

# British Dental Association

## Independent auditor's report

---

### INDEPENDENT AUDITOR'S REPORT TO MEMBERS OF THE BRITISH DENTAL ASSOCIATION

#### Report on the audit of the financial statements

#### Opinion on the financial statements

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 30 September 2025 and of the Group's deficit and the Group's cash flows for the year then ended;
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of British Dental Association ("the Parent Company") and its subsidiaries ("the Group") for the year ended 30 September 2025 which comprise of the following:

<b>Group</b>	<b>Parent Company</b>
Consolidated statement of comprehensive income	Association statement of changes in reserves
Consolidated statement of changes in reserves	Association balance sheet
Consolidated balance sheet	
Consolidated statement of cash flows	
Notes 1 to 24 to the financial statements	
A summary of significant accounting policies	

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Independence*

We are independent of the Group and the Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group or Parent Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Group and the Parent Company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

# British Dental Association

## Independent auditor's report (*continued*)

---

### **Other information**

The Directors are responsible for the other information. The other information comprises the information included in the Report and Financial Statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Other Companies Act 2006 reporting**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Group and the Parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### **Other matters on which we are required to report by exception**

We have nothing to report in respect of the following matters to which the Trade Union and Labour Relations (Consolidation) Act 1992 ("the Act") requires us to report to you if, in our opinion:

- proper accounting records have not been kept in accordance with the requirements of the Act; or
- the Union has not maintained a satisfactory system of controls over its transactions in accordance with the requirements of the Act; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of Directors**

As explained more fully in the Directors' responsibilities statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

# British Dental Association

## Independent auditor's report (*continued*)

---

In preparing the financial statements, the Directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the Parent Company and management.

#### *Extent to which the audit was capable of detecting irregularities, including fraud*

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

#### *Non-compliance with laws and regulations*

Based on:

- Our understanding of the Group and the industry in which it operates;
- Discussion with management and those charged with governance; and
- Obtaining an understanding of the Group's policies and procedures regarding compliance with laws and regulations;

we considered the significant laws and regulations to be the applicable accounting framework, UK GAAP, the Trade Union and Labour Relations (Consolidation) Act 1992, and UK tax legislation.

The Group is also subject to laws and regulations where the consequence of non-compliance could have a material effect on the amount or disclosures in the financial statements, for example through the imposition of fines or litigations. We identified such laws and regulations to be trust law, corporate and VAT legislation, employment taxes, health and safety legislation, and the Bribery Act 2010.

Our procedures in respect of the above included:

- Enquires of management whether there were any litigations and claims;
- Review of Audit Committee, Finance Committee and Principal Executive Committee meeting minutes for any instances of non-compliance with laws and regulations;
- Enquiries of management regarding any matters which might indicate a breach of applicable laws and regulations, and agreeing to corroborating documentation were necessary;
- Inspection of regulatory and legal correspondence if any.

#### *Fraud*

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

- Enquiry with management and those charged with governance regarding any known or suspected instances of fraud;
- Obtaining an understanding of the Group's policies and procedures relating to:
  - Detecting and responding to the risks of fraud; and
  - Internal controls established to mitigate risks related to fraud.

# British Dental Association

## Independent auditor's report (*continued*)

- Review of minutes of meetings of those charged with governance for any known or suspected instances of fraud;
- Discussion amongst the engagement team as to how and where fraud might occur in the financial statements;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.

Based on our risk assessment, we considered the areas most susceptible to fraud to be management override of controls and fraud in revenue recognition (specifically relating to the posting of inappropriate journals).

Our procedures in respect of the above included:

- Testing a sample of journal entries throughout the year, which met defined risk criteria, by agreeing to supporting documentation;
- Testing a sample of journal entries throughout the year outside of the pre-defined risk criteria, by agreeing to supporting documentation;
- Assessing the design and implementation of controls and procedures relevant to the preparation of the financial statements and the detection and prevention of irregularities and fraud;
- Assessing the appropriateness of key estimates and judgements made by management and challenged the assumptions used in accounting estimates, in particular in relation to the Company's participation in the Group's defined benefit pension scheme and the estimation uncertainty around the recognition of journal income.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members who were all deemed to have appropriate competence and capabilities and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the Parent Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Parent Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Parent Company and the Parent Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:  
  
C9A7C7386A35456...  
Laurence Elliott, Partner  
For and on behalf of BDO LLP, Statutory Auditor  
London, UK

Date: 21 May 2026

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

# British Dental Association

## Consolidated statement of comprehensive income for the year ended 30 September 2025

	Note	2025 £	2024 £
<b>Income</b>	4	<b>16,096,100</b>	16,247,756
Cost of sales	4	<b>(2,713,474)</b>	(2,708,020)
<b>Net income</b>	4	<b>13,382,626</b>	13,539,736
Meeting and sessional costs		<b>(519,840)</b>	(501,564)
Staff costs and overheads		<b>(14,105,528)</b>	(13,123,729)
Branch expenditure		<b>(364,660)</b>	(301,556)
(Loss)/gain on disposal of investments		<b>(42)</b>	25,708
Movement from changes in fair value of investments		-	55,378
<b>Operating deficit</b>	7	<b>(1,607,444)</b>	(306,027)
Interest receivable		<b>31,972</b>	52,059
Investment income		<b>882</b>	26,346
Interest payable and similar charges	8	<b>(76,655)</b>	(100,307)
Other finance charges	9	<b>(376,000)</b>	(374,000)
<b>Deficit before taxation</b>		<b>(2,027,245)</b>	(701,929)
Taxation	10	-	-
<b>Deficit for the year</b>		<b>(2,027,245)</b>	(701,929)
Actuarial surplus on pension scheme		<b>299,000</b>	220,000
<b>Total comprehensive deficit for the year</b>		<b>(1,728,245)</b>	(481,929)

All amounts relate to continuing activities.

