >
Subject: Re: Latest from BE Washington pre-inauguration

Thanks Ailsa - that's all clear. And we will of course continue to push for an early PM visit as soon as possible after inauguration

Nick

Nicholas Alton

Minister-Counsellor (Political)

British Embassy Washington

Cell: Personal

OFFICIAL-SENSITIVE

From: Ailsa Terry < Personal >
Sent: Sunday, January 19, 2025 6:24:32 PM
To: Nicholas Alton <Personal

Copy list as
above

Cc: Copy list as above

Subject: Re: Latest from BE Washington pre-inauguration

Nick

Many thanks for this.

Please proceed with setting up a brief call for the PM. JCS can work with you on timings. The PM will also write, we will send you this tomorrow.

Matthew Doyle and team will confirm separately the media plan but thanks for the advice on this.

Obviously a key priority immediately after inauguration will be a visit for the PM so please do seek to advance this through conversations this week and keep us updated.

I'll come back separately on Lord Mandelson.

Ailsa

OFFICIAL-SENSITIVE

From: Nicholas Alton <Personal

Sent: Sunday, January 19, 2025 9:10 pm

To: Ailsa Terry <Personal Caroline Hurndall
<Personal

Cc: Copy list as above

Subject: Latest from BE Washington pre-inauguration

Ailsa, Caroline

Ahead of inauguration tomorrow, the Embassy hosted an event for the incoming Trump team

Peter Mandelson's appointment

HMA updated the senior Trump team on agreement having been granted for Lord Mandelson and has told them her end date in DC. They will update ***

Please do let us know if it is useful to talk any of this through. We will be tied up with various inauguration events throughout tomorrow (Monday) but can always duck out for a call as needed.

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington

3100 Massachusetts Avenue NW | Washington DC 20008

Cell: **Personal** | Phone: **Personal** | **Personal**

OFFICIAL-SENSITIVE - HMG USE ONLY

Meeting Readout – Minister Alexander / Lord Mandelson Jan 21 2025

Attendees:

Minister Alexander

Lord Mandelson

JCS - Private Secretary

--- READOUT ---

The meeting was organised ahead of LM's move to DC to take up his position as US Ambassador. He and MA spoke for a few minutes at the start of the meeting about LM's political reflections on the Trump administration and how MA was considering narrative/positioning around the US in the forthcoming Trade Strategy. LM and MA then asked Private Office to leave the room so they could continue the rest of their conversation politically.

Fwd: Readout: SoSNI meeting with Peter Mandelson (23/01/25)

To: Personal Special Advisers NI (SpAds) Friday, January 24, 2025 at 9:15:30 AM Greenwich Mean Time
Personal JCS , Personal JCS

Morning! For info.

Many thanks,
JCS

Private Secretary to the Special Advisers

Mobile : Personal
Erskine House, 20-32 Chichester St, Belfast, BT1 4GF

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Follow us on X [@NIOgov](https://twitter.com/NIOgov) and Instagram [@northernirelandoffice](https://www.instagram.com/northernirelandoffice)

----- Forwarded message -----

From: JCS Personal
Date: Thu, 23 Jan 2025 at 18:07
Subject: Readout: SoSNI meeting with Peter Mandelson (23/01/25)
To: Political Affairs Personal , Legacy Group Personal , Special Advisers NI (SpAds) Personal , Minister Anderson Personal >, Secretary of State NI (SoS) Personal , Permanent Secretary Personal , MaryJo McKeever Personal

Good afternoon,

Please find a readout from SoSNI's meeting with Lord Mandelson below:

Readout: SoSNI meeting with Lord Mandelson

23 January 2025, NIO London

Attendees:

Secretary of State for Northern Ireland (**SoSNI**), Lord Peter Mandelson (**Lord Mandelson**) Will Gelling, MaryJo McKeever, JCS , JCS , JCS

Overview:

SoSNI had a conversation with Lord Mandelson ahead of his appointment as the UK Ambassador to the US. They discussed the St Patrick's Day events in Washington, and offered an update on NI politics and the progression around Legacy.

Readout:

1. SoSNI began by congratulating Lord Mandelson and asking when he expected to be appointed, Lord Mandelson said in 2 weeks.
2. Lord Mandelson asked about President Trump's views on NI. SoSNI said he had not spoken about NI publicly, ***
3. SoSNI updated Lord Mandelson on the political situation in NI, he explained this had been a very tricky time for both Gavin Robinson and Unionism in general. He explained that there was some optimism from the Unionist politicians around a Trump Presidency, and both Ian Paisley Jr and Baroness Hoey travelled to Washington for the inauguration.

4. Lord Mandelson asked about

5. SoSNI updated Lord Mandelson on progress around Legacy. He explained the commitment to repeal and replace, but stressed he did not want to stop the ICRIR only to replace it with a similar body and delay cases being investigated. SoSNI said he ordered an inquiry into the murder of Patrick Finucane ^{***}, but had been ordered by a Judge to conduct a public inquiry into Brown which the UKG was challenging.
6. SoSNI and Lord Mandelson discussed St Patrick's Day events in Washington DC. SoSNI said he was looking forward to the engagements but was awaiting finalised timings for the key events. Lord Mandelson asked if he expected all the events to go ahead given the new administration, SoSNI said he believed they would.

Actions:

No actions following the meeting.

Best wishes,
JCS

--

JCS

Private Secretary to the Secretary of State

Northern Ireland Office

T Personal

1 Horse Guards Road, London, SW1A 2HQ

Find out more on [GOV.UK/nio](https://www.gov.uk/nio)

Follow us on Twitter [@NIOgov](https://twitter.com/NIOgov) and Instagram [@northernirelandoffice](https://www.instagram.com/northernirelandoffice)

From: Karen Pierc Personal
Sent: Mon 27/01/2025 10:31:37 PM (UTC)
To: JCS Personal ; Peter
Mandelson Personal
Cc: Third Party Personal
Subject: SOCIAL WASHINGTON and other stuff

OFFICIAL-SENSITIVE

Dear Peter and ^{Third Party}
Just following up ^{personal} earlier email on the Residence and living in DC.

There's a good deal of social Washington which helps facilitate business and politics – when you see ^{Third Party} she can give you a flavour – she's still much missed here!

Some invites/connections will be upon you almost immediately so I thought it might be helpful to outline them here (these are from those who have said they want to be in touch. ^{JCS} can give you a rundown on others on the contacts list but you should also feel free to ask us at any time) . The Private Office will have your full calendar for you on arrival and a priority official contacts list.

i) ^{Third Party}

ii) ^{Third Party}

Third Party

iii)

Third Party

iv)

Third Party

v)

Third Party

vi)

Third Party

vii)

Third Party

viii)

Third Party

ix)

Third Party

Third Party

Above quite random, but hopefully useful. If more social stuff comes in, I will send it on with commentary. Don't worry about replying but do feel free to ask questions

All best

Karen

Karen Pierce

H M Ambassador, Washington DC

Office: Personal

Cell: Personal

OFFICIAL-SENSITIVE

64 - 28-01-2025 - Emails between Peter Mandelson and Katie Martin (former Chief of Staff to the Chancellor of the Exchequer, HMT)

From: Martin, Katie - HMT
Sent: 28 January 2025 15:02
To: Peter Mandelson
Subject: Re: PRIVATE: Bessent Congratulations Letter

Ha! I like it, thanks so much

From: Peter Mandelson Personal
Sent: Tuesday, January 28, 2025 3:22:33 PM
To: Martin, Katie - HMT Personal
Subject: Re: PRIVATE: Bessent Congratulations Letter

Good, apart from one or two stray commas (I am old fashioned) x
Sent from my iPhone

On 28 Jan 2025, at 12:23, Martin, Katie - HMT Personal
wrote:

As discussed, would appreciate private views on this please – keen to send today if poss

Thanks,
Katie

65 - 29-01-2025 - Meeting between Peter Mandelson and Peter Kyle (former Secretary of State for Science, Innovation and Technology)

From: Secretary of State (Peter Kyle) Personal
Sent: Wednesday, January 29, 2025 10:59
To: JCS Bowen,
Rhys (DSIT) Personal JCS
Lyle, Thomas (DSIT) Personal JCS
zz_Munby, Sarah (DSIT) Personal JCS
Mian, Emran (Personal ; Jackson^{PER}, Adam (DSIT) Personal
zz_Shafi, Imran (DSIT) Personal Personal
Subject: SoS:LM readout

OFFICIAL

Hi all,

Apologies for the delay, please see below the meeting between the Secretary of State and Lord Mandelson, Thursday 23 Jan. Please keep this on a tight loop, given obvious sensitivities. JCS – can you please ensure this reaches who it needs to in FCDO?

Many thanks

Tom

Attendees: SoS, LM, JCS
Tom Lyle

66 - 08-02-2025 - Emails between Peter Mandelson and Peter Kyle
(former Secretary of State for Science, Innovation and Technology)

From: Peter Kyle Personal
Sent: Sat 08/02/2025 10:59:51 PM (UTC)
To: Peter Mandelson Personal
Subject: Re: Munich speech

That's all v good advice which I'll action. Thank you.
Sent from my iPhone

On 8 Feb 2025, at 15:56, Peter Mandelson wrote:

OFFICIAL

How is this going ? My further thought is that ***

I think it would benefit from more positive language about AI up front before you get into the security stuff (even though it is Munich you can still talk economic growth, technological progress and so on).

I think you should ask the team here to comment on specifics.
P

Sent from [Outlook for iO](#)

67 - 08-02-2025 - Emails between Peter Mandelson, Ailsa Terry (Private Secretary for Foreign Affairs, No.10) and others

From: Ailsa Terry Personal
Sent: Sat 08/02/2025 5:57:14 PM (UTC)
To: Peter Mandelson Personal Morgan
McSweeney Personal ; Matthew
Doyle Personal
Cc: Jon Garvie Personal ; Jonathan Powell Personal
Caroline Hurndall Personal Ninieri
Pandit Personal ; Oliver Robbins Personal
Subject: Re: *** commentary

OFFICIAL-SENSITIVE

Peter,

Good to be connected. Copying a small number of colleagues at our end.

Ailsa

OFFICIAL-SENSITIVE

From: Peter Mandelson
Sent: Saturday, February 8, 2025 3:49 pm
To: Morgan McSweeney ; Matthew Doyle
Cc: Ailsa Terry ; Jon Garvie
Subject: *** commentary

Peter

Sent from [Outlook for iOS](#)

68 - 10-02-2025 - Emails between Peter Mandelson's office, Ailsa Terry (Private Secretary for Foreign Affairs, No.10) and others

From: Ailsa Terry Personal
Sent: Mon 10/02/2025 7:01:19 PM (UTC)
To: JCS : SOSFA Personal Personal JCS
: Caroline Hurndall Personal
Cc: DL Washi Private Office Personal ; Mungo
Woodifield Personal ; James
Roscoe Personal ; Lucy
Ferguson Personal ; Nicholas
Alton Personal ; JCS
JCS
JCS
JCS Personal
NSA (Cabinet Office) Personal Personal
Kalada.BruceJaja Personal Personal
Personal ; PS McFadden - CO (OFF-SEN)
Personal
michael.ellam Personal Personal
eleanor.tack Personal Personal
Action.Chancellors - HMT (OFF-SEN) Personal Personal
psmichaelellam Personal Personal
Jonathan Black (Cabinet Office)
(External) Personal
reynolds Personal Personal Peter
Mandelson Personal ; Iain
Griffiths Personal
Subject: RE: Letter from HMA Washington: Steel and Tariffs

JCS

Many thanks indeed. I will put this into the PM's box overnight.

Ailsa

OFFICIAL-SENSITIVE

From: ^{JCS}
Sent: 10 February 2025 18:45
To: sofa-action - FCDO (OFF-SEN) ; Caroline Hurndall ; JCS
Cc: DL Washi Private Office ; Mungo Woodifield ; James Roscoe ; Lucy Ferguson ; Nicholas
Alton ; JCS JCS ; Ailsa Terry ; JCS ; NSA ;
Kalada.BruceJaja Personal PS McFadden - CO (OFF-SEN) ;
michael.ellam Personal eleanor.tack Personal Action.Chancellors -
HMT (OFF-SEN) ; Personal Black, Jonathan - CO (OFF-SEN) ;
reynolds Personal Peter Mandelson ; Iain Griffiths
Subject: Letter from HMA Washington: Steel and Tariffs

PS/FS,

Please find attached a letter to the Foreign Secretary from HMA Washington regarding US tariffs on steel and aluminium.

JCS

JCS | Deputy Chief of Staff | British Embassy Washington | [3100 Massachusetts Avenue NW, Washington, DC 20008](#) | Email:

Personal | Mobile: Personal | Personal | Ext:
Personal

69 - 11-02-2025 - Email from Peter Mandelson to Morgan McSweeney (former Chief of Staff to the Prime Minister, No.10)

From: Peter Mandelson
To: Morgan McSweeney
Date: 11/02/25

Dinner with Mark Burnett

Ahead of Mark's visit I thought I would give you some impressions following my dinner with him last night.

Mark. **Third Party**) and I had a (very) convivial dinner together.

Peter

OFFICIAL-SENSITIVE

71 - 12-02-2025 - Emails between Peter Mandelson and Jonathan Powell
(National Security Adviser, No.10)

From: Peter Mandelson[Personal

Sent: Wed 12/02/2025 2:36:41 PM (UTC)
To: Jonathan Powell[Personal]
Subject: Re: ***

Thanks

Get [Outlook for iOS](#)

From: Jonathan Powell
Sent: Wednesday, February 12, 2025 9:35:49 AM
To: Peter Mandelson
Subject: Re: ***

OFFICIAL-SENSITIVE

From: Peter Mandelson
Sent: Wednesday, February 12, 2025 2:32:18 PM
To: Jonathan Powell
Subject: Re: ***

Thanks. ***

I had no read out of SMG meeting. Any conclusions ?

Get [Outlook for iOS](#)

From: Jonathan Powell
Sent: Wednesday, February 12, 2025 9:30:20 AM
To: Peter Mandelson
Subject: ***

OFFICIAL-SENSITIVE

When I see *** tomorrow we will give him the suggestion for what we could announce on the economic relationship when Keir visits - will send the draft to you this evening for comment.

72 - 12-02-2025 - Emails between Peter Mandelson, Mungo Woodfield (Minister Counsellor for Trade and Global Issues, FCDO), and Ailsa Terry (Private Secretary for Foreign Affairs, No.10)

From: Ailsa Terry| Personal
Sent: Wed 12/02/2025 9:57:08 PM (UTC)
To: Mungo Woodfield| Personal]
Cc: Peter Mandelson| Personal]
Subject: RE: ***

OFFICIAL-SENSITIVE

Thanks – these look spot on. Pls do feed into NSS to ensure covered in future briefs. We will certainly be raising tomorrow night.

From: Mungo Woodfield
Sent: 12 February 2025 13:59
To: Ailsa Terry
Cc: Peter Mandelson
Subject: ***

Hi Ailsa

Hope we can find a solution that works for both our countries and steel industries.

Best,
Mungo

Mungo Woodfield | Minister Counsellor, Trade & Global Issues | Cell: **Personal**

British Embassy Washington | 3100 Massachusetts Ave NW | Washington DC 20008
| USA

EA: JCS | **Personal**

73 - 15-02-2025 - Emails between Peter Mandelson and Kalada Bruce-Jaja (Principal Private Secretary, DBT) and others

Re: UPDATE ON US STEEL: READOUT OF STEEL MANUFACTURERS ASSOCIATION MEETING

From: Peter Mandelson _ Personal

Saturday, February 15, 2025 6:54:04 PM

Sent on:

Secretary of State DBT (DBT) < Personal >; JCS
Personal >; Jonathan Black (Cabinet
Office) (External) < Personal >; Kate JOSEPH
(DBT) Personal >; JCS
< Personal >; JCS
< Personal >; JCS
To: < Personal >; Katy Budge / (Cabinet Office)
< Personal >; Malte Werner
< Personal >; JCS
< Personal >; JCS
< Personal >; Tammy Reynolds
< Personal >; Gareth Roberts
< Personal >
CC: Mungo Woodifield < Personal >; JCS
< Personal >; JCS
< Personal >; Perm SEC (DBT)
< Personal >
Subject: Re: UPDATE ON US STEEL: READOUT OF STEEL MANUFACTURERS ASSOCIATION MEETING

Thanks Kal

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From: Secretary of State DBT (DBT)
Sent: Saturday, February 15, 2025 10:28:21 AM

To: Peter Mandelson ; JCS ; Jonathan Black (Cabinet Office) (External) ; Kate JOSEPH (DBT) ; JCS ; JCS ; JCS DBT) ; Katy Budge / (Cabinet Office) ; Malte Werner (Sensitive) ; JCS (No10) (External) ; JCS ; Tammy Reynolds ; Gareth Roberts
Cc: Mungo Woodifield ; JCS ; Perm SEC (DBT)
Subject: Re: UPDATE ON US STEEL: READOUT OF STEEL MANUFACTURERS ASSOCIATION MEETING

Ambassador,

We met briefly when you popped into DBT a few weeks ago. Just to reassure you, we have printed out this readout, and your other note, and will deliver it to the Secretary of State's house.

I will also make sure you get the final version of the general briefing the team has produced very shortly.

All the best,

Kal



Kalada Bruce-Jaja | Principal Private Secretary
Department for Business and Trade | Old Admiralty Building,
London. SW1A 2DY
Tel: Personal | E-mail:

From: Peter Mandelson
Date: Saturday, 15 February 2025 at 13:50
To: JCS , Jonathan Black (Cabinet Office) (External) , Kate JOSEPH (DBT) , JCS , JCS , Secretary of State DBT (DBT) , JCS (DBT) , Katy Budge / (Cabinet Office) , Malte Werner , JCS , JCS , Tammy Reynolds , Gareth Roberts
Cc: Mungo Woodifield , JCS
Subject: Re: UPDATE ON US STEEL: READOUT OF STEEL MANUFACTURERS ASSOCIATION MEETING

I am keen for Jonny Reynolds to see this ahead of his US call today. Peter

Get Outlook for iOS

From: JCS

Sent: Friday, February 14, 2025 9:57:08 PM

To: Jonathan Black (Cabinet Office) (External) ; Kate JOSEPH (DBT) ; JCS ; JCS
; Secretary of State DBT (DBT) ; Personal ;

Katy Budge / (Cabinet Office) ; Malte Werner (Sensitive) ; JCS (No10) (External) ;

Peter Mandelson ; JCS ; Tammy Reynolds ; Gareth Roberts

Cc: Mungo Woodifield ; JCS

Subject: UPDATE ON US STEEL: READOUT OF STEEL MANUFACTURERS ASSOCIATION MEETING

Colleagues,

Today we met with Third Party , Third Party , US Steel
Manufacturers Association (SMA).

Key points:

JCS

Counsellor for Trade Policy, Economic Security and Agriculture
British Embassy, Washington DC

Cell: Personal

74 - 15-02-2025 - Email from Kalada Bruce-Jaja (Principal Private Secretary, DBT) to Jonathan Reynolds (former Secretary of State for Business and Trade)

F Kalada BRUCE-JAJA2 (DBT) Personal >
Sent on: Saturday, February 15, 2025 7:45:54 PM
To: Jonathan REYNOLDS (DBT) ≤ Personal >
Subject: Fw: Zoom link

Dear Secretary of State,

See the link below.

All the best,

Kal

Sent from Outlook for iOS

From: Mungo Woodifield ≤ Personal >
Sent: Saturday, February 15, 2025 7:13 pm
To: Kate JOSEPH (DBT) < Personal >; Kalada BRUCE-JAJA2 (DBT) < Personal >; Peter Mandelson < Personal >
> **Subject:** Fw: Zoom link

Hi all,

Zoom link from *** team below. ***

*** office confirmed that Third Party will be invited to join and were grateful for SoS's flexibility on the timings, given late hour in UK.

As explained to Kal separately, his office underlined to me the importance ***

So it is important that SoS agrees with *** how/if to describe call in Sunday rounds.

Best,

Mungo

Mungo Woodifield
Minister Counsellor, Trade & Global Issues
British Embassy Washington

Personal

OFFICIAL

From: Mungo Woodifield ≤ Personal >
Sent: Saturday, February 15, 2025 1:52 PM
To: Mungo Woodifield ≤ Personal >
Subject: Zoom link

Topic: *** Zoom Meeting Time: Feb 15, 2025 06:00 PM Eastern Time
(US and Canada) Join Zoom Meeting
Personal

From: Peter Mandelson[Personal]
Sent: Sun 16/02/2025 4:14:52 PM (UTC)
To: MMcSweeney[Personal]
Subject: FW: Call with ***

From: Peter Mandelson
Sent: 16 February 2025 11:13
To: Mungo Woodifield
Cc: James Roscoe ; JCS
Subject: Call with ***
I talked to ***

Last, I summarised what I think our approach should be to the meeting

Please circulate on need to know basis.
Peter

76 - 16-02-2025 - Email from Peter Mandelson to Morgan McSweeney (former Chief of Staff to the Prime Minister, No.10)

From: Peter Mandelson[Personal]
Sent: Sun 16/02/2025 4:22:37 PM (UTC)
To: MMcSweeney[Personal]
Subject: FW: Non communique
Attachment: ***

This is first stab to describe what we want on economic side for 27th. Please don't forward.

From: Mungo Woodfield
Sent: 16 February 2025 10:45
To: Peter Mandelson
Cc: JCS ; DL Washi Private Office
Subject: Non communique

OFFICIAL-SENSITIVE

Peter
With thanks to JCS, please find a skeleton communique document envision for post PM-POTUS meeting on 27th. Substantial contours but light on content.
Grateful for your views. We have a Jonathan Black call at 3pm ET today - it would be great to be able to share this with him ahead of that if possible.
Best,
Mungo
Mungo Woodfield
Minister Counsellor, Trade & Global Issues
British Embassy Washington
Personal

OFFICIAL-SENSITIVE

77 - 17-02-2025 - Email exchange between Peter Mandelson and Mungo Woodfield
(Minister Counsellor for Trade and Global Issues, FCDO)

From: Peter Mandelson Personal
Sent: Mon 17/02/2025 12:04:21 AM (UTC)
To: JCS Personal
Cc: Mungo Woodfield Personal
Subject: Peter Thiel

I have asked Peter if he is around on Tuesday to meet up in evening in Miami. He may be but not sure of schedule. Asked me to message on Tuesday morning.

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...

I'll get a debrief from Morgan first thing tomorrow on the rest of their conversation and will report further.
 Best wishes,
 Menna
 Menna Rawlings
 Personal

OFFICIAL-SENSITIVE

From: JCS
Sent: 19 February 2025 20:46
To: JCS ; NSA (Cabinet Office) ; Ailsa Terry (No.10) ; Rich Morris (No.10) ;
 Personal DNSA NC ; JCS JCS
 JCS ; Ben Fender ; Luke Dearden ; Chris Halliday ; Christian
 Turner ; JCS ; Hugo Gillibrand (Cabinet Office) (Sensitive) ; Rob
 Dixon (Cabinet Office) (Sensitive) ; JCS ; Pol Director (Shared) ; Peter Mandelson ; Lucy
 Ferguson ; JCS ; Nicholas Alton ; JCS
Cc: Menna Rawlings ; JCS DL Paris FPT ; Al Veitch ; JCS
 ; JCS
Subject: RE: Macron to visit Washington next week

OFFICIAL

JCS,
 Many thanks.
 Yes, Mike Waltz confirmed the visit in a Fox News interview about 30 minutes ago.
 NSC have just told us that they are preparing for a Monday/Tuesday visit.

Adding BEW PM visit leads to the chain.

Best wishes,
JCS

JCS | Europe, EU, NATO & UK-US bilateral

Foreign, Security and Development Section | British Embassy Washington
email: Personal | Personal | Personal

OFFICIAL

From: JCS <Personal>
Sent: 19 February 2025 14:35
To: NSA (Cabinet Office) <Personal> Ailsa Terry (No.10)
 Personal Rich Morris (No.10) <Personal>
 Personal DNSA NC <Personal>
 Personal JCS <Personal> JCS <Personal> JCS
 Personal Ben Fender
 Personal Luke Dearden <Personal> Chris
 Personal Halliday <Personal> Christian Turner
 Personal JCS
 Personal Hugo Gillibrand (Cabinet Office) (Sensitive)
 Personal Rob Dixon (Cabinet Office) (Sensitive)
 Personal JCS <Personal> Pol
 Personal Director (Shared) <Personal> Peter Mandelson
 Personal Lucy Ferguson <Personal> JCS
 Personal JCS <Personal> JCS
Cc: Menna Rawlings <Personal> JCS
 Personal DL Paris FPT <Personal> JCS
 Personal JCS <Personal> JCS
 Personal JCS <Personal> JCS
Subject: Macron to visit Washington next week
Importance: High

OFFICIAL

Jonathan, Rich,
 To be aware French media (BFMTV) are reporting President Macron will visit Washington next week "alongside the British Prime Minister, as part of meetings on ending the war in Ukraine".
 BFMTV have quoted Mike Waltz confirming the visit. The Elysée are yet to comment. We'll report as we hear more.

Best,
JCS

JCS | Affaires Etrangères et Stratégiques

Ambassade du Royaume Uni à Paris | 35 Rue du Faubourg St Honoré | 75008 Paris
Personal Email: Personal

Royaume-Uni en France: [GOV.UK](https://www.gov.uk) | [Facebook](#) | [Twitter](#) | [Instagram](#)



British Embassy
Washington

20 February 2025

The Rt Hon John Healey MP
Secretary of State for Defence
Ministry of Defence
Whitehall, London
SW1A 2HB

Dear John,

Personal

Lord Mandelson
British Ambassador to the United States

Copy to: Chief of Defence Staff, MOD PUS, MOD 2PUS

From the Ambassador

The Rt Hon Lord Mandelson PC
His Majesty's Ambassador
3100 Massachusetts Ave, NW
Washington, DC 20008

Tel: **Personal**

80 - 20-02-2025 - Emails between Peter Mandelson, James Roscoe (former Deputy Head of Mission, British Embassy Washington, FCDO) and others

From: Peter Mandelson Personal
Sent: Thur 20/02/2025 10:14:55 PM (UTC)
To: JCS Personal James
Roscoe Personal
Cc: Nicholas Alton Personal JCS
Personal JCS
Personal JCS Personal
Subject: Re: Matthew Doyle programme
OFFICIAL

Also light supper for Matthew this evening at residence

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OFFICIAL

From: Peter Mandelson
Sent: Thursday, February 20, 2025 5:14:08 PM
To: JCS ; James Roscoe
Cc: Nicholas Alton ; JCS
Subject: Re: Matthew Doyle programme
Thanks. Dinner is not for Palantir it is for Jacob Helberg at the State Department.

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From: JCS
Sent: Thursday, February 20, 2025 5:05:03 PM
To: James Roscoe
Cc: Peter Mandelson ; Nicholas Alton ; JCS
Subject: Matthew Doyle programme
OFFICIAL

James -

Here's where we are with Matthew. Not stellar but credible- some interesting calls that will give a better on ground flavour of where the administration direction and landscape. Unfortunate combination of Friday(tricky), 24hr notice and moreover CPAC in National Harbour being the centre of gravity this weekend.

Thursday

430pm - arrive Dulles - travel to Residence

6pm - DHM drinks, Edgevale

Friday

9am - Third Party , analysis on: admin polling; US perspectives trade and Ukraine; midterm trends. Residence

10am - Peter/^{Part}Third /Matthew visit discussion, Residence

11pm - Steven Cheung, WH comms director. Greenbery's coffee shop

1230pm - Heritage Foundation, Nile Gardener. Heritage led Project 2025 that has been largely adopted by the administration. Lunch, The Ned

230pm - Senate, Republican Leader Sen Thune, Ryan Wasse, Comms Director

7pm - HMA / Plantir tech dinner

Declined/unavailable:

- Chris Ruddy, Newsmax
- JD Vance comms director
- NSA comms director
- WH spokesperson
- WSJ bureau chief
- Fox bureau chief
- (Brietbart / Newsmax bureaus - top teams at CPAC)
- Bret Bier, Fox
- Lester holt, NBC
- TikTok, VP gov affairs

JCS

Director of Communications & Spokesperson
British Embassy Washington
Personal

OFFICIAL

81 - 21-02-2025 - Email from Peter Mandelson to Matthew Doyle (former Director of Communications, No.10)

From: Peter Mandelson Personal
Sent: Fri 21/02/2025 3:34:00 PM (UTC)
To: Matthew Doyle Personal
Subject: Fw: O/S Letter from HMA Wash to Foreign Secretary: View from Washington

Get [Outlook for iOS](#)

From: Peter Mandelson
Sent: Friday, February 21, 2025 9:42:55 AM
To: JCS
Subject: Re: O/S Letter from HMA Wash to Foreign Secretary: View from Washington
Do we know if this has been circulated in Whitehall ?

Get [Outlook for iOS](#)

From: JCS
Sent: Thursday, February 20, 2025 2:56:56 PM
To: Peter Mandelson
Subject: FW: O/S Letter from HMA Wash to Foreign Secretary: View from Washington

OFFICIAL-SENSITIVE

Ambassador,
Your letter to FS attached.

JCS **Military Assistant and Deputy Chief of Staff to His Majesty's Ambassador | British Embassy Washington**
3100 Massachusetts Ave NW, Washington, DC 20008
Tel: **Personal**

OFFICIAL-SENSITIVE

From: JCS
Sent: 15 February 2025 09:24
To: SOSFA ACTION ; Caroline Hurdall ; JCS ; Special Advisers Office
Cc: James Roscoe ; Jude Muxworthy * ; Nicholas Alton ; JCS ;
JCS ; Mungo Woodifield ; JCS ; JCS ;
JCS ; Guy Sizeland ; Jonathan Powell ; DL Washi Private Office ; Mark Newton
(MOD) (Sensitive) ; Tim Woods BDSUS (MoD) (Sensitive) ; JCS
; JCS ; JCS ; JCS ; Scott Fursedonn-Wood ; Iain Griffiths
; Harriet Mathews ; Pol Director (Shared) ;

DG Defence and Intelligence Private Office

Subject: O/S Letter from HMA Wash to Foreign Secretary: View from Washington

OFFICIAL-SENSITIVE

Dear Caroline,

Please see attached a letter from Lord Mandelson, HMA Washington, to the Foreign Secretary, outlining his priorities for the UK-US relationship.

All best,

JCS

| Chief of Staff to His Majesty's Ambassador | British Embassy

Washington

3100 Massachusetts Avenue NW, Washington, DC 20008 |

Personal

OFFICIAL-SENSITIVE



British Embassy
Washington



From the Ambassador

The Rt Hon Lord Mandelson PC
His Majesty's Ambassador
3100 Massachusetts Ave, NW
Washington, DC 20008

Tel: **Personal**

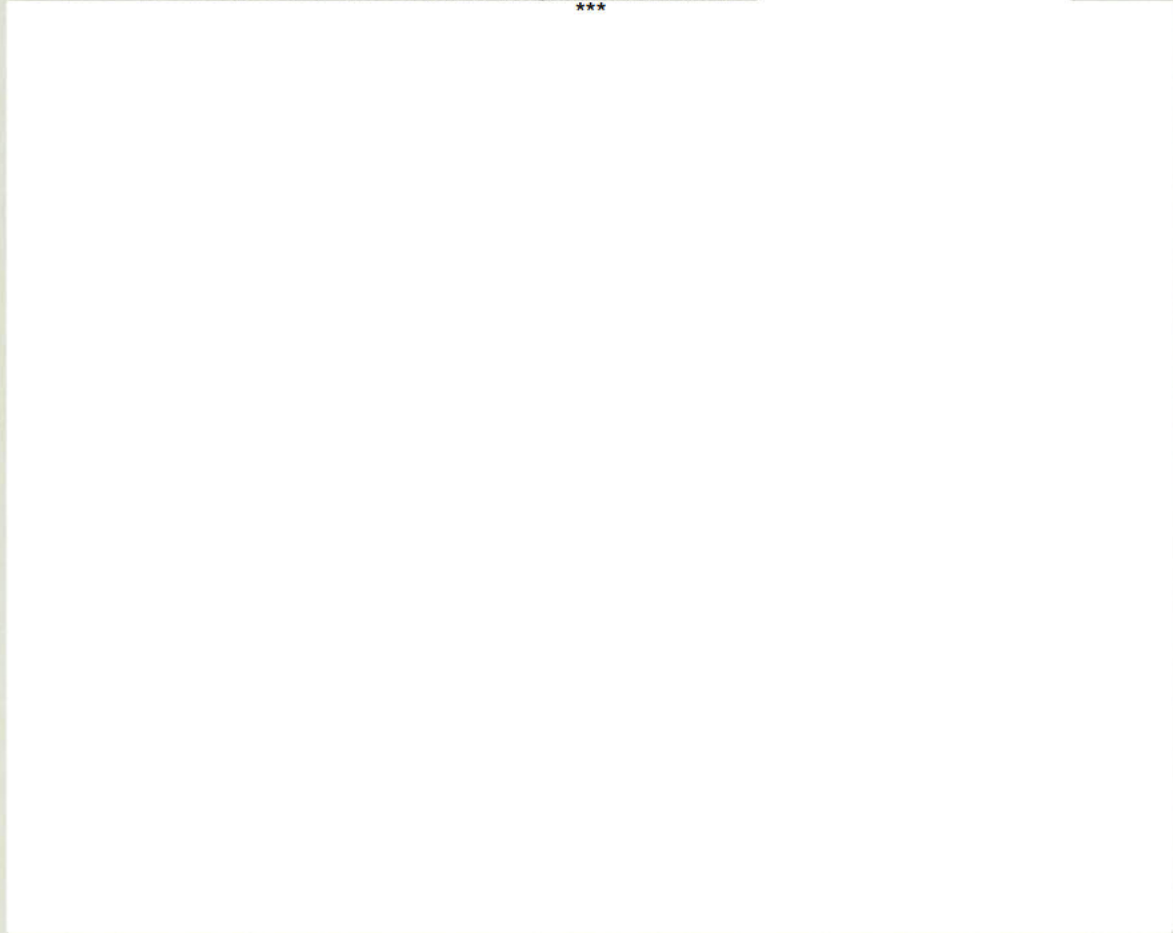
14 February 2025

The Rt Hon David Lammy MP
Secretary of State for Foreign, Commonwealth and Development Affairs

The View from Washington: Priorities for the Special Relationship

In my first week as the British Ambassador to the US, I wanted to write to you to set out my vision and ambition as I currently see it – for my role, for that of the Embassy, and for how I, the Embassy in Washington and the whole of the US network work with Whitehall.

In order to deliver key aspects of the Prime Minister's plan for change, and your six stated priorities, **my overarching goal is to refresh and revivify the basis of the UK's partnership with the US.** This partnership should recognise that we are *******





I would like the work of the Embassy and network to reflect these priorities, and for us to be in a space to assist in shaping HMG's current and future policy-making. To do this, the Embassy's top team will work in a collective way with the whole government, just as I expect HMG will want to do with us on US policy-making.

This approach will, however, also require trade-offs. In all the areas cited above, what Europe does and how it contributes has a direct bearing on the UK and on the Atlantic Alliance. This will be reflected in the Government's new approach to the EU



Handwritten text, possibly a signature or date, partially obscured by the redaction box.

Personal



Lord Mandelson
British Ambassador to the United States

83 - 21-02-2025 - Email from Peter Mandelson to Matthew Doyle (former Director of Communications, No.10) and Morgan McSweeney (former Chief of Staff to the Prime Minister, No.10)

From: Peter Mandelson^{Personal}

Sent: Fri 21/02/2025 6:31:35 PM (UTC)

To: Matthew Doyle^{Personal} ;
MMcSweeney^{Personal}

Subject: Bullets for media

- The PM's visit comes at a moment of tension within the NATO alliance over Ukraine but also, in his view, a time of great economic opportunity between the UK and US.
- PM believes he can be a bridge between EU and US views re Ukraine because he strongly believes that the only viable outcome of any negotiation has to be a permanent peace not a temporary ceasefire but he also acknowledges that, to get Russia to the table, President Trump's relationship with Putin has to be utilised and that only the US has the heft in Putin's eyes to get talks started.
- The PM is confident of his personal relationship with President Trump. He has deliberately used his recent telephone calls with him to establish a strong personal bond rather than take on wider policy issues. But the meeting this week will draw on the strong personal relations they have established to reach convergence on key policy questions.
- Current issues are Chagos and tariffs. On the former, the US has made certain asks of detail in relation to the deal that sees the US retaining full operational use of Diego Garcia with China kept firmly at bay. PM is hopeful that US concerns will be accommodated in continuing talks with Mauritius. And on tariffs, PM will be citing Britain's existing balanced and fair trading relationship with the US in order to contain any immediate threat of tariffs. However, the PM recognises the President's strength of feeling on trade and he knows that there are some tough discussions yet to be had if Britain is to avoid being indirectly damaged by growing trade frictions between the EU and the US.
- Alongside their discussion about Ukraine and the related future of NATO spending, the PM wants to make a new economic growth deal the centrepiece of the meeting. He wants the outcome to be agreement on the creation of a full spectrum technology partnership rooted in shared scientific discovery, innovation, investment and exchange of talent. This already exists in the defence industrial sphere where there is considerable technology sharing and large potential for further development but more widely in artificial intelligence and also in quantum computing, human and life sciences, space, advanced nuclear and bioscience.
- The PM wants to lose no time in advancing and agreeing this economic and technology partnership and wants it to come together this year as a key part of the government's economic growth mission.
- The PM is absolutely convinced that, while a reset in EU relations is vital, the potential for the US-UK relationship to make both countries safer and stronger is enormous. He has great regard for the President's ambitions for the US and the way in which he has hit the ground running and wants Britain to be not only America's pre-eminent security ally but its pre-eminent critical technology partner as well. He sees the meeting as a take off point for both and will come to Washington with considerable enthusiasm and ambition for what can be achieved.

84 - 21-02-2025 - Emails between Peter Mandelson and Ed Llewellyn (former HM Ambassador to Italy, FCDO)

From: Ed Llewellyn^{Personal}
Sent: Fri 21/02/2025 9:59:42 PM (UTC)
To: Peter Mandelson^{Personal}
Subject: Fw: O/S: Italian approach to Ukraine.

OFFICIAL-SENSITIVE

To see...

E

Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE

From: Ed Llewellyn
Sent: Friday, February 21, 2025 7:00 PM
To: JCS
Subject: FW: O/S: Italian approach to Ukraine.
JC

I asked JCS to pull this together – some straws in the wind here on Ukraine over the last 24 hours, ***

Underlines the value of an in-depth conversation with her, which Chequers will offer.

Ed

From: JCS
Sent: 21 February 2025 18:29
To: JCS ; Ben Fender ; Chris Halliday ; JCS * ; JCS ; Alison Kemp ;
JCS ; JCS ; Ailsa Terry (No.10) ;
JCS

Cc: David Burton ; Alison Kerr ; Ed Llewellyn ; JCS ; JCS ; JCS

Subject: O/S: Italian approach to Ukraine.

OFFICIAL-SENSITIVE

Dear all,
Please find below an update on the Italian approach to Russia/Ukraine:

Regards,
JCS

85 - 21-02-2025 - Email from Peter Mandelson to Matthew Doyle (former Director of Communications, No.10)

From: Peter Mandelson[Personal]
Sent: Fri 21/02/2025 2:54:20 PM (UTC)
To: Matthew Doyle[Personal]
Attachment: 20250221 VVIP Visit pitch advice v2.docx

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No10 UPDATE ON VVIP Visit Pitch

SUMMARY

Our public narrative around the PM's visit to the US should focus on

We intend to negotiate a Joint Statement.

NARRATIVE, OBJECTIVES AND DECISIONS

The public-facing narrative objectives of this visit are to:

| |

We continue to recommend that the PM aim to deliver four policy objectives from this visit,

Economics and trade

Objective:

Handling:

Decisions/tradeoffs:

-

Ukraine

Objectives:

-

Handling: This will be discussed in further depth during

-

Decisions/tradeoffs:

BIOT

Objective:

Handling:

Decisions/tradeoffs:

Defence and Nuclear

Objective:

Handling:

Decisions/Trade-offs:

Public announcements

Respective policy positions

Issue	US position	UK position
***	***	***
***	***	***
***	***	***
***	***	***
***	***	***

***	***	***
***	***	***
***	***	***
***	***	***
***	***	***
***	***	***
***		***

86 - 23-02-2025 - Emails between Peter Mandelson, Alisa Terry (Private Secretary for Foreign Affairs, No.10), and others

From: Ailsa Terry Personal
Sent: Sun 23/02/2025 1:04:45 PM (UTC)
To: Peter Mandelson Personal JCS
Personal Fergus
Eckersley Personal James
Kariuki Personal Menna
Rawlings Personal JCS
Personal Caroline Wilson Personal
James Roscoe Personal Martin Harris
* Personal Christian Turner Personal
Ben Fender Personal Philip Dixon Personal
JCS Personal JCS JCS
Personal JCS
Cc: Personal Jonathan
Allen Personal DL EECAD Ukraine
Department Personal SOSFA
ACTION Personal PS Minister Doughty -
Action Personal Lottie
Surun Personal Personal
Personal JCS
Jackson Personal Freya
Personal JCS
Ukraine Personal DL NY - UKMIS
* Personal JCS Barbara Woodward
Matthew Collins (Cabinet Office) Personal Foreign
PressTeam (No10) (Personal Caroline
Hurndall Personal ; JCS
Subject: RE: ***
OFFICIAL-SENSITIVE

Thank you all. JCS grateful for a consolidated bit of advice reflecting these views including from Washington by 6pm today, with the Foreign Secretary's view on top please.

Ailsa

OFFICIAL-SENSITIVE

From: Peter Mandelson
Sent: 23 February 2025 12:53

To: JCS ; Fergus Eckersley ; James Kariuki ; Ailsa Terry ; Menna Rawlings ; JCS
 ; Caroline Wilson ; James Roscoe ; Martin Harris * ; Christian Turner ; Ben
 Fender ; Philip Dixon ; JCS ; JCS ; JCS
 ; JCS
Cc: JCS ; Jonathan Allen ; DL EECAD Ukraine Department ; sofa-action - FCDO
 (OFF-SEN) ; PS Minister Doughty - Action ; JCS ; JCS ; JCS ;
 JCS ; Freya Jackson ; JCS
 ; DL NY - UKMIS Ukraine ; Barbara Woodward * ; JCS ; Collins, Matthew -
 CO (OFF-SEN) ; Foreign Press Team ; Caroline Hurndall ; JCS
Subject: Re: ***

OFFICIAL-SENSITIVE

Peter
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OFFICIAL-SENSITIVE

From: Personal
Sent: Sunday, February 23, 2025 7:47:21 AM
To: Fergus Eckersley Personal JCS
 Personal James Kariuki Personal Ailsa Terry
 (No.10) Personal Menna Rawlings Personal JCS
 Personal Caroline Wilson Personal
 James Roscoe Personal Martin Harris * Personal
 Christian Turner Personal Ben Fender Personal
 Philip Dixon Personal JCS
 Personal JCS
 Personal Personal JCS
Cc: Personal Jonathan Allen
 Personal DL EECAD Ukraine Department
 Personal SOSFA ACTION <Personal
 Lottie Surun Personal PS Minister Doughty - Action Personal
 Personal Personal JCS
 Personal Personal Freya Jackson
 Personal Personal Peter
 Mandelson Personal DL NY - UKMIS Ukraine
 Personal Barbara Woodward *
 Personal Personal Matthew
 Collins (Cabinet Office) Personal Foreign Press Team (No10)
 (External) Personal
 Personal Caroline Hurndall
 Personal PS Minister Doughty - Action
 Personal JCS

Subject: RE:

OFFICIAL-SENSITIVE

All,

I wanted to follow up with a few points from Minister Doughty. The first is: “a huge thank you to the teams doing such crucial work on this”.

