

# GBE-N SMR Project Conflict of Interest Matrix

\* Dependent on timing (post-fPMC5)

**Note:** GBE-N reserves the right to update the COI Matrix and will provide updates to the supply chain accordingly.

	Abbreviation	Contractor and supply chain may act in both capacities, subject to demonstration of appropriate Col mitigation measures.			GBE-N Contractor cannot act in both capacities, but Tier 1 Contractor(s) could subject to demonstration of appropriate COI mitigation measures.		GBE-N Contractor and Tier 1 Contractor(s) may not act in both capacities. For the avoidance of doubt, this does not apply to Tier 2 Contractors.		
Technology Partner	TP	<ul style="list-style-type: none"> <li>✓ FEng</li> <li>✓ BoP / ME &amp; HVAC</li> <li>✓ Associated Dev.</li> </ul>	<ul style="list-style-type: none"> <li>✓ EP</li> <li>✓ Site &amp; Civils</li> </ul>	<ul style="list-style-type: none"> <li>✓ Operator</li> <li>✓ Surveys &amp; MPs</li> </ul>	<ul style="list-style-type: none"> <li>▶ OE</li> <li>▶ fPCMS</li> </ul>		<ul style="list-style-type: none"> <li>✗ DP</li> </ul>		
Owner's Engineer	OE	<ul style="list-style-type: none"> <li>✓ Surveys &amp; MPs</li> </ul>			<ul style="list-style-type: none"> <li>▶ TP</li> </ul>		<ul style="list-style-type: none"> <li>✗ FEng</li> <li>✗ fPCMS</li> </ul>	<ul style="list-style-type: none"> <li>✗ BoP / ME &amp; HVAC</li> <li>✗ Associated Dev.</li> <li>✗ EP</li> </ul>	<ul style="list-style-type: none"> <li>✗ DP</li> <li>✗ Site &amp; Civils</li> <li>✗ Operator</li> </ul>
Foundation Engineering	FEng	<ul style="list-style-type: none"> <li>✓ TP</li> <li>✓ BoP / ME &amp; HVAC</li> <li>✓ Associated Dev.</li> </ul>	<ul style="list-style-type: none"> <li>✓ EP</li> <li>✓ DP</li> <li>✓ Site &amp; Civils</li> </ul>	<ul style="list-style-type: none"> <li>✓ Operator</li> <li>✓ Surveys &amp; MPs</li> </ul>	<ul style="list-style-type: none"> <li>▶ fPCMS</li> </ul>		<ul style="list-style-type: none"> <li>✗ OE</li> </ul>		
Foundation Project Management and Commercial Services	fPCMS	<ul style="list-style-type: none"> <li>✓ BoP / ME &amp; HVAC*</li> <li>✓ Associated Dev.*</li> </ul>	<ul style="list-style-type: none"> <li>✓ EP</li> <li>✓ DP</li> </ul>	<ul style="list-style-type: none"> <li>✓ Site &amp; Civils*</li> <li>✓ Operator</li> </ul>	<ul style="list-style-type: none"> <li>▶ TP</li> <li>▶ FEng</li> </ul>	<ul style="list-style-type: none"> <li>▶ Surveys &amp; MPs</li> </ul>	<ul style="list-style-type: none"> <li>✗ OE</li> </ul>		
Balance of Plant / Mechanical Electrical and HVAC	BoP / ME & HVAC	<ul style="list-style-type: none"> <li>✓ TP</li> <li>✓ FEng</li> <li>✓ fPCMS*</li> </ul>	<ul style="list-style-type: none"> <li>✓ Associated Dev.</li> <li>✓ EP</li> <li>✓ Site &amp; Civils</li> </ul>	<ul style="list-style-type: none"> <li>✓ Operator</li> <li>✓ Surveys &amp; MPs</li> </ul>	<ul style="list-style-type: none"> <li>▶ DP</li> </ul>		<ul style="list-style-type: none"> <li>✗ OE</li> </ul>		