The notes on pages 21 to 42 form part of these financial statements.

# British Dental Association

## Consolidated statement of changes in reserves

Year ended 30 September 2025	Note	Income and expenditure account £	Restricted funds £	Total reserves £
<b>1 October 2024</b>		<b>1,998,274</b>	<b>259,796</b>	<b>2,258,070</b>
Comprehensive deficit for the year		<b>(1,896,662)</b>	<b>(130,583)</b>	<b>(2,027,245)</b>
Actuarial gain on pension scheme	21	<b>299,000</b>	<b>-</b>	<b>299,000</b>
Total comprehensive deficit for the year		<b>(1,597,662)</b>	<b>(130,583)</b>	<b>(1,728,245)</b>
<b>30 September 2025</b>		<b>400,612</b>	<b>129,213</b>	<b>529,825</b>
<b>Year ended 30 September 2024</b>	<b>Note</b>	<b>Income and expenditure account £</b>	<b>Restricted funds £</b>	<b>Total equity £</b>
<b>1 October 2023</b>		<b>2,402,212</b>	<b>337,787</b>	<b>2,739,999</b>
Comprehensive deficit for the year		<b>(623,938)</b>	<b>(77,991)</b>	<b>(701,929)</b>
Actuarial gain on pension scheme	21	<b>220,000</b>	<b>-</b>	<b>220,000</b>
Total comprehensive deficit for the year		<b>(403,938)</b>	<b>(77,991)</b>	<b>(481,929)</b>
<b>30 September 2024</b>		<b>1,998,274</b>	<b>259,796</b>	<b>2,258,070</b>

The notes on pages 21 to 42 form part of these financial statements.

# British Dental Association

## Association statement of changes in reserves

<b>Year ended 30 September 2025</b>	<b>Note</b>	<b>Income and expenditure account £</b>	<b>Restricted funds £</b>	<b>Total equity £</b>
<b>1 October 2024</b>		<b>1,539,235</b>	<b>-</b>	<b>1,539,235</b>
Comprehensive deficit for the year		<b>(1,626,411)</b>	<b>-</b>	<b>(1,626,411)</b>
Actuarial gain on pension scheme	21	<b>299,000</b>	<b>-</b>	<b>299,000</b>
Total comprehensive deficit for the year		<b>(1,327,411)</b>	<b>-</b>	<b>(1,327,411)</b>
<b>30 September 2025</b>		<b>211,824</b>	<b>-</b>	<b>211,824</b>
<b>Year ended 30 September 2024</b>	<b>Note</b>	<b>Income and expenditure account £</b>	<b>Restricted funds £</b>	<b>Total equity £</b>
<b>1 October 2023</b>		<b>1,939,036</b>	<b>-</b>	<b>1,939,036</b>
Comprehensive deficit for the year		<b>(619,801)</b>	<b>-</b>	<b>(619,801)</b>
Actuarial gain on pension scheme	21	<b>220,000</b>	<b>-</b>	<b>220,000</b>
Total comprehensive deficit for the year		<b>(399,801)</b>	<b>-</b>	<b>(399,801)</b>
<b>30 September 2024</b>		<b>1,539,235</b>	<b>-</b>	<b>1,539,235</b>

The notes on pages 21 to 42 form part of these financial statements.

# British Dental Association

## Consolidated balance sheet at 30 September 2025

<i>Company number 14161</i>	Note	2025 £	2025 £	2024 £	2024 £
<b>Fixed assets</b>					
Tangible assets	11		2,903,371		3,109,104
Heritage assets	12		60,000		60,000
Investments	13		-		24,940
			<u>2,963,371</u>		<u>3,194,044</u>
<b>Current assets</b>					
Stocks	14	-		1,594	
Debtors	15	508,331		655,867	
Cash and cash equivalents		3,814,186		5,359,422	
		<u>4,322,517</u>		<u>6,016,883</u>	
<b>Creditors: amounts falling due within one year</b>	16	<b>(5,442,370)</b>		<b>(4,394,153)</b>	
		<u>(5,442,370)</u>		<u>(4,394,153)</u>	
<b>Net current (liabilities)/assets</b>			<b>(1,119,853)</b>		<b>1,622,730</b>
<b>Total assets less current liabilities</b>			<b>1,843,518</b>		<b>4,816,774</b>
<b>Creditors: amounts falling due after more than one year</b>	17		-		(1,091,667)
<b>Net pension liability</b>	21		<b>(1,313,693)</b>		<b>(1,467,037)</b>
			<u>(1,313,693)</u>		<u>(1,467,037)</u>
<b>Net assets</b>			<b>529,825</b>		<b>2,258,070</b>
			<u>529,825</u>		<u>2,258,070</u>
<b>Reserves</b>					
Income and expenditure account			400,612		1,998,274
Restricted funds			129,213		259,796
			<u>529,825</u>		<u>2,258,070</u>

Included in restricted funds is an amount of £nil (2024- £55,378) relating to unrealised gain on the revaluation of fixed asset investments.