The second is his **views on our approach**, which the Minister has also shared directly with the FS. Sharing here for completeness:

Finally, Minister Doughty remains **happy to put in any additional calls / support lobbying** as the situation develops.

JCS

JCS | **Private Secretary to the Minister of State for Europe, North America and UK Overseas Territories, Stephen Doughty MP**

Foreign, Commonwealth & Development Office | ^{Personal} | King Charles Street
Personal

OFFICIAL-SENSITIVE

From: Fergus Eckersley <Personal

Sent: 23 February 2025 02:56

To: Same copy list as above

ai

Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE

Ben, all,

An overnight update from New York.

P3

We had a further P3 discussion at PC level this evening. We had submitted to the US in

Finally, just to confirm that we have discussed with Barbara, and UKMis still agrees the recommendation that

Regards

Fergus

Fergus Eckersley | Political Coordinator and Minister Counsellor | UK Mission to the UN | Personal

OFFICIAL-SENSITIVE

From: Fergus Eckersley Personal

Sent: 22 February 2025 11:10

To: Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE

All

A quick further update from discussions this morning with the
*** . Grateful for steers on the underlined points.

Don't want to overload this chain but given this is moving quite quickly here, we'll continue to give essential updates through the weekend.

Regards

Fergus

OFFICIAL-SENSITIVE

From: Personal

Sent: 22 February 2025 09:53

To: Same copy list as above

Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE

Thanks James, all, for the quick reporting.

I'll keep following this chain as advice becomes

JCS

JCS | Private Secretary to the Minister of State for Europe, North America and UK Overseas Territories, Stephen Doughty MP

Foreign, Commonwealth & Development Office | Personal | King Charles Street
Personal

OFFICIAL-SENSITIVE

From: James Kariuki Personal

Sent: 22 February 2025 12:52

To: Same copy list as above

al

Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE

Thanks Ailsa, all

Some initial reactions to questions raised below:

Timing

morning 1000EST/1500 GMT. The vote should take place
in the first hour or so, with action on the ***

. Exact timing will depend on speakers before and after
the vote. And there's scope for procedural wrangles (eg US asking to go first, or
claiming the vote is void if the UNSC has acted; oral amendments from the floor; no
action motions). We'll keep you posted on the scenarios and will need instructions by
1500 GMT including on potential EOVs.

The US have asked for the UNSC vote at 0900 EST (1400 GMT) on Monday. ***

Finally, we will need to decide today on whether
be in the GA and Council tomorrow.

tomorrow to

James

James Kariuki

Ambassador and Deputy Permanent Representative

UK Mission to the United Nations in New York

One Dag Hammarskiold Plaza | 885 2nd Avenue | New York, NY 10017

Personal

OFFICIAL-SENSITIVE

From: Ailsa Terry <Personal

Sent: 22 February 2025 06:18

To: Same copy list as above

Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE
OFFICIAL-SENSITIVE

All

I have briefed the PM on this. When will the vote on both texts take place?

JCS can I have consolidated advice from the Foreign Secretary as soon as possible, including input from BE Washington, in time to ensure the PM can consider well before the vote/s happen.

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister' s Office
| 10 Downing Street, London, SW1A 2AA | ^{Personal}

OFFICIAL-SENSITIVE

From: Menna Rawlings ^{Personal}

Sent: 22 February 2025 10:42

To: Same copy list as above

Same copy list as above

Subject: Re:

OFFICIAL-SENSITIVE

Thanks JCS. Adding to this chain JCS as Paris DO and Andrew Dalgleish
who will be top cover in Paris from tomorrow. ***

call for tomorrow - will confirm on this

chain if that' s happening. Menna
Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE

From:

Personal

Sent: Saturday, February 22, 2025 10:47 AM

To: Same copy list as above

Subject: Re:

OFFICIAL-SENSITIVE

JCS
Duty PS FSPO
Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE

From: Caroline Wilson Personal
Sent: Saturday, February 22, 2025 6:38:31 AM
To: Same copy list as above

Subject: Re:
OFFICIAL-SENSITIVE

And Good Luck
Caroline
Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE

From: James Roscoe Personal
Sent: Saturday, February 22, 2025 12:45 pm
To: Same copy list as above

Same copy list as above

Subject: Re: ***

OFFICIAL-SENSITIVE

Fergus

Many thanks for the quick call after your *** .

Best, James

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OFFICIAL-SENSITIVE

From: Fergus Eckersley Personal

Sent: Friday, February 21, 2025 9:09:01 PM

To: Same copy list as at

Subject: RE:

OFFICIAL-SENSITIVE

Thanks all for the quick instructions so late on a Friday. We've just had a level.

at PC

We will update further through the weekend, but to flag now that we will need instructions and a cleared EOV by 0800 NY time on Monday. ***

COMMS / HANDLING

UN press are aware and starting to report the US initiative. Reuters filed with the headline: '*US proposes rival UN action on Ukraine, pitting it against Europe*'. On current trajectory – if the US go ahead with their resolutions as drafted, and Ukraine too – this is likely to be the framing of media reporting out of Monday: whether the 'world' is 'siding' with the Ukrainian or the US vision of peace.

Happy to discuss.

Fergus

Fergus Eckersley | Political Coordinator and Minister Counsellor | UK Mission to the UN | Personal

OFFICIAL-SENSITIVE

From: Ailsa Terry Personal

Sent: 21 February 2025 18:11

To: Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE

Thanks for further updates. Looping in our press team given likelihood this becomes public in some form soon and we will be asked about our position.

From: James Kariuki Personal

Sent: 21 February 2025 23:01

To: Same copy list as above

Cc: Same copy list as above

Subject: Re:

OFFICIAL-SENSITIVE

All

Ukrainian just left and EU now discussing procedural issues, order of votes etc.

More to follow.

James

Sent from [Outlook for iOS](#)

From: Martin Harris * Personal
Sent: Friday, February 21, 2025 5:05 PM
To: Same copy list as above

Cc: Same copy list as above

Subject: Re: ***

Christian ***

Martin
Get [Outlook for iOS](#)

From: Christian Turner Personal
Sent: Friday, February 21, 2025 11:57 PM
To: Same copy list as above

Cc: Same copy list as above

Same copy list as above

Subject: Re:

Fergus

Happy to take this to a shorter chain, and good that we have a chance to amend. At a minimum I think we' d need:

CT

OFFICIAL-SENSITIVE

From: Ben Fender Personal
Sent: Friday, February 21, 2025 9:50 pm
To: Same copy list as above

Cc: Same copy list as above

Same copy list as above

Subject: RE:

I am not sure this can be made fi

OFFICIAL-SENSITIVE

From: Fergus Eckersley Personal

Sent: 21 February 2025 21:41

To: Same copy list as above

Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE

Thanks
Fergus

From: Christian Turner Personal
Sent: 21 February 2025 16:38
To: Same copy list as above

Same copy list as above

Subject: Re:

OFFICIAL-SENSITIVE

Phil

CT

From: Philip Dixon Personal

Sent: Friday, February 21, 2025 9:20:22 PM

To: Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE

JCS

Advice below for the

STARTS

ENDS

Phil Dixon | Head of UN & Multilateral Dept (UNMD) |
Foreign, Commonwealth & Development Office |
Personal

UNMD supports and enables multilateral delivery of key UK foreign, security & development priorities.

- *Using our expertise strategically to work with, and through, institutions and global partners.*

- *Promoting, protecting, reforming & shaping the multilateral system to respond effectively to global challenges & UK priorities.*

OFFICIAL-SENSITIVE

From: JCS
Sent: 21 February 2025 21:02
To: Same copy list as above

All,

But grateful for departmental steer
JCS
Sent from [Outlook for iOS](#)

From: JCS
Sent: Friday, February 21, 2025 8:39:40 PM
To: Same copy list as above

Same copy list as above

Subject: Re:

You don't often get email from Personal
[this is important](#)

[Learn why](#)

All -
Best

JCS

JCS

Military Assistant to the
National Security
Adviser
The Cabinet Office,
London, SW1A 2AS
Personal

On Fri, 21 Feb 2025 at 19:54,
wrote:

JCS

JCS

On Fri, 21 Feb 2025, 19:45

JCS

wrote:

Ben - adding JCS^{JCS} as FSPO Duty. FS travelling at present.

JCS
Deputy PPS/Foreign Secretary

From: James Roscoe Personal
Sent: Friday, February 21, 2025 7:41 pm
To: Same copy list as above

Subject: RE: ***

We have team *** – can feed in concern.
Bottom line is: *** ?
J
.

From: Ben Fender Personal
Sent: 21 February 2025 14:40
To: Same copy list as above

Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE

From: James Kariuki Personal
Sent: 21 February 2025 19:23
To: Same copy list as above

Subject: RE:

OFFICIAL-SENSITIVE

James
James Kariuki
Ambassador and Deputy Permanent Representative
UK Mission to the United Nations in New York
One Dag Hammarskiold Plaza | [885 2nd Avenue](#) | New York, NY 10017
Email: Personal

OFFICIAL-SENSITIVE

From: James Kariuki
Sent: 21 February 2025 13:59
To: Same copy list as above

Subject:
Dear Christian, Jonathan

Best
James
James Kariuki
Ambassador and Deputy Permanent Representative
UK Mission to the United Nations in New York
One Dag Hammarskiöld Plaza | 885 2nd Avenue | New York, NY 10017
Personal

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Personal

Lord Mandelson
British Ambassador to the United States

87 - 24-02-2025 - Meeting between Peter Mandelson and James Bowler (Permanent Secretary to the Treasury, HMT)

From: JCS
Sent: 24 February 2026 17:37
To: Crisp, Jonathan - HMT
Cc: JCS
Subject: James B / Peter M readout
Follow Up Flag: Follow up
Flag Status: Completed

29th January 2025: James Bowler (JB) and Lord Madleson (LM)

- On **business sentiment**, LM said markets, businesses and investors, etc. gave the Government significant goodwill on entering office, but he felt they lacked a clearly articulated, deep-seated “growth philosophy”. He thought the business community had not been expecting what was in the Budget in the autumn. He accepted the fiscal correction was necessary, but this had come at the expense of business and was counter to the pre-election narrative. JB set out that Covid and energy interventions meant difficult choices had to be made.

-

JCS | Private Secretary to Jim O’Neil, Second Permanent Secretary
HM Treasury | 1 Horse Guards Road, London, SW1A 2HQ
www.hm-treasury.gov.uk | Twitter: [@hmtreasury](https://twitter.com/hmtreasury) | Personal

From: Peter Mandelson [Personal]
Sent: Mon 24/02/2025 3:25:04 AM (UTC)
To: Jonathan Powell [Personal]
Subject: Fw: LUNCH WITH *** DO NOT CIRCULATE

Not sure I sent this to you. Scroll down

Get [Outlook for iOS](#)

From: Peter Mandelson
Sent: Sunday, February 23, 2025 5:04 PM
To: Lucy Ferguson ; James Roscoe ; JCS ; Mungo Woodifield ; Mark Newton (MOD)
(Sensitive) ; JCS ; Nicholas Alton
Subject: Re: LUNCH WITH *** DO NOT CIRCULATE ***
By way,

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From: Peter Mandelson
Sent: Sunday, February 23, 2025 9:38:50 AM
To: Lucy Ferguson ; James Roscoe ; JCS ; Mungo Woodifield ; Mark Newton (MOD) (Sensitive)
; JCS ; Nicholas Alton
Subject: Re: LUNCH WITH *** DO NOT CIRCULATE ***

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From: Lucy Ferguson
Sent: Sunday, February 23, 2025 9:23:21 AM
To: Peter Mandelson ; James Roscoe ; JCS ; Mungo Woodifield ; Mark Newton (MOD)
(Sensitive) ; JCS ; Nicholas Alton
Subject: Re: LUNCH WITH *** DO NOT CIRCULATE ***

OFFICIAL-SENSITIVE - HMG ONLY

Really interesting thank you.

Lucy

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OFFICIAL-SENSITIVE - HMG ONLY

From: Peter Mandelson

Sent: Sunday, February 23, 2025 8:50:52 AM

To: James Roscoe ; JCS ; Mungo Woodfield ; Mark Newton (MOD) (Sensitive) ; Lucy Ferguson ; JCS ; Nicholas Alton

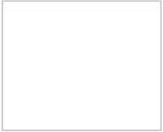
Subject: LUNCH WITH *** DO NOT CIRCULATE

OFFICIAL SENSITIVE HMG ONLY

Happy to enlarge
Peter

OFFICIAL-SENSITIVE - HMG ONLY

Forwarding to personal for awareness



JCS

Cover for Assistant Private Secretary (Diary) to the Secretary of State for Defence

Personal | Personal Main Building | Whitehall | London |

SW1A 2HB

Personal

|

From: JCS

Sent: 24 February 2025 14:22

To: Peter Mandelson ; SofS-Private Office (MULTIUSER)

Cc: Woods, Tim R Adm (BDSUS-Hd-DA) ; Newton, Mark SCS (BDSUS-MinDefence-SPO-USA Dir) ; Moffat, John SCS Pay Band 1 (BDSUS-DPN-Min-Cllr) ; Farhall, Laura SCS (BDSUS-DAT-Min-Cllr) ; Lucy Ferguson ; JCS ; JCS

JCS

Subject: 20250224-Readout - HMA Washington / SofS Defence Call-OS

OFFICIAL-SENSITIVE - HMG ONLY

Ambassador,

You spoke with SofS Defence on Sunday 23 February. A brief readout follows:

Kind regards,

JCS

Royal Navy | Military Assistant and Deputy Chief of Staff to His Majesty's Ambassador

| British Embassy Washington

3100 Massachusetts Ave NW, Washington, DC 20008

Personal

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OFFICIAL-SENSITIVE - HMG ONLY

90 - 10-02-2025 - Emails between Peter Mandelson, Ailsa Terry (Private Secretary for Foreign Affairs, No.10) and others

From: Ailsa Terry Personal
Sent: Mon 24/02/2025 11:07:49 PM (UTC)
To: JCS
Cc: Peter Mandelson Personal
Subject: RE: HMA to PM scene setter 27 February 2025

OFFICIAL-SENSITIVE

OFFICIAL-SENSITIVE

Dear both
Extremely clear and helpful thank. May I share within the house?
It has gone into the PM's box already.
Ailsa

OFFICIAL-SENSITIVE

From: JCS
Sent: 24 February 2025 19:36
To: Ailsa Terry
Cc: Peter Mandelson
Subject: HMA to PM scene setter 27 February 2025
OFFICIAL-SENSITIVE

As discussed!

JCS | Chief of Staff to His Majesty's Ambassador | British Embassy
Washington
3100 Massachusetts Avenue NW, Washington, DC 20008 | Personal | Mobile:
+ Personal | Email: Personal

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Follow Number 10 on X (Twitter): <http://x.com/10DowningStreet>
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British Embassy
Washington

From the Ambassador

The Rt Hon Lord Mandelson PC
His Majesty's Ambassador
3100 Massachusetts Ave, NW
Washington, DC 20008

Tel: Personal

24 February 2025

The Rt Hon Sir Keir Starmer KCB KC MP
Prime Minister

Dear Prime Minister,

VISIT TO WASHINGTON – 27 FEBRUARY 2025

President Trump has brought his particular stamp to the White House. America First is the lodestar of his Administration. Policy decisions and approaches flow from that. Over the next four years his deeply loyal and effective administration will play the international system by a different set of rules – impacting trade, foreign policy, and domestic policy with international implications. ***

Trump's first month has seen his Administration ***

At his inauguration President Trump said he intended to deliver on the promises made during his campaign, especially on immigration, reform of the Federal government, and tariffs and trade relationships. In the month since assuming office, his Administration has followed through on this with amazing vigour. ***

92 - 25-02-2025 - Emails between Peter Mandelson and Jonathan Powell (National Security Adviser, No.10), and others

From: Peter Mandelson < Personal >
Sent: Tue 25/02/2025 9:03:34 PM (UTC)
To: Jonathan Powell < Personal >, "Ailsa Terry (No.10)" < Personal >, Matthew Doyle < Personal >, "michael.ellam" < Personal >
Cc: <michael.ellam Personal >
James Roscoe < Personal >, Mungo Woodfield
Subject: Re: PM POTUS

I have now discussed the visit arrangements with *** if anyone wants a call

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From: Jonathan Powell < Personal >
Sent: Tuesday, February 25, 2025 4:02:40 PM
To: Ailsa Terry (No.10) < Personal >; Peter Mandelson < Personal >;
Matthew Doyle < Personal >;
<michael.ellam Personal >
Cc: James Roscoe < Personal >; Mungo Woodfield < Personal >
Subject: Re: PM POTUS

OFFICIAL-SENSITIVE

OFFICIAL-SENSITIVE

From: Ailsa Terry Personal
Sent: Tuesday, February 25, 2025 7:40:42 PM
To: Peter Mandelson < Personal >; Jonathan Powell < Personal >;
Matthew Doyle < Personal >;
< Personal >
Cc: James Roscoe < Personal >; Mungo Woodfield < Personal >

Subject: RE: PM POTUS

OFFICIAL-SENSITIVE

Thanks Peter – very helpful. I am not planning on sharing the readout of the trade call with the PM tonight, we can talk him through on the plane and on arrival.

@Matthew Doyle and copyees can update on WH discussions, most of which are being done through the BEW team as far as I am aware.

OFFICIAL-SENSITIVE

From: Peter Mandelson < Personal >
Sent: 25 February 2025 19:36
To: Jonathan Powell Personal >; Ailsa Terry < Personal >; Matthew Doyle < Personal >; michael.ellam Personal
Cc: James Roscoe < Personal >; Mungo Woodfield
Subject: PM POTUS

My reading of Thursday is that we are ***

In the meanwhile, we want ***

Where we should be concentrating ***

Very best

Peter

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93 - 25-02-2025 - Emails between Jonathan Reynolds (former Secretary of State for Business and Trade), Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO) and others

From: Michael Ellam < Personal >
Sent: Tue 25/02/2025 7:20:34 PM (UTC)
To: "Kalada BRUCE-JAJAPERSONAL
Cc: JCS, Ailsa Terry
< Personal >, Jessica Philips < Personal >, JCS
"Kate JOSEPH (DBT)"
< Personal >, "Black, Jonathan - CO (OFF-SEN)"
< Personal >, JCS
JCS
Varun Chandra < Personal >, "Gareth
DAVIES (DBT)" < Personal >
, ianginsberg Personal

Subject: Re: OFFSEN Lutnick/SoS readout

Will arrange for 8.30pm for whoever from copy is available.

Ailsa - as discussed, the purpose is to take stock whether there are any immediate implications for the PM's visit rather than any more fundamental implications for our approach for the period beyond that.

On Tue, 25 Feb 2025 at 19:14, Kalada BRUCE-JAJAPERSONAL
> wrote:

Hi Ailsa,

8pm works for me. For JCS it will be 1:30am local, so will spare her.

Adding Kate, and Gareth for info.

Kal

Kalada Bruce-Jaja | Principal Private Secretary
Department for Business and Trade | Tel: Personal | E-
mail: Personal

From: JCS
Date: Tuesday, 25 February 2025 at 19:10
To: Ailsa Terry < Personal >, Jessica Philips Personal
JCS, Michael Ellam
< Personal >, Kalada BRUCE-JAJAPERSONAL
Cc: Black, Jonathan - CO (OFF-SEN) < Personal >, JCS
, Varun Chandra < Personal >
Subject: Re: OFFSEN Lutnick/SoS readout

Copying to Kal's personal.

JCS | DPPS | DBT | Personal

From: Ailsa Terry < Personal >
Sent: Tuesday, February 25, 2025 6:41 pm
To: Secretary of State DBT (DBT) < Personal >; Jessica Philips
Ellam < Personal > JCS Michael
Cc: Black, Jonathan - CO (OFF-SEN) < Personal >; JCS
Chandra < Personal > Varun
Subject: RE: OFFSEN Lutnick/SoS readout

OFFICIAL-SENSITIVE

Hi Kal, JCS ,

I think we need a call tonight about what to do next following this call, ***

Would this work for you? Copying @Michael Ellam who could convene us this evening – after 2000 UK time?

Peter M should join too and HMT. Also copying our comms lead and DoC tba, and Varun C here.

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister's Office | 10 Downing Street, London, SW1A 2AA | Personal

OFFICIAL-SENSITIVE

From: Secretary of State DBT (DBT) < Personal >
Sent: 25 February 2025 18:34
To: Ailsa Terry < Personal >; Jessica Philips
apryor < Personal >; JCS
Subject: FW: OFFSEN Lutnick/SoS readout

Hot off the press.

From: Secretary of State DBT (DBT) < Personal >

Date: Tuesday, 25 February 2025 at 18:31

To: Kalada BRUCE-JAJA^{PERSONAL}

Perm SEC (DBT) <Personal>, Kate JOSEPH (DBT)

<Personal>, DGESTR

<Personal>, Amanda BROOKS (DBT)

<Personal>, DG Trade Neqotiations

<Personal>, JCS

Jobshare, Willis-Law <Personal>

Personal >, JCS

>, JCS

JCS

, Spad SOS (DBT)

<Personal>, PSMichaelEllam Mailbox

<Personal>, PS Jonathan Black Mailbox

<Personal>, Peter Mandelson

<Personal>, JCS

Subject: OFFSEN Lutnick/SoS readout

All,

Many thanks for the quick work on the briefing for the SoS/Lutnick call today. See readout attached – we’re currently 5.5h ahead so apologies to anyone I’ve forgotten to copy, please do circulate within reason.

A couple of next steps:

- HMA and SoS had a quick de-brief after the meeting.

Many thanks

JCS



JCS

Senior Private Secretary to the Secretary of State for Business and Trade

Department for Business and Trade | Old Admiralty Building, London, SW1A 2DY

Personal | E-mail

Personal

EM

94 - 26-02-2025 - Email from Peter Mandelson to Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO) and others

From: Peter Mandelson Personal >
Sent: Wed 26/02/2025 4:14:44 PM
To: (UTC)"michaelellam Personal
< Personal >
Subject: Fw: US-UK Economic Technology Partnership
Attachment: 250225 US-UK Economic Partnership_ Technology_Final.docx
OFFICIAL

Now with correct address!

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OFFICIAL

From: Peter Mandelson
Sent: Wednesday, February 26, 2025 11:14:04 AM
To: MMcSweeney Personal < Personal >; Jonathan Powell
< Personal >; Ailsa Terry (No.10) < Personal >; Matthew
Doyle
< Personal >; mellam Personal
< Personal > **Subject:** US-UK Economic Technology
Partnership

I am attaching a further explainer of the Partnership which you might share with the PM.

Peter

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From: Ailsa Terry[Personal]
Sent: Tue 25/02/2025 5:17:40 PM (UTC)
To: JCS
Cc: Peter Mandelson[Personal] Nicholas JCS
Alton[Personal] Morgan
James Roscoe[Personal] Ninjeri
McSweeney[Personal] Jonathan Powell[Personal]
Pandit[Personal] Matthew Doyle[Personal] JCS
Subject: RE: LIMDIS: HMA steer for PM/POTUS bilateral

OFFICIAL-SENSITIVE

OFFICIAL-SENSITIVE

Brilliant – thank you. Copying Morgan, Nin, NSA and Matthew.
I will put this on a box note for the PM so he has it with the pack tonight.
And of course looking forward to your advice on arrival! See you tomorrow.
Ailsa

OFFICIAL-SENSITIVE

From: JCS
Sent: 25 February 2025 15:11
To: Ailsa Terry
Cc: Peter Mandelson ; Nicholas Alton ; JCS ; James Roscoe
Subject: LIMDIS: HMA steer for PM/POTUS bilateral

OFFICIAL-SENSITIVE

Dear Ailsa,
Please see below the steer requested from HMA for the PM/POTUS bilateral.
BEGINS

ENDS

Best wishes,

JCS | Chief of Staff to His Majesty's Ambassador | British Embassy
Washington

3100 Massachusetts Avenue NW, Washington, DC 20008 | Tel: **Personal** | Mobile:
Personal | Email: **Personal**

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Subject: Fw: ***
Date: Tuesday, 10 June 2025 at 16:02:42 British Summer Time
From: Peter Mandelson
To: Morgan McSweeney

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OFFICIAL-SENSITIVE

For this announcement, the media were briefed in London BEFORE any messaging script was actually completed and agreed. ***

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From: James Roscoe Personal
Sent: Tuesday, June 10, 2025 10:41:05 AM
To: Ailsa Terry (No.10) Personal Peter Mandelson
Personal
Cc: Caroline Hurndall Personal Jonathan Powell
Personal Rob Dixon (Cabinet Office) (Sens[ive]
Personal ; Rich Morris (No.10)
Personal JCS Personal
Subject: ***

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Thanks Ailsa (and Rob),

We did not see the detail or the framing ahead of the announcement in advance. If we had, we would have pushed much harder to avoid the impression that ***

The ask is for us to see announcements and scrips in advance so we can advise how it will land here ***

All

best, James

OFFICIAL-SENSITIVE

From: Ailsa Terry Personal
Sent: 10 June 2025 09:39
To: Peter Mandelson Personal
Cc: Caroline Hurndall Personal Jonathan Powell
 Personal Rob Dixon (Cabinet Office) (Sensi[ve]
 Personal Rich Morris (No.10) Personal JCS
 JCS Personal ; James Roscoe Personal
Subject: ***

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Peter

I agree this is extremely important, I have been underlining with others why it matters and there were various plans I saw to ensure that this happened, so copying wider to understand what has happened if this hasn't been the case and to make the direct link with those leading on scripts etc. I also understand that your team have been on the daily calls on this so should be fully involved.

Ailsa

OFFICIAL-SENSITIVE

From: Peter Mandelson Personal
Sent: 10 June 2025 14:31
To: Ailsa Terry Personal
Subject: ***

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Very best

Peter

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Subject: Re: VVIP Visit - Update post NSC engagement OS LIMDIS
Date: Wednesday, 26 February 2025 at 12:47:20 Greenwich Mean Time
From: Jonathan Powell
To: Peter Mandelson

OFFICIAL-SENSITIVE

OFFICIAL-SENSITIVE

From: Peter Mandelson < Personal >
Sent: Wednesday, February 26, 2025 12:07:22 PM
To: Jonathan Powell < Personal >
Subject: Fw: VVIP Visit - Update post NSC engagement OS LIMDIS

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From: Ailsa Terry < Personal >
Sent: Wednesday, February 26, 2025 4:01:09 AM
To: Jonathan Powell < Personal >; JCS
Cc: Peter Mandelson < Personal >; James Roscoe < Personal >;
Joseph Fisher < Personal >; Jessica Philips < Personal >; JCS
JCS ; Matthew Doyle < Personal >; David Pares
< Personal >
Subject: Re: VVIP Visit - Update post NSC engagement OS LIMDIS

OFFICIAL-SENSITIVE

Hi

Copying Matthew and Dave tba of latest.

Ailsa

OFFICIAL-SENSITIVE

From: Jonathan Powell < > **Personal**
Sent: Wednesday, 26 February 2025 07:54:26
To: JCS ; Ailsa Terry < > **Personal**
Cc: Peter Mandelson < > **Personal**; James Roscoe < > **Personal** >;
Joseph Fisher < > **Personal**; Jessica Philips < > **Personal** >; JCS
JCS
Subject: Re: VVIP Visit - Update post NSC engagement OS LIMDIS

OFFICIAL-SENSITIVE

Thanks. *** The problem is that if BIOT is not solved before the meeting we will certainly be asked about it by British journalists at the press conference afterwards, and we don't want to be banjaxed there. So if it is not sorted before the meeting it will have to come up there in one form or another.

OFFICIAL-SENSITIVE

98 - 27-02-2025 - Emails between Peter Mandelson, Jonathan Black (former Deputy National Security Adviser, CO), Nicholas Alton (former Minister Counsellor Political Affairs, FCDO), and others

From: Jonathan Black Personal
To: Michael Ellam Personal >, Jonathan Powell Personal
Peter Mandelson Personal
Cc: Ailsa Terry Personal, "Mungo Woodfield (Sensitive)"
Personal >, "James Roscoe (Sensitive)"
Personal >, "Nicholas Alton (Sensitive)"
< Personal
Subject: Re: Fw: UK-US Joint Statement text - US edits

Michael - as per texts, team will get you back consolidated points shortly.
Have to keep focused on key points.

Briefly from me on the economic bit:

Happy to chat any of this through.

JB

>> *From:* Nicholas Alton < Personal >
>> *Sent:* Wednesday, February 26, 2025 11:22 PM
>> *To:* Ailsa Terry (No.10) < Personal >; Jonathan Powell < Personal >
>> *Cc:* JCS
>> Munqo Woodifield < Personal >;
>> JCS Oliver Warren (Cabinet Office) (Sensitive) < Personal >;
>> PERSONAL James Roscoe < JCS >;
>> Personal JCS
>> Personal Lucy Ferguson < Personal >;
>> Peter Mandelson James Roscoe < Personal >; JCS
>> Varun Chandra < Personal >; NSA
>> Private Office (Cabinet Office) Personal < Personal >; NSA
>> Sophie Haque Personal < JCS >; JCS
>> ; JCS

>> *Subject:* UK-US Joint Statement text - US edits
>>
>>
>> OFFICIAL-SENSITIVE - HMG ONLY
>>
>> Ailsa, Jonathan, Michael,
>>
>>
>>
>>

99 - 27-02-2025 - Emails between Peter Mandelson, Nicholas Alton (former Minister Counsellor, British Embassy Washington, FCDO) , and others

From: Peter Mandelson < > Personal
Sent: 27 February 2025 07:23
To: Nicholas Alton < > Personal Michael Ellam
< > Personal Cc: Mungo Woodfield < > Personal
Jonathan Powell < > Personal Varun Chandra < > Personal James Roscoe
< > Personal Lucy Ferguson < > Personal ; Matthew Doyle
< > Personal Sophie Nazemi
< > Personal JCS Ailsa Terry (No.10)
< > Personal JCS JCS
JCS

Subject: Re: Joint statement

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From: Nicholas Alton < > Personal
Sent: Thursday, February 27, 2025 7:06:11 AM
To: Peter Mandelson < > Personal Michael Ellam
< > Personal

Cc: Mungo Woodifield < Personal Jonathan Powell < Personal
Varun Chandra < Personal James Roscoe < Personal Lucy
Ferguson Personal Matthew Doyle < Personal Sophie Nazemi
< Personal JCS ; Ailsa Terry (No.10)
< Personal JCS
JCS

Subject: RE: Joint statement

OFFICIAL

For speed, I have tracked our proposed changes (including the points below) in the attached document. I suggest we get this back into the US system as quickly as possible this morning. So if we can get together at 0930 to review, I propose sending a version of the attached back to the US side as soon as possible after that.

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington

3100 Massachusetts Avenue NW | Washington DC 20008

Personal
Personal mailto: Personal

EA: JCS | Personal

OFFICIAL

From: Peter Mandelson < Personal
Sent: 27 February 2025 06:35
To: Michael Ellam < Personal
Cc: Mungo Woodifield < Personal Jonathan Powell < Personal
Varun Chandra < Personal James Roscoe < Personal Lucy
Ferguson Personal ; Nicholas Alton < Personal Matthew Doyle
< Personal Sophie Nazemi < Personal JCS
Ailsa Terry (No.10) < Personal JCS

Subject: Re: Joint statement

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From: Michael Ellam < > Personal
Sent: Thursday, February 27, 2025 5:59:56 AM
To: Peter Mandelson < > Personal
Cc: Mungo Woodifield < > Personal Jonathan Powell < > Personal
Varun Chandra < > Personal James Roscoe < > Personal Lucy
Ferguson < > Personal ; Nicholas Alton < > Personal Matthew Doyle
< > Personal Sophie Nazemi < > Personal JCS
Ailsa Terry (No.10) < > Personal JCS

Subject: Re: Joint statement

On Wed, 26 Feb 2025 at 23:23, Peter Mandelson
< Personal mailto: Personal > wrote:

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From: Ailsa Terry < Personal mailto: Personal >
Sent: Wednesday, February 26, 2025 11:19:33 PM
To: Peter Mandelson < Personal mailto: Personal > Mungo
Woodfield < Personal mailto: Personal > Michael Ellam
< Personal mailto: Personal > Jonathan Powell
< Personal mailto: Personal > Varun Chandra
< Personal mailto: Personal > James Roscoe
< Personal mailto: Personal > Lucy Ferguson
Personal Nicholas Alton
< Personal mailto: Personal > Matthew Doyle
< Personal mailto: Personal > Sophie Nazemi
< Personal mailto: Personal > JCS

Cc: JCS
Subject: Re: Joint statement

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Thanks Mungo. Copying comms.

Most of us are with PM at 0800 for breakfast, and JP with the FS then, so would be good if you can update at our 0930 before we send back to US side.

Ailsa

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From: Peter Mandelson <Personal mailto: Personal>
Sent: Wednesday, February 26, 2025 11:11 pm
To: Mungo Woodfield <Personal mailto: Personal>
Michael Ellam <Personal mailto: Personal>
Jonathan Powell <Personal mailto: Personal> Ailsa Terry
<Personal mailto: Personal> Varun Chandra
<Personal mailto: Personal> James Roscoe
<Personal mailto: Personal> Lucy Ferguson
<Personal mailto: Personal> ; Nicholas Alton
Cc: JCS
Subject: Re: Joint statement

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I have emailed with my views. Please work with Jonathan and Mike.

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From: Mungo Woodfield <Personal mailto: Personal>
Sent: Wednesday, February 26, 2025 11:07:36 PM
To: Michael Ellam <Personal mailto: Personal>
Jonathan Powell <Personal mailto: Personal> Ailsa Terry (No.10)
<Personal mailto: Personal> Varun Chandra
<Personal mailto: Personal> Peter Mandelson
<Personal mailto: Personal> James Roscoe
<Personal mailto: Personal> Lucy Ferguson
<Personal mailto: Personal> ; Nicholas Alton
Cc: JCS
Subject: Joint statement

OFFICIAL-SENSITIVE

Hi all

Do you want to meet tomorrow morning to discuss US edits to joint statement? There should be some time before 0900 briefings with PM - if people can get to embassy by 0830?

We are sending the US edits overnight to London colleagues with our initial embassy view (you will all be in copy).

Best,

Mungo

Mungo Woodfield

Minister Counsellor, Trade and Global Issues

British Embassy Washington

Personal

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100 - 27-02-2025 - Emails between Peter Mandelson, Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO), Nicholas Alton (former Minister Counsellor, British Embassy Washington, FCDO) and others

Subject: RE: Joint statement
From: Nicholas Alton Personal >
Date: 27/02/2025, 12:06
To: Peter Mandelson Personal >, Michael Ellam
< Personal
CC: Mungo Woodfield Personal >, Jonathan Powell
Personal , Varun Chandra Personal >, James Roscoe
Personal , Lucy Ferguson Personal , Matthew
Doyle Personal >, Sophie Nazemi Personal , JCS
Personal , "Ailsa Terry (No.10)" Personal >, JCS
Personal , JCS
JCS Personal , JCS
Personal , JCS
JCS Personal

OFFICIAL

For speed, I have tracked our proposed changes (including the points below) in the attached document. I suggest we get this back into the US system as quickly as possible this morning. So if we can get together at 0930 to review, I propose sending a version of the attached back to the US side as soon as possible after that.

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington

3100 Massachusetts Avenue NW | Washington DC 20008

Cell: Personal | Phone: Personal | Personal

EA: JCS | Personal | Cell: Personal

OFFICIAL

From: Peter Mandelson Personal >
Sent: 27 February 2025 06:35
To: Michael Ellam Personal >

Cc: Mungo Woodifield Personal >; Jonathan Powell
Personal ; Varun Chandra Personal >; James Roscoe
Personal >; Lucy Ferguson Personal >; Nicholas Alton
Personal >; Matthew Doyle Personal ; Sophie Nazemi
Personal >; JCS Personal ; Ailsa Terry (No.10)
Personal >; JCS < Personal

Subject: Re: Joint statement

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From: Michael Ellam < Personal >
Sent: Thursday, February 27, 2025 5:59:56 AM
To: Peter Mandelson < Personal >
Cc: Mungo Woodifield Personal ; Jonathan Powell
Personal >; Varun Chandra Personal >; James Roscoe
Personal >; Lucy Ferguson Personal ; Nicholas Alton
Personal >; Matthew Doyle Personal Sophie Nazemi
Personal ; Ailsa Terry (No.10)
Personal ; JCS Personal

Subject: Re: Joint statement

I have asked for consolidated comments from London, incorporating those from BEW, by 0730.

On Wed, 26 Feb 2025 at 23:23, Peter Mandelson

Personal

> wrote:

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From: Ailsa Terry Personal >

Sent: Wednesday, February 26, 2025 11:19:33 PM

To: Peter Mandelson Personal ; Mungo Woodifield

Personal >; Michael Ellam Personal ;
Jonathan Powell Personal >; Varun Chandra Personal ; James
Roscoe Personal ; Lucy Ferguson Personal ;
Nicholas Alton < Personal >; Matthew Doyle < Personal >; Sophie
Nazemi Personal >; JCS Personal
Cc: JCS Personal
Subject: Re: Joint statement

OFFICIAL-SENSITIVE

Thanks Mungo. Copying comms.

Most of us are with PM at 0800 for breakfast, and JP with the FS then, so would be good if you can update at our 0930 before we send back to US side.

Ailsa

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From: Peter Mandelson Personal >
Sent: Wednesday, February 26, 2025 11:11 pm
To: Mungo Woodifield Personal >; Michael Ellam Personal >; Ailsa Terry
Personal >; Jonathan Powell Personal >; James Roscoe
Personal >; Varun Chandra Personal >; Lucy Ferguson Personal >; Nicholas Alton
Personal
Cc: JCS < Personal
Subject: Re: Joint statement

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I have emailed with my views. Please work with Jonathan and Mike.

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From: Mungo Woodifield Personal >
Sent: Wednesday, February 26, 2025 11:07:36 PM
To: Michael Ellam Personal >; Jonathan Powell
Personal >; Ailsa Terry (No.10) Personal >; Varun Chandra
Personal ; Peter Mandelson Personal >; James Roscoe
Personal >; Lucy Ferguson < Personal ; Nicholas Alton
Personal
Cc: JCS Personal
Subject: Joint statement

OFFICIAL-SENSITIVE

Hi all

Do you want to meet tomorrow morning to discuss US edits to joint statement? There should be some

time before 0900 briefings with PM - if people can get to embassy by 0830?

We are sending the US edits overnight to London colleagues with our initial embassy view

(you will all be in copy).

Best,

Mungo

Mungo Woodfield

Minister Counsellor, Trade and Global Issues

British Embassy Washington

Personal

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From: JCS

Sent: Thur 27/02/2025 1:12:08 PM (UTC)

To: Peter Mandelson Personal

Cc: DL Washi Private Office Personal ;
Mungo Woodifield Personal ; Nicholas ;
Alton Personal ; JCS ;
(Personal ; Mark Newton (MOD) ;
(External) Personal ; John Moffat BDSUS (MoD) ;
(External)[Personal ; Laura Farhall (BDSUS) (MoD) ;
(Sensitive) Personal ; Tim Woods BDSUS (MoD) ;
; JCS ;
; James
Roscoe Personal

Subject: FW: 20250226 Letter response to HMA Washington

Attachment: SofS reponse to hma washington_26022025182650.pdf

OFFICIAL-SENSITIVE

Ambassador,
You'd wish to have sight of the attached which arrived overnight from SofS Defence in response to your letter about Defence/Technology opportunities. We will have a printed copy in your box.

JCS

| Military Assistant and Deputy Chief of

Staff to His Majesty's Ambassador | British Embassy Washington

3100 Massachusetts Ave NW, Washington, DC 20008

Personal

OFFICIAL-SENSITIVE

From: Tim.Woods Personal
Sent: 27 February 2025 07:13
To: JCS
Cc: SofS-Private Office (MULTIUSER) ; Mark Newton (MOD) (Sensitive)
Subject: Fw: 20250226 Letter response to HMA Washington

Good morning JCS .
PSA for HMA from SofS.
As ever
Tim

Rear Admiral Tim Woods CBE

Defence Attaché Washington D.C. | Head of British Defence Staff (United States)

| British Embassy | 3100 Massachusetts Avenue NW | Washington D.C. 20008 |
Personal | Twitter: @UK_DA_USA |

Sent: Thursday, February 27, 2025 02:30

To: Woods, Tim R Adm (BDSUS-Hd-DA)

Cc: SofS-Private Office (MULTIUSER)

Subject: 20250226 Letter response to HMA Washington

Good morning,

Please find attached a letter from the Rt Hon John Healey MP, Secretary of State for Defence. Please could you arrange for it to be forwarded on to Lord Peter Mandelson.

Thank you.

JCS | **Ministerial Support Unit**
Person

MOD Main Building | Whitehall | London | SW1A 2HB
Personal

Personal

Attachment



SECRETARY OF STATE
MINISTRY OF DEFENCE
MAIN BUILDING, WHITEHALL
LONDON, SW1A 2HB
Telephone: Personal)

Personal

4-5-1-2

26 February 2025

Thank you for your letter dated 20th February asking for views on what an ambitious UK-US defence industrial and technology partnership should focus on.

I agree that there is merit in developing a bold pitch to the US which supports our emerging Strategic Defence Review (SDR) and Defence Industrial Strategy (DIS) providing a tangible connection between the economic and security aspects of our partnership with the new US administration. The UK spends 43% of total spend on defence industry overseas with the US, with a US Foreign Military Sales (FMS) pipeline of \$18Bn, which excludes major programmes such as F35, Trident and MLRS (which the UK invests heavily in under different arrangements). And there are substantial opportunities for the UK if we can attract more US investment – the six largest US defence investors currently support over 100,000 jobs in the UK and have over 7,000 British companies in their supply chain.