Associated Developments	Associated Dev.	<ul style="list-style-type: none"> <li>✓ TP</li> <li>✓ FEng</li> <li>✓ fPCMS*</li> </ul>	<ul style="list-style-type: none"> <li>✓ BoP / ME &amp; HVAC</li> <li>✓ EP</li> <li>✓ Site &amp; Civils</li> </ul>	<ul style="list-style-type: none"> <li>✓ Operator</li> <li>✓ Surveys &amp; MPs</li> </ul>	<ul style="list-style-type: none"> <li>▶ DP</li> </ul>		<ul style="list-style-type: none"> <li>✗ OE</li> </ul>		
Engineering Partner	EP	<ul style="list-style-type: none"> <li>✓ TP</li> <li>✓ FEng</li> <li>✓ fPCMS*</li> </ul>	<ul style="list-style-type: none"> <li>✓ BoP / ME &amp; HVAC</li> <li>✓ Associated Dev.</li> <li>✓ Site &amp; Civils</li> </ul>	<ul style="list-style-type: none"> <li>✓ Operator</li> <li>✓ Surveys &amp; MPs</li> </ul>	<ul style="list-style-type: none"> <li>▶ DP</li> </ul>		<ul style="list-style-type: none"> <li>✗ OE</li> </ul>		
Delivery Partner	DP	<ul style="list-style-type: none"> <li>✓ FEng</li> <li>✓ fPCMS</li> </ul>	<ul style="list-style-type: none"> <li>✓ Operator</li> <li>✓ Surveys &amp; MPs</li> </ul>	<ul style="list-style-type: none"> <li>▶ BoP / ME &amp; HVAC</li> <li>▶ Associated Dev.</li> </ul>		<ul style="list-style-type: none"> <li>▶ EP</li> <li>▶ Site &amp; Civils</li> </ul>	<ul style="list-style-type: none"> <li>✗ TP</li> <li>✗ OE</li> </ul>		
Site Groundworks and Civils	Site & Civils	<ul style="list-style-type: none"> <li>✓ TP</li> <li>✓ FEng</li> <li>✓ fPCMS*</li> </ul>	<ul style="list-style-type: none"> <li>✓ BOP / ME &amp; HVAC</li> <li>✓ Associated Dev.</li> <li>✓ EP</li> </ul>	<ul style="list-style-type: none"> <li>✓ Operator</li> <li>✓ Surveys &amp; MPs</li> </ul>	<ul style="list-style-type: none"> <li>▶ DP</li> </ul>		<ul style="list-style-type: none"> <li>✗ OE</li> </ul>		
Operator Capability	Operator	<ul style="list-style-type: none"> <li>✓ TP</li> <li>✓ FEng</li> <li>✓ fPCMS</li> </ul>	<ul style="list-style-type: none"> <li>✓ BOP / ME &amp; HVAC</li> <li>✓ Associated Dev.</li> <li>✓ EP</li> </ul>	<ul style="list-style-type: none"> <li>✓ DP</li> <li>✓ Site &amp; Civils</li> <li>✓ Surveys &amp; MPs</li> </ul>			<ul style="list-style-type: none"> <li>✗ OE</li> </ul>		
Site Investigations / Archaeological Surveys/ Major Permissions	Surveys & MPs	<ul style="list-style-type: none"> <li>✓ TP</li> <li>✓ OE</li> <li>✓ FEng</li> </ul>	<ul style="list-style-type: none"> <li>✓ BOP / ME &amp; HVAC</li> <li>✓ Associated Dev.</li> <li>✓ EP</li> </ul>	<ul style="list-style-type: none"> <li>✓ DP</li> <li>✓ Site &amp; Civils</li> <li>✓ Operator</li> </ul>	<ul style="list-style-type: none"> <li>▶ fPCMS</li> </ul>				