Defence is an engine that drives economic growth, providing the national security that is a pre-condition to economic security, investor confidence and social stability. When the Prime Minister is in Washington later this week, he might look to set out our ambition to work with the US on defence industries of the future, with companies – such as Palantir and Anduril – already driving productivity and innovation through initiatives such as ‘warp speed’. This a sector that leverages cutting-edge technologies, such as AI and autonomous systems, catalysing economic development through positive spill-over effects. Our success in this rests on a new partnership with domestic and international innovators, investors and industry and is fundamental to both our long-term security and economic growth.

I have instructed officials to work at pace to examine how we can strengthen our partnership with the US on these issues with a focus on three key pillars.

First, on **R&D and Innovation**. The US is our partner of choice for advanced research and technology and which strongly benefits both of our nations. We have agreed with US partners at official level that –^{***}

Lord Peter Mandelson
HMA Washington

We need now to supercharge our efforts to ensure that we can innovate and experiment – with allies – at the pace of the threat. The SDR and the DIS will set out how we are reforming the Ministry of Defence to ensure we can get after this better. As part of that work, I have directed officials to work to develop options for further collaboration with the US, particularly around joint testing and experimentation, and bring forward projects where there is the greatest shared national security and economic benefit.

Successful implementation will be a vital component in driving greater innovation, speed, and industrial collaboration, unlocking more license-free technology and information transfer.

In developing these proposals, we will need to carefully consider the balance between our partnership with the US and that with our European allies. We will also need to reassure stakeholders that this work is not at the expense of jobs in either the UK or the US but is essential to grow the sector for our shared benefit. The work should also be conscious of, and in alignment with, our NATO commitments,

Lord Peter Mandelson
HMA Washington

should also be conscious of, and in alignment with, our NATO commitments, recognising the need for increased European burden sharing to provide the necessary support for Ukraine.

Yours sincerely,
PERSONAL

~~THE RT HON JOHN HEALEY MP~~

Secretary of State for Defence

Lord Peter Mandelson
HMA Washington

103 - 27-02-2025 - Email to Peter Mandelson from Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO)

From: Michael Ellam Personal
Sent: Thur 27/02/2025 3:02:24 AM (UTC)
To: Peter Mandelson Personal
Cc: Jonathan Powell Personal, Varun Chandra Personal, Morgan McSweeney Personal, Mungo Woodifield Personal, "Ailsa Terry (No.10)" Personal
Subject: ***

According to ***. But let's establish the factual position overnight and take stock first thing tomorrow.

On Wed, 26 Feb 2025 at 21:59, Peter Mandelson Personal wrote:

Do we know when supposed agreement was made ?Get [Outlook for iOS](#)

From: Michael Ellam Personal
Sent: Wednesday, February 26, 2025 9:57:59 PM
To: Jonathan Powell Personal
Cc: Varun Chandra Personal; Morgan McSweeney Personal; Peter Mandelson Personal; Mungo Woodifield Personal; Ailsa Terry (No.10) Personal
Subject: ***

Varun is going to speak *** first thing tomorrow, meanwhile I will check the factual position also with *** overnight.

On Wed, 26 Feb 2025 at 21:52, Jonathan Powell Personal wrote:

OFFICIAL-SENSITIVE

When I spoke to *** a few weeks ago he said there was an issue about this but I am afraid I have forgotten what it was

OFFICIAL-SENSITIVE

From: Michael Ellam Personal
Sent: Wednesday, February 26, 2025 9:48:17 PM
To: Varun Chandra Personal
Cc: Morgan McSweeney Personal; Jonathan Powell

[mandelsonpeter](#)
[mungo.woodfield](#)

Personal
Personal

;
; Ailsa Terry

Personal

Subject: ***

Varun,

Michael

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Subject: Re: ***
From: Peter Mandelson Personal
Date: 27/02/2025, 02:50
To: Michael Ellam Personal Varun Chandra
Personal
CC: Morgan McSweeney Personal "jpowell Personal
Personal Mungo Woodifield Personal "Ailsa Terry
Personal

OFFICIAL

Get Outlook for iOS

OFFICIAL
From: Michael Ellam Personal
Sent: Wednesday, February 26, 2025 9:48:17 PM
To: Varun Chandra Personal
Cc: Morgan McSweeney Personal jpowell Personal
Personal Peter Mandelson Personal Mungo
Woodifield Personal Ailsa Terry (No.10) Personal
Subject: ***

Varun,

Michael

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105 - 27-02-2025 - Email between Varun Chandra (Prime Minister's Special Advisor on Business and Investment, No.10) Matthew Collins (Deputy National Security Adviser, CO) and others

From: Varun Chandra Personal
To: "Collins, Matthew - CO (OFF-SEN)" Personal
Cc: Ailsa Terry Personal, Mungo Woodifield Personal
Personal, Peter Mandelson Personal
Personal, Michael Ellam Personal
Personal, Jonathan Powell Personal
Personal, Morgan McSweeney Personal
JCS

Subject: ***

OFFICIAL

Thank you. I've also since spoken to *** and will update on that conversation.

Varun Chandra | Prime Minister's Special Advisor on Business and Investment

10 Downing Street, London SW1A 2AA |

Personal

OFFICIAL

From: JCS
on behalf of Matthew Collins Personal
Sent: Thursday, February 27, 2025 7:06:16 AM
To: Varun Chandra Personal
Cc: Ailsa Terry Personal; Mungo Woodifield Personal
Personal; Peter Mandelson Personal;
Michael Ellam Personal; Jonathan Powell Personal
Personal; Morgan McSweeney Personal; JCS

Subject: ***

Thanks all,

Please see attached a 1 pager with background and lines to use with the US.

Many thanks,

JCS

PS: JCS Personal
APS: JCS Personal
Diary: JCS Personal

On Thu, 27 Feb 2025 at 10:58, Varun Chandra
Personal wrote:

OFFICIAL

Thanks Matt, we spoke, and I've also downloaded the latest from the team on a couple of related discussions. You're kindly sending a note over but I think we have the essence of it, will debrief our group here this morning. Thanks again, Varun

Varun Chandra | Prime Minister's Special Adviser on Business and Investment

10 Downing Street, London SW1A 2AA |
Personal

OFFICIAL

From: Matthew Collins Personal =
Sent: Thursday, February 27, 2025 12:42:29 AM
To: Varun Chandra Personal
Cc: Ailsa Terry Personal ; Mungo Woodifield
Mandelson Personal ; Peter
Jonathan Powell Personal ; Michael Ellam
McSweeney Personal ; Morgan
Subject: ***

Matt

Matt Collins
Deputy National Security Adviser Intelligence, Defence and Security
70 Whitehall, London, SW1A 2AS

PS: JCS Personal
APS: JCS Personal

On Thu, 27 Feb 2025 at 03:16, Varun Chandra
Personal

wrote:

OFFICIAL-SENSITIVE

Matt will call you in the morning bright and early my time.

Varun Chandra | Prime Minister's Special Adviser on Business and Investment

10 Downing Street, London SW1A 2AA |
Personal

OFFICIAL-SENSITIVE

From: Ailsa Terry

Personal

Sent: Thursday, February 27, 2025 3:14:32 AM

To: Mungo Woodifield

Personal

; Peter

Mandelson

Personal

;

Michael Ellam

Personal

;

Jonathan Powell

Personal

; Collins,

Matthew - CO (OFF-SEN)

Personal

Cc: Varun Chandra

Personal

; Morgan

McSweeney

Personal

Subject: ***

OFFICIAL-SENSITIVE

Adding @Collins, Matthew - CO (OFF-SEN)
to shed light...

Personal

OFFICIAL-SENSITIVE

From: Mungo Woodifield

Personal

Sent: Thursday,

February 27, 2025 3:07:50 AM

To: Peter Mandelson

Personal

; Michael Ellam

Personal

;

Jonathan Powell

Personal

Cc: Varun Chandra

Personal

; Morgan

McSweeney

Personal

; Ailsa

Terry

Personal

Subject: ***

The team here say Matt Collins knows background on this.

Mungo
Mungo Woodfield
Minister Counsellor, Trade and Global Issues
British Embassy Washington
Personal

From: Peter Mandelson
Personal
Sent:
Wednesday, February 26, 2025 9:59 PM
To: Michael Ellam
Personal
Jonathan Powell
Personal
Cc: Varun Chandra
Personal
McSweeney
Personal
Woodfield
Personal
; Morgan
; Mungo
; Ailsa Terry
(No.10)
Personal
Subject: ***
Do we know when *** was made ?
Get Outlook for iOS<<https://aka.ms/o0ukef>>

From: Michael Ellam
Personal
Sent:
Wednesday, February 26, 2025 9:57:59 PM
To: Jonathan Powell
Personal
Cc: Varun Chandra
Personal
McSweeney
Personal
Mandelson
Personal
Woodfield
Personal
; Morgan
; Peter
; Mungo
; Ailsa Terry
(No.10)
Personal
Subject: Re: ***
Varun is going to speak *** first thing tomorrow, meanwhile I will check the
factual position also with *** overnight.
On Wed, 26 Feb 2025 at 21:52, Jonathan Powell
Personal
wrote:

OFFICIAL-SENSITIVE

When I spoke to *** a few weeks ago he said there was an issue about
this but I am afraid I have forgotten what it was

OFFICIAL-SENSITIVE

From: Michael Ellam
Personal
Sent:
Wednesday, February 26, 2025 9:48:17 PM
To: Varun Chandra
Personal
Cc: Morgan McSweeney
Personal
Personal
; Jonathan Powell
Personal
mandelsonpeter
Personal

mungo.woodifield

Personal

Personal

; Ailsa Terry

Personal

Subject: ***

Varun,

Michael

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OFFICIAL SENSITIVE

- **Summary:** ***
- **Lines to use** ***
 - ***
 - ***
 - ***
- **Background:**
 - ***

107 - 28-02-2025 - Email to Peter Mandelson from Ed Llewellyn (former HM Ambassador to Italy, FCDO)

From: Ed Llewellyn Personal
Personal
Sent: Fri 28/02/2025 3:46:22 PM (UTC)
To: Peter Mandelson Personal
Subject: FW: LIMDIS: Scenesetter for PM-Meloni
Attachment: PM- Meloni scenesetter - 28 Feb 2025.docx

OFFICIAL-SENSITIVE - HMG ONLY

Peter
As promised.

Ed

OFFICIAL-SENSITIVE - HMG ONLY

From: Ed Llewellyn
Sent: 28 February 2025 11:31
To: JCS ; JCS ; Rich Morris (No.10) ; JCS
Cc: Ailsa Terry (No.10) ; JCS (No.10)
Subject: LIMDIS: Scenesetter for PM-Meloni

JCS , JCS , Rich, JC ,

As promised, I attach a scenesetter from me for the PM-Meloni meeting on Sunday.
Please can we keep this to a limited distribution given the sensitivity – although please could you pass a copy to Michael Ellam.

Please let me know if you need anything else.

Ed

108 - 28-02-2025 - Emails between Peter Mandelson and Barbara Woodward (former Permanent Representative of the UK to the UN)

From: Barbara Woodward Personal
Sent: Fri 28/02/2025 12:24:58 PM (UTC)
To: Peter Mandelson Personal
Subject: Re: Well done

Peter- my turn to congratulate you and the Embassy. From where I sat, it looked like an exceptional diplomatic triumph. Thank you from all of us!

With best wishes,

Barbara

Barbara Woodward | Ambassador and Permanent Representative | UK Mission to the United Nations | 1 Dag Hammarskjold Plaza | [885 2nd Avenue](#) | [New York 10017](#)

CoS: JCS

PA: JCS

Private Office: Personal

From: Barbara Woodward *
Sent: Wednesday, February 26, 2025 8:29:27 AM
To: Peter Mandelson
Subject: Re: Well done
Peter- thank you. A great message to start yesterday. The team was delighted to have it.

Good luck with your visitors this week and many thanks to
Third Party : I'd be delighted!

With best wishes,

Barbara

Barbara Woodward | Ambassador and Permanent Representative | UK Mission to the United Nations | 1 Dag Hammarskjold Plaza | [885 2nd Avenue](#) | [New York 10017](#)

CoS: JCS

PA: JCS

Private Office: Personal

From: Peter Mandelson
Sent: Tuesday, February 25, 2025 8:40:00 AM
To: Barbara Woodward *
Subject: Well done
Magnificent performance by your team in NY. ***
And ^{Third Party} keeps telling me you come across wonderfully on TV ! He hopes you will come and visit us.
Very best
Peter

109 - 28-02-25 - Email to Peter Mandelson from Karen Pierce (former HM Ambassador to the United States, FCDO)

From: Karen Pierce Personal Personal
Sent: Fri 28/02/2025 2:25:07 PM (UTC)
To: Peter Mandelson Personal ; JCS
Subject: PM Visit

OFFICIAL

Dear Peter

Just a short note to say Congratulations on the PM's visit!

It looks to have been truly excellent with President Trump going out of his way to be warm And to have had real world results

Start as you mean to go on!

Hope everything going really well

All best

Karen

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OFFICIAL

110 - 04-03-2025 - Emails between Peter Mandelson, Jonathan Black (former Deputy National Security Adviser, CO) and Mungo Woodfield (Minister Counsellor for Trade and Global Issues, FCDO)

From: Peter Mandelson Personal
Sent: Tue 04/03/2025 1:31:39 PM (UTC)
To: Mungo Woodfield Personal
Office) (External)" Personal . "Jonathan Black (Cabinet
Cc: Michael Ellam Personal
Subject: Re: US/Econ & Tech governance

OFFICIAL-SENSITIVE

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From: Mungo Woodfield Personal >
Sent: Tuesday, March 4, 2025 8:23:35 AM
To: Jonathan Black (Cabinet Office) (External) Personal >
Cc: Michael Ellam Personal
Peter Mandelson
Subject: Re: US/Econ & Tech governance

OFFICIAL-SENSITIVE

Jonathan

I totally agree.

Mungo

Mungo Woodfield
Minister Counsellor, Trade and Global Issues
British Embassy Washington
Personal

OFFICIAL-SENSITIVE

From: Jonathan Black Personal
Sent: Tuesday, March 4, 2025 2:36 AM

Mungo

Mungo Woodifield
Minister Counsellor, Trade & Global Issues
British Embassy Washington

Personal

OFFICIAL-SENSITIVE

From: JCS Personal
Sent: Monday, March 3, 2025 7:53 PM
To: Mungo Woodifield Personal ; JCS (T & A Director)
Personal Shafi, Imran (DSIT) Personal Ilott, Oliver
(DSIT) Personal ; Rachel Kempzell (Cabinet Office) (Sensitive)
< emran mian > Personal ; JCS (Cabinet Office)
Personal
Cc: JCS Personal ; JCS
Personal JCS Lucy Ferguson
Personal ; Nicholas Alton Personal ; JCS

JCS JCS JCS >;
JCS JCS JCS
Personal Personal
[george.margereson](#) Personal Personal
JCS Personal Personal ; JCS
Personal ; JCS (DSIT) Personal ;
JCS Personal Personal JCS
Personal Personal
JCS (External) ; [sam.cannicott](#) Personal Personal
Personal Personal
JCS >;
JCS ;
JCS JCS
Personal Personal JCS (DSIT)
JCS ; JCS (DSIT) Personal ;
JCS JCS
DL International Tech Department
Personal ; AI Personal ;
Tech Policy Lead (Cabinet Office) Personal JCS
JCS Personal Personal ;
McGregor^P, Daisy (DSIT) Personal JCS
JCS ; JCS
; Tammy Sandhu Personal ; James
Roscoe Personal JCS
JCS JCS
JCS >; JCS
; JCS ; JCS
; JCS
; JCS
; Mungo Woodfield
Personal Personal
Personal ; JCS Personal Personal
; JCS Personal
Personal Personal
Personal Personal ; Jonathan Sinclair
Personal Personal ; JCS (Home Office) (Sensitive)
Personal Personal
; JCS
JCS Personal ;
JCS (DSIT) Personal ; Okubo, Daniel (DSIT)
Personal ; JCS
Personal Personal ; JCS
Personal (DBT)

Subject: Readout:

OFFICIAL-SENSITIVE

Mungo,

All the best,

JCS | 2 Sec Tech Policy | British Embassy Washington | 3100 Massachusetts Ave NW |
Washington DC 20008 | Personal | Personal | Personal

OFFICIAL-SENSITIVE

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111 - 03-05-2025 - Emails between Peter Mandelson and Jonathan Black (former Deputy National Security Adviser, CO)

From: □ PS Jonathan Black Mailbox
Personal
To: □ Peter Mandelson Personal
Subject: □ Re: US Trade

Sorry, limited distribution - basically the named group, hope that makes sense!

On Sat, 3 May 2025 at 09:07, Peter Mandelson
Personal

wrote:

> > OFFICIAL-SENSITIVE
> >
> > What is LIMDIS ?!
> >
> > Get Outlook for iOS <<https://aka.ms/o0ukef>>
> >
> > OFFICIAL-SENSITIVE
> > -----
> > *From:* PS Jonathan Black Mailbox
Personal
> > *Sent:* Saturday, May 3, 2025 4:04:55 AM
> > *To:* Michael Ellam Personal ; Varun
Chandra <
> > Personal ; JPowell Personal
Personal ; Ailsa
> > Terry (No.10) Personal ; JCS
> > ;
> > Peter Mandelson Personal ; Cabinet
Secretary (CAB)
> > (External) Personal
> > *Cc:* Jonathan Black (Cabinet Office) (External) <
> > Personal ; Mungo Woodifield <
> > Personal ; Huw Leslie (No 10) (Sensitive) <
> > Personal ; JCS ;
Ninjeri
> > Pandit Personal ; Morgan McSweeney
Personal ;
> > Kunal Patel Personal ; JCS
> > ;
> > Henna Shah Personal ; JCS

> > *Subject:* Re: US Trade
> >
> > You don't often get email from Personal
Learn
> > why this is important <<https://aka.ms/LearnAboutSenderIdentification>>
> > Good morning,
> >

> > Please note not to forward beyond this list - it is LIMDIS individuals
> > only please.
> >
> > Thank you,
> >
> >
> > On Fri, 2 May 2025 at 22:44, PS Jonathan Black Mailbox <
> > Personal wrote:
> >
> > All,
> >
> > Please find attached US trade deal update and DBT's advice on US EDP.
> >
> >
> >
> > *Private Office of the Deputy National Security Adviser *
> >
> > *and DG European & Global Issues Secretariat (EGIS)*
> >
> > 70 Whitehall, London, SW1 2AS
> >
> >
> > Personal

> >
> > *PS*: JCS M: Personal
> >
> > *APS*: JCS T: Personal
> >
> > *Diary/APS Economic Security: * JCS T: Personal M: Personal
> >
> >
> >
> >
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> >

From: Peter Mandelson < Personal >
Sent: Wed 05/03/2025 12:29:16 PM (UTC)
To: "Kalada BRUCE-JAJA2 (DBT)" < Personal >, Michael Ellam < Personal >, "Ailsa Terry (No.10)" < Personal >
Cc: Morgan McSweeney < Personal >, Ninjeri Pandit < Personal >, JCS < Personal >, James Roscoe < Personal >, "Katy Budge / (Cabinet Office)" < Personal >, Varun Chandra < Personal >, "Jonathan Black (Cabinet Office) (External)" < Personal >, "kate.joseph" < Personal >, JCS < Personal >, JCS < Personal >, DNSA NC < Personal >, "Matthew Collins (Cabinet Office)" < Personal >, "Huw Leslie (No 10) (Sensitive)" < Personal >, Olaf Henricson-Bell < Personal >, JCS < Personal >, (External)" < Personal >, Stuart Ingham < Personal >, Matthew Doyle < Personal >, JCS < Personal >, " JCS < Personal >
" < Personal >

Subject: Re: UK-US trade talks - next steps

UK OFFICIAL

Thank you. Could I stress the importance of directly and intensively involving BEW in this ? Without this being completely joined up we are unlikely to get to where we want to be.

Very best

Peter

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UK OFFICIAL

From: Ailsa Terry < Personal >
Sent: Wednesday, March 5, 2025 7:23:10 AM
To: Kalada BRUCE-JAJA2 (DBT) < Personal >, Michael Ellam < Personal >
Cc: Morgan McSweeney < Personal >, Ninjeri Pandit < Personal >, JCS < Personal >, Peter Mandelson < Personal >, James Roscoe < Personal >, JCS < Personal >, "Katy Budge / (Cabinet Office)" < Personal >, Varun Chandra < Personal >, Jonathan Black < Personal >, "Jonathan Black (Cabinet Office) (External)" < Personal >, kate.joseph < Personal >, JCS < Personal >

< JCS < Personal >; JCS
 < Personal >; DNSA NC < Personal >;
 Matthew Collins (Cabinet Office) < Personal >; James Roscoe
 < Personal >; Huw Leslie (No 10) (Sensitive) < Personal >;
 JCS
 < Personal >; Olaf Henricson-Bell < Personal >; JC
 S
 JCS (External) < Personal >; Stuart Ingham
 < Personal >; Matthew Doyle < Personal >; JCS
 < Personal >; JCS
 < Personal >; JCS < Personal >
Subject: UK-US trade talks - next steps

OFFICIAL-SENSITIVE

Dear Kal, Michael

As per our discussion,

We are holding a

your teams for their input so far which is much appreciated.

Thank you to

I would like some rapid advice either as part of this paper, or separately,

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister's Office | 10
Downing Street, London, SW1A 2AA | T: Personal

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From: Third Party
Sent: Wed 05/03/2025 6:58:23 PM (UTC)
To: Peter Mandelson Personal Third Party ; Louis Mosley Third Party ;
Third Party
Subject: The Hill & Valley Forum 2025

You don't often get email from Third Party [Learn why this is important](#)

Hey Third Party

Can we invite Ambasaador Mandelson to the daytime forum and dinner? He is coming with Louis and we are very lucky he is.

Thanks!

Ambassador - if time permits maybe we grab coffee or tea sometime in DC. I am sure things are quite hectic but I'm happy to come meet you wherever. Would love to see how to be helpful in any way.

Third Party

Partner | 137 Ventures

Third Party

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114 - 06-03-2025 - Meeting between Peter Mandelson and Steve Reed (former Secretary of State for Environment, Food and Rural Affairs)

From: JCS
Sent: 06 March 2025 09:56
To: Morgan, Ceri; Deborah Morrison; PS Angela Eagle; PS.Mary.Creagh (Defra); Permanent Secretary; JCS ; SM-Defra-Spads.Office (Defra)
Cc: Secretary.State (DEFRA); JCS ; JCS
Subject: OFFSEN : ***

Good morning,

Best,
JCS



JCS
Private Secretary to Minister Zeichner
**Department for Environment Food and
Rural Affairs** Personal

From: Ailsa Terry[Personal]
Sent: Thur 06/03/2025 2:05:21 PM (UTC)
To: James Roscoe[Personal]; Peter Mandelson[Personal]
Subject: FW: Urgent: Advice for DssE visit to NYC

OFFICIAL-SENSITIVE - HMG ONLY

OFFICIAL-SENSITIVE

Hi
Not for forwarding.
Can I have your views on this? Our sense is that the advice below is sensible ***

Ailsa

OFFICIAL-SENSITIVE

From: Eleanor Mackewn
Sent: 06 March 2025 11:20
To: Ninjeri Pandit ; Ailsa Terry ; PUS Action ; JCS ; Victoria Busby ; JCS
(Protocol)
Subject: Urgent: Advice for DssE visit to NYC

OFFICIAL-SENSITIVE - HMG ONLY

All,

The Duchess of Edinburgh will be New York next week to coincide with the 69th Session of the UN Commission on the Status of Women (CSW). Her role as patron for the NGO PATH provided the original hook for the visit. It was agreed with Buckingham Palace in late January that HRH was permitted to add additional serials to her programme to support HMG objectives. These additional programme elements are all closely aligned to the Duchess' long-standing advocacy for work preventing Conflict Related Sexual Violence, and women's rights more broadly (including in other geographies, such as Afghanistan). **The King's Principal Private Secretary has asked Royal Unit to provide the PUS, PPS/PM and PS/PM advice on the programme, seeking an urgent steer on whether the FCDO and Number 10 believe the visit should proceed (or be amended).**

The Ukrainian programme components are *** :

- The first is HRH speak at a meeting of the **International Alliance on PSVI**. The UK created the alliance in 2023, but Ukraine is the Chair in 2025. The DPM of Ukraine will host the meeting next week, though the Duchess' intervention is planned to focus on her visit to Chad, not Ukraine. FCDO officials believe this event is not contentious and hope the Duchess is permitted to attend and speak about Chad.

Does the PUS and PPS/PM and PS/PM agree?

Kind regards,
Eleanor

Eleanor Mackewn OBE

Deputy Director (Policy)/Assistant Marshal of the Diplomatic Corps
Protocol Directorate

M: Personal

E: Personal

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116 - 07-03-2025 - Emails between Peter Mandelson, Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO) and others

OFFICIAL-SENSITIVE

From: Michael Ellam

Personal

Sent:

Friday, March 7, 2025 3:24 AM

To: Peter Mandelson

Personal

Cc: Mungo Woodifield

Personal

Jonathan Black

(Cabinet Office) (External)

Personal

; Varun

Chandra

Personal

Subject: Re: USTR/Commerce dynamic

Indeed.

Mungo - did USTR share any view on

On Fri, 7 Mar 2025 at 04:21, Peter Mandelson

Personal

wrote:

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OFFICIAL-SENSITIVE - HMG ONLY

From: Mungo Woodifield

Personal

Sent: Thursday, March 6, 2025 7:24:33 PM

To: Michael Ellam

Personal

Jonathan

Black (Cabinet Office) (External)

Personal

; Varun

Chandra

Personal

Cc: Peter Mandelson

Personal

Subject: USTR/Commerce dynamic

OFFICIAL-SENSITIVE - HMG ONLY

Mike, all

Mungo

Mungo Woodfield

Minister Counsellor, Trade & Global Issues

British Embassy Washington

+ Personal

OFFICIAL-SENSITIVE - HMG ONLY

From: JCS

Personal

Sent: 06 March 2025 18:03

To:
Stewart (HMT)

Personal

Catherine

Catherine Stewart (HMT)

Personal

JCS

Personal

(HM Treasury) Personal
 Ian Ginsberg (HMT) (Sensitive) Personal
 JCS Personal
 (Sensitive) Personal
 Iain Griffiths Personal
 JCS Personal
 CONNOLLY (DBT) Personal
 Werner (Sensitive) Personal
 US Team (Sensitive) Personal
 DL Washi SLT and Deputies Personal
 SLT Personal
 US Network CGs and DCGs Personal
 (Sensitive) Personal
 Budge / (Cabinet Office) Personal
 Amanda BROOKS (DBT) Personal
 Kate JOSEPH (DBT) Personal
 JCS Personal
 JCS Personal
 Jobshare, Willis-Law Personal
 JCS Personal
 Claire VINCE (DBT) Personal
 Timothy Power ;
 Alex Walsh ;
 ; JCS
 ; JCS
 ; JCS
 ; Jack
 Malte
 Cabinet Office
 DBT NA OLT
 DBT NA ; DL
 JCS
 JCS
 Gareth Roberts
 ; JCS
 ; JCS
 ; JCS
 Katy
 ; JCS
 ; JCS
 ; JCS
 ; JCS
 ; JCS
 John O'Regan
 Susannah Goshko
 ; JCS
 ; JCS
 ;

Best wishes,

JCS

JCS | Senior Trade Policy Advisor | British Embassy, 3100 Massachusetts Avenue NW,
Washington DC 20008 | Email Personal Personal |
Person Personal

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117 - 07-03-2025 - Email from Mungo Woodfield (Minister Counsellor for Trade and Global Issues, FCDO) to Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO) and others

Subject: US/ trade

From: Mungo Woodfield Personal

Date: 07/03/2025, 22:04

To: Michael Ellam Personal , Varun Chandra
Personal

CC: Morgan McSweeney Personal "Ailsa Terry (No.10)"
Personal Peter Mandelson Personal , James

Roscoe Personal , "Jonathan Black (Cabinet Office) (External)"
Personal

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SENT ON BEHALF OF HMA

Mike, Varun

Peter

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118 - 07-03-2025 - Email to Peter Mandelson from Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO) and others

From: Michael Ellam Personal
Sent: Fri 07/03/2025 9:50:22 PM (UTC)
To: Jonathan Black Personal, Varun Chandra
Personal, Katy Budge1
Personal, Malte Werner
Personal, JCS
Personal, Peter Mandelson
Personal, Mungo Woodfield
Cc: PSMichaelEllam Mailbox Personal
Subject: Draft email to No10

All,

Apologies for the Friday night email, but we have been asked by No10 for some urgent advice tonight on what our options are over the weekend ***
Comments asap please.

Michael
Context

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INFORMATION

US Economic Deal

Date: 07-03-2025

To: Prime Minister

From: Michael Ellam, Second Permanent Secretary
Cabinet Office;
Varun Chandra, Special Adviser on
Business; Jonathan Black, DNSA Economics

Deadline: 11-03-2025

1. The attached draft paper for the SSG sets out the core choices for an economic proposition to the US off the back of your meeting with the President *******

120 - 07-03-2025 - Email from Peter Mandelson to Peter Kyle (former Secretary of State for Science, Innovation and Technology)

From: Peter Mandelson Personal
Sent: Fri 07/03/2025 4:16:02 AM (UTC)
To: Peter Kyle Personal
Subject: Fw: Readout: DNSA Tech Partnership Meetings *** (6 March)

bcc. We are making progress.

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From: Peter Mandelson
Sent: Thursday, March 6, 2025 11:15:05 PM
To: JCS
Subject: Re: Readout: DNSA Tech Partnership Meetings *** (6 March)
Excellent very encouraging

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From: JCS
Sent: Thursday, March 6, 2025 8:30:33 PM
To: Matthew Collins (Cabinet Office)
Cc: Ailsa Terry (No.10); JCS; JCS; JCS; JCS; Nicholas Alton;
JCS; JCS; JCS; JCS (Cabinet Office) (Sensitive);
george.margereson Personal; JCS; JCS (DSIT);
JCS; JCS; JCS; Mungo Woodifield; JCS
; Shafi, Imran (DSIT); Ilott, Oliver (DSIT); Rachel Kempson (Cabinet Office) (Sensitive);
emran.mian Personal; JCS (Cabinet Office); sam.cannicott Personal; JCS
(External); JCS; JCS; JCS; JCS;
JCS (DSIT); JCS (DSIT); JCS; JCS (DSIT); DL
International Tech Department; AI; Tech Policy Lead (Cabinet Office); JCS; JCS;
JCS (DSIT); JCS; JCS; JCS; Tammy Sandhu; James Roscoe;
JCS; JCS; JCS; JCS; JCS; JCS; JC
; JCS (DSIT); JCS; JCS; Mungo Woodifield; JCS S
; JCS; JCS; JCS;
(Home Office) (Sensitive); Nanyamka Brown (external); JCS; JCS
(DSIT); Okubo, Daniel (DSIT); JCS (DSIT); JCS; JCS (DBT); Varun
Chandra; JCS; Peter Mandelson; JCS; Tom Webb; Jonathan Powell;
Hannah.boardman Personal; JCS (Cabinet Office) (External); JCS;
JCS (DSIT) (Sensitive); Secretary Of State (Michelle Donelan); JCS; JCS
; JCS; Ilott, Oliver (DSIT); JCS (DSIT); JCS (DSIT); Lyle,
Thomas (DSIT); JCS; JCS (Cabinet Office) (Sensitive); JCS (Cabinet
Office) (Sensitive); JCS (DSIT); Benedetta Lacey (DSIT) (Sensitive); JCS (DSIT);
JCS (DSIT); JCS (DSIT)

Subject: Readout: DNSA Tech Partnership Meetings *** (6 March)

Matt,
On 6 March you met

Best,
JCS

| First Secretary Technology Policy, British Embassy Washington | Personal
Personal

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From: JCS

Sent: 03 March 2025 19:54

To: Mungo Woodifield ; JCS ; Shafi, Imran (DSIT) ; Ilott, Oliver (DSIT) ; Rachel Kempself (Cabinet Office) (Sensitive) ; emran.mian Personal ; JCS (Cabinet Office)
Cc: JCS ; JCS ; JCS ; Lucy Ferguson ; Nicholas Alton ; JCS ; JCS ; JCS (Cabinet Office) (Sensitive) ; george.margereson Personal ; JCS ; JCS ; JCS (DSIT) ; JCS ; JCS ; sam.cannicott Personal ; JCS (External) ; JCS ; JCS ; JCS (DSIT) ; JCS (DSIT) ; JCS ; JCS (DSIT) ; DL International Tech Department ; AI ; Tech Policy Lead (Cabinet Office) ; JCS ; JCS ; JCS (DSIT) ; JCS ; JCS ; JCS ; Tammy Sandhu ; James Roscoe ; JCS ; JCS ; JCS ; JCS ; JCS ; JCS ; JCS ; JCS ; JCS ; JCS ; JCS (DSIT) ; JCS ; JCS ; Mungo Woodifield ; JCS ; JCS ; JCS ; JCS ; JCS ; JCS (Home Office) (Sensitive) ; Nanyamka Brown (external) ; JCS ; JCS (DSIT) ; Okubo, Daniel (DSIT) ; JCS (DSIT) ; JCS ; JCS (DBT)

Subject: Readout:

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Mungo.

All the best.

JCS | **2 Sec Tech Policy | British Embassy Washington** | 3100 Massachusetts Ave
NW | Washington DC 20008 | Personal | Personal

OFFICIAL-SENSITIVE

121 - 08-03-2025 - Email to Peter Mandelson from Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO)

Subject: Re: US Steel Tariffs
From: Michael Ellam Personal
Date: 08/03/2025, 08:20
To: Peter Mandelson Personal

I'm not aware of the detail but understand it's a ***

On Sat, 8 Mar 2025 at 08:12, Peter Mandelson Personal
wrote:

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What is *** ?

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From: Michael Ellam Personal
Sent: Friday, March 7, 2025 6:50:24 PM
To: Ailsa Terry (No.10) Personal
Cc: JCS ; Ninjeri Pandit Personal ; Morgan
McSweeney Personal ; Liz Lloyd Personal ; Olaf Henricson-
Bell Personal ; Matthew Doyle Personal ; Jonathan
Powell Personal ; DNSA NC Personal ; Sophie
Hague Personal ; Jonathan Black (Cabinet Office) (External)
Personal ; Katy Budge / (Cabinet Office)
Personal ; Peter Mandelson Personal ;
Mungo Woodifield Personal ; JCS
Personal ; Vidhya Alakeson Personal ; JCS
Personal ; Huw Leslie (No 10) (Sensitive) Personal ; Stuart
Ingham Personal ; JCS Stephanie Driver
Personal

Subject: Re: US Steel Tariffs

Thanks. On your three questions:

- DBT SoS is currently on a plane. He is due to land at midday. We will speak to DBT first thing tomorrow to flag and get their assessment of his view.

- ***

- ***

On Fri, 7 Mar 2025 at 23:42, Ailsa Terry Personal wrote:

OFFICIAL-SENSITIVE

Dear Michael

Many thanks indeed for this clear and rapid advice. Much appreciated. I think it looks spot on.

JCS is duty PS this weekend and will put this to the PM tomorrow morning for any steers. It would be helpful to know before we do:

where DBT SoS is on these questions

Ailsa

OFFICIAL-SENSITIVE

From: Michael Ellam Personal

Sent: Friday, March 7, 2025 11:07 pm

To: Ailsa Terry Personal ; JCS Ninjeri

Pandit Personal ; Morgan McSweeney Personal ; Liz

Lloyd Personal ; Olaf Henricson-Bell Personal ; Matthew

Doyle Personal

Cc: Jonathan Powell Personal ; Nick Catsaras Personal ;

Black, Jonathan - CO (OFF-SEN) Personal ; Sophie Hague Personal ; Katy Budge1

Personal ; Peter Mandelson Personal ;

Mungo Woodfield Personal ; JCS

Subject: US Steel Tariffs

Please see some advice below in response to the feedback from the Department of Commerce earlier today on steel tariffs. This reflects input from HMA Washington and Varun.

Context

British Embassy Washington have been informed today ***

Options

Annex: ***

**

*

122 - 10-03-2025 - Emails between Peter Mandelson, Ailsa Terry (Private Secretary for Foreign Affairs, No.10) and others

From: Peter Mandelson Personal

Sent: Mon 10/03/2025 12:09:19 PM (UTC)

To: Foreign Affairs PO team (No10) (Sensitive) Personal ; Foreign PressTeam (No10) (External) Personal ; JCS ; Varun Chandra Personal ; Jonathan Personal ; Olaf Henricson-Bell (No. Personal ; Stuart Ingham Personal ; Matthew Doyle Personal ; Rich Morris (No.10) Personal ; Ailsa Terry (No. Personal

Cc: Huw Leslie (No 10) (Sensitive) Personal ; JCS Personal

Subject: Re: Call brief for POTUS

From our point of view the more

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From: Ailsa Terry
Sent: Monday, March 10, 2025 8:02:10 AM
To: Foreign Affairs PO team (No10) (Sensitive) ; Foreign PressTeam (No10) (External) ; JCS (No10) (External) ; Varun Chandra ; Peter Mandelson ; Jonathan Powell ; JCS ; Olaf Henricson-Bell ; Stuart Ingham ; Matthew Doyle ; Rich Morris (No.10)
Cc: Huw Leslie (No 10) (Sensitive) ; JCS
Subject: Call brief for POTUS

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Hi all

I have updated the brief slightly for the PM -Trump call which should happen shortly.

[@Jonathan Powell](#) [@Richard Morris](#) JCS can you look at the Ukraine lines asap?

JCS

[@Olaf Henricson-Bell](#) [@Varun Chandra](#)

Can I have thoughts by **1230 latest** please.

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister's Office |
10 Downing Street, London, SW1A 2AA | Personal

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123 - 10-03-2025 - Emails between Peter Mandelson and Ailsa Terry (Private Secretary for Foreign Affairs, No.10)

From: Ailsa Terry Personal
Sent: Mon 10/03/2025 8:51:18 PM (UTC)
To: Peter Mandelson Personal
Subject: RE: ***

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OFFICIAL

OFFICIAL

From: Peter Mandelson
Sent: 10 March 2025 11:12
To: Ailsa Terry
Subject: [REDACTED] ***

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Hi Ailsa,

Very best
Peter
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From: Ailsa Terry Personal
Sent: Monday, March 10, 2025 5:31:52 AM
To: Robert Tinline Personal ; Caroline Hurndall Personal ; JCS
Cc: NSA (Cabinet Office) Personal ; michael Personal ; Sophie Hague Personal ; Katy Budge / (Cabinet Office) Personal ; Morgan McSweeney Personal ; Ninjeri Pandit Personal ; Oliver Robbins Personal ; Harriet Mathews Personal ; Christian Turner Personal ; Scott Fursstedonn-Wood Personal ; JCS ; Iain Griffiths Personal ;

JCS ; Peter Mandelson
Personal ; Dave Prodder Personal ; Foreign
Affairs PO team (No10) (Sensitive) Personal ; Foreign
PressTeam (No10) (External) Personal ; JCS

Subject: Re: ***

OFFICIAL-SENSITIVE

JCS ***

Ailsa

OFFICIAL-SENSITIVE

From: Robert Tinline Personal
Sent: Sunday, March 9, 2025 11:56 pm
To: Ailsa Terry Personal ; Caroline Hurndall
Personal
Cc: NSA Personal ; [michael ellam](#) Personal
Personal ; Sophie Hague
Personal ; Katy Budge / (Cabinet Office)
Personal ; Morgan McSweeney
Personal ; Ninjeri Pandit Personal ; Oliver
Robbins Personal ; Harriet Mathews
Personal ; Christian Turner Personal ;
Scott Fursstedonn-Wood Personal ; JCS ; Iain Griffiths ; Peter
Mandelson Personal ; Dave Prodder ;
Subject: ***
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Rob
Rob Tinline
British High Commissioner to Canada
Personal | Personal

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124 - 11-03-2025 - Emails between Ailsa Terry (Private Secretary for Foreign Affairs, No.10), Varun Chandra (Prime Minister's Special Adviser on Business and Investment, No.10) and others

From: Varun Chandra[Personal]
Sent: Tue 11/03/2025 9:29:37 PM (UTC)
To: Ailsa Terry (No.10)[Personal]; Katy Budge / (Cabinet Office) Personal]; JCS Personal ; Michael
Cc: Ellam[Personal
Jason Keen[Personal]; Olaf Henricson-Bell (No.10)[Personal
JCS [Personal]; JCS
JCS](Personal); JCS
[Personal]; No10
MediaSpads[Personal]; Economy
Comms Personal]; Huw Leslie (No 10)
JCS Personal ; JCS [Personal Stuart
Ingham Personal ; JCS Personal]; JCS
JCS[Personal]; JCS Personal ; Ninjeri
Pandit[Personal BusinessTeam Personal
JCS Personal]; Tom Wells[Personal ;
Foreign PressTeam (No10) (External) Personal];
Foreign Affairs PO team (No10)
(Sensitive)[Personal]; Comms
SLT[Personal RI Personal]; Calum
Masters[Personal]; JCS [Personal]; JCS
JCS [Personal]; Union Comms Personal ;
Jonathan Black (Cabinet Office)
(External) Personal]; Peter
Mandelson[Personal]; Jonathan
Powell[Personal ; Malte Werner
(Sensitive)[Personal
Subject: Re: Steel/tariffs comms handling
OFFICIAL-SENSITIVE

No additional comments from me Ailsa, thank you. Varun

Varun Chandra | Prime Minister's Special Adviser on Business and Investment
10 Downing Street, London SW1A 2AA | Personal

OFFICIAL-SENSITIVE

From: Ailsa Terry
Sent: Tuesday, March 11, 2025 9:20:43 PM
To: Katy Budge^{Perf}; JCS; Michael Ellam; Varun Chandra
Cc: Jason Keen; Olaf Henricson-Bell; JCS; JCS; JCS; No10
MediaSpads; Economy Comms; Huw Leslie; JCS; Stuart Ingham; JCS; JCS
JCS; JCS; Ninjeri Pandit; BusinessTeam; JCS; Tom Wells; Foreign Press Team;
Foreign Affairs PO Team; Comms SLT; RI; Calum Masters; JCS; JCS; Union
Comms; Black, Jonathan - CO (OFF-SEN); Peter Mandelson; Jonathan Powell; Malte Werner
Subject: RE: Steel/tariffs comms handling

OFFICIAL-SENSITIVE

JCS

We discussed – I have changed below to ensure it matches the core four points the PM wanted to make at PMQs in order to sound as active and confident as possible. Welcome views and amends to make the language more user friendly, but hopefully the substance makes sense. [@Michael Ellam](#) [@Varun Chandra](#) shout if anything goes further than you would be comfortable with on the talks.

DBT SoS statement – to be issued from Wednesday 12th March, 4am GMT

Business and Trade Secretary Jonathan Reynolds said:

“It's disappointing the US has today imposed global tariffs on steel and aluminium.

“We are taking a pragmatic approach and a trade war is in nobody's interests

We are focused on rapidly negotiating a wider economic agreement with the US to eliminate additional tariffs and benefit UK business and our economy. Meanwhile we remain resolute in our support for UK industry. This Government is working with affected companies today, and I back industry's application to the Trade Remedies Authority to investigate what further steps might be necessary to protect UK producers.

I will continue to engage closely and pragmatically with the US to press the case for UK business interests. We will keep all options on the table, and won't hesitate to respond in the national interest.

ENDS

Are you going to retaliate?

The tariffs on steel and aluminium proposed by the Trump Administration are global, not targeted at the UK.

We are looking at all options, but we won't be imposing tariffs immediately.

Let's be clear. Industry doesn't want to see a trade war where both sides keep escalating the situation. Standing up for industry means finding a solution.

Our approach to the US is pragmatic and we continue to have productive discussions on tariffs and other issues.

We have raised this with the US at various levels to make the case for UK companies to be exempt from US global tariffs and will continue to do so through our productive conversations.

You aren't retaliating now but *why* aren't you retaliating now? Other countries are.

- We are taking a pragmatic approach in seeking a wider economic deal. A trade war is in nobody's interests.

- We will keep all options on the table, but our focus is securing a deal that will benefit industry and the British people.

Isn't this a pretty weak response?

- I wouldn't accept that – **this is a cool-headed and pragmatic response.**
- **We rule nothing out** and we will always act in the best interests of the British people and economy.
- **But a knee-jerk response today won't help us achieve a long-term economic deal with the US tomorrow, and that is our focus.**

Why no exemption? PM failed at diplomacy?

We have raised this with the US at various levels to make the case for UK companies to be exempt from US global tariffs.

The Prime Minister has raised steel and aluminium tariffs with President Trump - in a call on Monday and when he was at the White House in February. The Business and Trade Secretary has also raised this with his counterpart Secretary Lutnick.

Our focus is on reaching a wider economic deal will benefit the industry and the British people.

Doesn't say much for PM's relationship with POTUS if they spoke and Trump ignored him?

- **It is because of the Prime Minister's successful visit to the White House that UK and US officials are in talks about a future economic deal that will benefit businesses on both sides of the Atlantic.**
- **These wider global tariffs have come into effect while we are in the middle of those negotiations.**
- **We remain focused on that future trading partnership. We already have a fair and balanced trade relationship and are the largest single investors in one another's economies, so there is plenty we can build on.**

Is the industry also now going to be hit by tariffs from Trump?

The tariffs on steel, aluminium and derivatives being proposed by the Trump administration are global, not targeted at the UK.

We will continue to take a pragmatic approach and remain prepared to defend the UK's national interest where it is right to do so.

EU and Canada have announced retaliatory tariffs, weak PM?

I don't accept that. Our approach to the US has been pragmatic and we continue to have productive conversations with the US administration at all levels.

Our focus is a long-term wider economic deal which will see benefits for the industry

and hardworking British people.

How will these damage the steel industry?

We have been working closely with the steel and aluminium sectors over the last few weeks to understand what the expected impact of tariffs will be on industry and will continue to do so.

In 2023, the US accounted for 5% of UK steel exports and 6% of UK aluminium exports.

Whilst these aren't huge volumes, that does not mean we are not taking this extremely seriously and doing everything we can to try to avoid UK industry being hit.

What are you doing to protect the steel industry?

This government will simply not allow the end of steel making in the UK.

That's why we have committed up to £2.5 billion of investment to rebuild the UK steel industry and support communities now and for generations to come.

And next month, the final measure included in the British Industry Supercharger package comes into force, bringing energy costs for important UK industries – including steel – closer in line with other major economies around the world.

Once fully implemented, the total value of reduced electricity prices is expected to be between £320 million and £410 million this year, and over £5 billion over 10 years.

We also back the industry's application to the Trade Remedies Authority (TRA) investigate what further steps might be necessary to protect UK producers.

If needed:

Only 5% of UK steel exports and 6% of aluminium exports (by volume) go to the US (worth noting it's high value, so a higher % by value).

The current steel safeguard is critical to protect our industry against unfair trading practices and was recently extended to June 2026.

This was designed to protect from the inflow of steel diverted from the US Market when it was put in place in 2018. Through the steel strategy, we will ensure that there is a plan for our critical steel industry following the expiration of the Safeguard.

How are we managing the risks to businesses in Northern Ireland?

We will always act in the best interests of all UK businesses which of course includes those in Northern Ireland.

As I have said, whilst we are not considering imposing tariffs immediately, we absolutely reserve the right to do so if necessary.

As per the Windsor Framework, where goods do not subsequently enter the EU, the Duty Reimbursement Scheme enables traders to reclaim or remit EU applicable duties in full without any limit on total claims.

We will look closely at any retaliatory tariffs announced by the EU any impact these might have on businesses, but it is our understanding these will not come into effect immediately [guide 31 March if public].

Will you revive UK tariffs on US products including whiskey, jeans and motorbikes?

All options are on the table so it' s one option, but we won' t be imposing tariffs immediately.

We' re prioritising engagement with the US to stand up for industry and find a resolution. We will continue to take a cool-headed approach and reserve our right to retaliate, remaining prepared to defend the UK's national interest.

What engagement are you doing?

Industry Minister Sarah Jones met senior representatives from the steel and aluminium sectors yesterday and the Secretary of State speak to UK Steel today.

As you will have seen yesterday, the Trade and Economics policy manager at UK steel said that making the UK' s steel exempt from the tariffs is a “ key priority” and that DBT is “ all over it” .

Some steel companies have said you should make preparations to implement emergency tariffs should there be evidence of import surges in the coming months. Are you?

UK Steel has applied to the TRA for a functional review of the steel safeguard measure in light of the US tariffs, as well as broader challenges posed by global overcapacity in the steel market, and I [the Business and Trade Secretary] back that application.

Market reaction?

As you know we do not comment on markets.

How are we managing the risks to businesses in Northern Ireland?

We will always act in the best interests of all UK businesses which of course includes those in Northern Ireland.

As I have said, whilst we are not considering imposing tariffs immediately, we absolutely reserve the right to do so if necessary.

As per the Windsor Framework, where goods do not subsequently enter the EU, the Duty Reimbursement Scheme enables traders to reclaim or remit EU applicable duties

in full without any limit on total claims.

We will look closely at any retaliatory tariffs announced by the EU any impact these might have on businesses, but it is our understanding these will not come into effect immediately [guide 31 March if public].

What trade protections are in place for the steel and aluminium industries?

The UK currently applies 44 trade remedy measures in addition to the globally applied steel safeguard measure.

We currently apply a global safeguard measure on 14 separate steel product categories, 17 separate anti-dumping or anti-subsidy measures on certain steel imports, and 2 measures on certain aluminium imports.

The Trade Remedies Authority regularly discusses trade remedy measures with industry, and we encourage continued dialogue and any applications for new measures or the review of existing measures to ensure that UK businesses are protected from unfair foreign trade practices.

Next steps to securing a trade deal? Timelines?

Getting the right deal is the most important thing, but we are working at pace with the US to deliver this.

We are already having regular dialogue with each other.

Why are you waiting until Spring to publish the Steel Strategy when industry needs action now?

We have committed to publish Our Plan for Steel, on which we're currently consulting, in the Spring. It will look at long-term issues facing the sector such as high electricity costs, unfair trading practices and scrap metal recycling.

We want to move swiftly, but in a way which addresses the longstanding issues the sector has faced for years and in line with other key workstreams such as developing the Industrial Strategy and Trade Strategy.

This is not easy, but we are determined to succeed.

OFFICIAL

OFFICIAL-SENSITIVE

From: Ailsa Terry Personal
Sent: 11 March 2025 19:31
To: JCS Personal ; Jason Keen Personal ; Olaf Henricson-
Bell Personal ; JCS Personal ; JCS
JCS Personal ; JCS Personal ; No10
MediaSpads Personal ; Economy Comms

Personal ; Huw Leslie < Personal ; Rav Athwal
Personal ; Stuart Ingham Personal ; JCS
Personal ; JCS Personal >; JCS
< Personal >; Ninjeri Pandit < Personal >; BusinessTeam
Personal >; Nick Williams < Personal >; Tom Wells
Personal >; Foreign Press Team < Personal >; Foreign
Affairs PO Team < Personal ; Comms SLT < Personal ;
RI Personal ; Calum Masters Personal >; JCS
Personal >; JCS < Personal >; Union Comms
Personal
Cc: Katy Budge^{Per} Personal ; Black, Jonathan - CO (OFF-SEN)
Personal >; Michael Ellam < Personal
Peter Mandelson < Personal < >; Varun Chandra < Personal
Jonathan Powell < Personal >
Subject: Re: Steel/tariffs comms handling

OFFICIAL

Adding Jonathan.

OFFICIAL

From: Ailsa Terry Personal
Sent: Tuesday, March 11, 2025 7:29:45 PM
To: JCS Personal ; Jason Keen Personal >; Olaf
Henricson-Bell Personal ; JCS
Personal >; JCS < Personal >; JCS
Personal >; No10 MediaSpads < Personal ;
Economy Comms < Personal >; Huw Leslie Personal
Rav Athwal < Personal ; Stuart Ingham < Personal >; JCS
Personal ; JCS
Personal >; Ninjeri Pandit Personal >; BusinessTeam
Personal >; JCS Personal Tom Wells
< Personal >; Foreign Press Team < Personal >;
Foreign Affairs PO Team < Personal >; Comms SLT
Personal >; RI Personal >; Calum Masters
< Personal >; JCS Personal JCS
< Personal >; Union Comms < Personal
Cc: Katy Budge^{Per} < Personal Black, Jonathan - CO (OFF-SEN)
Personal ; Michael Ellam
Personal ; Peter Mandelson Personal
Varun Chandra Personal
Subject: RE: Steel/tariffs comms handling

OFFICIAL

Looping in Varun and Peter. I will put updates on here to save multiple chains.

We have heard via Varun that we will definitely have steel and aluminium tariffs applied tomorrow.

The PM wants to be clear we have done everything possible and that we are negotiating a better deal with the US, but all options remain on the table. I have drafted the lines below for

PMQs:

US

- ∇ **Tariffs:** Disappointing US has imposed global tariffs on steel and aluminium today.
- ∇ We are taking a pragmatic approach and a trade war is in nobody's interests. The UK-US trade relationship is worth \$400bn a year
- ∇ Building on this, we are in the middle of negotiations on an economic agreement to eliminate additional tariffs and benefit UK business and our economy
- ∇ But I will keep all options on the table, and won't hesitate to respond in the national interest if we need to

OFFICIAL

From: JCS Personal
Sent: 11 March 2025 19:02
To: Jason Keen Personal ; Ailsa Terry Personal >; Olaf Henricson-Bell < Personal JCS Personal >; JCS Personal >; JCS Personal >; No10 MediaSpads Personal >; Economy Comms Personal >; Rav Athwal Personal ; Stuart Ingham Personal >; JCS Personal ; JCS Personal >; BusinessTeam Personal ; Tom Wells < Personal ; Foreign Press Team Personal Foreign Affairs PO Team Personal RI Personal >; Calum Masters < Personal ; JCS Personal ; Union Comms Personal
Cc: Katy Budge^{Pers} Personal ; Black, Jonathan - CO (OFF-SEN) <j Personal Michael Ellam Personal
Subject: Re: Steel/tariffs comms handling
OFFICIAL

Thanks Jason, a few suggestions below, and I agree if we can make the point we have a potential future deal on the table as a PM success that would be great, and I think fine to say tariffs would be part of that hopefully, but also don't want to be a hostage to fortune and we generally do not talk about negotiations, but appreciate it's a tricky one to answer.

OFFICIAL

From: Jason Keen Personal
Sent: Tuesday, March 11, 2025 6:57 pm
To: Ailsa Terry Personal ; JCS Personal ; Olaf
Henricson-Bell Personal ; JCS ; JCS Personal
Personal ; JCS Personal
JCS Personal ; No10 MediaSpads Personal
Personal ; Economy Comms Personal
JCS Personal ; Huw Leslie Personal ; Rav Athwal
Personal ; Stuart Ingham < Personal ; JCS
Personal ; **JCS** Personal ; JCS
Personal ; Ninjeri Pandit Personal ; BusinessTeam
Personal ; Ninjeri Pandit Personal ; Nick Williams
Personal ; Tom Wells Personal ; Foreign Press Team
Personal ; Foreign Affairs PO Team
Personal ; Comms SLT Personal ; RI
Personal ; Calum Masters Personal ; JCS
Personal ; JCS < Personal ; Union Comms
Personal >
Cc: Katy Budge^{Per} Personal ; Black, Jonathan - CO (OFF-SEN)
Personal Michael Ellam
Personal

Subject: RE: Steel/tariffs comms handling

OFFICIAL

Thanks @JCS @Ailsa – there are three points where I would expect Ministers and the PM to be pushed beyond what we already have below:

- **You aren't retaliating now but why aren't you retaliating now? Other countries are.**

We are taking a pragmatic approach in seeking a wider economic deal. A trade war is in nobody's interests.

We will keep all options on the table, but our focus is securing a deal that will benefit industry and the British people.

- **Isn't this a pretty weak response?**

I wouldn't accept that. Other countries have also decided not to impose immediate retaliatory tariffs [WE THINK] and we want to focus on a long term economic deal.

We will always act in the best interests of the British people and economy.

- **We've heard a lot about PM's great relationship with POTUS – but they've spoken and Trump still ignored him. Not great is it?**

Can we make the argument that the PM succeeded in his White House visit in getting an economic deal on the table – which we hope to exempt steel/aluminium when it comes to pass – and these global tariffs have arrived as we work together towards that?

Would welcome wider thoughts.

JK

OFFICIAL

From: Ailsa Terry Personal
Sent: 11 March 2025 18:41
To: JCS Personal ; Jason Keen Personal Olaf Henricson-Bell Personal ; JCS Personal >; JCS Personal >; JCS Personal >; No10 MediaSpads Personal >; JCS Personal >; Economy Comms Personal ; Huw Leslie Personal ; Rav Athwal Personal ; Stuart Ingham Personal ; JCS Personal ; JCS Personal < Personal >; Ninjeri Pandit Personal ; BusinessTeam Personal ; Ninjeri Pandit Personal ; Nick Williams Personal >; Tom Wells Personal >; Foreign Press Team Personal ; Foreign Affairs PO Team Personal ; Comms SLT Personal RI Personal ; Calum Masters Personal ; JCS Personal ; Union Comms Personal ; Katy Budge^{Per} Personal ; Black, Jonathan - CO (OFF-SEN) Personal Michael Ellam Personal
Subject: RE: Steel/tariffs comms handling

OFFICIAL

Hi

Looks good JCS

Can we add something about the balanced UK-US trading relationship and each others biggest investment partners, and that this provides a basis for a forward looking economic partnership?

Ailsa

OFFICIAL

From: JCS
Sent: 11 March 2025 17:52

To: Jason Keen Personal ; Ailsa Terry Personal ; Olaf
Henricson-Bell Personal ; JCS
Personal ; JCS Personal
JCS Personal ; No10 MediaSpads Personal
Personal ; Economy Comms Personal >
JCS Personal ; Huw Leslie Personal ; Rav Athwal
Personal Stuart Ingham Personal JCS
Personal ; **JCS** Personal ; JCS
Personal ; Ninjeri Pandit Personal > BusinessTeam
Personal ; Ninjeri Pandit Personal ; Nick Williams
Personal ; Tom Wells Personal ; Foreign Press Team
Personal ; Foreign Affairs PO Team
Personal ; Comms SLT Personal > RI
Personal ; Calum Masters Personal JCS
Personal ; JCS Personal > Union Comms
Personal

Cc: Katy Budge^{Per} Personal ; Black, Jonathan - CO (OFF-SEN)
Personal ; Michael Ellam
Personal

Subject: RE: Steel/tariffs comms handling

OFFICIAL

Updated script with DBT additions and bringing my last email up with DBT statement – welcome views:

DBT SoS statement – to be issued from Wednesday 12th March, 4am GMT

Business and Trade Secretary Jonathan Reynolds said:

“It's disappointing the US has today imposed global tariffs on steel and aluminium.

"The UK will always be a champion of free and open trade which is essential in delivering our Plan for Change.

“We are resolute in our support for UK industry. This Government is working with affected companies today, and I back industry’s application to the Trade Remedies Authority to investigate what further steps might be necessary to protect UK producers.

“Standing up for industry means finding solutions to the global challenges we face, and I will continue to engage closely and pragmatically with the US to press the case for UK business interests.”

ENDS

Also, I have looked into the Northern Ireland angle of this, and it is my understanding that any EU retaliatory tariffs announced tomorrow won't come into effect until the end of March,

so we have a bit of time to work out a response. Essentially as it stands, NI businesses importing steel/aluminium from the US will have to take on the cost as per the Windsor Framework which sees the free movement of goods between NI and Ireland – do correct me if I am wrong here.

I think the below line works but let me know:

How are we managing the risks to businesses in Northern Ireland?

We will always act in the best interests of all UK businesses which of course includes those in Northern Ireland.

As I have said, whilst we are not considering imposing tariffs immediately, we absolutely reserve the right to do so if necessary.

As per the Windsor Framework, where goods do not subsequently enter the EU, the Duty Reimbursement Scheme enables traders to reclaim or remit EU applicable duties in full without any limit on total claims.

We will look closely at any retaliatory tariffs announced by the EU any impact these might have on businesses, but it is our understanding these will not come into effect immediately [guide 31 March if public].

US TARIFFS 20250312

ISSUE: The US global tariffs on steel and aluminium have come into effect.

RESPONSE:

It is disappointing to see the US has imposed global tariffs on steel and aluminium.

We absolutely reserve the right to impose retaliatory tariffs, and we will continue to have productive conversations with the US administration at all levels on this issue.

But our focus is on reaching a wider economic deal will benefit the industry and the British people.

Any action we take will be in the interest of UK businesses, consumers and the economy.

Response to tariffs?

The tariffs on steel and aluminium proposed by the Trump Administration are global, not targeted at the UK.

We are looking at all options, but we won't be imposing tariffs immediately.

Let's be clear. Industry doesn't want to see a trade war where both sides keep escalating the situation. Standing up for industry means finding a solution.

Our approach to the US is pragmatic and we continue to have productive discussions

on tariffs and other issues.

We have raised this with the US at various levels to make the case for UK companies to be exempt from US global tariffs and will continue to do so through our productive conversations.

Why no exemption? PM failed at diplomacy?

We have raised this with the US at various levels to make the case for UK companies to be exempt from US global tariffs.

The Prime Minister has raised steel and aluminium tariffs with President Trump - in a call on Monday and when he was at the White House in February. The Business and Trade Secretary has also raised this with his counterpart Secretary Lutnick.

Our focus is on reaching a wider economic deal will benefit the industry and the British people.

Is the industry also now going to be hit by tariffs from Trump?

The tariffs on steel, aluminium and derivatives being proposed by the Trump administration are global, not targeted at the UK.

We will continue to take a pragmatic approach and remain prepared to defend the UK's national interest where it is right to do so.

For latest news and information from Downing Street visit: <http://www.gov.uk/number10>

Follow Number 10 on X (Twitter): <http://x.com/10DowningStreet>

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125 - 12-03-2025 - Email from Peter Mandelson to Sir Oliver Robbins (former Permanent Under-Secretary of State for Foreign Affairs, FCDO) and others

From: JCS

Sent: 12 March 2025 16:15

To: Oliver Robbins ; Ailsa Terry (No.10) ; Ninjeri Pandit ; Jonathan Powell

Cc: Victoria Busby ; Scott Furssedonn-Wood ; James Roscoe ; Peter Mandelson

Subject: LIMDIS: HMA Washington to PUS and PS/PM, US State Visit

PUS, Ailsa,

Please see the below message from HMA Washington regarding the proposed US state visit (SV).

BEGINS

Dear Olly, dear Ailsa,

My team returned to the White House today to discuss, at their request, the PM's State Visit invitation from The King.

ENDS

Best wishes,

JCS

| Chief of Staff to His Majesty's Ambassador | British Embassy

Washington

3100 Massachusetts Avenue NW, Washington, DC 20008 |

Personal

| Mobile:

+

Personal

126 - 11-03-2025 - Email to Peter Mandelson from Ed Llewellyn (former HM Ambassador to Italy, FCDO)

From: □ Ed Llewellyn Personal
Sent: □ Tue 11/03/2025 9:18:10 PM (UTC)
To: □ Peter Mandelson[Personal]
Subject: □ Fw: Personal: Meloni/Ukraine etc - a sitrep from Rome

OFFICIAL-SENSITIVE - HMG ONLY

Peter

To see.

Ed

Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE - HMG ONLY

From: Ed Llewellyn
Sent: Tuesday, March 11, 2025 1:55 PM
To: Ailsa Terry (No.10); JCS ; JCS
Subject: Personal: Meloni/Ukraine etc - a sitrep from Rome
Ailsa, JCS
A quick snapshot from here – just over a week after Meloni's meeting with the PM and Lancaster House. Both seem an age ago already, as they must do even more to you.

Ed

From: Menna Rawlings <Personal >
Sent: Thursday, March 13, 2025 2:24:47 PM
To: Paul Johnston <Personal >; Lindsay Appleby <Personal >;
PSMichaelEllam Mailbox <Personal >; Michael Ellam
<Personal >
Cc: Hermione Gough <Personal >; JCS
<Personal >; Giles Hall <Personal >; DL UKMis
Brussels Senior Team and Deputies <Personal >; Ailsa Terry
(No.10) <Personal >; Foreign Affairs PO team (No10) (Sensitive)
<Personal >; SOSFA ACTION <Personal >; PUS Action
<Personal >; NSA (Cabinet Office) <PERSONA Personal >; PS Minister Doughty -
Action <Personal Personal Personal >
SPODGSecPol-PrivateOffice (MoD) (External) <Personal >;
'avril.jolliffe <Personal Personal >; Paul Wyatt (MOD) (Sensitive)
<Personal >; JCS <Personal >; Barnaby Kistruck
(MOD) (Sensitive) <Personal >; DL Europe HMAs - EU Posts
<Personal >; Peter Mandelson <Personal >;
Robert Tinline <Personal >; Jan Thompson <Personal >; Deborah
Bronnert <Personal >; DG Europe Private Office <Personal >;
Victoria Billing <Personal >; Nick Pickard <Personal >; Nick Heath
<Personal >; Stephen Lillie <Personal >; Lindsey Whyte (HM Treasury)
<Personal >; Ian Ginsberg (HMT) (Sensitive)
<Personal >; Weldon, Gerald - HMT <Personal >;
JCS <Personal >; JCS <Personal >
Subject: RE: 250312 Letter: EU/UK Defence Initiatives and Relationship: ***

Hi all, just to welcome this letter too and the move to accelerate thinking.

I think we owe you some fresh advice on where we stand on France on defence and security cooperation (your para 6 in particular). We're working on that now and I will write next week. ***

More to follow next week.

Best, Menna

OFFICIAL-SENSITIVE - HMG ONLY

From: Paul Johnston < > Personal
Sent: 12 March 2025 17:44
To: Lindsay Appleby < > Personal >; PSMichaelEllam Mailbox < > Personal >; Michael Ellam < > Personal >
Cc: Hermione Gough < > Personal >; Giles Hall < > Personal >; DL UKMis < > Personal >; Ailsa Terry < > Personal >; Foreign Affairs PO team (No10) (Sensitive) < > Personal >; SOSFA ACTION < > Personal >; PUS Action < > Personal >; NSA (Cabinet Office) < > Personal >; PS Minister Doughty - Action < > Personal >; Personal >; Personal >; SPODGSecPol-PrivateOffice (MoD) (External) < > Personal >; 'avril.jolliffe < > Personal > Personal >; Paul Wyatt (MOD) (Sensitive) < > Personal >; JCS < > Personal >; Barnaby Kistruck (MOD) (Sensitive) < > Personal > DL Europe HMAs - EU Posts < > Personal >; Peter Mandelson < > Personal >; Robert Tinline < > Personal >; Jan Thompson < > Personal >; Deborah Bronnert < > Personal >; DG Europe Private Office < > Personal >; Victoria Billing < > Personal >; Nick Pickard < > Personal >; Nick Heath < > Personal >; Stephen Lillie < > Personal >; Lindsey Whyte (HM Treasury) < > Personal >; Ian Ginsberg (HMT) (Sensitive) < > Personal >; Weldon, Gerald - HMT < > Personal >; JCS < > Personal >; JCS < > Personal >
Subject: Re: 250312 Letter: EU/UK Defence Initiatives and Relationship: ***

I think this is spot on. And given the PM's central role in trans-Atlantic diplomacy ***

Paul ...

Sent from [Outlook for iOS](#)

From: JCS <Personal> on behalf of Lindsay Appleby
Sent: Wednesday, March 12, 2025 2:28:15 PM
To: Michael Ellam Mailbox <Personal>; Michael Ellam
Cc: Hermione Gough <Personal>; Giles Hall <Personal>; JCS
 Brussels Senior Team and Deputies <Personal>; DL UKMis
 (No.10) <Personal>; Foreign Affairs PO team (No10) (Sensitive)
 <Personal>; SOSFA ACTION <Personal>; PUS Action
 PERSONAL >; NSA (Cabinet Office) <Personal>; PS Minister Doughty -
 Action <Personal>; <Personal>
 SPODGSecPol-PrivateOffice (MoD) (External) <Personal>;
 'avril Jolliffe <Personal>' <Personal>; Paul Wyatt (MOD) (Sensitive)
 (MOD) (Sensitive) <Personal>; JCS <Personal>; Barnaby Kistruck
 <Personal>; Peter Mandelson
 <Personal>; Robert Tinline <Personal>; Jan Thompson
 <Personal>; Deborah Bronnert <Personal>; DG Europe
 Private Office <Personal>; Victoria Billing <Personal>; Nick
 Pickard <Personal>; Nick Heath <Personal>; Stephen Lillie
 <Personal>; Lindsey Whyte (HM Treasury)
 <Personal>; Ian Ginsberg (HMT) (Sensitive)
 <Personal>; Weldon, Gerald - HMT <Personal>;
 JCS <Personal>; JCS <Personal>
Subject: 250312 Letter: EU/UK Defence Initiatives and Relationship: ***

Dear Michael,

Please see attached a letter covering the latest EU defence initiatives and the UK-EU relationship on defence.

Best,

Lindsay

Lindsay Appleby CMG (he/him) | UK Ambassador to the EU

Mobile: Personal

Private Office contact: Personal

UKMis Brussels | Av. D'Auderghem 10 | Brussels | 1040

UK Mission to the EU: [Website](#) | [Twitter](#) | [Press Team](#) | [Instagram](#)

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128 - 13-03-2025 - Email from Peter Mandelson to Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO) and others

From: Peter Mandelson <Personal >
Sent: Thur 13/03/2025 9:58:46 PM (UTC)
To: Munqo Woodifield < Personal >, JCS
< Personal >, "michael.ellam Personal "
< Personal >, Varun Chandra
< Personal >
Subject: Trade deal

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OFFICIAL SENSITIVE

129 - 13-03-2025 - Emails between Peter Mandelson, Andrew Mitchell (HM Ambassador to Germany, FCDO) and others

From: Andrew Mitchell Personal
Sent: Thur 13/03/2025 9:02:30 PM (UTC)
To: Peter Mandelson Personal
Subject: Re: 250312 Letter: EU/UK Defence Initiatives and Relationship: ***

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Will do, Peter.

I'm writing something *** that is planned to pass by your team; I'll send to you.
Andrew
Andrew Mitchell CMG
HM Ambassador to Germany
Personal

OFFICIAL-SENSITIVE - HMG ONLY

From: Peter Mandelson
Sent: Thursday, March 13, 2025 20:40
To: Andrew Mitchell
Subject: Re: 250312 Letter: EU/UK Defence Initiatives and Relationship: ***

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Andrew, as I hope you could tell I am very interested ***
Please include me in all your reporting.

Peter

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From: Andrew Mitchell
Sent: Thursday, March 13, 2025 3:45:31 PM
To: Peter Mandelson ; Menna Rawlings ; Paul Johnston ; Lindsay Appleby ; PSMichaelEllam Mailbox ; Michael Ellam
Cc: Hermione Gough1 ; JCS (Cabinet Office) ; Giles Hall ; DL UKMis Brussels Senior Team and Deputies ; Ailsa Terry (No.10) ; Foreign Affairs PO team (No10) (Sensitive) ; SOSFA ACTION ; PUS

Action ; NSA (Cabinet Office) ; PS Minister Doughty - Action ; **Personal** ; **Pers**
onal ; SPODGSecPol-PrivateOffice (MoD) (External) ;
'avril.jolliffe **Personal** ; Paul Wyatt (MOD) (Sensitive) ; **JCS** Barnaby Kistruck (MOD)
(Sensitive) ; DL Europe HMAs - EU Posts ; Robert Tinline ; Jan Thompson ; Deborah Bronnert ; DG
Europe Private Office ; Victoria Billing ; Nick Pickard ; Nick Heath ; Stephen Lillie ; Lindsey Whyte (HM
Treasury) ; Ian Ginsberg (HMT) (Sensitive) ; Weldon, Gerald - HMT ; **JCS**
Subject: Re: 250312 Letter: EU/UK Defence Initiatives and Relationship: *******

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Thanks from here too, Lindsay. Agree this is a narrow and important window.

Michael did the rounds in Berlin yesterday:

Andrew

Andrew Mitchell CMG
HM Ambassador to Germany
Personal

OFFICIAL-SENSITIVE - HMG ONLY

From: Peter Mandelson
Sent: Thursday, March 13, 2025 7:19:27 PM
To: Menna Rawlings ; Paul Johnston ; Lindsay Appleby ; PSMichaelEllam Mailbox ; Michael Ellam
Cc: Hermione Gough1 ; **JCS** (Cabinet Office) ; Giles Hall ; DL UKMis Brussels Senior Team
and Deputies ; Ailsa Terry (No.10) ; Foreign Affairs PO team (No10) (Sensitive) ; SOSFA ACTION ; PUS
Action ; NSA (Cabinet Office) ; PS Minister Doughty - Action ; **Personal** ; **Pers**
onal ; SPODGSecPol-PrivateOffice (MoD) (External) ;
'avril.jolliffe **Personal** ; Paul Wyatt (MOD) (Sensitive) ; **JCS** Barnaby Kistruck (MOD)
(Sensitive) ; DL Europe HMAs - EU Posts ; Robert Tinline ; Jan Thompson ; Deborah Bronnert ; DG
Europe Private Office ; Victoria Billing ; Nick Pickard ; Nick Heath ; Stephen Lillie ; Lindsey Whyte (HM

Treasury) ; Ian Ginsberg (HMT) (Sensitive) ; Weldon, Gerald - HMT ;
Subject: Re: 250312 Letter: EU/UK Defence Initiatives and Relationship:

JCS

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Many thanks. I think many in Europe,

Peter

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From: Menna Rawlings
Sent: Thursday, March 13, 2025 2:24:47 PM
To: Paul Johnston ; Lindsay Appleby ; PSMichaelEllam Mailbox ; Michael Ellam
Cc: Hermione Gough1 ; JCS (Cabinet Office) ; Giles Hall ; DL UKMis Brussels Senior Team
and Deputies ; Ailsa Terry (No.10) ; Foreign Affairs PO team (No10) (Sensitive) ; SOSFA ACTION ; PUS
Action ; NSA (Cabinet Office) ; PS Minister Doughty - Action ; Personal ; Personal
; SPODGSecPol-PrivateOffice (MoD) (External) ;
'avril.jolliffe Personal Paul Wyatt (MOD) (Sensitive) ; JCS Barnaby Kistruck (MOD)
(Sensitive) ; DL Europe HMAs - EU Posts ; Peter Mandelson ; Robert Tinline ; Jan Thompson ; Deborah
Bronnert ; DG Europe Private Office ; Victoria Billing ; Nick Pickard ; Nick Heath ; Stephen Lillie ; Lindsey
Whyte (HM Treasury) ; Ian Ginsberg (HMT) (Sensitive) ; Weldon, Gerald - HMT ; JCS

Subject: RE: 250312 Letter: EU/UK Defence Initiatives and Relationship:

OFFICIAL-SENSITIVE - HMG ONLY

Hi all, just to welcome this letter too and the move to accelerate thinking.
I think we owe you some fresh advice

More to follow next week.
Best, Menna

OFFICIAL-SENSITIVE - HMG ONLY

From: Paul Johnston
Sent: 12 March 2025 17:44
To: Lindsay Appleby ; PSMichaelEllam Mailbox ; Michael Ellam
Cc: Hermione Gough1 ; JCS (Cabinet Office) ; Giles Hall ; DL UKMis Brussels Senior Team and Deputies ; Ailsa Terry (No.10) ; Foreign Affairs PO team (No10) (Sensitive) ; SOSFA ACTION ; PUS Action ; NSA (Cabinet Office) ; PS Minister Doughty - Action ; Personal SofS-PrivateOffice Personal; SPODGSecPol-PrivateOffice (MoD) (External) ; 'avril.jolliffe Personal ; Paul Wyatt (MOD) (Sensitive) ; JCS Barnaby Kistruck (MOD) (Sensitive) ; DL Europe HMAs - EU Posts ; Peter Mandelson ; Robert Tinline ; Jan Thompson ; Deborah Bronnert ; DG Europe Private Office ; Victoria Billing ; Nick Pickard ; Nick Heath ; Stephen Lillie ; Lindsey Whyte (HM Treasury) ; Ian Ginsberg (HMT) (Sensitive) ; JCS JCS
Subject: Re: 250312 Letter: EU/UK Defence Initiatives and Relationship: ***

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Paul

Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE - HMG ONLY

From: JCS <Personal> on behalf of Lindsay Appleby
<Personal>
Sent: Wednesday, March 12, 2025 2:28:15 PM
To: PSMichaelEllam Mailbox <Personal> Michael Ellam
<Personal>
Cc: Hermione Gough1 <Personal> JCS (Cabinet Office)
<Personal> Giles Hall <Personal> DL UKMis
Brussels Senior Team and Deputies <Personal> Ailsa Terry

(No.10) <Personal Foreign Affairs PO team (No10) (Sensitive)
 <Personal SOSFA ACTION <Personal PUS Action
 <Personal NSA (Cabinet Office) <Personal PS Minister Doughty -
 Action <Personal Personal Personal
 Personal <Personal
 SPODGSecPol-PrivateOffice (MoD) (External) <Personal
 'avril.jolliffe Personal <Personal Paul Wyatt (MOD) (Sensitive)
 <Personal JCS Barnaby Kistruck
 (MOD) (Sensitive) <Personal DL Europe HMAs - EU Posts
 <Personal Peter Mandelson
 <Personal Robert Tinline <Personal Jan Thompson
 <Personal Deborah Bronnert <Personal DG Europe
 Private Office <Personal Victoria Billing <Personal Nick
 Pickard <Personal Nick Heath <Personal Stephen Lillie
 <Personal Lindsey Whyte (HM Treasury)
 <Personal Ian Ginsberg (HMT) (Sensitive)
 Personal Weldon, Gerald - HMT <Personal
 JCS Personal

Subject: 250312 Letter: EU/UK Defence Initiatives and Relationship: ***
 OFFICIAL-SENSITIVE - HMG ONLY

Dear Michael,
 Please see attached a letter covering the latest EU defence initiatives and the UK-EU relationship on defence.

Best,
 Lindsay
Lindsay Appleby CMG (he/him) | UK Ambassador to the EU
Mobile: Personal
Private Office contact: Personal

UKMis Brussels | Av. D' Auderghem 10 | Brussels | 1040
 UK Mission to the EU: [Website](#) | [Twitter](#) | [Press Team](#) | [Instagram](#)
 OFFICIAL-SENSITIVE - HMG ONLY

130 - 13-03-2025 - Emails between Peter Mandelson, Ailsa Terry (Private Secretary for Foreign Affairs, No.10) and others

From: Ailsa Terry[Personal]
Sent: Thur 13/03/2025 3:32:06 PM (UTC)
To: Peter Mandelson[Personal]; Morgan McSweeney[Personal]
Cc: James Roscoe[Personal]; Ninjeri Pandit[Personal]
Subject: RE: ***

OFFICIAL-SENSITIVE

Thank you Peter. On the back of the email you mention, Olly has been clear about the need to delete all traffic on this.

Given the range of equities, we will put some updated advice to the next *** on 26 March drawing on the various views expressed by *** since the last *** discussion, and keep in close touch with you and the Washington team in the interim.

In the meantime, we are grateful for your assistance is continuing to *** , but we aren't in a position to confirm or discuss further detailed timings yet given all the moving parts.

OFFICIAL-SENSITIVE

-----Original Message-----

From: Peter Mandelson [Personal]
Sent: 13 March 2025 14:08
To: Morgan McSweeney < [Personal] >; Ailsa Terry [Personal]
Cc: James Roscoe [Personal]
Subject: FW: ***

OFFICIAL

I have just had this exchange with *** by whatsapp. I don't know why Karen decided to email everyone last night with *** It is however revealing and useful for that reason. Please see below:

Morning! You'll see Karen Pierce's email following an event last night. Please ignore - and if you can do it discreetly, delete! As ever, ***

Can I write *** and say this ?

Sent from my iPhone

OFFICIAL-SENSITIVE

OFFSEN: HMA SCENESETTER

From: JCS

Sent on: Saturday, March 15, 2025 5:14:14 PM

To: Secretary of State DBT (DBT) **Personal**
Peter Mandelson **Personal** ; Washington Private
Office **Personal** ; Ailsa Terry (No.10)
Personal ; VChandra **Personal**

CC: michael.ellam **Personal** Kate JOSEPH (DBT)
Personal Mungo Woodifield
Personal JCS

Subject: OFFSEN: HMA SCENESETTER

Attachments: Scenesetter for Secretary of State for Business and Trade .pdf (247.35 KB)

OFFICIAL-SENSITIVE - HMG ONLY

JCS team,

Please find attached HMA's scenesetter ahead of the Secretary of State's visit to DC.

I am copying the travelling party and Ailsa.

We look forward to welcoming SoS and delegation on Monday.

Best,
JCS

Counsellor for Trade Policy, Economic Security and Agriculture
British Embassy, Washington DC
Cell: **Personal**

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British Embassy
Washington

From the Ambassador

The Rt Hon Lord Mandelson PC
His Majesty's Ambassador
3100 Massachusetts Ave, NW
Washington, DC 20008

Tel: **Personal**

15 March 2025

The Rt. Hon Jonathan Reynolds MP
Secretary of State for Business and Trade

Dear Jonny,

Scenesetter: your visit to Washington DC, 17-18th March

Your visit will demonstrate UK commitment to advancing the Prime Minister and President's economic and technology deal. It comes at a critical time after US tariffs on steel and aluminium and ahead of expected aggressive "reciprocal" tariffs on 2 April. Sectoral tariffs, e.g. on pharmaceuticals, semi-conductors, autos, are also coming down the track.

This is not just about "equalising" America's trade relationships through addressing tariffs and non-tariff barriers. The America First policy aims to rebuild domestic manufacturing and create a new global trade order with allies working closely together (following US rules) that leaves China increasingly on the "other side of the fence".

You and officials will be ready to present a clear and detailed offer on Tuesday. There are high expectations that the UK is coming with a serious proposal. You will need to speak to the full set of issues they care about as a collective

It is great you are also seeing business groups and key CEOs. Congress is in recess, after reaching a deal on the US budget to avert a shutdown.

I will be sorry to miss you, but I am committed to events on the West Coast with big tech. I look forward to hearing how the talks have gone and wish you all the best in what is a crucial endeavour for our country.

Personal

Lord Mandelson
British Ambassador to the United States

133- 15-03-2025 - Email from Peter Mandelson to Peter Kyle (former Secretary of State for Science, Innovation and Technology)

From: Peter Mandelson Personal

Sent: Sat 15/03/2025 12:31:52 PM (UTC)

To: Peter Kyle Personal

Subject: Fw: HMA Washington: tech op-ed : next week Monday/Tuesday

FYI this is something written for a DC digital outlet as a place marker to start spreading awareness of what we are trying to do in tech partnership.

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From: JCS

Sent: Friday, March 14, 2025 9:12:04 PM

To: Peter Mandelson

Subject: HMA Washington: tech op-ed : next week Monday/Tuesday

OFFICIAL

For Peter K

IN DRAFT HMA Lord Mandelson: tech op-ed
STARTS

Those who enjoyed Christopher Nolan' s 2023 blockbuster Oppenheimer will recall the intensive scientific collaboration and advancement - from Cambridge England to Los Alamos New Mexico - that resulted in the allied powers winning the race to develop the hydrogen bomb. Anglo-American partnership on this most lethal of deterrents deepened further in 1962, when over three days in the Bahamas John F Kennedy and Harold Macmillan mapped out the Polaris Sales Agreement, which to this day underpins the joint nuclear umbrella the US and UK provide its people and its allies. These historic technological partnerships – for all their destructive might – ultimately allowed us to secure a technological edge over our adversaries and bring an end to the tyranny and slaughter of the second world war. Thereafter, the joint nuclear deterrent delivered an unprecedented period of stability for our nations that underwrote decades of rampant economic growth. An exemplar of peace through strength, you might say.

American and British science cooperation – ever restless - went on to deliver the technology upon which all contemporary commerce, communication and defence is based; the internet.

We don' t need another deterrent but there are major life enhancing and lifesaving advances to which we need to put our minds. The biggest immediate example is AI. We stand at the foothills of this next great foundation technology that will redefine the century ahead, accelerating every other endeavour and discovery we want to

undertake.

I will join many of Britain's greatest AI innovators and investors this week in California for the Global Tech Conference, the world's premier AI gathering. Of the many issues we will discuss with our US and allied counterparts, I expect a central theme to dominate: the strategic technology rivalry between us and our adversaries.

Once more, we must combine our strengths to keep our citizens ahead in the global race. Our two science-rich nations, the US and UK, are the only two western countries with trillion-dollar technology eco-systems. Our combined research and innovation prowess - the US and UK are home to the top fifteen universities in the world - arguably remains our greatest defence against the values of freedom we cherish.

The challenges we face today are as profound as any we have confronted together in our past. Yet so are the opportunities.

While many governments are focussed on the risks and the dangers of AI's unknown powers, too few are investing enough energy to unlocking the enormity of life improving potential AI can unleash, from health, to education, to the security of our people.

And as with Manhattan and Polaris, together the US and UK are natural allies to work together to deliver generational advances. Our two governments should steer, facilitate and enable our world-leading industries and scientists to deliver bigger outcomes offered by advocacy in technology.

We are at a genuine inflection point. Now is the moment to back the innovators at the tech frontier. Instead of over-regulating these new technologies, our two governments stand ready to enable and seize the almost unimaginable benefits that they offer. The fair exchange of manufactured products is, and will of course remain, important to both US and UK economies. But the trade agreement Prime Minister Starmer and President Trump left the West Wing seeking a few weeks ago imagines a much broader and future-focussed collaboration that looks well beyond goods and services, to a full spectrum technology partnership between Britain and America.

I am excited by the breakthroughs such a partnership could accelerate together. In Biotech, there is huge potential in genomics, protein design and engineering. Artificial Intelligence could enable earlier and more precise diagnosis, better drug discovery and personalised cancer vaccines. We are determined to build advanced data centres and develop the world's first advanced quantum computer. And there are opportunities in collaborating to advance nuclear technology. These are just a few areas in which the US and UK could create moonshot achievements. Our vision for this partnership should span a range of possibilities, on earth and in space.

In an era of heightened competition and contest, we cannot afford to stand still. It is vital that our great democracies adapt to counter new threats, retain the edge over our adversaries and embrace new opportunities across critical advanced technologies to improve the daily lives of all of our citizens. As closely allied democracies, America and Britain can achieve more together than they can do apart. This is why a technology partnership needs to be at the heart of any US-UK economic deal. We need to think MEGA – Make our Economies Great Again – for all our prosperity and security.

ENDS

Personal

Director of Communications & Spokesperson
British Embassy Washington
Personal

OFFICIAL

134 - 16-03-2025 - Email to Peter Mandelson from Sir Oliver Robbins
(former Permanent Under-Secretary of State for Foreign Affairs, FCDO)

From: Oliver Robbins[Personal
Sent: Sun 16/03/2025 10:17:31 AM (UTC)
To: Peter Mandelson[Personal
Subject: PERSONAL| DRAFT ADVICE ON SVs
Attachment: 2025-03-16 mn PM SVs.docx

OFFICIAL-SENSITIVE - HMG ONLY

Peter

To try to set this all out in one place, I attach a draft submission for the PM. Grateful for any comments today if poss so I can get this to him in good time before his next Audience and bring some discipline to the wider interested HMG community.

Olly

Sir Oliver Robbins KCMG CB

Permanent Under-Secretary | Foreign, Commonwealth & Development Office | Email:
Personal

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PM

Cc FS, Cab Sec, Morgan, Nin, Ailsa, NSA, HMA Wash, HMA Paris, Dir/Protocol

INWARD STATE VISITS IN 2025

OR

OFFICIAL-SENSITIVE - HMG
ONLY

From: Andrew Mitchell Personal
Sent: Sun 16/03/2025 11:26:26 AM (UTC)
To: Peter Mandelson Personal
Subject: Fw: Significant progress in agreeing Germany's mega new fiscal package

OFFICIAL

Peter fyi

Andrew Mitchell CMG
HM Ambassador to Germany
Personal

OFFICIAL

From: JCS
Sent: Friday, March 14, 2025 5:47:23 PM
To: Andrew Mitchell ; Jenny Bates ; Deborah Bronnert ; Lindsey Whyte (HM Treasury) ; Adnan Khan ; JCS ; Ruth Wiseman ; JCS ; Nick Pickard ; Victoria Billing ; Tammy Reynolds ; JCS ; JCS (Cabinet Office) ; JCS (HM Treasury) (Sensitive) ; JCS (HM Treasury) (Sensitive) ; Alex Walsh ; Robert Woods (Treasury) (External) ; Ian Ginsberg (HMT) (Sensitive) ; Joshua Lidmila ; JCS (Cabinet Office) (Sensitive) ; JCS
Cc: DL Berlin Political Float (External) ; JCS
Subject: Significant progress in agreeing Germany's mega new fiscal package

OFFICIAL

An update on today's developments on Germany's defence and infra package. We will diptel after the Bundesrat vote on Tuesday.

Summary: CDU, SPD and Greens reach agreement on the defence and infrastructure fiscal package announced by Merz last Tuesday (see Diptel ***). This secures the 2/3 Bundestag majority required for the changes. Greens extract concessions from CDU and SPD that will extend the scale of the stimulus. The package still requires approval by the Bundesrat.

Detail

1. On Friday, Friedrich Merz announced the outcome of negotiations between the Greens, SPD and CDU/CSU. Changes to the original proposal were required to secure Greens approval and confirm that a revolution in German fiscal policy is underway.
2. All three parties affirmed their support for defence spending above 1% to be exempt from the German debt brake, which limits borrowing to 0.35% of GDP.

3. The Greens succeeded, however, in extracting significant amendments to the proposed €500bn infrastructure fund:

- The extra-budgetary fund of €500bn, previously negotiated between the CDU and SPD, was originally vaguely earmarked for infrastructure of which €100bn to be allocated to the German states. Following negotiations with the Greens, the fund will now also allocate €100bn to climate action (contributing to the goal of reaching climate neutrality by 2045). The €500bn will be additional to regular spending: it must fund new investment, not plug gaps in existing budgets.
- The regular budget must now reach an investment quota of 10% before investments from the special fund are tapped. This Greens proposal ensures additionality by making the ability to draw down the €500bn dependent on substantial infrastructure spend in the regular budget.
- The definition of defence has been expanded to include debt for civil protection, intelligence services, aiding countries who are being attacked in contravention of international law (Ukraine) and information security. The inclusion of Ukraine spending is a significant since we understand this to mean that German military, humanitarian and financial support to Ukraine would now be exempt from the debt brake.

Next steps

4. A vote in the Bundestag is scheduled for Tuesday, followed on Friday 21 March by a vote in the Bundesrat (where representatives from the German states sit). To pass through the Bundesrat, votes from Bavaria (and therefore support of the Free Voters party) will be needed. The Free Voters (a localised party, particularly focused on farming issues in Bavaria) are currently opposed, but hopes are that they will be brought round by Bavaria's Christian Social Union.

Reactions

5. Merz has said that they have come up with a package that they can put to a vote "with a clear conscience", while Lars Klingbeil (Leader of the SPD) noted: "We in the political centre have laid the foundation for Germany to get back on its feet and to defend itself".

6. Various economists have been central in advising the government on the fiscal package. Clemens Fuest, Director of the Munich-based Institute for Economic Research, welcomed the agreement reached on additionality, arguing that the infrastructure fund should not result in less money from core budgets being spent on infrastructure. However, economists also warn of possible risks, including raised borrowing costs, concerns on effectiveness of spending in defence and infra, as well as inflationary risks. ***

The €500bn infrastructure investment fund amounts to a stimulus of around 1% of GDP each year for the next ten years: comparable to the impact on the German economy of the Marshall Plan or reconstruction of Eastern Germany (1.0% of GDP). Market reaction last week was strong in relation to both the DAX, Euro and Bund yields. And all of this change should still keep the German debt/GDP ratio below 85%.

JCS | **First Secretary, Economic and Financial Policy | British Embassy Berlin**
Wilhelmstrasse 70 | Berlin | 10117
Email: JCS
Mob: Personal
Tel: Personal

OFFICIAL

136 - 13-03-2025 - Email from Peter Mandelson to Matthew Doyle (former Director of Communications, No.10)

Subject: Bcc SV

Date: Monday, 17 March 2025 at 09:17:33 Greenwich Mean Time

From: Peter Mandelson

To: Matthew Doyle

UK OFFICIAL

Olly,

I can see you are

Very best

Peter

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UK OFFICIAL

137 - 18-03-2025 - Emails between Peter Mandelson and Andrew Mitchell (HM Ambassador to Germany, FCDO)

From: Andrew Mitchell [Personal]

Sent: Tue 18/03/2025 6:25:22 AM (UTC)

To: Peter Mandelson [Personal]

Subject: Re: Personal

OFFICIAL-SENSITIVE

Indeed!

Andrew Mitchell CMG
HM Ambassador to Germany
Personal

OFFICIAL-SENSITIVE

From: Peter Mandelson
Sent: Tuesday, March 18, 2025 7:09:31 AM
To: Andrew Mitchell
Subject: Re: Personal

OFFICIAL-SENSITIVE

I am appalled but I suppose not surprised.

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From: Andrew Mitchell
Sent: Tuesday, March 18, 2025 1:53:59 AM
To: Peter Mandelson
Subject: Re: Personal

OFFICIAL-SENSITIVE

Thanks Peter.

Andrew

Andrew Mitchell CMG
HM Ambassador to Germany
Personal

OFFICIAL SENSITIVE

From: Peter Mandelson
Sent: Tuesday, March 18, 2025 03:16
To: Andrew Mitchell
Subject: Re: Personal

OFFICIAL SENSITIVE

Thanks Andrew.

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From: Andrew Mitchell
Sent: Monday, March 17, 2025 9:30:08 AM
To: Peter Mandelson
Subject: Personal

OFFICIAL-SENSITIVE

Peter
Side copy of a note for HMTK.
Seeing Tony Blair in Berlin tomorrow.
Best,
Andrew

Andrew Mitchell CMG
HM Ambassador to Germany
British Embassy Berlin • Wilhelmstraße 70 • 10117 Berlin
Personal

OFFICIAL SENSITIVE

From: Peter Mandelson

Summary: CDU, SPD and Greens reach agreement on the defence and infrastructure fiscal package announced by Merz last Tuesday (see Diptel ^{***}). This secures the 2/3 Bundestag majority required for the changes. Greens extract concessions from CDU and SPD that will extend the scale of the stimulus. The package still requires approval by the Bundesrat.

Detail

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2. All three parties affirmed their support for defence spending above 1% to be exempt from the German debt brake, which limits borrowing to 0.35% of GDP.
3. The Greens succeeded, however, in extracting significant amendments to the proposed €500bn infrastructure fund:
 - ∇ The extra-budgetary fund of €500bn, previously negotiated between the CDU and SPD, was originally vaguely earmarked for infrastructure of which €100bn to be allocated to the German states. Following negotiations with the Greens, the fund will now also allocate €100bn to climate action (contributing to the goal of reaching climate neutrality by 2045). The €500bn will be additional to regular spending: it must fund new investment, not plug gaps in existing budgets.
 - ∇ The regular budget must now reach an investment quota of 10% before investments from the special fund are tapped. This Greens proposal ensures additionality by making the ability to draw down the €500bn dependent on substantial infrastructure spend in the regular budget.
 - ∇ The definition of defence has been expanded to include debt for civil protection, intelligence services, aiding countries who are being attacked in contravention of international law (Ukraine) and information security. The inclusion of Ukraine spending is a significant since we understand this to mean that German military, humanitarian and financial support to Ukraine would now be exempt from the debt brake.

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5. Merz has said that they have come up with a package that they can put to a vote "with a clear conscience", while Lars Klingbeil (Leader of the SPD) noted: "We in the political centre have laid the foundation for Germany to get back on its feet and to defend itself".
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infrastructure. However, economists also warn of possible risks, including raised borrowing costs, concerns on effectiveness of spending in defence and infra, as well as inflationary risks. ***

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JCS | **First Secretary, Economic and Financial Policy** | **British Embassy Berlin**
Wilhelmstrasse 70 | Berlin | 10117
Personal

138 - 19-03-2025 - Email from Peter Mandelson to Peter Kyle (former Secretary of State for Science, Innovation and Technology)

From: Peter Mandelson^[Personal]
Sent: Wed 19/03/2025 2:13:11 AM (UTC)
To: Peter Kyle^{Personal}
Subject: Fw: No 10/CO chain - UK-US trade talks this week

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From: Mungo Woodfield
Sent: Tuesday, March 18, 2025 5:45:01 PM
To: Ailsa Terry (No.10) ; JCS ; Foreign Affairs PO team (No10) (Sensitive) ; Varun Chandra ; JCS ; JCS ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign PressTeam (No10) (External) ; Huw Leslie (No 10) (Sensitive) ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Katy Budge (Cabinet Office) ; Jonathan Black (Cabinet Office) (External) ; Malte Werner (Sensitive) ; Morgan McSweeney ; Vidhya Alakeson ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Stuart Ingham ; Liz Lloyd ; JCS ; Jonathan Powell ; michael.ellam^{Personal}
Subject: Re: No 10/CO chain - UK-US trade talks this week

OFFICIAL-SENSITIVE

Mungo

Mungo Woodfield

Minister Counsellor, Trade & Global Issues

British Embassy Washington

Personal

OFFICIAL SENSITIVE

From: michael.ellam^{Personal}
Sent: Tuesday, March 18, 2025 17:59
To: Ailsa Terry (No.10) ; JCS ; Foreign Affairs PO team (No10) (Sensitive) ; Varun Chandra ; JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign PressTeam (No10) (External) ; Huw Leslie (No 10) (Sensitive) ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Katy Budge (Cabinet Office) ; Jonathan Black (Cabinet Office) (External) ; Malte Werner (Sensitive) ; Morgan McSweeney ; Vidhya Alakeson ; Mungo Woodifield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Stuart Ingham ; Liz Lloyd ; JCS ; Jonathan Powell
Cc: michael.ellam^{Personal}
Subject: RE: No 10/CO chain - UK-US trade talks this week

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From: Jonathan Powell
Sent: Tuesday, March 18, 2025 9:51:27 PM
To: michael.ellam^{Personal} ; Ailsa Terry ; JCS ; Foreign Affairs PO Team ; Varun Chandra ; JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Mungo Woodifield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Stuart Ingham ; Liz Lloyd ; JCS
Subject: Re: No 10/CO chain - UK-US trade talks this week

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Relative to the US

OFFICIAL-SENSITIVE

From: michael.ellam^{Personal}
Sent: Wednesday, March 19, 2025 3:14:17 AM
To: Ailsa Terry ; JCS ; Foreign Affairs PO Team ; Varun Chandra ; JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Michael Ellam ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Mungo Woodifield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Stuart Ingham ; Liz Lloyd ; JCS ; Jonathan Powell
Subject: RE: No 10/CO chain - UK-US trade talks this week

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From: Jonathan Powell
Sent: Tuesday, March 18, 2025 9:32:55 PM
To: Ailsa Terry ; JCS ; Foreign Affairs PO Team ; Varun Chandra ; JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Michael Ellam ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Mungo Woodifield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Stuart Ingham ; Liz Lloyd ; JCS
Subject: Re: No 10/CO chain - UK-US trade talks this week

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From: Ailsa Terry
Sent: Wednesday, March 19, 2025 2:49:31 AM
To: JCS ; Foreign Affairs PO Team ; Varun Chandra ; Jonathan Powell ; JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Michael Ellam ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Jill Cuthbertson ; Jonathan Powell ; Mungo Woodifield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Olaf Henricson-Bell ; Stuart Ingham ; Liz Lloyd ; JCS
Subject: RE: No 10/CO chain - UK-US trade talks this week

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Adding JCS

OFFICIAL-SENSITIVE

From: Ailsa Terry
Sent: 18 March 2025 21:08
To: JCS ; Foreign Affairs PO Team ; Varun Chandra ; Jonathan Powell ; JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson

; Olaf Henricson-Bell ; Michael Ellam ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Jill Cuthbertson ; Jonathan Powell ; Mungo Woodifield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Olaf Henricson-Bell ; Stuart Ingham ; Liz Lloyd

Subject: RE: No 10/CO chain - UK-US trade talks this week

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As a next step, Cabinet Office will work with departments to take forward

-

-

-

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister's Office
| 10 Downing Street, London, SW1A 2AA | ^{Personal}

OFFICIAL-SENSITIVE

From: Ailsa Terry

Sent: 17 March 2025 12:25

To: JCS ; Foreign Affairs PO Team ; Varun Chandra ; Jonathan Powell ; JCS ;
JCS ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ;
Foreign Press Team ; Huw Leslie ; Ben Archibald ; JCS ; Ninjeri Pandit ; Jill
Cuthbertson ; Olaf Henricson-Bell ; Michael Ellam ; Katy Budge ; Black, Jonathan - CO (OFF-
SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Jill Cuthbertson ; Jonathan
Powell ; Mungo Woodifield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS
; Olaf Henricson-Bell ; Stuart Ingham ; Liz Lloyd

Subject: No 10/CO chain - UK-US trade talks this week

All,

Widening this chain out to becoming the rolling chain for this week on trade talks. This has No 10, CO and BEW colleagues in copy. Please do not add to it without asking me first.

JCS

Grateful if the team in Washington can put updates on this chain as they have them, and let me know if there are questions on which I need to sight the PM.

And good luck to those in DC...

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister's Office
| 10 Downing Street, London, SW1A 2AA | T: ^{Personal}

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139 - 19-03-2025 - Emails between Peter Mandelson and Michael Ellam
(Second Permanent Secretary, European Union and International
Economic Affairs, CO)

From: michael.ellam Personal [Personal]
Sent: Wed 19/03/2025 12:29:08 AM (UTC)
To: Peter Mandelson [Personal]
Cc: michael.ellam Personal [Personal]
Subject: RE: No 10/CO chain - UK-US trade talks this week

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Yes sure.

OFFICIAL-SENSITIVE

From: Peter Mandelson
Sent: Tuesday, March 18, 2025 10:57:34 PM
To: michael.ellam Personal
Subject: Re: No 10/CO chain - UK-US trade talks this week

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Can this go to Olly please

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From: michael.ellam Personal
Sent: Tuesday, March 18, 2025 2:59:11 PM
To: Ailsa Terry (No.10); JCS ; Foreign Affairs PO team (No10) (Sensitive); Varun Chandra ; JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign PressTeam (No10) (External) ; Huw Leslie (No 10) (Sensitive) ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Katy Budge (Cabinet Office) ; Jonathan Black (Cabinet Office) (External) ; Malte Werner (Sensitive) ; Morgan McSweeney ; Vidhya Alakeson ; Mungo Woodifield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Stuart Ingham ; Liz Lloyd ; JCS ; Jonathan Powell
Cc: michael.ellam Personal
Subject: RE: No 10/CO chain - UK-US trade talks this week

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From: Jonathan Powell

Sent: Tuesday, March 18, 2025 9:51:27 PM

To: michael. **Personal** ; Ailsa Terry ; **JCS** ; Foreign Affairs PO Team ; Varun Chandra ; **JCS** ; David Pares ; **JCS** ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Mungo Woodifield ; Peter Mandelson ; **JCS** ; Harvey Redgrave ; **JCS** ; Stuart Ingham ; Liz Lloyd ; **JCS**

Subject: Re: No 10/CO chain - UK-US trade talks this week

OFFICIAL-SENSITIVE

OFFICIAL-SENSITIVE

From: michael. **Personal**

Sent: Wednesday, March 19, 2025 3:14:17 AM

To: Ailsa Terry ; **JCS** ; Foreign Affairs PO Team ; Varun Chandra ; **JCS** ; David Pares ; **JCS** ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Michael Ellam ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Mungo Woodifield ; Peter Mandelson ; **JCS** ; Harvey Redgrave ; **JCS** ; Stuart Ingham ; Liz Lloyd ; **JCS** ; Jonathan Powell

Subject: RE: No 10/CO chain - UK-US trade talks this week

OFFICIAL-SENSITIVE

OFFICIAL-SENSITIVE

From: Jonathan Powell

Sent: Tuesday, March 18, 2025 9:32:55 PM

To: Ailsa Terry ; **JCS** ; Foreign Affairs PO Team ; Varun Chandra ; **JCS** ; David Pares ; **JCS** ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Michael Ellam ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Mungo Woodifield ; Peter Mandelson ; **JCS** ; Harvey Redgrave ; **JCS** ; Stuart Ingham ; Liz Lloyd ; **JCS**

Subject: Re: No 10/CO chain - UK-US trade talks this week

OFFICIAL-SENSITIVE

OFFICIAL-SENSITIVE

From: Ailsa Terry
Sent: Wednesday, March 19, 2025 2:49:31 AM
To: JCS ; Foreign Affairs PO Team ; Varun Chandra ; Jonathan Powell ; JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Michael Ellam ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Jill Cuthbertson ; Jonathan Powell ; Mungo Woodfield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Olaf Henricson-Bell ; Stuart Ingham ; Liz Lloyd ; JCS
Subject: RE: No 10/CO chain - UK-US trade talks this week

OFFICIAL-SENSITIVE

Adding JCS

OFFICIAL-SENSITIVE

From: Ailsa Terry
Sent: 18 March 2025 21:08
To: JCS ; Foreign Affairs PO Team ; Varun Chandra ; Jonathan Powell ; JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Michael Ellam ; Katy Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ; Vidhya Alakeson ; Jill Cuthbertson ; Jonathan Powell ; Mungo Woodfield ; Peter Mandelson ; JCS ; Harvey Redgrave ; JCS ; Olaf Henricson-Bell ; Stuart Ingham ; Liz Lloyd
Subject: RE: No 10/CO chain - UK-US trade talks this week

OFFICIAL-SENSITIVE

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister's Office
| 10 Downing Street, London, SW1A 2AA | T: **Personal**

OFFICIAL-SENSITIVE

From: Ailsa Terry

Sent: 17 March 2025 12:25

To: JCS ; Foreign Affairs PO Team ; Varun Chandra ; Jonathan Powell ;
JCS ; David Pares ; JCS ; Tom Wells ; Matthew Doyle ; Sophie
Nazemi ; Stephanie Driver ; Foreign Press Team ; Huw Leslie ; Ben Archibald ; Oliver
Jones ; Ninjeri Pandit ; Jill Cuthbertson ; Olaf Henricson-Bell ; Michael Ellam ; Katy
Budge ; Black, Jonathan - CO (OFF-SEN) ; Malte Werner ; Morgan McSweeney ;
Vidhya Alakeson ; Jill Cuthbertson ; Jonathan Powell ; Mungo Woodifield ; Peter
Mandelson ; JCS ; Harvey Redgrave ; JCS ; Olaf Henricson-

Bell ; Stuart Ingham ; Liz Lloyd

Subject: No 10/CO chain - UK-US trade talks this week

And good luck to those in DC...

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister' s Office
| 10 Downing Street, London, SW1A 2AA | T: **Personal**

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140 - 20-03-2025 - Emails between Peter Mandelson and Matthew Collins (Deputy National Security Adviser, CO) Mungo Woodifield (Minister Counsellor for Trade and Global Issues, FCDO) and others

From: Mungo Woodifield < > Personal
To: Peter Mandelson < > Personal "Matthew Collins (Cabinet Office)" < > Personal
Subject: Re: tech partnership

OFFICIAL

Not sure. Hopefully only former.

His office just replied saying there were pleased that these conversations were taking place.

Mungo

Mungo Woodifield
Minister Counsellor, Trade and Global Issues
British Embassy Washington
Personal

OFFICIAL

From: Peter Mandelson < > Personal
Sent: Thursday, March 20, 2025 12:20 PM
To: Mungo Woodifield < > Personal Matthew Collins (Cabinet Office)
< > Personal
Subject: Re: tech partnership

OFFICIAL

Get Outlook for iOS

OFFICIAL

From: Matthew Collins < > Personal
Sent: Thursday, March 20, 2025 8:38:31 AM
To: Mungo Woodifield < > Personal
Cc: Peter Mandelson < > Personal
Subject: Re: tech partnership

Thanks Mungo.

That looks the right approach to me.

Matt

Matt Collins

Deputy National Security Adviser Intelligence, Defence and Security
70 Whitehall, London, SW1A 2AS

PS: JCS
APS: JCS
Diary: JCS

Personal
Personal

Personal

On Thu, 20 Mar 2025 at 15:30, Mungo Woodifield
Personal

> wrote:

OFFICIAL-SENSITIVE

Mungo

Mungo Woodifield
Minister Counsellor, Trade & Global Issues
British Embassy Washington

Personal

OFFICIAL-SENSITIVE

From: Matthew Collins

Sent: 20 March 2025 02:49

To: Peter Mandelson

Cc: Mungo Woodifield

Emran (DSIT)

Subject: Re: tech partnership

Personal

>

Personal
Personal

>

; Mian,

Personal

; Rhys Bowen

Personal

Of course. I took that as a given

Matt Collins

Deputy National Security Adviser Intelligence, Defence and Security

70 Whitehall, London, SW1A 2AS

PS:JCS

Personal

APS: JCS

Personal

Diary:JCS

Personal

On Thu, 20 Mar 2025 at 06:34, Peter Mandelson
Personal

> wrote:

OFFICIAL

I think BEW might also play some part, including the Ambassador

Get Outlook for iOS

OFFICIAL

From: Matthew Collins

Personal

Sent: Wednesday, March 19, 2025 11:31:26 PM

To: Peter Mandelson

Personal
Personal

Cc: Mungo Woodfield

Emran (DSIT)

Personal

Personal

; Rhys Bowen ; Mian,

Subject: Re: tech partnership

Starter for 10. A joint centre / DSIT (myself and Emran) led team with subject matter experts mostly from DSIT on the core elements. Would be headed politically by DSIT SOS. Im having a discussion with MoD about how they feature more heavily as per your letter.

Matt

Matt Collins

Deputy National Security Adviser Intelligence, Defence and Security

70 Whitehall, London, SW1A 2AS

PS: JCS

APS: JCS

Diary: JCS

Personal

On Thu, 20 Mar 2025 at 05:21, Peter Mandelson
Personal

wrote:

OFFICIAL

I want to focus on the arrangements we create inside HMG to take this forward. I anticipate discussing with Peter Kyle tomorrow evening before we part in California.

What are your thoughts ?

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OFFICIAL

From: Matthew Collins

Personal

Sent: Tuesday, March 18, 2025 11:13:51 PM

To: Peter Mandelson

Personal
Personal

Cc: Mungo Woodifield

Emran (DSIT)

Personal

Personal

; Rhys Bowen

Mian,

Subject: Re: tech partnership

That's good news. Emran and I touched on how we organise ourselves to take this forward at the back end of last week. We stand ready to get the right people over as soon as possible.

Matt

Matt Collins

Deputy National Security Adviser Intelligence, Defence and Security

70 Whitehall, London, SW1A 2AS

PS: JCS

Personal

APS: JCS

Personal

Diary: JCS

Personal

On Wed, 19 Mar 2025 at 01:06, Peter Mandelson
Personal

wrote:

OFFICIAL-SENSITIVE

Very good thanks. Let's get organizing.

Get Outlook for iOS

OFFICIAL-SENSITIVE

From: Mungo Woodfield
Sent: Tuesday, March 18, 2025 5:59:14 PM
To: Matthew Collins (Cabinet Office)

Personal

(DSIT)

Personal
Personal
Personal

; Rhys Bowen ; Mian, Emran

>

Cc: Peter Mandelson
Subject: tech partnership

Personal

OFFICIAL-SENSITIVE

Mungo

Mungo Woodfield | Minister Counsellor, Trade & Global Issues |
British Embassy Washington | 3100 Massachusetts Ave NW | Washington DC 20008 | USA

JCS | Personal

OFFICIAL-SENSITIVE

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141 - 20-03-2025 - Emails between Peter Mandelson and Sir Oliver Robbins
(former Permanent Under-Secretary for Foreign Affairs, FCDO)

From: Oliver Robbins | Personal
Sent: Thur 20/03/2025 6:26:53 AM (UTC)
To: Peter Mandelson | Personal
Subject: Re: Headline points and actions from call

OFFICIAL-SENSITIVE - HMG ONLY

Useful, thanks. Have got hold of the Ailsa readout ^{Third Party}

—

Oliver Robbins
FCDO

OFFICIAL-SENSITIVE - HMG ONLY

From: Peter Mandelson
Sent: Thursday, March 20, 2025 3:56:18 AM
To: Oliver Robbins
Subject: Fw: Headline points and actions from call

OFFICIAL-SENSITIVE - HMG ONLY

FYI

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OFFICIAL-SENSITIVE - HMG ONLY

From: Mungo Woodfield
Sent: Wednesday, March 19, 2025 6:44:15 PM
To: Peter Mandelson
Subject: Fw: Headline points and actions from call

OFFICIAL-SENSITIVE - HMG ONLY

Latest on trade/tariffs after today's discussions.

Mungo

Mungo Woodfield
Minister Counsellor, Trade and Global Issues

British Embassy Washington
Personal

OFFICIAL-SENSITIVE - HMG ONLY

From: JCS
Sent: Wednesday, March 19, 2025 6:59 PM
To: JCS); Kate JOSEPH (DBT); JCS ; JCS ;
Mungo Woodifield ; Malte Werner (Sensitive)
Cc: JCS
Subject: Headline points and actions from call

OFFICIAL-SENSITIVE - HMG ONLY

*** - some points to include in your actions and next steps.

Sent from [Outlook for iOS](#)

OFFICIAL-SENSITIVE - HMG ONLY

142 - 23-03-2025 - Email from Sir Oliver Robbins (former Permanent Under-Secretary for Foreign Affairs, FCDO) to Peter Mandelson and others

From: Oliver Robbins Personal

Sent: Sun 23/03/2025 7:38:37 PM (UTC)

To: Ailsa Terry (No.10) Personal

Cc: Caroline Hurndall Personal ; Chris
Wormald Personal ; Ninjeri
Pandit Personal ;
mmcsweeney Personal ; Jonathan
Powell Personal ; Victoria Busby Personal ;
Peter Mandelson Personal ; Menna
Rawlings Personal

Subject: STRICTLY PERSONAL | TRUMP STATE VISIT

Attachment: 2025-03-23 mn PM - Trump SV - final advice.pdf

OFFICIAL-SENSITIVE - HMG ONLY

Ailsa

Ollly

Sir Oliver Robbins KCMG CB

Permanent Under-Secretary | Foreign, Commonwealth & Development Office | Email:

Personal | ECHO: Personal

OFFICIAL-SENSITIVE - HMG ONLY

OFFICIAL-SENSITIVE - HMG ONLY

STRICTLY PERSONAL



Foreign, Commonwealth and Development Office
King Charles Street, London SW1A 2AH

From the Permanent Under-Secretary

PRIME MINISTER

cc: Foreign Secretary
Cabinet Secretary
Nin Pandit
Morgan McSweeney
Jonathan Powell
Vic Busby, Protocol Director
Peter Mandelson, Washington
Menna Rawlings, Paris

TRUMP INWARD STATE VISIT: FINAL ADVICE

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STRICTLY PERSONAL

Personal

OLIVER ROBBINS
23 March 2025

OFFICIAL-SENSITIVE - HMG ONLY

144 - 23-03-2025 - Email from Peter Mandelson to Sir Oliver Robbins (former Permanent Under-Secretary for Foreign Affairs, FCDO)

From: Peter Mandelson[Personal

Sent: Sun 23/03/2025 1:35:01 PM (UTC)

To: Oliver Robbins[Personal]

Subject: SV

Many thanks for sight of your draft.

I recount this simply to explain how things are here so I am relieved by your advice. Thank you.

Fingers crossed for the Audience.

Thanks again

Peter

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145 - 24-03-2025 - Emails between Peter Mandelson and Kumar Iyer
(Ambassador and Permanent Representative, UK Mission to the WTO, UN
and Other International Organisations (Geneva))

From: Kumar Iyer^{Personal}
Sent: Mon 24/03/2025 7:31:32 AM (UTC)
To: Peter Mandelson ^{Personal}
Cc: Washington Private Office ^{Personal}
Subject: Re: Potential visit to DC w/c 9th June.

OFFICIAL-SENSITIVE

Thanks, Peter.

Office / Team do let me know who I should work with. I am likely to start in NYC and visit DC on Thurs 12th and Fri 13th June

Thanks,

Kumar

Kumar Iyer CMG
Director General
Foreign Commonwealth & Development Office
Personal

OFFICIAL-SENSITIVE

From: Peter Mandelson
Sent: Monday, March 24, 2025 12:08 am
To: Kumar Iyer
Cc: Washington Private Office
Subject: Re: Potential visit to DC w/c 9th June.

OFFICIAL-SENSITIVE

I would be delighted. Office copied in. Best Peter

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OFFICIAL-SENSITIVE

From: Kumar Iyer
Sent: Saturday, March 22, 2025 6:04:11 PM
To: Peter Mandelson
Subject: Potential visit to DC w/c 9th June.

OFFICIAL-SENSITIVE

Dear Peter,

I have recently been confirmed as the UK's next Ambassador to the UN & WTO in Geneva ([a bit more detail here](#)) and will be visiting Barbara and the team in New York w/c 9th June. I wanted to get your advice on whether it could be possible to visit Washington at the same time?

As with most things across the world at the moment, the US is key to the changes we are about to see across the multi-lateral system and it would be genuinely valuable to speak to those aligned to our views (e.g. on the Hill and think tanks) as well as those less so before I take up my role in the summer.

I appreciate how busy things must be so completely understand if this isn't possible but if it is then please do let me know who I might be able to work with at the mission.

With thanks,

Kumar

Kumar Iyer CMG

Director General

Foreign, Commonwealth & Development Office | King Charles St | London | SW1A 2AH

Tel: **Personal** | Email: **Personal**

OFFICIAL-SENSITIVE

146 - 25-03-2025 - Emails between Peter Mandelson and Sir Oliver Robbins
(former Permanent Under-Secretary of State for Foreign Affairs, FCDO)

From: Peter Mandelson Personal

Sent: Tue 25/03/2025 2:03:21 PM (UTC)

To: Oliver Robbins Personal

Subject: Re: The US and us

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From: Oliver Robbins

Sent: Tuesday, March 25, 2025 9:06:54 AM

To: Peter Mandelson

Subject: Re: The US and us

OFFICIAL-SENSITIVE

Olly

Oliver Robbins

Foreign, Commonwealth and Development Office
London, UK

From: Peter Mandelson

Sent: Sunday, March 23, 2025 9:46:43 PM

To: Oliver Robbins

Subject: Fw: The US and us

OFFICIAL-SENSITIVE

This is an attempt to put the *** interview in context

Sent from [Outlook for iOS](#)

From: Peter Mandelson
Sent: Sunday, March 23, 2025 4:47:01 PM
To: James Roscoe ; Lucy Ferguson ; Nicholas Alton ; Mungo Woodfield ; JCS
; Mark Newton (MOD) (Sensitive)
Subject: Fw: The US and us
BCC. Please do not forward.

Sent from [Outlook for iOS](#)

From: Peter Mandelson
Sent: Sunday, March 23, 2025 4:41:50 PM
To: MMSweeney Personal ; NPandit Personal ; Jonathan Powell ; Ailsa Terry (No.10) ;
Matthew Doyle
Subject: The US and us

Peter

Sent from [Outlook for iOS](#)

From: Secretary of State (Peter Kyle) Personal
Sent: Wednesday, March 26, 2025 17:26
To: Tammy Sandhu Personal JCS JCS
 JCS JCS ; JCS Personal ;
 JCS Personal ; zz_Campion, Rosalind (Office for Life Sciences)
 Personal Personal zz_Shafi, Imran (DSIT) Personal Mian,
 Emran (DSIT) Personal Cannicott, Sam (DSIT) Personal ; JCS
 Personal ; Fleming, Joshua (DSIT) Personal ; JCS
 Personal JCS (Office for Life Sciences)
 JCS Lacey, Benedetta (DSIT) Personal ;
 JCS JCS
Cc: JCS (DSIT) Personal JCS Personal Lyle, Thomas
 (DSIT) Personal >;
Subject: Isomorphic Meeting Readout

OFFICIAL

DSIT, FCDO colleagues,

Please find below a readout from SoS and HMA's meeting with Isomorphic.

Isomorphic Meeting

Attendees: Third Party Isomorphic), Third Party Isomorphic), Peter Kyle (SoS, DSIT),
 Emran Mian (DG DTG, DSIT), JCS (SpAd, DSIT), JCS (PS, DSIT), Peter Mandelson (HMA to the US), JCS
 JCS (PS to HMA to the US), JCS Head of Tech Policy, BCGSF)

Overall comment: *this meeting focused on the value of the UK's data sets and the best way of making them accessible to drive progress in drug discovery. Isomorphic were enthusiastic about the UK's strengths and clear about the potential of a UK-US partnership to deliver a more coherent, pro-innovation regulatory environment.*

[Begins]

[Ends]

JCS

| Speechwriter to the Secretary of State | [Department for Science, Innovation and Technology](#) |
JCS

OFFICIAL

From: Peter Mandelson Personal
Sent: Fri 28/03/2025 3:10:10 PM (UTC)
To: Michael Ellam Personal, Morgan McSweeney Personal, PM
Private Office Support Team - Internal Personal, Jonathan Powell Personal, "Ailsa Terry
(No.10)" Personal
Cc: JCS Personal, Mungo Woodfield Personal
Varun Chandra Personal, Ninjeri Pandit Personal
Subject: Re: Tariff advice as seen from Washington

Thanks

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OFFICIAL-SENSITIVE

From: Ailsa Terry Personal
Sent: Friday, March 28, 2025 11:02:17 AM
To: Peter Mandelson Personal, Michael Ellam Personal
Powell Personal; Morgan McSweeney Personal; Jonathan
Personal
Cc: JCS Personal, PM Private Office Support Team - Internal < > Personal
; Mungo Woodfield Personal
; Ninjeri Pandit Personal, Varun Chandra
Personal
Subject: RE: Tariff advice as seen from Washington

Peter

Thank you. Confirming receipt and we will highlight this advice to the PM when we pre brief him shortly. @PM Private Office Support Team - Internal could you print a copy of this for me to take in?

Ccing Varun and Nin.

Ailsa

OFFICIAL-SENSITIVE

From: Peter Mandelson <Personal >
Sent: 28 March 2025 14:55
To: Ailsa Terry Personal Michael Ellam Personal ;
Morgan McSweeney Personal Jonathan Powell
Cc: JCS Personal ; Mungo Woodifield
Personal
Subject: Tariff advice as seen from Washington
Importance: High

Ailsa,

The Prime Minister and President agreed to explore an economic partnership **
*

If we are successful, it will set the basis and terms of our
relationship politically and economically, ***

Next steps

Ultimately, this is a political decision for both sides, taking into account balance of interests across domestic constituencies. ***

Peter

From: Karen Pierce Personal

Sent: Fri 28/03/2025 6:20:00 AM (UTC)

To: Peter Mandelson Personal ; Washington Private Office Personal

Cc: Mungo Woodfield Personal ; JCS
JCS Personal
Alton Personal Nicholas JCS Personal

Subject: Re: BOB LIGHTHIZER VISIT TO LONDON OFFICIAL

Many thanks Peter. Will approach Michael E

Have a good weekend

All best

Karen

Sent from [Outlook for iOS](#)

From: Peter Mandelson
Sent: Friday, March 28, 2025 1:25:54 AM
To: Karen Pierce ; Washington Private Office
Cc: Mungo Woodfield ; JCS Nicholas Alton ; JCS
Subject: Re: BOB LIGHTHIZER VISIT TO LONDON

Hi Karen. I think that's a good idea although I think Michael Ellam might be the better person (not least because he is currently swimming in ***).

Very best

Peter

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From: Karen Pierce
Sent: Wednesday, March 26, 2025 6:58:47 AM
To: Peter Mandelson ; Washington Private Office
Cc: Mungo Woodifield ; JCS ; Nicholas Alton ; JCS
Subject: BOB LIGHTHIZER VISIT TO LONDON

OFFICIAL

All Best
Karen
Karen Pierce
UK Special Envoy for the Western Balkans
Mobile: Personal
PS: JCS

From: Oliver Robbins [Personal]
Sent: Fri 28/03/2025 8:45:13 AM (UTC)
To: Peter Mandelson [Personal] Caroline
Hurndall [Personal]
Subject: RE: Letter from America

OFFICIAL-SENSITIVE

Peter

Thank you. I'm sure the Foreign Secretary will be interested in this, as I was. We'd both welcome these sorts of despatches when you think the accumulated issues and insights warrant them.

Ollly

PS: as agreed with your team, I've written the new Dep Sec of State a congratulations letter this morning.

From: Peter Mandelson
Sent: 28 March 2025 00:39
To: Caroline Hurndall
Cc: Oliver Robbins
Subject: Letter from America

Very best
Peter
Lord Mandelson
HM Ambassador, Washington DC
Personal | Personal

From: Oliver Robbins | Personal
Sent: Fri 28/03/2025 4:00:36 PM (UTC)
To: Peter Mandelson | Personal ; Caroline
Hurndall | Personal
Subject: Re: Tariff advice as seen from Washington

OFFICIAL-SENSITIVE

Useful to see - thank you. Unfortunately I didn't see it in time for our last-minute pre-brief with the FS.

Olly

—

Oliver Robbins
FCDO

From: Peter Mandelson
Sent: Friday, March 28, 2025 3:25:33 PM
To: Caroline Hurndall ; Oliver Robbins
Subject: Fw: Tariff advice as seen from Washington

I have not been asked to submit advice to No10. They are meeting now to discuss options so I submitted this uninvited, I am afraid only ten minutes beforehand when I found out about the meeting.
Best Peter

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From: Peter Mandelson
Sent: Friday, March 28, 2025 11:10:09 AM
To: Michael Ellam ; Morgan McSweeney ; Jonathan Powell ; PM Private Office Support Team - Internal ; Ailsa Terry (No.10)
Cc: JCS ; Mungo Woodfield ; Ninjeri Pandit ; Varun Chandra
Subject: Re: Tariff advice as seen from Washington
Thanks

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From: Ailsa Terry
Sent: Friday, March 28, 2025 11:02:17 AM
To: Peter Mandelson ; Michael Ellam ; Morgan McSweeney ; Jonathan Powell ; PM Private Office Support Team - Internal
Cc: JCS ; Mungo Woodifield ; Ninjeri Pandit ; Varun Chandra
Subject: RE: Tariff advice as seen from Washington

OFFICIAL-SENSITIVE

Peter

Thank you. Confirming receipt and we will highlight this advice to the PM when we pre brief him shortly. [@PM Private Office Support Team - Internal](#) could you print a copy of this for me to take in?

Ccing Varun and Nin.

Ailsa

From: Peter Mandelson
Sent: 28 March 2025 14:55
To: Ailsa Terry ; Michael Ellam ; Morgan McSweeney ; Jonathan Powell
Cc: JCS ; Mungo Woodifield
Subject: Tariff advice as seen from Washington
Importance: High

Ailsa,

The Prime Minister and President agreed to explore an economic partnership ***

Peter

152 - 30-03-2025 - Emails between Peter Mandelson and Varun Chandra (Prime Minister's Special Advisor on Business and Investment, No.10)

Subject: Re: Readout: HMA Washington ***
Date: Sunday, 30 March 2025 at 13:39:39 British Summer Time
From: Varun Chandra
To: Peter Mandelson

OFFICIAL

Hello Peter,

Many thanks.

I'm in the *** with Jonathan to try and resolve as much of this as possible

I will call you on the broader background, and on the specifics you mention. No need to write anything – lots in motion. And of course important that you know what's what for these conversations.

My best,
Varun

Varun Chandra | Prime Minister's Special Advisor on Business and Investment
10 Downing Street, London SW1A 2AA | Personal -

From: Peter Mandelson Personal
Sent: Sunday, March 30, 2025 12:56:55 PM
To: Varun Chandra Personal
Subject: Fw: Readout: HMA Washington ***

Peter

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From: JCS Personal
Sent: Friday, March 28, 2025 3:25:34 PM
To: Peter Mandelson Personal
Cc: JCS Personal Lucy Ferguson Personal
Mungo Woodifield Personal ; JCS Personal ;
JCS Personal ; Nicholas Alton Personal ; Edward
Hobart Personal ; JCS Personal JCS
Personal Stephen Hickey Personal ; Simon Walters *
Personal ; Ben Llewellyn-Jones Personal
Readout: HMA Washington *** **Subject:**

OFFICIAL-SENSITIVE

Ambassador,

You had an introductory ***

JCS

JCS | Middle East and Africa

Foreign, Security & Development Section | British Embassy Washington

Office: Personal | FTN: Personal | Cell: Personal

OFFICIAL-SENSITIVE

From: Peter Mandelson[Personal]
Sent: Sun 30/03/2025 10:31:49 PM (UTC)
To: Christian Turner[Personal]
Subject: Fw: Letter from America

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From: Peter Mandelson
Sent: Friday, March 28, 2025 8:33:32 AM
To: Lucy Ferguson ; Nicholas Alton ; James Roscoe ; Mungo Woodfield ; Mark Newton (MOD) (Sensitive)
Cc: JCS
Subject: Re: Letter from America
I will send to them later thanks

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From: Lucy Ferguson
Sent: Friday, March 28, 2025 6:58:30 AM
To: Nicholas Alton ; Peter Mandelson ; James Roscoe ; Mungo Woodfield ; Mark Newton (MOD) (Sensitive)
Cc: JCS
Subject: Re: Letter from America

V much agree. FS will find this v useful. Did you send to a few in No10 as well?

I think we identified that the weekly moment should be accompanied by a g&t!

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From: Nicholas Alton
Sent: Thursday, March 27, 2025 11:48 PM
To: Peter Mandelson ; James Roscoe ; Lucy Ferguson ; Mungo Woodfield ; Mark Newton (MOD) (Sensitive)
Cc: JCS
Subject: Re: Letter from America

OFFICIAL-SENSITIVE

This is very good (largely because it echoes my views!). If helpful, it might be useful to schedule a weekly session to run through the key themes of the week to feed into your Letter From America

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington
3100 Massachusetts Avenue NW | Washington DC 20008
Personal

From: Peter Mandelson
Sent: Thursday, March 27, 2025 8:40:56 PM
To: James Roscoe ; Nicholas Alton ; Lucy Ferguson ; Mungo Woodifield ; Mark Newton (MOD) (Sensitive)
Cc: JCS
Subject: FW: Letter from America

bcc
[Lord Mandelson](#)
[HM Ambassador, Washington DC](#)
Personal

From: Peter Mandelson
Sent: 27 March 2025 20:39
To: Caroline Hurndall
Cc: Oliver Robbins
Subject: Letter from America

Peter
Lord Mandelson
HM Ambassador, Washington DC
Personal

From: Peter Mandelson Personal

Sent: Sun 30/03/2025 9:56:05 PM (UTC)

To: Varun Chandra Personal

Subject: Fw: State visit

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From: Peter Mandelson

Sent: Sunday, March 30, 2025 5:48:37 PM

To: Morgan McSweeney ; Oliver Robbins

Cc: Ailsa Terry (No.10) ; James Roscoe

Subject: Re: State visit

Got the Ukraine point.

On SV, it helps that he agreed dates on Friday for Gulf visits in May. I will emphasize that we are taking SV to UK very seriously and has to be thoroughly planed etc. ***

Is it likely that September will be Windsor ?

On trade I think I have to say something like:

•

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From: Morgan McSweeney

Sent: Sunday, March 30, 2025 5:31:44 PM

To: Peter Mandelson ; Oliver Robbins

Cc: Ailsa Terry (No.10); James Roscoe
Subject: Re: State visit

OFFICIAL

Thank you,

Can you make clear

Please make clear

Can we get the SV and objectives, themes etc as time is short in organisational terms

Thank you

From: Peter Mandelson
Sent: Sunday, March 30, 2025 3:11:49 AM
To: Morgan McSweeney ; Oliver Robbins
Cc: Ailsa Terry ; James Roscoe
Subject: State visit

Dear Morgan, dear Olly,

I am glad we are now settled on September for the State Visit. The dates 17-19 September work well in a busy 'back to work' month in the US (and with UNGA High Level Week following on 23/9, and the party conference starting later on 28/9).

I am visiting the WH tomorrow, Monday, to meet with Susie Wiles and I know they are anxious to confirm SV dates. Are you content for me firmly to offer the September dates and, if acceptable to the President, for us to proceed quickly to the more formal offer? My team will also work up with No10/FCDO any follow up points for the Wiles meeting coming out of today's PM-POTUS call.

Very best
Peter
Lord Mandelson
HM Ambassador, Washington DC
+ Personal | Personal

From: Oliver Robbins Personal
Sent: Mon 31/03/2025 10:45:59 AM (UTC)
To: Morgan McSweeney Personal]; Peter Mandelson Personal
Cc: Ailsa Terry (No.10) Personal James Roscoe Personal Ninjeri Pandit Personal
Subject: RE: State visit

OFFICIAL-SENSITIVE - HMG ONLY

Peter

Specifically on the State Visit. I think for today you probably can go no further than the PM/POTUS call, ***. You'd be saying something like:

- Delighted it seems that we are aligning on an historic state visit in September. The Palace is just working through the options in The King's diary and then BE Washington should be in a position to check the President's availability for specific dates in the coming days. ***
-

- At our level we should focus on the content and narrative of the Visit. Would it work for me to come to see you again next week to start working through this given we will need pace and ambition from both sides to achieve our leaders' aspirations?

Call if you need to discuss any of this. Hopefully we will soon be able to move from working out the date to making a success of this important event. But I think ***

Olly

From: Morgan McSweeney
Sent: 30 March 2025 22:32
To: Peter Mandelson ; Oliver Robbins
Cc: Ailsa Terry (No.10) ; James Roscoe
Subject: Re: State visit

Thank you.

Can we get the SV and objectives, themes etc as time is short in organisational terms
Thank you

From: Peter Mandelson Personal
Sent: Sunday, March 30, 2025 3:11:49 AM
To: Morgan McSweeney <Personal>; Oliver Robbins
Cc: Ailsa Terry Personal; James Roscoe Personal
Subject: State visit

OFFICIAL-SENSITIVE

Dear Morgan, dear Olly,
I am glad we are now settled on September for the State Visit. The dates 17-19 September work well in a busy 'back to work' month in the US (and with UNGA High Level Week following on 23/9, and the party conference starting later on 28/9). I am visiting the WH tomorrow, Monday, to meet with Susie Wiles and I know they are anxious to confirm SV dates. Are you content for me firmly to offer the September dates and, if acceptable to the President, for us to proceed quickly to the more formal offer? My team will also work up with No10/FCDO any follow up points for the Wiles meeting coming out of today's PM-POTUS call.

Very best
Peter
Lord Mandelson
HM Ambassador, Washington DC Personal
Personal

156 - 31-03-2025 - Email between Peter Mandelson, Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO) and others

From: Michael Ellam Personal
Sent: Mon 31/03/2025 5:13:50 PM (UTC)
To: JCS
Cc: Peter Mandelson Personal, Jonathan Powell Personal, "Ailsa Terry (No.10)" Personal, Varun Chandra Personal, Ninjeri Pandit Personal, Morqan McSweeney Personal, Mungo Woodifield Personal, James Roscoe JCS, Oliver Robbins Personal
Subject: Re: Readout: Meeting with ***

To follow up the point on "official vs unofficial" channels, I just spoke to ***

On Mon, 31 Mar 2025 at 17:29, JCS wrote:
JCS has sent you a protected message.

From: Peter Mandelson Personal

Sent: Mon 31/03/2025 4:03:01 PM (UTC)

To: Jonathan Powell Personal

Cc: JCS

Subject: ***

Thanks

Peter

Lord Mandelson

HM Ambassador, Washington DC

Personal |

Personal

From: Secretary of State (Peter Kyle) Personal
Sent: Monday, March 31, 2025 16:46
To: Lacey, Benedetta (DSIT) Personal ; Bowen, Rhys (DSIT) Personal
JCS
Personal ; Cannicott, Sam (DSIT) Personal
Personal ; Boardman, Hannah (DSIT) Personal
Personal ; Tammy Sandhu Personal
; JCS
Middleton , Emily (DSIT) Personal
Cc: Lyle, Thomas (DSIT) Personal ; Ademokun, Alexander (DSIT) Personal
Personal ; Mian, Emran (DSIT) Personal
JCS
Fleming, Joshua (DSIT)
; zz_Shafi, Imran (DSIT)
JCS
JCS
JCS
Personal
Personal

Subject: Hoover Institution Roundtable

OFFICIAL

DSIT, FCDO Colleagues,

Please find below a readout from DSIT SoS and HMA's roundtable hosted by the Hoover Institution. To note, as per the summary, names have been anonymised as the discussion took place under Chatham House Rules.

Thursday 20th March 16:30-18:00, Hoover Institution, Stanford University, 426 Galvez Mall, Palo Alto CA

Attendees: Peter Kyle (SoS, DSIT), JCS SpAd, DSIT), Emran Mian (DG, DSIT), JCS PS, DSIT), Peter Mandelson (HMA to the US), JCS (PS to HMA to the US), Tammy Sandhu (CG, BCGSF), JCS
, JCS Brett Carter (Hoover Fellow, Professor, Political Science, University of Southern California), Erin Carter (Hoover Fellow, Professor, Political Science, University of Southern California), Dipanjan Deb (Co-Founder and CEO, Francisco Partners), Drew Endy (Professor, Bioengineering, Stanford Senior Fellow, Hoover Institution), Martin Giles (Assistant Director of Hoover Technology Policy Acceleration, Policy Fellow, Hoover Institution), Siegfried Glenzer (Professor, Photon Science, Stanford), Andy Grotto (Research Scholar, CIASC, Stanford), Drew Guevara (Morgan Stanley), Nicholas Harris (Founder and CEO, Lightmatter), Katie Haun (Founder and CEO, Haun Ventures), Norbert Holtkamp (Professor, Particle Physics and Astrophysics, SLAC, Stanford, Science Fellow, Hoover Institution), Marc Jones (Chairman and Co-CEO, Aeris Communications), Mykel Kochenderfer (Professor, Astrophysics and Astronautics, Stanford), Keith Krach (Co-Founder & Chairman, Krach Institute for Tech Diplomacy at Purdue), David Krane (CEO and Managing Partner, GV), Max Lamparth (Postdoctoral Fellow, Stanford), Herb Lin (Senior Research Scholar, CISAC, Stanford, Cyber Policy Fellow, Hoover Institution), Enrique Lores (President and CEO, HP Inc.), James Manyika (Senior Vice President, Google), Ann Mather (Board Director, Netflix), Allison Okamura (Professor, Mechanical Engineering, Stanford, Science Fellow, Hoover Institution), Ruth Porat (President & Chief Investment Officer, Alphabet and Google), Anka Reuel (Geopolitics & Technology Fellow, Harvard Kennedy School, Researcher, Trustworthy AI Research Lab and Stanford Intelligent Systems Lab), Kang Shen (Director, Wu Tsai Neuroscience Institute, Professor, Biology and Pathology, Stanford), Ram Shriram (Managing Partner, Sherpalo Ventures), Allan

Thygesen (CEO, Docusign), Glenn Tiffert (Distinguished Research Fellow, Hoover Institution), Robin Washington (COO and CFO, Salesforce, Inc.), David Wehner (CSO, Meta), Amy Zegart (Senior Fellow, Hoover Institution, Senior Fellow, Institute for Human-Centered AI and Freeman-Spogli Institute, Director, Hoover Technology Policy Accelerator).

Summary: *this was a wide-ranging discussion about science and technology policy held under Chatham House rules (hence specific contributions from participants have been anonymised), which focused on (i) support for basic research, (ii) regulation (where attendees shared varied views about the appropriate balance between regulation and innovation), (iii) UK-US relations and (iv) technology adoption.*

[begins]

The roundtable started with introductions from two attendees. One summarised relevant findings of the 2025 Stanford Emerging Technologies Review, noting the importance of partnership in a world where many crucial decision-makers are now outside of government. The other said that the UK's AI Action Plan was a model for the world both in the engagement that went into developing it and in the ambition and specificity of its recommendations.

Peter Kyle (PK) then gave short introductory remarks. He noted that, having listened, it was now time for HMG to deliver, focusing on (1) economic growth, (2) the productivity and efficiency of government and (3) transforming citizens' experience of the state. He outlined recent work on infrastructure, touching on the Action Plan (noting the number of responses to the recent call for Eols), CNI designation for data centres and planning reforms. He spoke about regulation and the work of the RIO, the uplift to R&D in a challenging fiscal context and the shift in HMG's approach towards a focus on high-growth sectors.

Peter Mandelson (PM) began by emphasising that he has a clear remit – to update the UK-US relationship and put tech partnership at its heart. This will ensure that, in the new global context, we can win a new and profound technological race against our rivals and adversaries, PM referenced the work of the Manhattan Project, which unlocked new discoveries, technologies and industries. He also spoke about a new model of alignment which would require alignment not just government to government, but also between universities and the private sector – in PM's view, entrepreneurs should be 'engines of collaboration. PM said that this technological partnership would be a natural extension of our unique defence and security partnership.

The ensuing discussion encompassed the full range of science and tech policy, which I have grouped below broadly by theme:

Research:

- The importance of investing in basic research and supporting commercial spinout.
- Sustainable funding for research. One attendee noted how the tuition fee cap in the UK and potential taxes on university endowments in the US threatened funding, and also touched on the need to reform immigration systems to ensure that the most talented people can stay in the UK. PK spoke about (i) the university finance situation HMG had inherited and the measures he had taken to resolve it (including increases in the HE and research budgets, entailing higher expectations from universities) (ii) ending the "war on universities" and the importance of predictability and stability as a starting point, (iii) the industrial strategy as an example of this approach.
- The importance of ensuring that rigorous research security measures do not end up accidentally making collaboration between friends (e.g. the UK and the US) more difficult or imposing excessive bureaucracy. HMA agreed with this point, emphasising the need to (i) throw a wall around our collective work and (ii) increase collaboration within that wall, taking advantage of our exceptional levels of mutual trust and confidence.

Regulation:

- AI regulation. PK, when asked by one attendee how our approach differs to the EU, emphasised the fundamental difference in approach, stressing (i) we have not legislated in the UK (though he has not ruled this out), (ii) the AISI has real value as a partner for frontier labs to support the safe deployment of new models, (iii) the maturity of our regulatory landscape and work to empower sector-specific regulators and (iv) the importance of innovation for national security. Another attendee later spoke about the EU's approach and noted the difficulty of evaluating approaches to regulation well, stressing the need for technical expertise and the UK's leadership in this space. PK later spoke about his decision to rebrand the AISI as a 'Security Institute' and explained its work on chemical and biological threats, emphasising the importance of openness for safety. He also spoke about the value of a voluntary approach and the importance of constructive relationships between governments and labs.
- AI Copyright.
- Regulatory alignment. One attendee noted that, whilst the UK's overall regulatory approach had generally managed to strike the right balance, we must be wary of the trade-offs between (a) finding optimal regulation for the UK and (b) ensuring consistency with other countries, noting the example of digital IDs, where

alignment is important. He noted that the UK can set a positive example for the EU on data transfers and data localisation. Another attendee noted the example of data-sharing in aviation, where there are clear incentives to share data, including about mistakes, to improve collective safety.

- **Bitcoin regulation.** One attendee noted the need to reform regulation for stablecoins in particular. **PK** noted that he was excited by the potential of bitcoin, including the opportunities that blockchain technologies present for decentralisation. He noted that no country had solved this issue, but that we were working on it.

US-UK Relations:

- **HMG's presence in SF.** One attendee noted that the UK's team in SF should be better known, given the need for a constant conversation between the UK and the US 'on the round.'
- **The UK-US tech partnership.** One attendee asked **PK** what his expectations were from the US tech sector. **PK** emphasised that he was looking for a partnership which would ensure that our two countries could get ahead in the technological race and stay there, noting that this is crucial for our prosperity and our national security. He noted that the offer we are currently proposing to the USG is only possible because of the depth of our history, which we must now leverage to take on our shared challenges. **PK** noted the UK's strengths, including four of the top ten universities and a mature investment landscape, noting the need to coordinate this landscape and make it more concerted.

Adoption, Infrastructure and Growth:

- **Technology adoption.** One attendee noted that the UK has a strong science and R&D base but noted that translating this into productivity gains would require a focus on (i) adoption, (ii) energy infrastructure and (iii) specific use-cases like healthcare. He noted that this approach should be applied to sectors like life sciences and quantum, not just AI. **PK** noted the need to be creative about adoption and explained the work of the Tech Adoption Review to get our interventions right and deliver tangible change. **PK** also noted the work of the AI Energy Council.

Misc.:

- The importance of **advanced semiconductor manufacturing for sovereignty.** One attendee noted that we had fallen behind rival and adversary states and concluded that the UK must invest.
- The value and potential of low-tech innovation.

Conclusion:

- The roundtable ended with a quickfire round where attendees were asked to share their views about the one technology that would define the decade to come – answers varied a great deal, varying from cybersecurity and quantum technologies to education and inclusion.

From: Peter Mandelson[Personal
Sent: Tue 01/04/2025 1:48:36 PM (UTC)
To: MMcSweeney Personal
Chandra Personal Varun
Subject: PM POTUS

I gather, but not confirmed, the PM is seeking a call with the President and I think this is the right thing to do.

I think UK public need to know that the PM has been exerting this pressure right up to the last minute.

Very best

Peter

Lord Mandelson

HM Ambassador, Washington DC

Personal

Personal

160 - 01-04-2025 - Emails between Peter Mandelson, Jonathan Powell (National Security Adviser, CO) and others

From: Jonathan Powell Personal
Sent: Tue 01/04/2025 11:58:43 AM (UTC)
To: Peter Mandelson Personal
Cc: JCS JCS
Subject: Re: ***

OFFICIAL-SENSITIVE

Yes we are making sure that happens. Matt Collins and his team are doing it.

From: Peter Mandelson
Sent: Monday, March 31, 2025 5:03:01 PM
To: Jonathan Powell
Cc: JCS
Subject: ***

Thanks
Peter
Lord Mandelson
HM Ambassador, Washington DC
+ Personal | Personal

161 - 02-04-2025 - Emails between Peter Mandelson, Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO), Mungo Woodfield (Minister Counsellor for Trade and Global Issues, FCDO) and others

From: Peter Mandelson Personal
Sent: Wed 02/04/2025 10:56:06 AM (UTC)
To: Varun Chandra Personal, Mungo Woodfield
Personal, Michael Ellam
Personal, "Jonathan Black (Cabinet Office)
(External)" Personal, "Ailsa Terry (No.10)"
Personal, Jessica Philips Personal, Olaf
Henricson-Bell Personal, JCS
JCS " Personal, "Kate JOSEPH (DBT)"
Personal
Cc: James Roscoe Personal, JCS
< Personal
Subject: Re: US/tariffs

OFFICIAL-SENSITIVE

Very best

Peter

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From: Varun Chandra Personal

Sent: Wednesday, April 2, 2025 1:51:02 AM
To: Mungo Woodifield Personal ; Michael Ellam Personal ; Jonathan Black (Cabinet Office) (External) Personal ; Ailsa Terry (No.10) Personal ; Jessica Philips Personal ; Olaf Henricson-Bell <JCS> Personal ; Kate JOSEPH (DBT) Personal
Cc: Peter Mandelson Personal ; James Roscoe Personal ; JCS Personal
Subject: Re: US/tariffs

Many thanks Mungo.

Your continued engagement with the USTR team would be particularly helpful as we seek specific feedback on what's on the table as soon as possible.

As per our exchange on text, we're just working out travel, as key counterparts appear to be heading to Florida earlier than usual this week.

Best,
Varun

Varun Chandra | Prime Minister's Special Adviser on Business and Investment
10 Downing Street, London SW1A 2AA | Personal

From: Mungo Woodifield Personal
Sent: Wednesday, April 2, 2025 3:03:08 AM
To: Varun Chandra Personal ; Michael Ellam Personal ; Ailsa Terry Personal ; Jessica Philips Personal ; Olaf Henricson-Bell Personal ; JCS Personal ; Kate JOSEPH (DBT) Personal
Cc: Peter Mandelson Personal ; James Roscoe Personal ; JCS Personal
Subject: US/tariffs

OFFICIAL SENSITIVE

All,

A few points from DC this evening:

continue reporting tomorrow.

We will

Mungo

Mungo Woodfield
Minister Counsellor, Trade & Global Issues
British Embassy Washington

+ Personal

162 - 02-04-2025 - Emails from Peter Mandelson to Pat McFadden (former Chancellor of the Duchy of Lancaster and Minister for Intergovernmental Relations) and others

Subject: FW: Trade deal
From: Peter Mandelson Personal
Date: 02/04/2025, 14:13
To: "pat.mcfadden" Personal Personal

Lord Mandelson

HM Ambassador, Washington DC

+ Personal |
Personal

From: Peter Mandelson
Sent: 01 April 2025 16:12
To: MMcSweeney Personal Varun Chandra Personal
Subject: Trade deal

I just was in WH seeing the VP about something else

Peter

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From: Peter Mandelson[Personal]
Sent: Wed 02/04/2025 8:40:38 PM (UTC)
To: Christian Turner[Personal]
Subject: FW:*** and tech partnership

Full read out on ***
[Lord Mandelson](#)
[HM Ambassador, Washington DC](#)
Personal | Personal

From: Matthew Collins
Sent: 02 April 2025 14:37
To: Mungo Woodfield
Cc: Mian, Emran (DSIT) ; Rhys Bowen ; Jonathan Black (Cabinet Office) (External) ; Peter Mandelson
Subject: Re: *** and tech partnership

Thanks for the read out. Good to know where we are. Let's see what happens next !!

Matt Collins
Deputy National Security Adviser Intelligence, Defence and Security
70 Whitehall, London, SW1A 2AS

PS: JCS
APS: JCS
Diary: JCS

On Wed, 2 Apr 2025 at 15:53, Mungo Woodfield <[Personal]> wrote:

OFFICIAL-SENSITIVE

Matt, all
Just a heads up that HMA ***
Readout is on higher tier. At the very end of the meeting, HMA asked about trade and tech partnership.

Mungo
Mungo Woodfield
Minister Counsellor, Trade & Global Issues
British Embassy Washington
Personal

From: Peter Mandelson Personal

Sent: Wed 02/04/2025 11:25:26 AM (UTC)

To: JCS Personal ; Ailsa Terry
(No.10) Personal ; JCS
Ellam Personal ; Michael
Office) Personal ; Katy Budge / (Cabinet
(External) Personal ; Jonathan Black (Cabinet Office)
(DBT) Personal Kalada BRUCE-JAJA2
Personal JCS
Personal ; JCS
Personal ; Kate JOSEPH
(DBT) Personal ;
JCS Personal ;
Leslie (No 10) (Sensitive) Personal JCS Huw
Personal ; JCS
[Personal ; JCS Personal
Isabel Abbs Personal

Cc: Ninjeri Pandit Personal James Lyons Personal
Jonathan Powell Personal JCS
Driver Personal ; Vchandra Personal Stephanie Personal Olaf
Henricson-Bell (No.10) Personal ; Morgan
McSweeney Personal ; Jessica
Philips Personal ; JCS Personal JCS
Personal ; Vidhya Alakeson Personal
Foreign Affairs PO team (No10) Personal Foreign PressTeam (No10)
(Sensitive) Personal Michael
(External) Personal Cabinet Secretary (CAB) JCS
Padfield Personal ;
(External) Personal ; Ian Ginsberg (HMT)
(Sensitive) Personal ; Whyte, Lindsey -
HMT[Personal Mungo
Woodfield[Personal ; James
Roscoe Personal ; JCS
Personal ; Sophie Nazemi[Personal ;
Oliver Robbins Personal ; David
Tinline Personal Alan Lockey Personal

Subject: Re: US tariffs - PM readout and commission

Could I add to this.

Peter

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From: JCS

Sent: Wednesday, April 2, 2025 7:16:50 AM
To: Ailsa Terry (No.10) ; JCS ; Michael Ellam ; Katy Budge / (Cabinet Office) ; Jonathan Black (Cabinet Office) (External) ; Kalada BRUCE-JAJA2 (DBT) ; JCS ; JCS ; Kate JOSEPH (DBT) ; phil.bateman Personal ; Huw Leslie (No 10) (Sensitive) ; JCS ; JCS ; JCS ; Isabel Abbs
Cc: Ninjeri Pandit ; James Lyons ; Jonathan Powell ; JCS ; Stephanie Driver ; Vchandra ; ohenricson-bell Personal ; Morgan McSweeney ; Jessica Philips ; JCS ; JCS ; Vidhya Alakeson ; Foreign Affairs PO team (No10) (Sensitive) ; Foreign PressTeam (No10) (External) ; Michael Padfield ; Cabinet Secretary (CAB) (External) ; JCS (Cabinet Office) (External) ; Ian Ginsberg (HMT) (Sensitive) ; Whyte, Lindsey - HMT ; Peter Mandelson ; Mungo Woodifield ; James Roscoe ; JCS ; Sophie Nazemi ; Oliver Robbins ; David Tinline ; Alan Lockety ; Michael Padfield
Subject: RE: US tariffs - PM readout and commission

Many thanks Ailsa.

Many thanks,
JCS

| Principal Private Secretary to the Chancellor of the Exchequer |
HM Treasury, 1 Horse Guards Road, London, SW1A 2HQ | Personal
PA: JCS

CONFIDENTIALITY NOTICE

This communication, and the information it contains, is (a) intended for the person(s) and/or organisation(s) to whom it is addressed and is for no other person(s) or organisation(s) and (b) may be confidential, legally privileged and protected by law, including law of copyright. Unauthorised use, copying, forwarding or disclosure of any of it may be unlawful. If you have received this communication in error, please contact us immediately by reply or by telephone.

From: Ailsa Terry

Sent: Wednesday, April 2, 2025 11:24 AM

To: JCS ; Michael Ellam ; Katy Budge1 ; Jonathan Black ; Kalada BRUCE-JAJA2 (DBT) ; JCS ; JCS ; Kate JOSEPH (DBT) ; JCS ; phil.bateman Personal ; zzNO10_Leslie, H ; JCS ; JCS ; JCS ; Isabel Abbs

Cc: Ninjeri Pandit ; James Lyons ; Jonathan Powell ; JCS ; Stephanie Driver ; Vchandra ; ohenricson-bell Personal ; Morgan McSweeney ; Jessica Philips ; JCS ; JCS ; Vidhya Alakeson ; Foreign Affairs PO Team ; Foreign Press Team ; Michael Padfield ; Cabinet Secretary CO ; JCS ; Ginsberg, Ian - HMT ; Whyte, Lindsey - HMT ; Peter Mandelson ; Mungo Woodifield ; James Roscoe ; JCS ; Sophie Nazemi ; Oliver Robbins ; David Tinline ; Alan Lockety ; Michael Padfield
Subject: RE: US tariffs - PM readout and commission

Personal JCS Personal Vidhya Alakeson
 Personal ; Foreign Affairs PO Team
 Personal ; Foreign Press Team
 Personal ; Michael Padfield Personal ;
 cabinet.secretary Personal JCS
 Personal
 Personal Ginsberg, Ian - HMT
 Personal Whyte, Lindsey - HMT
 Personal ; Peter Mandelson Personal
 Personal ; James Roscoe
 Munqo Woodfield Personal JCS ; Sophie
 Personal ;
 Nazemi Personal Oliver Robbins Personal David
 Tinline Personal ; Alan Lockey Personal ; Michael Padfield
 Personal

Subject: RE: US tariffs - PM readout and commission

OFFICIAL-SENSITIVE

Dear Ailsa, JCS ,
 Thank you for this readout and the letter from DBT SoS. The Chancellor agrees with the plan to work up a Call for Evidence on *** to be launched 3rd of April. HMT officials will pick up with DBT and CO counterparts on the next steps you have set out. As per discussions at Cabinet and elsewhere, CX would like this work to include consideration of the following:

- ***

10: the Chancellor asks that, in addition to the advice requested by Number

Please could the final document and future policy advice/handling plans be jointly agreed with HMT before being submitted to the PM.

I am also copying our plans for business engagement over the next couple of days below, which the team is discussing in more detail with JCS .

Best,
 JCS

JCS | Assistant Private Secretary
to the Chancellor
HM Treasury | 1 Horse Guards Road, London, SW1A
2HQ
M: Personal
www.gov.uk/hm-treasury | Twitter: [@hmtreasury](https://twitter.com/hmtreasury)

Bilateral meetings:

- Oracle (CX)
- BlackRock (CX)
- CVC Capital Partners (CX)
- CBI (EST)
- Astra Zeneca (FST)
- Barclays (CX and EST)
- Quantexa (CX)
- BAE Systems (Mfl)
- AirBus (Mfl)
- Melrose Industries (Mfl)

Set pieces

- US Chamber of Commerce roundtable (FST)
- AIM roundtable (EST and Varun Chandra)
- Trade Strategy roundtable - Babcock, Shell, Starling Bank, Aston Martin and KPMG. (CX and DBT SoS)
- Business breakfast – expected to be attended by M&G, Apollo, Carlyle Group, CPP, Bloomberg, Vanguard and Nationwide (EST)
- Financial services IS deep dive – expected to be attended by HSBC, Clearbank, Allica Bank, Atom Bank, Octopus Investments etc (EST)
- Deep dives on creative industries, digital and tech and clean energy sectors (SCS)

OFFICIAL-SENSITIVE

From: Ailsa Terry Personal
Sent: Tuesday, April 1, 2025 2:32 PM
To: Michael Ellam Personal ; Katy Budge1
Personal Jonathan Black
Personal ; Kalada BRUCE-JAJA2 (DBT)
Personal ; JCS
Personal ; JCS
Personal ; JCS
Personal ; Kate JOSEPH (DBT)
Personal ; JCS
Personal ; phil.bateman Personal ; zzNO10 Leslie, H
Personal ; JCS Personal JCS
Cc: Ninjeri Pandit Personal ; James Lyons Personal Jonathan
Powell Personal JCS Personal Personal ;
Stephanie Driver Personal ; Vchandra Personal ; Personal
; Morgan McSweeney Personal ; Jessica Philips

Personal ; JCS Personal JCS
 Personal ; Vidhya Alakeson Personal ; Foreign Affairs PO
 Team Personal ; Foreign Press Team
 Personal ; Michael Padfield Personal Cabinet
 Secretary CO Personal JCS
 Personal ; Ginsberg, Ian - HMT
 Personal ; Whyte, Lindsey - HMT
 Personal ; Peter Mandelson Personal
 Munqo Woodifield Personal ; James Roscoe
 Personal ; JCS ; Sophie
 Nazemi Personal ; Oliver Robbins Personal ; David
 Tinline Personal ; Alan Lockey Personal Michael Padfield
 Personal

Subject: RE: US tariffs - PM readout and commission

OFFICIAL-SENSITIVE

Resending due to technical issues

All

The Prime Minister read the letter from SoS DBT and also from the AG overnight, ahead of the US discussion at Cabinet during which he also gave a number of steers. The Prime Minister instructed that we remain focused on securing a good deal for the UK with the US which would be the best outcome. He also agreed the recommendations in the SoS DBT letter and has asked us to ensure we are able to announce we are moving to the next stage of

-

-

Thank you for all the work in advance and to come on this. Let me know if you need to send on, but please do not share unless essential.

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister' s Office
| 10 Downing Street, London, SW1A 2AA | T: Personal

165 - 02-04-2025 - Emails between Peter Mandelson, Morgan McSweeney (former Chief of Staff to the Prime Minister, No.10) and Varun Chandra (Prime Minister's Special Advisor on Business and Investment, No.10)

From: Varun Chandra Personal
Sent: Wed 02/04/2025 3:59:35 PM (UTC)
To: Peter Mandelson Personal ; Morgan
McSweeney] Personal
Subject: Re: next steps

OFFICIAL

Very clear and helpful.

Varun Chandra | Prime Minister's Special Adviser on Business and Investment
10 Downing Street, London SW1A 2AA | Personal

From: Peter Mandelson
Sent: Wednesday, April 2, 2025 3:43:10 PM
To: Morgan McSweeney ; Varun Chandra
Subject: next steps

You asked for views on next steps. We should discuss but my instincts are

Happy to discuss
Peter
Lord Mandelson
HM Ambassador, Washington DC
+ Personal | Personal

From: Peter Mandelson Personal

Sent: Wed 02/04/2025 9:39:48 PM (UTC)

To: Morgan McSweeney Personal ; Oliver Robbins Personal ; Caroline Hurndall Personal ; Varun Chandra Personal Ailsa Terry (No.10) Personal Mungo Woodfield Personal James Roscoe Personal

Subject: Re: quick response

It is not a good

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From: Ailsa Terry
Sent: Wednesday, April 2, 2025 5:38:30 PM
To: Peter Mandelson ; Morgan McSweeney ; Oliver Robbins ; Caroline Hurndall ; Varun Chandra
Subject: RE: quick response

Thanks Peter also to your team for their hard work – agreement from this end and

Lowest in the G7 is a good line to play in.

I have asked for analysis of what this means globally, as many countries much harder hit than they may have been expecting with security implications too.

From: Peter Mandelson
Sent: 02 April 2025 22:01
To: Morgan McSweeney ; Ailsa Terry ; Oliver Robbins ; Caroline Hurndall ; Varun Chandra
Subject: quick response OFFICIAL-SENSITIVE

At a 10% baseline reciprocal tariff – the lowest of any G7 country - the UK has won
recognition of its fair and balanced trade relationship with the US. ***

Lord Mandelson
HM Ambassador, Washington DC
Personal | Personal

167 - 03-04-2025 - Emails between Peter Mandelson, Sir Oliver Robbins
(former Permanent Under-Secretary of State for Foreign Affairs, FCDO) and
others

From: Peter Mandelson Personal
Sent: Thur 03/04/2025 6:47:04 PM (UTC)
To: Oliver Robbins Personal, Morgan McSweeney Personal
"Ailsa Terry (No.10)" Personal, Varun Chandra Personal, Caroline Hurndall Personal
(External)" Personal, Michael Ellam Personal, "Jonathan Black (Cabinet Office)"
Cc: James Roscoe Personal, JCS, Mungo Woodfield Personal
Subject: RE: Tariffs - one day later and next steps

OFFICIAL-SENSITIVE

The jury is out. ***

A lot of people will think it's just more politics.
But others will say "about time we sorted out all the freeloaders" whether it is
transformative or not.

So Republicans will be listening out to their districts and waiting to see the impact.
Depending on what happens in the markets, the political marketplace might follow.

Peter

[Lord Mandelson](#)
[HM Ambassador, Washington DC](#)
Personal | Personal

From: Oliver Robbins Personal
Sent: 03 April 2025 14:36
To: Peter Mandelson Personal; Morgan McSweeney Personal
Personal; Varun Chandra Personal; Ailsa Terry (No.10) Personal
Personal; Caroline Hurndall Personal; Michael Ellam Personal
Personal; Jonathan Black (Cabinet Office) (External)
Cc: James Roscoe Personal; Mungo Woodfield Personal
Personal; JCS
Subject: Re: Tariffs - one day later and next steps

Peter

V helpful to see, thank you.

What has the domestic political reaction been like? Is there any significant domestic (inc Congressional) opposition that might act on the Administration? ***

Olly

—

Oliver Robbins
FCDO

OFFICIAL-SENSITIVE

From: Peter Mandelson Personal
Sent: Thursday, April 3, 2025 5:10 pm
To: Morgan McSweeney Personal; Ailsa Terry (No.10) Personal; Varun Chandra Personal; Oliver Robbins Personal; Michael Ellam Personal; Caroline Hurndall Personal; Jonathan Black (Cabinet Office) (External) Personal
Cc: James Roscoe Personal; Mungo Woodfield Personal; JCS
Subject: Tariffs - one day later and next steps

All,

A day after President Trump's tariff announcement, some initial observations from here and thoughts on next steps.

Lord Mandelson
HM Ambassador, Washington DC
+ Personal |

Personal

168 - 03-04-2025 - Emails between Peter Mandelson, Nicholas Alton (former Minister Counsellor Political Affairs, FCDO) and others

From: Peter Mandelson Personal

Sent: Thur 03/04/2025 6:49:46 PM (UTC)

To: Oliver Robbins Personal Caroline
Hurndall Personal

Cc: Nicholas Alton Personal

Subject: FW: Congressional view on tariffs - ***

interesting

[Lord Mandelson](#)

[HM Ambassador, Washington DC](#)

+ Personal |

Personal

From: Nicholas Alton

Sent: 03 April 2025 14:44

To: Peter Mandelson

Cc: DL Washi Private Office ; DL Washi SLT and Deputies ; DL Washi Political Section ; Iain Griffiths ; Scott Fursedonn-Wood ; Oliver Warren (Cabinet Office) (Sensitive) ; JCS

Subject: Congressional view on tariffs - ***

OFFICIAL-SENSITIVE - HMG ONLY

Peter

*** I was at a lunch with

today.

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington

3100 Massachusetts Avenue NW | Washington DC 20008

Cell: Personal | Phone: Personal | Personal

EA: JCS | Personal | Cell: Personal

OFFICIAL-SENSITIVE - HMG ONLY

From: Ailsa Terry Personal
Sent: Thur 03/04/2025 8:36:30 PM (UTC)
To: JCS Kate
JOSEPH (DBT) Personal ; DGESTR (DBT)
(External) Personal Kalada BRUCE-JAJA2
(DBT) Personal ; JCS
(Sensitive) Personal Ian Ginsberg (HMT)
; JCS
Ellam Personal Michael
(External) Personal ; Jonathan Black (Cabinet Office)
Office) Personal ; Katy Budge / (Cabinet
lindsey.whyte Personal Personal ; Peter
Mandelson Personal Lindsay
Appleby Personal ; JCS
(DBT) Personal ; Philippa Makepeace (DBT)
(External) Personal ; JCS
(Sensitive) Personal ; JCS
(DBT) Personal ; JCS
(External) Personal ; Jack Connolly
(Office) Personal NSA (Cabinet
Black Personal ; PS Jonathan
michael.ellam Personal Personal
JCS Personal JCS
Personal

Subject: Readout: Prime Minister's roundtable with business leaders

OFFICIAL-SENSITIVE

All,
Using this chain to share a quick informal readout of the PM's roundtable today – not for forwarding as PM readouts usually go to a set list, but this feels useful to share more broadly.

Prime Minister's roundtable with business leaders, Thursday 3 April

The Prime Minister met with business leaders from: Astra Zeneca, BA, AB Foods, Unilever, Airbus, Shell, Johnson Matthey, GSK, Deloitte, LSEG, Rigby Group, Barclays, Diageo, the National Grid, JLR and Google on 3 April, ***

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister's Office |
10 Downing Street, London, SW1A 2AA | T: Personal

From: Peter Mandelson[PERSONAL]
Sent: Fri 04/04/2025 4:20:16 PM (UTC)
To: Caroline Hurndall[Personal]; Oliver Robbins[Personal]
Cc: James Roscoe[Personal]; Mungo Woodifield[Personal]
Subject: Re: Next steps further

Thanks

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From: Caroline Hurndall
Sent: Friday, April 4, 2025 12:10:37 PM
To: Peter Mandelson ; Oliver Robbins
Cc: James Roscoe ; Mungo Woodifield
Subject: RE: Next steps further

OFFICIAL-SENSITIVE

Of course – they will go no further than the FS.
Caroline Hurndall | PPS/FS | Personal

The Foreign Secretary's box deadline is midday, Monday to Thursday. Please allow a minimum of 48hrs to process work sent to FSPO. Please also copy JCS to all submissions/updates to the Foreign Secretary.

From: Peter Mandelson
Sent: 04 April 2025 17:07
To: Caroline Hurndall ; Oliver Robbins
Cc: James Roscoe ; Mungo Woodifield
Subject: Re: Next steps further

OFFICIAL-SENSITIVE

I am under a stern injunction from No10 not to share my thoughts so please protect
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From: Caroline Hurndall < Personal >
Sent: Friday, April 4, 2025 11:58:29 AM
To: Peter Mandelson < Personal >; Oliver Robbins < Personal >
Cc: James Roscoe < Personal >; Mungo Woodifield < Personal >

Subject: RE: Next steps further

OFFICIAL-SENSITIVE

Peter – thank you for this and for your earlier reporting and thoughts, really helpful. FS has been on the road this week (NATO) so it's been great to be able to pass on your notes, I know they've been helpful as he's been talking to counterparts. And just received this week's letter from America- thank you!

Caroline Hurndall | PPS/FS | **Personal**

*The Foreign Secretary's box deadline is midday, Monday to Thursday. Please allow a minimum of 48hrs to process work sent to FSPO. Please also copy **JCS** to all submissions/updates to the Foreign Secretary.*

OFFICIAL-SENSITIVE

From: Peter Mandelson < **Personal** >
Sent: 04 April 2025 16:21
To: Oliver Robbins < **Personal** >; Caroline Hurndall < **Personal** >
Cc: James Roscoe < **Personal** >; Mungo Woodfield < **Personal** >
Subject: FW: Next steps further

OFFICIAL-SENSITIVE

From: Peter Mandelson
Sent: 04 April 2025 11:20
To: Morgan McSweeney < **Personal** >; Varun Chandra
< **Personal** >; Ailsa Terry (No.10) < **Personal** >
Subject: Next steps further
I haven't seen full read out of the call this morning but it's pretty clear ***

In the meantime, we will be undertaking our own assessment of the implications for the UK economy and the consultation with business and the call for evidence has already started. The important point for Britain is to do everything possible

- The immediate need is to control the information flow out of Whitehall. We must get our version of events out before others do, including those who have always been sceptical about the possibility of a deal.

Peter
Lord Mandelson
HM Ambassador, Washington DC

Personal

|

Personal

Subject: RE: Next steps further
Date: Friday, 4 April 2025 at 21:43:41 British Summer Time
From: Ailsa Terry
To: Peter Mandelson, Morgan McSweeney, Varun Chandra

OFFICIAL-SENSITIVE

Peter

Thank you for this sound advice and for the call earlier. Let's keep in close touch next week when the dust has settled a little.

As discussed, I have created a named list of individuals on the trade talks issue and beyond that we will be exerting maximum discipline and being very careful to avoid any running commentary in the media.

Ailsa

OFFICIAL-SENSITIVE

From: Peter Mandelson **Personal**
Sent: 04 April 2025 16:20
To: Morgan McSweeney **Personal** ; Varun Chandra
Personal ; Ailsa Terry **Personal**
Subject: Next steps further

OFFICIAL-SENSITIVE

I haven't seen full read out of the call this morning but it's pretty clear ***

-

In the meantime, we will be undertaking our own assessment of the implications for the UK economy and the consultation with business and the call for evidence has already started. The important point for Britain is to do everything possible^{***}

-

- The immediate need is to control the information flow out of Whitehall. We must get our version of events out before others do, including those who have always been sceptical about the possibility of a deal.

Peter

Lord Mandelson
HM Ambassador, Washington DC
Personal

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OFFICIAL-SENSITIVE

From: Martin, Katie - HMT
Sent: 05 April 2025 13:06
To: Peter Mandelson
Subject: RE: MONITORING: Scott Bessent, Tucker Carlson Interview Transcript: Tariffs, Trade, Economic Policy - 4/4/2025

Thanks Peter – have shared with Rachel

From: Peter Mandelson **PERSONAL**
Sent: Saturday, April 5, 2025 11:59 AM
To: Martin, Katie - HMT **PERSONAL**
Subject: Fw: MONITORING: Scott Bessent, Tucker Carlson Interview Transcript: Tariffs, Trade, Economic Policy - 4/4/2025

OFFICIAL

From: Peter Mandelson **PERSONAL**
Sent: Saturday, April 5, 2025 6:58:04 AM
To: **PERSONAL**
Subject: Fw: MONITORING: Scott Bessent, Tucker Carlson Interview Transcript: Tariffs, Trade, Economic Policy - 4/4/2025

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From: JCS **PERSONAL**
Sent: Friday, April 4, 2025 6:05:25 PM
To: Peter Mandelson **PERSONAL** >
Subject: FW: MONITORING: Scott Bessent, Tucker Carlson Interview Transcript: Tariffs, Trade, Economic Policy - 4/4/2025

Interview as mentioned -

OFFICIAL

From: JCS **PERSONAL**
Sent: Friday, April 4, 2025 5:03 PM

To: BEW Monitoring

PERSONAL

Subject: MONITORING: Scott Bessent, Tucker Carlson Interview Transcript: Tariffs, Trade, Economic Policy - 4/4/2025

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OFFICIAL

Treasury Secretary Scott Bessent sat down with Tucker Carlson for an hour-long interview to explain the administration's new tariffs, and why they had to do something to stop the slide. "And if we think like a classical model of tariff income, would say, if there's a 10% tariff, then the currency would appreciate about 40% of that. So 4% of it, then the producer in the other country would eat about 4% and then the US consumer might have a one time price adjustment of 2% so in a 10% tariff, maybe the consumer pays 2% of it. We saw there was a study out recently from a group at MIT that shows with President Trump's first China tariffs, which were approximately 20% the price level went up point seven. So to answer your question, if we could put on a 20% tariff and have the foreigners pay that and use that money to bring down our government deficit and keep taxes low." He also talked about his recent interaction with Ukraine President Zelensky:

Tucker Carlson

How did you wind up interacting with Zelensky?

Scott Bessent

President asked me to go to, well, he actually asked me to lead the economic agreement that was part of his peace plan. And I think it's important to look at the arc of President Trump's peace plan, and he had sequenced it really well, was we're going to sign a deal with Ukrainians, and it'll do several things. One, it will make the US and Ukraine partners to link us closer together. Two, it will be a symbol to Russian leadership that the US isn't abandoning Ukraine. But importantly, three, it will show the American people that we have an economic stake and that we haven't just been doing these massive grants, which has been the history of USAID, of course. So Ukraine succeeds, we succeed, and it could be a long term partnership. Now, President, I thought it was important to take the agreement to Kyiv and present it to President Zelensky. Everyone's telling me, oh no, have him meet you in Vienna. He's going to be at the Munich Security Conference. A few days later, I said, No, I want to go there and discuss it with him. And that's how I ended up going to Kyiv. Very interesting. Going to Kyiv flight of Poland. Then you get on, I don't know if you've been on it, get on this night train for 10 hours, and you arrive at Kyiv at 830 in the morning. And for anyone who they said, Oh, the President Trump selling out to the Russians. Not selling out to the Russians. The Russians bombed Kyiv four hours before I got there. They hadn't bombed since November. So the Russians didn't like the look of this deal, because it thought that the it was actually something durable for the US people and the Ukrainian people. So what happened? President Zelensky was in the mood to sign the deal that day. We had a spirited discussion, and I said to him, you've got 50 reporters out there. I am here to show that there is no daylight between the American people the Russian people, between, excuse me, Ukrainian people, between the American leadership and Ukrainian leadership. And I said, you've opened up daylight size of the Grand Canyon. What are we going to go out and tell those people? He said, Tell them I'm going to sign the deal in Munich. I said, so you're going to sign the deal when you see vice president Vance and Secretary of State Rubio in Munich? Yes, he didn't sign it there. There's a lot of back and forth. The following week, they're begging to come to the White House, and should

make him sign the deal before he comes. And then he got to the Oval Office and blew up. What should have been the easiest thing to do in the world. He's supposed to show up, have a press conference. We're going to have a private lunch. If he had anything on his mind, there were going to be nine of us, nine of them in the White House dining room he could have aired his grievances in. And there's a famous photo in the East Wing ballroom of everything lay down on the table to be signed, and it never got signed.

Please find the clip of the interview ([Clip 1](#)) and rough transcript below:

Tucker Carlson

Music, Mr. Secretary, thank you very much for joining us so where the Treasury Department President had a press conference yesterday, next door, in which he announced a whole new tariff regime global. He'd been promising to do this well for 40 years, really, it came, not out of nowhere, but it was clearly his intent all along, as stated. But it it did rattle people, including some of his supporters. So I just wanted to ask you, big picture, where do you think this leads?

Scott Bessent

Well, Tucker and thank thank you for having me. And as you said, the President's been talking about this for four decades. Yes, and this is transformational for the American economy, for the American worker, and for the new Republican alignment. And it's a combination of the old and new ideas. Some of the old ideas were put away. You know, I always tell everyone and they don't want to hear it. The original tariff man was Alexander Hamilton, yes, and he used terrorists to fund the new nation and to protect American industry. President Trump has added a third leg to the stool, and he uses terrorists to negotiate. But I think this is not unlike I was a freshman in college when Ronald Reagan came in in 1980 and a new day in America. And when I talk to people now, and they look back and they look at the Reagan years so fondly, I remember what it was like, and it was choppy, and the President very choppy, very choppy. President Reagan stood the course. And look, this is not an invitation, but the at one point in the early 80s, a farmer showed up with a shotgun at the Federal Reserve to the kill Paul Volcker for raising rates. So like I said, that's not an invitation for action. But it was a tough time. And then in 1984 the President Reagan won re election with 49 states, and I think they may have even let Mondale win Minnesota just so it wasn't a skunk, just to be nice here, and that's what President Trump is doing now for for years, the American worker at middle middle class has been eviscerated. American workers have taken it on the chin. And, you know, we're just starting to see some of the research now, like we're seeing research on what's called the China shock from 2004 it's just coming out now, and it's what you know. It's what I know. But finally, academics are saying, Oh, they gosh, the American workers never recovered from the China shock. What a surprise, and President Trump sensed it 40 years ago, but out in the campaign trail, starting in 2015 up until last year, he has promised the American workers that the old standard of living can come back. And because what we've seen over the past at least 20 years, since the China shock, but more like the past 30, are these mass, massive distributional problems, where the coast have done great Yes, and the middle of the country has they had just seen quality of the life, life expectancy, decline. They don't think their children are going to do better than they are, and a lot of people don't care. And President Trump cares, this administration cares, and this is the first step towards realigning that a lot of our trading partners, including some of our allies, have not been good partners. If tariffs are so bad, why do they have them? Quick question, why do they have them right? Or if the American consumer is going to pay all the tariff, then why do they care about tariffs, right? Because they're going to eat them. So I think that this is the beginning of a process we're going to re industrialize, that we have gone to a highly financialized economy. We have we have stopped making things, especially a lot of things that are relevant for national security. I think one of the few good outcomes from COVID was we had a

beta test for what maybe a kinetic war with a large adversary could look like. And it turned out that these highly efficient supply chains were not strategically secure, so that we don't make our own medicines, that we don't make our own semiconductors, that we don't make our own ships anymore. So I think the if I were to say, was there any good outcome from COVID, it was it work woke the world up to these supply chain problems. So economic security is national security. President Trump and I have talked about that a lot, so this is a national security issue that we're seeing here, but it's also an economic security issue, and it's to, I don't want to say redistribute, but it is to give working Americans real wage gains and enhance their lives. And I've said out of the campaign trail, one of my most frequent mottos was, Wall Street's done great. It could continue doing well, but it's Main Street's turn. It's main streets turn, and that's what we saw yesterday. It's Main Street's turn.

Tucker Carlson

So over the course of my life, 55 years, Wall Street really has been the commonly recognized measure of economic health, like, how's the Dow doing? We've got entire TV channels devoted to tracking its progress, which has mostly been up during the course of my life. So if the you know, the average of the equity averages fall, if the stock market falls, that's seen by a lot of people, is like a measure that the economy itself is, is in decline. Do you think that's a fair measure?

Scott Bessent

The market goes up and down? Warren, Warren Buffett has a saying, in the short run, the markets a voting machine. In the long run, it's a weighing machine, and in the long run, it's going to weigh do we have good policies? Yes. And I, in my former business, I comment, commented on market structure, market ups and downs a lot. I'm trying not to do that, yes, but for everyone who thinks that this, these market declines are all based on the President's economic policies, I can tell you that this market declines started with the Chinese AI announcement of deep sea, right? So the so called mag seven, the tech stocks had been doing very well for about 18 months, led the market. And I think that there was kind of a real dose of reality in what was going on in AI. I think us is going to remain the leader in AI, but the AI related stocks started coming down. So like, if I were to analyze in my old hat, and there's only time I'm going to talk about it, my old hat, what's happening with the market? I'd say it's more a mag seven problem and not a magnet problem, right?

Tucker Carlson

So it's, it's a deeper so actually, the markets are, you're saying, in this specific case, with tech stocks are taking, like a real measure, the value of companies relative to foreign companies.

Scott Bessent

Well, it's that. But if we look with the equal weighted s, p, even after today's move down 4% of the year, or in a long term chart, you wouldn't even notice that. Yeah, and I think the most important thing that we can do, that I can do as a Treasury Secretary, that President Trump wants to do is put in sound fundamentals for the underlying economy. And if the underlying economy is good, if taxes are stable, businesses have predictability. We have cheap and plentiful energy. If we deregulate, if we treat our workforce well, then we're going to have a great stock market

Tucker Carlson

fair. The president suggested, in describing his plan for tariffs, he said, Look, you could conceivably fund a lot of government with tariffs, and that would suggest that taxpayers fund less of the burden. And so do you expect that these will be accompanied by a congressionally approved tax cut for the middle class?

Scott Bessent

I just want to go back for a moment too that one of the things that the terrorists are doing is we are

pushing back against other economic systems. So the Chinese have a very different economic system. They have low cost some we call it, literally slave labor. They subsidize industry with subsidized loans. They have a lot of non tariff barriers. Your show can't be shown there. So we're pushing back against that. And with the tariff income, it can be substantial. And if we think like a classical model of tariff income, would say, if there's a 10% tariff, then the currency would appreciate about 40% of that. So 4% of it, then the producer in the other country would eat about 4% and then the US consumer might have a one time price adjustment of 2% so in a 10% tariff, maybe the consumer pays 2% of it. We saw there was a study out recently from a group at MIT that shows with President Trump's first China tariffs, which were approximately 20% the price level went up point seven. So to answer your question, if we could put on a 20% tariff and have the foreigners pay that and use that money to bring down our government deficit and keep taxes low. Here, that's a very unique formula that hasn't been tried in this country for a long time.

Tucker Carlson

And do you think, but it would require congressional participation to get there, to move tax rates, of course, are set by the Congress.

Scott Bessent

Well, what? What we're going to have now we are in this very odd, what I would call betwixt, in between, between the tariff income and what Doge is doing in terms of the cutting government expenses. So CBO scoring. And for 35 years, I was on the other side of the wall, and I would always Oh, well, CBO says this. And I didn't really realize that kind of CBO scoring is a lot like Enron accounting, that it's not real, and when you actually look at the rules,

Tucker Carlson

but you assumed it was on the outside. Sure. Look, they're experts,

Scott Bessent

Congressional Budget Office. It's the Congressional Budget Budget Office, and they're well intentioned people, they just have the nonsensical rules like, think about this when all the scoring is done over a 10 year window, yes, so they just assume 1.7 or 1.8% economic growth over the 10 years, and that never moves whether you raise taxes or cut taxes, doesn't move. So that's what like during the during the campaign, when Vice President Harris was announcing all these big tax increases she wanted to do and things like that, that the CBO was scoring her very well, and President Trump wants to make the 2017 tax cuts permanent. That was kind of a blowout number, because obviously growth is going to go up a lot when you cut taxes. So that was a long way of saying we will not get credit for the tariffs and any bill, because Congress is not going to legislate it. President's doing it with executive authority, but the money will be coming in. We've already taken in several 100 million dollars on the China tariffs from his first term. We've taken about 35 billion a year just on the old tariffs, not on the new ones. So in the CVO window, the that's about \$350 billion which pays for a lot of the President's promises on no tax on tips, no tax on Social Security, no tax on overtime, the making interest deductibility on autos made in the US. And think what the president's doing here, he is backing into an affordability solution for the bottom 50% wage earners, because they are the ones who will benefit from all four of those programs.

Tucker Carlson

So looking at, say, a year from now. So next, beginning of, next April. Do you have any sense of how much the US government anticipates bringing in from the tariffs announced yesterday?

Scott Bessent

It's going to be a moving tart, sure. But could it? Could it be anywhere from 300 billion to 600 billion a

year? Sure?

Tucker Carlson

Okay, so that's that's meaningful revenue, very

Scott Bessent

meaningful. But what will happen with tariffs over time? That the ultimate goal of the tariffs, and the President says all the time, bring your factory here. That's the best solution toward getting away from a tariff wall. So move your factory from China, from Mexico, from Vietnam, bring it here. So what will happen over time? Will have substantial tariff income. In the beginning. Manufacturers will build their factory here. The tariffs will drop, but the revenue from the factories, the from income taxes, from all the new jobs, will go up. So we'll be taking it in domestically as the tariffs drop. And why are the tariffs dropping? Because we're making it here and our trade deficits dropping.

Tucker Carlson

So you've obviously thought this through. You think that the United States has the necessary labor force for this transition?

Scott Bessent

I think we do. I think with eight, with AI, with automation, with so many of these factories are going to be new, they're going to be smart factories that I think we we've got all the labor force we need and what we are doing on the other side. One of the reasons other than my support for President Trump that I came out from behind my desk and I had a pretty good life, and I wanted to come out and really tell people that I was worried about an impending financial calamity, given the high levels of government spending that were leading to high levels of government debt. So what we are doing on one side, the President is reordering trade. On the other side, we are shedding excess labor in the federal government, and bringing down federal borrowings, and then on the other side, that will give us the labor that we need for the new manufacturing. And we're going to re level, re level the private sector. So the private sector, in essence, has been in recession during the Biden years, and this is an opportunity to right size the federal government and unleash the private sector again, because it's been hemmed down by excessive regulation and it's been crowded out by the government.

Tucker Carlson

Do you ever think your best to part of your job is to forecast like the effects of these policies that you have? We've got probably one out of six people in this country is here illegally, maybe 50 million illegal aliens, and the President said he wants to deport him. Then you have AI and the projections there are massive labor market disruption. Fewer people need it. You alluded to that a minute ago. Then you have the tariffs. And like, we can guess it's their effect, but we don't really know, because we've never done it. And then you have the reaction from the rest of the rest of the world to those chairs, like, there's so many huge factors that are effectively unknown, that are black boxes. Really, do you ever think like, wow, you know, kind of hard to know what's going to happen. Look,

Scott Bessent

it is. And I always think that you can never be 100% sure, but you can stay within side of guardrails and keep moving forward. I can't remember one of the Sunday morning shows I was on a couple of weeks ago, the commentator asked me, she said, Can you guarantee me there won't be a recession? And I said, I can't guarantee you anything. Like there's nothing that tells me there should be one. So I believe that this is going to work, just like President Reagan believed that supply side economics was going to work and but what I do know that the old system wasn't working. I think that's right. And if you look at a system that's not working, you got to be brave to change it. So what wasn't working? Would it have been really fun for me to come in and just keep issuing a lot of debt, and it's almost like a

bodybuilder is taking steroids outside. Looks great. Your muscular inside, you're killing your vital organs. That's what was going on here. But it would have been easy to keep pumping up the economy, borrowing a lot of money, creating a lot of government jobs. There was no controversy when we're doing all that, and they but you were going to end up in a calamity. If you go back and look, you look at the financial crisis in oh 708, economy looked great right up until then you go back and you look at the end of [the.com](#) bubble, and then the whole credit problem, the fraud at WorldCom, Enron, some other country, companies. Economy looked great until it didn't. And I think one of the things that we won't get credit for, but that this administration will have done, is avoiding a financial calamity. Think about it that they've done an analysis that one of the reasons 911 happened because the airlines didn't want to pay for reinforced doors. Yes, they kept pushing back. FAA didn't push hard enough. And now, you know, we've got the reinforced doors. So I look at it, we're putting on the reinforced doors before the crash.

Tucker Carlson

What's the scramble, the lobbying scramble by foreign governments going to be like over the next three months? Next three months, because the President said yesterday, you know, putting a universal tariff, you know, one standard. But then, of course, each country is adjusted according to a lot of different factors, trade deficit, currency manipulation, regulation and then tariffs. But you know, this is all, as you said, a moving picture. It's a developing situation. So like, if I'm pick a country, you know, Vietnam, China, I mean, I'm going to really try to bring pressure to bear on this administration to adjust those numbers. Like, what's that going to be? Like?

Scott Bessent

It's going to be the president's decision. And I think his view is, this has been going on for a long time for friends and foes, and we're going to see where this plays out. I think what's going to be more important than the discussion with countries is the discussion with companies. So what do companies want to do? As President Trump said yesterday, best way to get around the tariff build your factory here. And what can we do here at Treasury to help that? We're pushing to get the tax bill done so we can guarantee the low taxes, full depreciation within the first year. We're working with Secretaries burgham and Wright on energy security, and we're working on getting the regulations down. President, I don't know whether he talked about it yesterday or the day before, Taiwan semi or just semiconductor manufacturer in the world, Lee Zeldin, the EPA Commissioner, is working to push through all the permits that they need? Because we've just gone into this regulatory morass where it takes so long to get things done in this country. So I think what will be more interesting are the individual company announcements, more than the country announcements.

Tucker Carlson

You want to sell to Americans, you got to make it an American, sure,

Scott Bessent

or pay pay the tariffs.

Tucker Carlson

So how is China as a nation going through? I mean, this is such a big challenge. It's directly in their face. It's about every country on the globe, but it's really most more than any other country about China. I think it's fair to say, how are they gonna respond? What's the retaliation look like?

Scott Bessent

Well, I don't know if they can retaliate for a couple of reasons. If you look at the history, and I used to teach economic history, and when you look at the history, we are the debtor nation. Yes, we have the trade deficits. The surplus nation is in the weaker position because the Chinese business model and

Tucker, by the way, the Chinese business model and the economy are the most unbalanced, imbalanced in the history of the modern world. We've never seen anything like this in terms of their export level relative to their GDP, relative their population. So I think it is going to be very difficult for them to try to change the model they're trying. They're in a deflationary recession, slash depression right now. They're trying to export their way out of it, and we can't let them do that. But I think that when you think the Chinese manufacturing system is like that old Disney movie with the brooms carrying the buckets, yeah, there's nothing you can do. Like, that's their business model. It's not going to stop now. What could happen if you were to say, Scott, what's the drain scenario? That somehow there could be a deal where the US and China, we want more manufacturing, which would mean a smaller part of the economy's consumption. The Chinese have this imbalanced economy with too much manufacturing. And actually, the Chinese consumers really the get the short end of the stick. So Chinese households, they're calling what's called the middle, middle income trap, that could we do something together to say, Okay, you rebalance. You consume more, manufacture less. We are going to consume less and manufacture more, and we'll be military rivals. There'll still be an economic rivalry, but we're going to level the playing field by a lot. Now, that's not going to happen tomorrow. That's not going to happen in a month, but over the next few years, they may have to come around, because I think their business model is broken. I think President Trump's broken their business model with these tariffs.

Tucker Carlson

So you're describing, you know the famous scenario where if you take a take a bank loan, the bank is in charge. They can repossess whatever they bar to get you barred against, but if you take a big enough loan, you're kind of in charge of the bank Exactly.

Scott Bessent

And they've just got such a big deficit with us that they need our markets. They can't survive without.

Tucker Carlson

Um, are you confident that there's like, a clear enough channel of communication between the two governments that the details can be worked out and that nothing will go crazy in the meantime?

Scott Bessent

Well, I think what gives me a lot of confidence is the relationship between President Trump and Chairman xi, yes, that when you have a direct line of communication at the very top, then I think it's very difficult for things to go haywire.

Tucker Carlson

Interesting. What about the rest of the world? What about Europe?

Scott Bessent

The Europeans? We look back and there was a famous meeting where President Trump told the Europeans, you're insane for building Nord Stream two. What are you doing? You already get most of your energy from Russia, and you're going to double down on it. And they did. And look what happened. So we blew it up. Somebody did. Somebody probably Putin some Norwegian fishermen to it is what I read, but the look the Europeans go kicking and screaming, but I think they're going to have to rebalance to Germany has a very imbalanced export economy, and they were on the verge of De industrialization. There they were. The opposite of us. Had expensive energy, yes, that they were depending on Italy and the countries in the south to keep the Euro suppressed. And they were selling into China, and now China is becoming their competitor.

Tucker Carlson

So you said at the outset, you the first example, the analogy that he used, was President Reagan's first term, obviously big win in 80 recession of 82 wipe out, and then, like, the biggest landslide in history in 84 so you're suggesting by saying that, that, you know, the fruits were obvious within the first term than four years, that they were.

Scott Bessent

Only difference now is there was a lot of competition back then, but there's a level of civility. And the real danger here, if there were a midterm loss, and I don't think there has to be, you know what's going to happen? I know what's going to happen. Democratic House is kind of going immediately to impeachment for something, of course, like the law fair is going to start again. Yes, and I think the American people are going to hate it again. So Einstein's definition of insanity, doing the same thing again and expecting a different Do

Tucker Carlson

you think that? And this is really aimed at the people who support President Trump and who agree with you wholeheartedly that the current system was really bad, and like, drive across the country, you'll see how bad it has been horrible. It lowered life expectancy. But the people who are hoping that yesterday's move will lead to a demonstrably brighter future within four years. Is it your sincere prediction that, with you know, within four years, we'll say, actually, that kind of worked.

Scott Bessent

I believe that it's going to work, and I know that what we were doing wasn't working, yes, so I think we have to try this, and I have a high confidence ratio. It's going to work, and I have a very high confidence ratio. The good news is we have President Trump's previous term when everyone said none of this was going to work. Oh, the China terrorists are going to do this. They're going to cause inflation. They didn't. This is going to happen to working class it's going to be bad for working class Americans. Well, guess what? Working class Americans that hourly workers did better than supervisory workers. The bottom 50% of households, their net worth increased faster than the top 10% of households. And I'm not happy with what's going on in the market today, but the distribution of equities across households, the top 10% of Americans own 88% of equities, 88% of the stock market. The next 40% owns 12% of the stock market. The bottom 50 has debt. They have credit card bills, they rent their homes, they have auto loans, and we've got to give them some relief that I was struck by the statistic from last that's the message right there.

Tucker Carlson

Just as a bystander, I'm like, wow, okay, or that.

Scott Bessent

I like the examples, and I was really struck by two different statistics last year, summer of 2024 Americans took more European vacations than they had in history. Summer of 2024 more Americans were using food banks than they ever have in history. I went into two food banks that near my hometown to ask, what's the story? And they said, you know, it really takes for a lot of people, it's a loss of dignity to walk in a food bank, course, and but they were seeing something, a new phenomenon, that it wasn't their traditional clientele, wasn't people who lost their homes or what people out on the street. These were working families who could no longer \$100 at the grocery store. That basket of groceries every week, they were missing 567, things, and they were coming to the food bank to top up. So that's not a great America. Record European vacation, record food banks, and no reason we can't keep the record European vacations going, but we got to take care of these other people. But, and you know what? That they don't want handouts. The Democrats had this strategy called compensate the loser. So first of all, the name of that strategy, I don't think the bottom 50% of Americans for losers. I think the system hasn't worked for them. I think that they are winners. It's just

a bad system. So we are going to fix the system and look, they want good jobs. They want their kids to do better than they do. They want to own a home. They want to pay down their debt, that this isn't hard, and I think that we can do this in the next four years.

Tucker Carlson

You grew up in a middle class, working class background. You were very successful. Lived in rich person world for a long time, while this was all going on. And I just have to ask you candidly, when were you ever at dinner with people were like, wow, you know, we're doing great. I live in rich person world too. I'm not criticizing you at all. But like, did anyone at dinner ever say, Wow? You know, I just tried to drive somewhere for 100 miles. This country doesn't look good, like people are not thriving. Was there any sense of that among people? You knew?

Scott Bessent

No, they were more my netjet was an hour late. I had the worst day. My dead jet was an hour late. You can't believe, Oh, my God, I'm going to switch charter companies and look Tucker that I'm especially attuned to what I think is going on with the United States, because I will tell you, my family was very affluent. Early settlers, we were very affluent for about 250, years. My dad made a lot of bad financial choices. So when I was born, first, 678, years, we were affluent. He lost everything, and so I've seen what that's like. I've seen both sides, yes, that I was fortunate enough to be able to make it back, and that I know what economic insecurity is like, and I don't think people should have to have that, or if you want to work hard, and people want to work hard, you were out of the campaign trail with President Trump. I was out on the campaign trail, and I got to say one of the most so I went for the final two stops in Pittsburgh, Grand Rapids, Michigan, Pittsburgh, in the Duquesne arena, walk in and there are the union workers, steel workers. They got in their hats. They got on their vests. They're with their children, and it's very moving. They just want a better life. They want their communities to be sound. They want their kids to do better. They want the little league baseball like they don't care what's going on in Madison Avenue. They don't know what the hot new restaurant is in Paris. And the President Trump somehow has assembled this incredible coalition of Elon Musk, the richest man in the world, and those folks who were in the Rose Garden yesterday, and those people I saw at the Duquesne arena. And I think it's unbelievable.

Tucker Carlson

Interesting. What do you worry about as Treasury secretary? Obviously, probably like lion bed at night, thinking about all the things go wrong with the US economy. What are your if you could be honest, like, what are your biggest worries that?

Scott Bessent

So to the extent that in my business career, I had a strong point, I think it was risk management. So I do myself two things to the United States leading bond salesman, yep. And I think that with what's going on, I'm gonna have a better and better story to tell as we're getting our economic house and our fiscal house in order, and then I try to imagine what could go very wrong. What What would we do if there were another outbreak similar to COVID? You can't worry about things like that, but I worry about a kinetic war somewhere. What would we do in in the event of something that happened? And what I try to do is create situation where I can worry a little less every day. So I'll tell you, I came in. I was confirmed on January 28 and during the month of January, 10 year interest rates, which is probably the most important rate in the country, mortgages, are based on that. Business and capital formation is based on that. I came in and that it almost spiked to 5% and I think 5% can be an uncomfortable area for the economy, for Treasury, who has to issue a lot of bonds. And now that I've gotten in, I worry a lot, a little less, but I still worry we've got a tremendous amount of debt to roll, and I worry that we aren't going to do the smart cuts and the focus on waste, fraud and abuse. I worry that that gets sidelined. And then on the other side, I worry that the tax bill somehow gets bogged down.

We can have the largest tax increase in history. Or I worry that the normal geopolitical things, whether it's Iran Taiwan, that something goes haywire between Russia and Ukraine.

Tucker Carlson

So you began your job description by saying you're a bond salesman. You're selling America's debt to the world. And I know that was like a big part of the portfolio as the transition was envisioning it like, who can make the case for American bonds to the world? How were your case? Are you confident you can do that? And how is your pitch changing after yesterday?

Scott Bessent

Well, as I said, right right now, we're in this strange betwixt and between, because we are going to take in substantial tariff revenue, and what Doge is doing is substantially cutting expenses, but we're not getting credit for it right now, but I think markets starting to get a hint of it. So the 10 year bond, having almost peaked at five, is now through four. Way to think about it is every 100 every basis points, about a billion dollars in savings. So we've saved \$100 billion and that's probably not going to happen that quickly again, but I think that we are setting the sales for much better fiscal time, and people don't have to say the US is out of control, the US is going to default that we're not. And I think every day my case gets better, and like if we were to just imagine a very reductionist formula for government, so g equals s minus t , spending minus taxes, right that for spending. Our side, the Republicans, likes to we like to spend, but less than the Democrats. But both sides like to spend and then minus t . Democrats like higher taxes. We like lower taxes. What if the s actually went down? And I think, to me, that's the exciting part that that's been unthinkable in everybody's calculation.

Tucker Carlson

No one's even really seriously raised it, including Ronald Reagan, by the way.

Scott Bessent

Yep. And look, I think President Reagan had a different agenda, that he ramped up defense spending. And remember, Oh, he's crazy. Is this? It's going to break the budget? Star Wars is crazy. He's a mad man. And then the iron curtain went down. Yes, we were able to so it's actually a Soviet term, and he used the Soviet strategy on this, on the cell, on the Russians escalate to de escalate. Yes. So he escalated military spending. They tried to keep up, and then they collapsed. So, you know, again, everything's easy in hindsight, but I think here what we're doing in terms of bringing down these incredible levels of spending, but more More importantly, I tell anyone who will listen, I said, Remember, Doge is the office of government efficiency, not elimination, Not extinction. So what if we can actually do a better job with what with less seems inconceivable, but when I when I see what's going on in a lot of these government agencies, it's unbelievable. And like, if you think I've lived in Manhattan, I've lived in Florida, roughly, state of New York, state of Florida, have the same number of people. Actually, Florida has few more now. So New York budget is about 235 billion. Florida budgets, 120 5 billion. How did they do that? Oh yeah. And there's no income tax in Florida. Oh yeah, and the roads are better, and you go and get your driver's license, and it takes 15 minutes, not five hours. So I think, can we make the rest of America look more like Florida and less like New York? Or one day, is New York gonna look more like Florida?

Tucker Carlson

So do you think after four years, we will see an actual net reduction in government spending thanks to Doge?

Scott Bessent

Inflation adjusted? Yes.

Tucker Carlson

How long do you think Elon is in for?

Scott Bessent

I think that Elon that day to day, I don't know, but I think his imprint is going to be with us a long time, and I think that the mainstream media has tried to demonize Doge and all the folks who work with him. And I think we have a couple of treasury a couple of IRS. They're Treasury Employees who I hired, I interviewed, and I'll tell you, there's this one fellow, Tom Kraus. He was on TV with Brett bear the other night, and Tom's incredible. He's done \$100 billion of tech mergers with my investment business. I would have hired him. I don't think I could have afforded him, and he is doing this for the good of his country. He came in without touching any of the pavement systems that the mistruths that were spread by the Washington Post. He has analyzed the system, and within six weeks, pointed at all the vulnerabilities there. There's a young man named Sam Kirkos who was on Laura Ingraham with me the other night, and that was my idea. It's like, Let's bring him out of the shadows, and let's make this demonization stopped. And like this young man, other than fact, he only owns one pair of pants, which he likes, telling everyone, you or I would be happy if our daughter brought him home. He's a patriot. He's working hard for the country, and he's analytical, and the things that he's seen at the IRS just in their tech systems, and that's all he does. You know, Elon has a shirt that he wears under his jacket. He'll flash every once in a while, it says tech support, and that's what we're getting. Is we've got a blockbuster style government, and we should be on Netflix. We're hailing cabs and we're in an Uber economy. Why can't the government be in the gig economy? Not hard. So we're not positive

Tucker Carlson

Can I see a weird question, what? Who runs the Federal Reserve? Exactly. I don't really. How can you have this, like, Pivotal entity, institution that obviously has, like, the most direct effect on markets, many and it does seem outside of political control.

Scott Bessent

What is that? Well, look, I think that I during my confirmation hearing, and I was actually at a dinner that Jerome Powell was at last night at my confirmation hearing, I said I'm only going to talk about the mistakes the Federal Reserve has made in the past. I won't talk about the ones they're going to make in the future. But I think it is important for monetary policy that they are walled off, that some of the other things they do, what regulation. They got into DEI, they got into climate, I actually think that that impinges on their monetary policy and makes them vulnerable. So I think that they should focus on monetary policy, doing the best that they can for the American economy, the American people, keeping inflation low. And then the rest. There are a lot of other banking agencies too.

Tucker Carlson

So the Fed Controls the Weather now too. What were they doing with climate?

Scott Bessent

Well, I will tell you, there's something that the Treasury Secretary chairs, something called the Financial Stability Oversight Council, and it's all the financial regulators. And I think it was two weeks before Silicon Valley Bank went under. FSOCKS issued a report, and guess what? They said the biggest risk to the financial system was climate, really not that there was a large bank in California that was having a slow motion run on its assets, and that the it would cause another bank failure than another bank failure was climate. So as far as I can see, climate's been pretty good. They've they failed. The regulators failed. And I think that's what people are getting sick of. And it's back to my one of my favorite phrases that President Trump uses common sense, yes, like it's just common sense that they if you have a whole bunch of deposit that could leave your bank with a click, you shouldn't have all

these long term assets, but they were too busy worrying about the weather. And there was also some degree of regulatory capture. Seems hard to believe to the average citizen, the CEO of Silicon Valley Bank was on the board of the San Francisco Federal Reserve, who was his chief regulator? They're going to tell that guy what to do.

Tucker Carlson

Why is gold moving around the world in such huge quantities right now?

Scott Bessent

Wella couple of things. It's moving physically. It's moving because of potential tariffs here. So, it was unclear whether we were going to exempt gold from tariffs, which I believe we have. So there was a big move out of alts in Switzerland, out of alts in London, to get it into New York and look that there are a lot of different stores of value. Over time, Bitcoin is becoming a store of value. Gold has historically been a store of value. I think what's interesting is, where do we see the gold demand coming from? Huge amount is from China. Yes, where, as I said, they're in the middle of an economic recession, slash depression. People don't trust the Chinese currency because they have capital controls. There are 1.1 point 4 billion Chinese who won't want to get their money out, and they won't let them. They will let them buy gold.

Tucker Carlson

So that's the response you think. But it's just, do you find it interesting that even now 2025 when everything is abstract and digital, that gold is still widely believed globally to be a reliable store of value.

Scott Bessent

I think that store gold, gold has a lot of history going with it. That friend of mine's grandmother during Russia had a financial crisis in 98 then they had a big inflation, and a friend of mine's grandmother went out and bought 18 bicycles and put them in her apartment. And that was her store of value, yes.

Tucker Carlson

So how did she do on the bike investment? Great, great. I wish I did that well.

Scott Bessent

But that look gold, gold also has other applications, a lot of applications jewelry in India, but it's something that historically, people have all agreed on, and gold does not have gold can't have a fiscal problem. Gold cannot have a gigantic budget deficit. Gold cannot have the a a war. So just the fact that it is this isolated thing makes it very interesting, and the fact that the entire global trading system until Richard Nixon took us off, was tied to gold. So you're not anti gold. Oh no, no, no, I they when I had my fun. I think people might have called me a gold bug.

Tucker Carlson

How did you wind up interacting with Zelensky?

Scott Bessent

President asked me to go to, well, he actually asked me to lead the economic agreement that was part of his peace plan. And I think it's important to look at the arc of President Trump's peace plan, and he had sequenced it really well, was we're going to sign a deal with Ukrainians, and it'll do several things. One, it will make the US and Ukraine partners to link us closer together. Two, it will be a symbol to Russian leadership that the US isn't abandoning Ukraine. But importantly, three, it will show the American people that we have an economic stake and that we haven't just been doing these massive grants, which has been the history of USAID, of course. So Ukraine succeeds, we succeed,

and it could be a long term partnership. Now, President, I thought it was important to take the agreement to Kyiv and present it to President Zelensky. Everyone's telling me, oh no, have him meet you in Vienna. He's going to be at the Munich Security Conference. A few days later, I said, No, I want to go there and discuss it with him. And that's how I ended up going to Kyiv. Very interesting. Going to Kyiv flight of Poland. Then you get on, I don't know if you've been on it, get on this night train for 10 hours, and you arrive at Kyiv at 830 in the morning. And for anyone who they said, Oh, the President Trump selling out to the Russians. Not selling out to the Russians. The Russians bombed Kyiv four hours before I got there. They hadn't bombed since November. So the Russians didn't like the look of this deal, because it thought that the it was actually something durable for the US people and the Ukrainian people. So what happened? President Zelensky was in the mood to sign the deal that day. We had a spirited discussion, and I said to him, you've got 50 reporters out there. I am here to show that there is no daylight between the American people the Russian people, between, excuse me, Ukrainian people, between the American leadership and Ukrainian leadership. And I said, you've opened up daylight size of the Grand Canyon. What are we going to go out and tell those people? He said, Tell them I'm going to sign the deal in Munich. I said, so you're going to sign the deal when you see vice president Vance and Secretary of State Rubio in Munich? Yes, he didn't sign it there. There's a lot of back and forth. The following week, they're begging to come to the White House, and should make him sign the deal before he comes. And then he got to the Oval Office and blew up. What should have been the easiest thing to do in the world. He's supposed to show up, have a press conference. We're going to have a private lunch. If he had anything on his mind, there were going to be nine of us, nine of them in the White House dining room he could have aired his grievances in. And there's a famous photo in the East Wing ballroom of everything lay down on the table to be signed, and it never got signed.

Tucker Carlson

So this is an unelected president of a client state whose bureaucrats are being paid directly by American taxpayers, including their retirement accounts are funded by us.

Scott Bessent

and they have the lowest retirement age in Europe. It's 60 put it in contrast, France is 62 and Italy 67

Tucker Carlson

and we're paying for that. And so at a certain point, you know, you wouldn't expect a man like that in a highly precarious position. I think it's fair to say to, like, assume a high handed tone with American officials and berate them and sniff a lot and say, you know, it's basically act like a crazy person, like, Well, how do you account for that, the arrogance, what is that

Scott Bessent

look a couple of things. Is he was a performer, yes, kind of a vaudevillian, and he was an ordinary person thrown into a fraught time, rose to the occasion. Yes. Was heroic, yes. And I think is stuck, and I think under a tremendous amount of pressure. I think that some of the government officials around him and the cabinet are very good. I think some of the people around him, he's not getting the best advice that his advisors are not perfect. And I think if we go back to the agreement, I think one of the great things about the agreement is it makes sure that the money comes to the American people and the Ukrainian people. Because Tucker, let me tell you what the agreement was. It wasn't one of these rapacious Chinese deals where it's, sign over your mind, sign over your report, or it wasn't a loan to own. Here's a loan. You're never going to be able to pay it back. We're going to get this. It's a genuine economic partnership that they put in assets. We can put in loans from our overseas banks. We put in American know how, and we didn't get it. We don't make any money unless they make money. And, you know, who doesn't like that? People with their hand in the till, right, right? Because we were regulating the flow of the money. So the I think that's part of the glitch. I am hopeful that the

that it was a bug, not a feature of the system, and that that's been fixed. We're expecting a Ukraine Ukrainian technical team beginning of next week, and I'm hopeful we can get this thing signed and go back to a win, win situation, because the President Trump, I didn't give you the full arc of the deal. President Trump wanted to create the this deal with the Ukrainians, then be able to go to Russian leadership with and show them that we do stand with the Ukrainians, but they on an economic basis, and then the Russians would be incentivized to come to the table also, and so that the sequences sequencing has been thrown off, but I think we can fix it.

Tucker Carlson

Are we ever going to get an audit of where all of our billions went, where all the weapons we sent, what happened, all the cash, all the pallets of \$100 bills, like, where are they now? Why? Why is it hard to get an audit of what happened in the money?

Scott Bessent

I don't know Tucker in my life, I always try to look forward, and I think if this deal works, then that money could end up being small change. Yes, a good way to think about it. When the Iron Curtain came down, Ukraine and Poland's economies were roughly the same size. Poland is three and a half or four times larger now, yes, Poland is going to have one of the highest per capita GDPs in the world, higher than some Western European countries, for sure, Ukraine, to your point, because of various kleptocracy aspects that have been held back. Yes, so hopefully, with US assistance and President Trump engineering this peace deal, Ukrainian people can have a better future for a treasury secretary.

Tucker Carlson

You're a very capable diplomat, I must say, very diplomatic language. Last question, how do you do? Because this is also news, going back to the tariff announcement yesterday, and because it's like it really is a total departure from what all of us have grown up with and our expectations and however much you support it, it's like it's new, and people are freaked out about it. How do you keep message discipline in an administration, in any administration, and this one, specifically, how do you decide how you're going to explain this, who's going to explain it? How do you keep messages from contradicting one another. What does that process like?

Scott Bessent

We will take President Trump's lead. Yeah, we know we had a meeting yesterday morning. We had a meeting after the announcement in the Rose Garden before we went out doing media. And as you know, he's his own best spokesman. Yes, nobody can do it better. And then we fan out and we are all unified behind this and his vision. That's why we're here. If you didn't want to be part of it, shouldn't be here.

Tucker Carlson

But you ever say like, you know, maybe this is someone who can reassure potential bond buyers, investors in markets, this person scares the crap out of markets, like, let's get the guy who reassures markets.

Scott Bessent

Well, the one thing I will say that no one should listen to anyone in the markets talk about the US dollar, other than President Trump or myself. We are the only ones who speak for this administration, the United States Government on dollar policy. I didn't tell you we have a strong dollar policy, and we're putting in all of the necessary ingredients to make sure the dollar is strong over the long run. Can it go up and down on a Bloomberg terminal over the short run? Sure? Can individual bilateral moves happen between the dollar and the Mexican currency, the dollar in the yen. Sure, that's that's what I made my living going, I'm glad it doesn't. But over time, if we put in solid economic

fundamentals the and do this transformative program, then the dollar is going to do great, and the American people are going to debris.

Tucker Carlson

Secretary, thank you very much. Thank you.

Scott Bessent

Appreciate it.

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From: JCS
Sent: Saturday, April 5, 2025 2:20:55 PM
To: Peter Mandelson
Subject: Fw: MONITORING: Stephen Miller, Fox News Interview Transcript: Tariffs, Stock Markets, Global Trade Imbalances, Europe - 4/4/2025

OFFICIAL

JCS
Director of Communications & Spokesperson
British Embassy Washington
Personal

OFFICIAL

From: JCS
Sent: Friday, April 4, 2025 4:44:37 PM
To: BEW Monitoring
Subject: MONITORING: Stephen Miller, Fox News Interview Transcript: Tariffs, Stock Markets, Global Trade Imbalances, Europe - 4/4/2025

OFFICIAL

White House Deputy Chief of Staff, Stephen Miller, did a Fox News broadcast interview with Sandra Smith. During the conversation Miller defended President Trump's new tariffs and the need for them " The United States is 36% of global consumption, and we're more than 25% of the world's economy, just the United States alone. That means we get to set the rules and terms for international trade" He also referenced Europe several times:

Stephen Miller

Our leaders allowed foreign countries to rig the rules of the game, to cheat, to steal, to rob, to plunder, that has cost America trillions of dollars in wealth. These countries cannot win a trade fight with us, because they're already the ones who have cheated. So in other words, they've stolen our industries. We have all the upside here in this fight, because we can now make these industries come back, because we have the market. We have the consumers they need. Japan cannot replace the American automobile market. Europe can't replace the American automobile market.

They need us. And this is a fundamental issue of fairness and national security."

"We protect and defend all of Europe, and it costs them trillions of dollars over time. And what do they do? They run an over \$300 billion trade deficit with the United States. Why should America protect the world, send foreign aid to the world, defend the world, provide for the world, in exchange get ripped off by every other country in the world."

Please find a rough transcript below:

Sandra Smith

All right. Fox news alert here, as the selling does seem to continue in the American stock market, you've got the Dow sinking to the lows of the session as we speak right now, down 2100, points at 38,418. Okay, so let's bring in Stephen Miller. He's at the White House. He's the White House Deputy Chief of Staff. Your timing is perfect, because I'm sure there are a lot of folks out there who would like to know the White House thinking here, Stephen, please do share with us your thoughts in this moment, and especially after China announced these retaliatory tariffs, it seems like that's when the markets took another leg down here. Where is all of this going next?

Stephen Miller

Well, let's first establish an important foundation. The United States is 36% of global consumption, and we're more than 25% of the world's economy, just the United States alone. That means we get to set the rules and terms for international trade. But we've done the opposite as a country for decades now, when we hear the term globalization, what does that really mean? It means taking America's wealth and shipping it to foreign

countries. So all the factories that used to be in America are now in China, Cambodia, Thailand, Vietnam, Canada, Mexico, parts of Africa, India, Europe, Japan, Korea, you know where they're not? the United States of America. Because our leaders allowed foreign countries to rig the rules of the game, to cheat, to steal, to rob, to plunder, that has cost America trillions of dollars in wealth. These countries cannot win a trade fight with us, because they're already the ones who have cheated. So in other words, they've stolen our industries. We have all the upside here in this fight, because we can now make these industries come back, because we have the market. We have the consumers they need. Japan cannot replace the American automobile market. Europe can't replace the American automobile market. They need us. And this is a fundamental issue of fairness and national security. Tell me. Why is it that if you go to Tokyo, there's no American cars if you go to Berlin, there's no American cars, but on our streets we have every foreign car there is in the world. They've locked their markets to our cars, they have stolen from our workers and our people, and President Trump is saying that has to end. We need our wealth back and our jobs back and the quality of America, the American quality of life will rise exponentially as these policies kick in, and as the great onshoring and return of American wealth occurs.

Sandra Smith

Are you confident we can replace that production, and we can do so in a way that Americans can actually afford, and like those cars?

Stephen Miller

without question. In fact, the changes in advanced manufacturing technology, 3d printing, robotics, artificial intelligence. This makes it more and more affordable to manufacture, produce and build at scale in the United States. American workers should not have to compete with child slave wages in Vietnam. They should not have to. That is wrong. We do not need a global race to the bottom that says that American workers have to earn the same wages and work in the same conditions as the poorest workers in the third world. That's the system that we've had with the right tax policy, the right regulation policy, the right trade policy, and investing in advanced manufacturing, all of these industries and supply chains can come back home. But here's the thing, it's not a choice. It's a national security imperative. What would happen if there was a war and we didn't have the ability to manufacture our own steel, our own aluminum, our own medicine, our own automobiles, our own aircraft? What would happen to the United States of America? It is a fundamental matter of national survival.

Sandra Smith

Yeah, well, we got a glimpse of that during COVID right when people couldn't get what they needed. We learned so much of it was being made outside of the United States. And how about the food industry? This was really interesting perspective right here on America Reports last hour from a shrimper. Listen.

Craig Reave (Sea Eagle Seafood Owner)

we've been getting killed by imports for not just years, but literally decades. So we've been suffering for a long, long time, and these tariffs, we believe are going to give us some immediate relief. We've outsourced our whole industry. 94% of the shrimp consumed in the United States is imported.

Sandra Smith

Okay so he shared with us, he's optimistic that this could help his industry survive, and they've seen a decline for decades now, because all of these, you know, all the shrimps been coming in from all these other countries into the United States, low quality shrimp, he pointed out, but there's.

Stephen Miller

By the way, a lot of that, a lot of the seafood that we're importing has formaldehyde in it, is not safe for consumption, and this is this whole situation. People have to understand just how badly we've been ripped off as a country. You heard that gentleman, 94% of ship is imported to the United States, and we have the Gulf of America. The US agriculture and seafood industry has been decimated because we allow for subpar, cheap foreign imports without limit that are subsidized by foreign countries to put our farmers and our shrimpers out of business. Well, their markets are close to ours. Can someone explain to me, we protect and defend South Korea, and in exchange, they steal our automobile industry, they steal our electronics industry. We protect and defend Japan, and exchange they close their market to our cars. We protect and defend Canada, and they run up a massive trade deficit with us. We protect and defend all of Europe, and it costs them trillions of dollars over time. And what do they do? They run an over \$300 billion trade deficit with the United States. Why should America protect the world, send foreign aid to the world, defend the world, provide for the world, in exchange get ripped off by every other country in the world. What we have to show for it, the deindustrialization of the heartland, the destruction of the American Dream, the eradication of our industrial and manufacturing base that we need for national security and the crushing of the American dream. It has to stop, not to mention \$36 trillion in debt.

Sandra Smith

I've only got a few seconds left, but people are throwing around the R word, and they see the Dow down 2100 points. And people are worried about a recession. They're worried that we can't do this without sending this economy into such a deep dive that we can't come back from it. And I know you guys are all about growth. I know you're about lowering taxes, rolling back regulations, and seeing that growth. Are you concerned that this is going to put us into a recession?

Stephen Miller

The exact opposite. We inherited from Joe Biden, an economy in total free fall. There has been zero jobs growth for American workers in four years. In other words, all jobs growth had gone to foreign workers. That is a depression, not a recession. That is a depression for the American worker.

We had debt and deficits that were rising unsustainably that would lead us into a certain debt and deficit crisis. We had inflation that was in high double digits, crushing the American family, making it impossible to afford the essentials of life. We had an economy that was in a state of calamity and catastrophe. President Trump's policy of reshoring our supply chains, pushing for total expensing of capital gains, eliminating regulation, eliminating intrusive green, new scam environmental rules, pushing for the biggest, broadest tax cut in American history, and reducing taxes on American workers, including ending taxes on tips, ending taxes on overtime, ending taxes on Social Security. This economic program is the single most important program for American wealth, prosperity and rejuvenation that we've ever seen in this country.

Sandra Smith

I'd love to continue the conversation hope to have you back on soon
Steven, thank you so much.

Stephen Miller

Thank you

*Please contact BEW Monitoring Personal with any
questions or inquiries regarding Washington Newsteam products.*

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From: Jon Garvie Personal

Sent: Mon 07/04/2025 12:16:29 PM (UTC)

To: Peter Mandelson Personal]

Subject: RE: Letter from America to David

OFFICIAL

Sorry I meant what other instances do you see of where we're operating outside of what we should recognise as our core interests? I assumed there were some...

OFFICIAL

From: Peter Mandelson
Sent: 07 April 2025 12:48
To: Jon Garvie
Subject: Re: Letter from America to David

OFFICIAL

Explain more ?
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From: Jon Garvie < Personal >
Sent: Monday, April 7, 2025 7:41:24 AM
To: Peter Mandelson < Personal >
Subject: RE: Letter from America to David

OFFICIAL

Thanks, v useful to see. Pls keep sending if you can.
More specific instances of where we're focusing / distracting attention outside of our core interests?

OFFICIAL

From: Peter Mandelson < Personal >
Sent: 05 April 2025 14:50
To: Jon Garvie Personal
Subject: Letter from America to David

OFFICIAL

Very best
Peter
Lord Mandelson
HM Ambassador, Washington DC
Personal |

Personal
OFFICIAL

176 - 08-04-2025 - Emails between Peter Mandelson and Ailsa Terry (Private Secretary for Foreign Affairs, No. 10)

From: Peter Mandelson < Personal >
Sent: Tue 08/04/2025 10:11:38 PM (UTC)
To: "Ailsa Terry (No.10)" < Personal >, Varun Chandra < Personal >, "Jonathan Black (Cabinet Office) (External)" < Personal >, Michael Ellam < Personal >, James Roscoe < Personal >, Ninjeri Pandit < Personal >, JCS < Personal >, Stephanie Driver < Personal >, Morgan McSweeney < Personal >, Mungo Woodfield < Personal >, Jonathan Powell < Personal >
Cc: JCS < Personal >, "Huw Leslie (No 10) (Sensitive)" < Personal >, JCS < Personal >
Subject: RE: US Trade - next steps

OFFICIAL

Peter

Lord Mandelson
HM Ambassador, Washington DC

Personal | Personal

From: Ailsa Terry < Personal >
Sent: 08 April 2025 11:55
To: Varun Chandra < Personal >; Jonathan Black (Cabinet Office) (External) < Personal >; Michael Ellam < Personal >; Peter Mandelson < Personal >; James Roscoe < Personal >; Ninjeri Pandit < Personal >; JCS < Personal >; Stephanie Driver < Properties >; Morgan McSweeney < Personal >; Jonathan Powell < Personal >
cc: JCS < Personal >; Huw Leslie (No 10) (Sensitive) < Personal >; JCS < Personal >
Subject: US Trade - next steps

OFFICIAL-SENSITIVE

All,

We agreed a number of actions when we met earlier. By way of a quick recap, the main workstrands and actions were as follows:

I'd welcome updates by close tomorrow so we can do a summary note if needed on the different strands above.

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister's Office
| 10 Downing Street, London, SW1A 2AA | T: **Personal**

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177 - 08-04-2025 - Email from Peter Mandelson to Morgan McSweeney (former Chief of Staff to the Prime Minister, No.10) and others

From: Peter Mandelson < Personal >
Sent: Tue 08/04/2025 4:11:52 PM (UTC)
To: Morgan McSweeney < Personal >, "Ailsa Terry (No.10)" < Personal >, Michael Ellam < Personal >, Varun Chandra < Personal >, "Jonathan Black (Cabinet Office)" < Personal >, Ninjeri Pandit < Personal >
Cc: James Roscoe < Personal >, Mungo Woodfield < Personal >, JCS < Personal >
Subject: Recommended lines for PM-POTUS call

OFFICIAL-SENSITIVE

All,

As you know we think a PM-POTUS call will be necessary to restart negotiations ***

•

Very best,

Lord Mandelson
HM Ambassador, Washington DC

Personal

|

Personal

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From: Ailsa Terry < Personal >
To: Peter Mandelson < Personal >
Cc: Ninieri Pandit < Personal >, Jonathan Powell < Personal >, Varun Chandra < Personal >, "Collins, Matthew - CO (OFF-SEN)" < Personal >, "Black, Jonathan - CO (OFF-SEN)" < Personal >, Michael Ellam < Personal >
Subject: RE: SWOT analysis of the UK-US relationship

OFFICIAL-SENSITIVE

Peter

Thanks so much for coming today - the PM found your insight v valuable as he said. I will be sure to put this to him.

Lots to follow up on including a longer-term strategy around how we build on the below and also the principles we spoke about. I will set those out on Monday.

Ailsa

OFFICIAL-SENSITIVE

From: Peter Mandelson < Personal >
Sent: 04 July 2025 23:47
To: Ailsa Terry < Personal >
Cc: Ninieri Pandit < Personal >; Jonathan Powell < Personal >; Varun Chandra < Personal >; Collins, Matthew - CO (OFF-SEN) < Personal >; Black, Jonathan - CO (OFF-SEN) < Personal >; Michael Ellam < Personal >
Subject: SWOT analysis of the UK-US relationship

OFFICIAL

Strengths

Weaknesses

Opportunities

Threats

Lord Mandelson
HM Ambassador, Washington DC
+ Personal

Personal

>

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179 - 09-04-2025 - Email from Peter Mandelson to Michael Ellam (Second Permanent Secretary, European Union and International Economic Affairs, CO) Morgan McSweeney (former Chief of Staff to the Prime Minister, No.10) and others

From: Peter Mandelson < Personal >
Sent: Wed 09/04/2025 11:10:49 PM (UTC)
To: "Ailsa Terry (No.10)" < Personal >, "MMcSweeney Personal "
< Personal >, Varun Chandra < Personal >,
"NPandit Personal " < Personal >,
" Personal " < Personal >,
Jonathan Powell < Personal >, "Jonathan Black (Cabinet Office)
(External)" < Personal >, Stephanie Driver
< Personal >
Cc: James Roscoe < Personal >, Mungo Woodfield
< Personal >, Oliver Robbins
< Personal >
Subject: US Trade update

OFFICIAL-SENSITIVE

All,

Peter

Lord Mandelson
HM Ambassador, Washington DC
Personal |

Personal

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From: Peter Mandelson/[Personal] Personal
Sent: Wed 09/04/2025 9:09:18 PM (UTC)
To: David Tinline[Personal]; Ailsa Terry (No.10)[Personal]
Subject: Re: US/Japan: tariffs

Further email follows later

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From: Ailsa Terry
Sent: Wednesday, April 9, 2025 4:53:18 PM
To: Peter Mandelson ; David Tinline
Subject: RE: US/Japan: tariffs

OFFICIAL-SENSITIVE

Perfect many thanks. [@David Tinline](#) will be the PS tomorrow so copying him so he flag to the PM in pre brief.

OFFICIAL-SENSITIVE

From: Peter Mandelson
Sent: 09 April 2025 20:56
To: Ailsa Terry
Subject: Fw: US/Japan: tariffs

OFFICIAL-SENSITIVE

To give you a further taste of how the Japanese are feeling ahead of the PM's call.
Peter
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OFFICIAL-SENSITIVE

From: Mungo Woodfield <EMAIL >
Sent: Wednesday, April 9, 2025 3:18:17 PM
To: JCS
Cc: DL Washi Trade Policy EMAIL ; James Roscoe EMAIL ; Peter Mandelson <EMAIL >; JCS
Subject: US/Japan: tariffs

OFFICIAL-SENSITIVE

JCS

Overtaken by events but I saw my Japanese opposite number earlier. Key points for record. PI circulate as appropriate.

Mungo
Mungo Woodfield | Minister Counsellor, Trade & Global Issues | Personal

British Embassy Washington | 3100 Massachusetts Ave NW | Washington DC 20008
| USA
EA: Personal | Personal

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181 - 11-04-2025 - Emails from Peter Mandelson to Stephanie Driver (former Director of Communications, No.10) and others

Subject: Fw: Letter from America
Date: Friday, 11 April 2025 at 23:11:44 British Summer Time
From: Peter Mandelson
To: Stephanie Driver

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From: Peter Mandelson < Personal >
Sent: Friday, April 11, 2025 6:11:03 PM
To: NPandit Personal < Personal >
Subject: Fw: Letter from America

Have a good weekend

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From: Peter Mandelson < Personal >
Sent: Friday, April 11, 2025 5:59:42 PM
To: Jon Garvie < Personal >
Subject: Fw: Letter from America

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From: Peter Mandelson
Sent: Friday, April 11, 2025 5:56:38 PM
To: MMcSweeney Personal < Personal >; Ailsa Terry (No.10)
< Personal >; Jonathan Powell < Personal >
Subject: Letter from America

Peter

Lord Mandelson
HM Ambassador, Washington DC
+ **Personal**

Personal

182 - 11-04-2025 - Emails between Peter Mandelson, Sir Oliver Robbins (former Permanent Under-Secretary of State for Foreign Affairs, FCDO) and others

From: Peter Mandelson[Personal]
Sent: Fri 11/04/2025 10:08:30 PM (UTC)
To: Oliver Robbins[Personal]; JCS
Cc: James Roscoe[Personal]; Nicholas Alton[Personal]; Serena Stone[Personal]
Subject: Re: Thank you

Only the best for the Perm Sec !

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From: Oliver Robbins
Sent: Friday, April 11, 2025 6:07:29 PM
To: JCS
Cc: Peter Mandelson ; James Roscoe ; Nicholas Alton ; Serena Stone
Subject: Thank you

OFFICIAL

JCS

Thank you for all the work that went into our visit this week when I can see how busy you and the whole team are.

Serena and I got a lot out of it and we're really grateful for the variety of the programme you put together for us.

And very nice to get to know you a bit!

Olly

—

Oliver Robbins
FCDO

OFFICIAL

183 - 12-04-2025 - Emails between Peter Mandelson, Jonathan Powell (National Security Adviser, CO), Stephanie Driver (former Director of Communications, No.10) and others

Subject: Fw: Letter from America
Date: Saturday, 12 April 2025 at 13:16:05 British Summer Time
From: Peter Mandelson
To: Jonathan Powell

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From: Peter Mandelson <Personal >
Sent: Saturday, April 12, 2025 8:15:00 AM
To: Stephanie Driver <Personal >
Cc: MMcSweeney Personal <mmcsweeney Personal >
Subject: Re: Letter from America

I haven't been asked but if I were, the above is what I would say.

Peter

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From: Stephanie Driver <Personal >
Sent: Saturday, April 12, 2025 1:30:56 AM
To: Peter Mandelson <Personal >
Subject: Re: Letter from America

OFFICIAL

Much appreciated, Peter, thank you.

You may see a projected timetable for the deal in UK media today - 'a few days away' - this was a misstep by a cabinet member on background. My team is diluting expectation.

Steph

Stephanie Driver | Director of Communications - Delivery | 10 Downing Street | London SW1A 2AA | Email: Personal

Peter

Lord Mandelson
HM Ambassador, Washington DC
Personal

184 - 14-04-2025 - Emails between Peter Mandelson and Pat McFadden (former Chancellor of the Duchy of Lancaster and Minister for Intergovernmental Relations)

Subject: Re: FW: Letter from America
From: Pat Mcfadden < > Personal
Date: 14/04/2025, 22:11
To: Peter Mandelson < > Personal

Very helpful. Thank you.

On Mon, 14 Apr 2025 at 22:00, Peter Mandelson < > Personal > wrote:

OFFICIAL-SENSITIVE

Fyi

I send these weekly to David Lammy and some in No10

Lord Mandelson

HM Ambassador, Washington DC

Personal | Personal

OFFICIAL-SENSITIVE
From: Peter Mandelson
Sent: 11 April 2025 17:56
To: Caroline Hurndall < > Personal >; Oliver Robbins
< > Personal >
Subject: Letter from America

Peter

Lord Mandelson

HM Ambassador, Washington DC

Personal | Personal

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Subject: [OS] Readout - DG NCA and HMA Washington intro 15.04.25

23 Apr 2025, 08:13

**Office of the DG
Personal**

to BIGGAR, Graeme, Robert Jones - DG Operations, **JCS**

, DGs Private Offices Only, NCAS
Engagement, Director Intel Private Office, Director Strategy Private Office

OFFICIAL-SENSITIVE

Dear Graeme,

With many thanks to ^{JCS}, please see below a readout of your H/S introductory call with HMA Lord Peter Mandelson on 15th April.

Attendees

Graeme Biggar – DG NCA

Lord Peter Mandelson - HMA Washington

JCS – Regional Manager, North America

JCS - Head of Operations North America and The Caribbean

JCS – Senior Manager, North America and Caribbean

JCS - DGPO

Readout

Following brief introductions, HMA asked about how the National Crime Agency fits into the wider LE/Policing and whether there was tension between the NCA and local Police forces. You gave a full explanation about the UK LE landscape and how the

NCA fits in, being the national lead on SOC and setting the strategic direction across Policing; you also covered his concern about possible tensions.

Data Access / online activity / combating the use of data to facilitate crime was on HMA's mind. You explained the change we have seen in criminality and how it has moved 'online', particularly fraud, cybercrime and CSAE, but you also pointed out how almost all other crime has a data angle, due to phone/device usage.

You spoke in detail about the UKUSDAA ^{***}. At HMA's request, you explained the DAA and E2EE to him in detail, highlighting the difference between lawful access and content moderation, but how both were impacted by E2EE. You informed HMA about our ILO in NCMEC and how NCMEC operates - millions of reports from tech companies being triaged via NCMEC, resulting in global referrals. You informed HMA that these referrals lead to 800 arrests per month and 1000 children being safeguarded as a result. HMA was visibly shocked by the figures you quoted. You went on to explain that we estimate that between 1.3 and 1.6% of adults in the UK (approximately 800,000) pose a serious sexual risk to children and how tech companies signpost us to this material, for us to act upon, hopefully preventing contact abuse.

AP 1: You suggested HMA visited NCMEC, which he was extremely keen to do, and I agreed to arrange (**16/4 update: visit confirmed for 13/5**).

HMA enquired about your 'general' counterparts, and you spoke about the FBI, DEA, HSI & USSS. You talked about the opportunities for collaboration even with the change in priority to drugs/OIC on the SW border. You spoke about cyber and online crimes, detailing our tremendous success with the use of US sanctions tools to tackle Russian ransomware attacks. ^{***}

HMA was due to meet with META that afternoon and sought your views. You discussed how valuable they were particularly in relation to fraud and that META was the biggest contributor to NCMEC cyber tips, but you expressed concern about the impact of E2EE. ^{***}

HMA asked for any final information he should be aware of, and you briefly explained our footprint in the USA and how our Miami office also covers the Caribbean – ***

Overall, a very positive first meeting, with HMA's interest and engagement increasing as he learned more about the NCA and our mission, setting the tone for additional engagement at post.

Thanks,

JCS

Staff Officer to Director General

National Crime Agency

Personal

186 - 17-04-2025 - Emails between Peter Mandelson and Matthew Collins
(Deputy National Security Adviser, CO)

From: Matthew Collins < > **Personal** > **To:** Peter Mandelson
< > **Personal** >

That's v helpful. ***

Matt Collins Deputy National Security Adviser Intelligence, Defence and Security *70 Whitehall,
London, SW1A 2AS*

PS: JCS (Personal) *APS*:
JCS < Personal > (Personal
Diary: JCS
Personal

On Thu, 17 Apr 2025 at 11:23, Peter Mandelson
< > **Personal** > wrote:

OFFICIAL-SENSITIVE >>>>

I saw Andrew Peak last night in WH and gave him Jim Jourdan letter to be aware. ***

.>>>> Get Outlook for iOS <<https://aka.ms/o0ukef>> >>>> OFFICIAL-SENSITIVE >

From: Matthew Collins < > **Personal** >>

Sent: Thursday, April 17, 2025 1:19:12 AM >

To: Peter Mandelson < > **Personal** >>

Hope that helps. *** Matt

Peter >>>>

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From: Peter Mandelson[Personal
Sent: Thur 17/04/2025 1:43:39 AM (UTC)
To: Richard Moore[Personal]
Subject: Re: Letter from America

Thanks

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From: Richard Moore
Sent: Wednesday, April 16, 2025 9:35:07 PM
To: Peter Mandelson
Subject: Re: Letter from America

OFFICIAL-SENSITIVE

Peter,

Really helpful. Do add me to the regular distribution if you feel able. Great to have this feel.

You should assume *** could access them (and having hacked they could choose to leak them to embarrass HMG). You might be better sending them in on *** at SECRET.

Richard

Sent from [Outlook for iOS](#)

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From: Peter Mandelson
Sent: Wednesday, April 16, 2025 8:58:45 PM
To: Richard Moore
Subject: FW: Letter from America

OFFICIAL-SENSITIVE

Fyi last week's missive.

Peter
Lord Mandelson
HM Ambassador, Washington DC

Personal |

Personal

OFFICIAL-SENSITIVE

From: Peter Mandelson[Personal

Sent: Sat 19/04/2025 12:14:37 AM (UTC)

To: Oliver Robbins[Personal]

Subject: FW: US deal - USTR update

Below gives you a sense of how the negotiation is continuing.

Peter
Lord Mandelson
HM Ambassador, Washington DC

Personal |

Personal

OFFICIAL

From: Graham FLOATER (DBT) < Personal >

Sent: Friday, April 18, 2025 3:13 pm

To: Varun Chandra < Personal >; Michael Ellam
< Personal >

Cc: Kate JOSEPH (DBT) < Personal >

Subject: US deal - USTR update

Varun/Michael,

I spoke to

Graham



Graham Floater
UK-US Trade Director
Department for Business and Trade | Old Admiralty Building | London | SW1A 2DY
Twitter: Personal
Tel: Personal | Personal | E-mail: Personal
gov.uk/dit | GREAT.gov.uk | [DIT Twitter](#) | [DIT LinkedIn](#) | [Business is GREAT Facebook](#)

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Subject: where is Britain now ?

Date: Monday, 21 April 2025 at 23:03:37 British Summer Time

From: Peter Mandelson

To: MMcSweeney Personal

A quick introductory SWOT analysis of where Britain is (to be expanded in any direction)

Strengths

Weaknesses

Opportunities

Threats

Lord Mandelson
HM Ambassador, Washington DC
Personal

Personal

From: Christian Turner[Personal
Sent: Tue 22/04/2025 5:57:42 AM (UTC)
To: Andrew Mitchell Personal ; Menna
Rawlings[Personal ; Peter
Mandelson[Personal
Subject: Fw: Russia/Ukraine: London Talks 23 April

OFFICIAL-SENSITIVE

tba if not tracking the detail. CT

OFFICIAL-SENSITIVE

From: JCS
Sent: Monday, April 21, 2025 10:09 pm
To: Jonathan Allen
Cc: PUS Action ; DL DG Defence and Intelligence Private Office ; Christian Turner ; DL Political Director Private Office ; Martin Harris * ; Lottie Surun ; JCS ; JCS ; Ben Fender ; Chris Allan ; Ros Eales ; Stephen Lillie ; Stephen Hickey ; DL EECAD Senior Leadership Team ; JCS ; JCS ; JCS ; JCS
Subject: Russia/Ukraine: London Talks 23 April

OFFICIAL-SENSITIVE

Jonathan

You and copy addressees might welcome a brief update on our **plans to host the next round of Russia/Ukraine talks in London on Wednesday (23 April)**, following on from the meetings in Paris on Thursday.

We have moved fast over the Easter weekend to confirm that the meetings will take place at **1 Carlton Gardens** from c1000 until c1600 on Wednesday.

The **structure of the day** is coming together, but still a bit fluid, as we pin down arrival details of some of the parties. ***

On the policy, we have worked up, or commented on several **supporting papers**,

which we will share on a higher tier once finalised.

trail overnight Tuesday.

There will be a media

JCS

JCS OBE | EECAD region out-of-hours Senior Point of Contact | Eastern Europe and Central Asia Directorate | Foreign, Commonwealth and Development Office |
Email: Personal | Tel: Personal | Mobile: Personal

OFFICIAL-SENSITIVE

From: Ed Llewellyn Personal
Sent: Wed 23/04/2025 12:26:26 PM (UTC)
To: Jonathan Powell[Personal]; Peter Mandelson[Personal]; Ailsa Terry (No.10)[Personal]; Michael Ellam[Personal]
Cc: JCS [Personal]
Subject: RE: LIMDIS: Meloni in US/Vance in Rome

OFFICIAL-SENSITIVE - RECIPIENTS ONLY

A couple of updates from here:

- Potus now arriving around 2100 on Friday evening, not in the morning, ***

Ed

OFFICIAL-SENSITIVE - RECIPIENTS ONLY

From: Ed Llewellyn
Sent: 22 April 2025 23:03
To: Jonathan Powell ; Peter Mandelson ; Ailsa Terry (No.10) ; Michael Ellam
Cc: JCS
Subject: Re: LIMDIS: Meloni in US/Vance in Rome
Ailsa

Adding Michael to this - apologies, Michael; should have included you first time round.

Ed

Sent from [Outlook for iOS](#)

From: Ailsa Terry
Sent: Tuesday, April 22, 2025 10:44 PM
To: Jonathan Powell ; Ed Llewellyn ; Peter Mandelson
Cc: JCS
Subject: RE: LIMDIS: Meloni in US/Vance in Rome

OFFICIAL-SENSITIVE

Very much so.

OFFICIAL-SENSITIVE □

From: Jonathan Powell
Sent: 22 April 2025 21:43
To: Ed Llewellyn ; Ailsa Terry ; Peter Mandelson
Cc: [JCS
Subject: Re: LIMDIS: Meloni in US/Vance in Rome

OFFICIAL-SENSITIVE

Ed
Thanks. Very helpful
Jonathan

OFFICIAL-SENSITIVE

From: Ed Llewellyn
Sent: Tuesday, April 22, 2025 9:36:47 PM
To: Jonathan Powell ; Ailsa Terry ; Peter Mandelson
Cc: [JCS
Subject: LIMDIS: Meloni in US/Vance in Rome

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Jonathan, Ailsa, Peter,

Ed

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OFFICIAL-SENSITIVE - RECIPIENTS ONLY

From: Michael Ellam <Personal >
Sent: Wed 23/04/2025 7:14:16 AM (UTC)
To: Peter Mandelson <Personal >
Cc: Oliver Robbins <Personal >, Caroline Hurndall <Personal >, "Ailsa Terry (No.10)" <Personal >, "jpowell Personal " Personal , Morgan McSweeney <Personal >, James Roscoe <Personal >, JCS <Personal >, Mungo Woodifield <Personal >, "Jonathan Black (Cabinet Office) (External)" <Personal >, Varun Chandra <Personal >
Subject: Re: Personal

On Mon, 21 Apr 2025 at 14:16, Peter Mandelson <Personal > wrote:

OFFICIAL-SENSITIVE

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OFFICIAL-SENSITIVE

From: Michael Ellam <Personal >
Sent: Monday, April 21, 2025 8:30:42 AM
To: Peter Mandelson <Personal >
Cc: Oliver Robbins <Personal >; Caroline Hurndall <Personal >; Ailsa Terry (No.10) <Personal >; jpowell Personal <Personal >; Morgan McSweeney <Personal >; James Roscoe <Personal >; JCS <Personal >; Mungo Woodifield <Personal >; Jonathan Black (Cabinet Office) (External) <Personal >; Varun Chandra <Personal >
Subject: Re: Personal

Peter,
Thanks for your email on this

Best regards,

Michael

On Sat, 19 Apr 2025 at 01:04, Peter Mandelson < [Personal](#) > wrote:

OFFICIAL-SENSITIVE - HMG ONLY

Very best

Peter

Lord Mandelson

HM Ambassador, Washington DC

Personal

Personal

OFFICIAL-SENSITIVE - HMG ONLY

From: Oliver Robbins
Sent: 18 April 2025 06:29
To: Peter Mandelson
Cc: Michael Ellam
Subject: Personal

Personal

Personal

Personal

; Ailsa Terry (No.10)

>; Caroline Hurndall

Personal

OFFICIAL SENSITIVE HMG ONLY

Peter

Olly

OFFICIAL-SENSITIVE - HMG ONLY

From: JCS
Sent: 17 April 2025 23:06

Personal

To: PSMichaelEllam Mailbox <Personal>
Cc: Caroline Hurndall <Personal>; Oliver Robbins
<Personal>; Peter Mandelson <Personal>; James Roscoe
<Personal>; Mungo Woodfield <Personal>; Ailsa Terry
(No.10) <Personal>; JCS <Personal>; JCS
Personal ; DL Washi Private Office <Personal>
Subject: HMA letter: US views on EU Summit

OFFICIAL-SENSITIVE - HMG ONLY

Sending on behalf of HMA:

Dear Mike,

As the UK prepares for the UK-EU Summit on 19 May, I wanted to provide a short note from Washington on US views and handling.

Peter

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Sent from [Outlook for iOS](#)

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From: Ed Llewellyn Personal

Sent: Thur 24/04/2025 7:24:38 AM (UTC)

To: Jonathan Powell Personal]; Ailsa Terry
(No.10) Personal ; Oliver Robbins Personal ;
Michael Ellam Personal ; Peter
Mandelson Personal ; Caroline
Hurndall Personal : JCS Personal ;
Lindsay Appleby Personal

Subject: Personal: Meeting with Third Party - ***

OFFICIAL-SENSITIVE - RECIPIENTS ONLY

Jonathan, Ailsa, all,
I caught up with Third Party yesterday evening, ***

Ed

OFFICIAL-SENSITIVE - RECIPIENTS ONLY

From: Ailsa Terry[Personal]
Sent: Thur 24/04/2025 5:32:23 PM (UTC)
To: Nicholas Alton[Personal]; Iain Griffiths[Personal]
Cc: Peter Mandelson[Personal]; JCS (Sensitive) [Personal]; JCS (Cabinet Office) Roscoe[Personal]; James [Personal]; JCS [Personal]
Subject: RE: Bilateral ***

That's helpful thank you.

OFFICIAL-SENSITIVE

From: Nicholas Alton
Sent: 24 April 2025 17:25
To: Ailsa Terry ; Iain Griffiths
Cc: Peter Mandelson ; JCS ; JCS (Cabinet Office) (Sensitive) ; James Roscoe ; JCS
Subject: RE: Bilateral ***

We will try and get some more on this and come back to you.

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington

3100 Massachusetts Avenue NW | Washington DC 20008

Cell: Personal | Phone: Personal | Personal

EA: JCS | Personal | Cell: Personal

From: Ailsa Terry < Personal >
Sent: 24 April 2025 09:43

To: Nicholas Alton < Personal >; Iain Griffiths < Personal >
Cc: Peter Mandelson < Personal >; JCS Personal ;
JCS (Cabinet Office) (Sensitive) Personal ; James Roscoe
< Personal >; JCS Personal
Subject: RE: Bilateral ***

OFFICIAL-SENSITIVE

Thank you.

From: Nicholas Alton < Personal >
Sent: 24 April 2025 13:46
To: Ailsa Terry < Personal >; Iain Griffiths < Personal >
Cc: Peter Mandelson < Personal >; JCS Personal ;
Personal ; JCS (Cabinet Office) (Sensitive) Personal ; James Roscoe
< Personal >; JCS Personal
Subject: RE: Bilateral ***

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington

3100 Massachusetts Avenue NW | Washington DC 20008

Cell: Personal | Phone: Personal | Personal

EA: JCS | Personal | Cell: Personal

From: Ailsa Terry < Personal >
Sent: 24 April 2025 07:47
To: Iain Griffiths < Personal >; Nicholas Alton < Personal >
Cc: Peter Mandelson < Personal >; JCS Personal ;
Personal ; JCS (Cabinet Office) (Sensitive) Personal ; James Roscoe < Personal >;
JCS Personal

Subject: RE: Bilateral

OFFICIAL-SENSITIVE

Ailsa

From: Iain Griffiths <
Sent: 24 April 2025 11:27
To: Nicholas Alton <
< **Personal** >
Cc: Peter Mandelson <

Personal >
Personal >; Ailsa Terry
Personal >; JCS
;
JCS
James Roscoe

< **Personal** >
Subject: Re: Bilateral

Ailsa,

Best,
Iain
Iain Griffiths (he/him) | Head of US & Canada Department | Foreign, Commonwealth & Development Office |

Email: **Personal** | Mobile: **Personal**

From: Nicholas Alton < **Personal** >

Sent: 23 April 2025 21:34

To: Ailsa Terry (No.10) <Personal >
Cc: Peter Mandelson <Personal >; JCS
; Iain Griffiths <Personal >; JCS
>; James Roscoe

< Personal >
Subject: RE: Bilateral ***

OFFICIAL-SENSITIVE

Thanks Ailsa – that’s a helpful steer. ***

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington

3100 Massachusetts Avenue NW | Washington DC 20008

Cell: Personal | Phone: Personal | Personal

EA: JCS | Personal | Cell: Personal

From: Ailsa Terry <Personal >

Sent: 23 April 2025 16:22

To: Nicholas Alton <Personal >
Cc: Peter Mandelson <Personal >; JCS
; Iain Griffiths <Personal >; JCS
>; James Roscoe

< Personal >
Subject: Re: Bilateral ***

Dear Nick ***

Ailsa

From: Nicholas Alton <Personal >

Sent: Wednesday, April 23, 2025 8:32:28 PM

To: Ailsa Terry <Personal >
Cc: Peter Mandelson <Personal >; JCS
; Iain Griffiths <Personal >; JCS
>; James Roscoe

< Personal >
Subject: RE: Bilateral ***

Hi Ailsa

Nick

Nicholas Alton | Minister Counsellor (Political) | British Embassy Washington

3100 Massachusetts Avenue NW | Washington DC 20008

Cell: Personal | Phone: Personal | Personal

EA: JCS | Personal | Cell: Personal

From: James Roscoe < Personal >
Sent: 23 April 2025 10:50
To: Ailsa Terry (No.10) < Personal >; JCS
 Nicholas Alton < Personal >
Cc: Peter Mandelson < Personal >
Subject: RE: Bilateral ***

Dear Ailsa,

Best, James

From: Ailsa Terry < Personal >
Sent: 23 April 2025 05:12
To: Peter Mandelson < Personal >
Cc: Morgan McSweeney < Personal >; Kunal Patel
 < Personal >; Ninjeri Pandit < Personal >; Varun Chandra
 < Personal >; Jonathan Powell < Personal >; Foreign
 Affairs PO team (No10) (Sensitive) < Personal >; JCS
 Roscoe < Personal >; JCS
 Personal ; Jill Cuthbertson < Personal >;
 Amelia Impey < Personal >; Stephanie Driver < Personal >;
 Ed Llewellyn < Personal >
Subject: Bilateral ***

Peter

Ailsa

Ailsa Terry CMG | Private Secretary for Foreign Affairs | Prime Minister's Office
| 10 Downing Street, London, SW1A 2AA | T: **Personal**

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From: JCS
Sent:
To: Nurse, Gwyneth - HMT; JCS JCS - HMT; Lee, Rohan - HMT; JCS
JCS HMT; JCS JCS - HMT
Cc: Econ
Subject: IMF Springs - Gwyneth Nurse read-outs
Attachments: Macro Research_ Trapped capital and the changing nature of financial shocks.pdf

OFFICIAL-SENSITIVE

Gwyneth and colleagues,

Please see read-outs from your meetings below, with *** and HMA Peter Mandelson. I understand CXO are doing the digital assets roundtable read-out separately.

Specific actions you agreed to in these meetings:

- Finalising dates for the UK-EU regulatory working group as soon as possible (***).
- Inputting ideas to *** for *** .
- Share info with *** on the UK's approaches to tax incentives for investing in young firms, incl. the Enterprise Investment Scheme.

Hope your journey back was smooth and please don't hesitate to ask if anything else we can support with by way of follow-ups. Huge thanks to HMT colleagues again (especially JCS!) for their preparatory work for your programme.

Thanks all,
JCS

Third Party

- Third Party

Your meeting with Ambassador Peter Mandelson:

- You updated HMA on UK crypto legislation.
- ***

JCS | Second Secretary, Economic | British Embassy Washington Personal
3100 Massachusetts Ave NW, Washington DC, 20008 | Cell: Personal | Email:
Personal

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From: Oliver Robbins[Personal]
Sent: Fri 25/04/2025 1:26:26 PM (UTC)
To: Peter Mandelson[Personal]
Subject: RE: OFFSEN: DRAFT READOUT OF USTR AND COMMERCE MEETINGS

OFFICIAL-SENSITIVE - HMG ONLY

thanks

OFFICIAL-SENSITIVE - HMG ONLY

From: Peter Mandelson
Sent: 25 April 2025 11:45
To: Oliver Robbins
Subject: Fw: OFFSEN: DRAFT READOUT OF USTR AND COMMERCE MEETINGS

OFFICIAL-SENSITIVE - HMG ONLY

FYI

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OFFICIAL-SENSITIVE - HMG ONLY

From: JCS [Personal]
Sent: Thursday, April 24, 2025 11:12:20 PM
To: Peter Mandelson [Personal]
Cc: Mungo Woodfield [Personal]; JCS [Personal]; JCS [Personal]

Subject: FW: OFFSEN: DRAFT READOUT OF USTR AND COMMERCE MEETINGS

OFFICIAL-SENSITIVE - HMG ONLY

Peter – below is a rough written readout of today’s meetings.
Mungo will write down key points for you with the CX separately before your meeting.
JCS

OFFICIAL-SENSITIVE - HMG ONLY

From: JCS [Personal]
Sent: Thursday, April 24, 2025 11:11 PM
To: VChandra [Personal]; Jonathan Black (Cabinet Office) (External)
[Personal]; Kate JOSEPH (DBT)
[Personal]; Graham Floater (DBT)

Cc: Mungo Woodfield [Personal]

Subject: OFFSEN: DRAFT READOUT OF USTR AND COMMERCE MEETINGS

USTR

A positive and productive discussion was held with

COMMERCE

Both sides agreed to follow-up on actions and next steps quickly: UK would mark up the text with its written comments and propose alternative/original wording.

ENDS

197 - 26-04-2025 - Emails between Peter Mandelson and Karen Pierce (former HM Ambassador to the United States, FCDO)

From: Peter Mandelson[Personal
Sent: Sat 26/04/2025 12:00:37 PM (UTC)
To: Karen Pierce[Personal]; JCS
Cc: Office[JCS Washington Private
Personal [Personal]; JCS
Subject: Re: RHS Award 1/2

I enjoy the garden here as much if not more than anything else here. JCS is here !

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From: Karen Pierce
Sent: Saturday, April 26, 2025 6:28:04 AM
To: JCS
Cc: JCS ; Washington Private Office ; Peter Mandelson ; JCS ;
Personal
Subject: Fw: RHS Award 1/2

OFFICIAL

Dear JCS

In case you haven't seen it , I'm forwarding the excerpt from the RHS magazine. " The Garden", about your award (second photo is the full page)

Congratulations again! We will look forward to seeing you at CFS!

If you don't have the hard copy of The Garden and would like it, let me know and I can send it

All best

Karen and ^{3rd Party}

Sent from [Outlook for iOS](#)

OFFICIAL

From: Personal
Sent: Saturday, April 26, 2025 11:22:48 AM
To: Karen Pierce

Subject: RHS Award
Personal

Sent from my iPhone

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