The financial statements were approved by the directors and authorised for issue on 5<sup>th</sup> February 2026



E Crouch  
Chair, Principal Executive Committee

The notes on pages 21 to 42 form part of these financial statements.

# British Dental Association

## Association balance sheet at 30 September 2025

<b>Company number 14161</b>	<b>Note</b>	<b>2025</b> £	<b>2025</b> £	<b>2024</b> £	<b>2024</b> £
<b>Fixed assets</b>					
Tangible assets	11		<b>2,884,404</b>		3,088,565
<b>Current assets</b>					
Stocks	14	-		1,594	
Debtors	15	<b>1,034,784</b>		1,046,355	
Cash and cash equivalents		<b>3,048,697</b>		4,347,932	
		<b>4,083,481</b>		5,395,881	
<b>Creditors: amounts falling due within one year</b>	16	<b>(5,442,368)</b>		(4,386,507)	
<b>Net current (liabilities)/assets</b>			<b>(1,358,887)</b>		1,009,374
<b>Total assets less current liabilities</b>			<b>1,525,517</b>		4,097,939
<b>Creditors: amounts falling due after more than one year</b>	17		-		(1,091,667)
<b>Net pension liability</b>	21		<b>(1,313,693)</b>		(1,467,037)
<b>Net assets</b>			<b>211,824</b>		1,539,235
<b>Reserves</b>					
Income and expenditure account			<b>211,824</b>		1,539,235
			<b>211,824</b>		1,539,235

The Association has taken advantage of the exemption under Section 408 (3) of the Companies Act 2006 not to publish its own Statement of Comprehensive Income. The Association's net deficit after tax is £1,626,411 (2024: deficit of £619,801). The Association's Income and Expenditure account has been provided in Note 22.

The financial statements were approved by the directors and authorised for issue on 5<sup>th</sup> February 2026.



E Crouch  
Chair, Principal Executive Committee

The notes on pages 21 to 42 form part of these financial statements.

# British Dental Association

## Consolidated statement of cash flows for the year ended 30 September 2025

	Note	2025 £	2025 £	2024 £	2024 £
<b>Cash outflows from operating activities</b>	20		(1,300,293)		(1,107,210)
<b>Cash flows from investing activities</b>					
Interest received		31,972		52,059	
Purchase of tangible fixed assets		(38,730)		(81,573)	
Investment income		882		26,346	
Proceeds on sale of investments		24,898		1,087,299	
<b>Net cash generated by investing activities</b>			19,022		1,084,131
<b>Cash flow from financing activities</b>					
Interest paid		(76,655)		(100,307)	
Repayment of bank loan		(187,310)		(313,799)	
<b>Net cash (used in) financing activities</b>			(263,965)		(414,106)
<b>Decrease in cash and cash equivalents</b>			(1,545,236)		(437,185)
Cash and cash equivalents at beginning of the year			5,359,422		5,796,607
			3,814,186		5,359,422
<b>Cash and cash equivalents comprise:</b>					
Cash at bank and in hand			3,814,186		5,359,422
<b>Net debt reconciliation</b>		<b>1 October 2024</b>	<b>Cash flows</b>	<b>Other Non-cash changes</b>	<b>30 September 2025</b>
		£	£	£	£
Cash and cash equivalents		5,359,422	(1,545,236)	-	3,814,186
Bank and other loans (Note 17)		(1,278,977)	187,310	-	(1,091,667)
At 30 September 2025		4,080,445	(1,357,926)	-	2,722,519

The notes on pages 21 to 42 form part of these financial statements.

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025

---

### 1 Accounting policies

The British Dental Association is an Association incorporated in England & Wales under the Companies Act. The address of the registered office is given on the directors and advisors page and the nature of the group's operations and its principal activities are set out in the strategic report. The Association's subsidiary, the British Dental Association Trust Fund, shares the same registered office.

The financial statements have been prepared in accordance with FRS 102, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland. They have been presented in pounds sterling (GBP), as that is the currency in which the majority of the group's transactions are denominated, and are the financial statements of the group for the year ended 30 September 2025 rounded to the nearest pound.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires group management to exercise judgement in applying the Group's accounting policies.

#### *Parent company disclosure exemptions*

In preparing the separate financial statements of the parent Association, advantage has been taken of the following disclosure exemptions available in FRS 102:

- no cash flow statement has been presented for the parent Association;
- disclosures in respect of related party transactions with the wholly owned members of the group headed by the parent Association;
- disclosures in respect of the parent Association's financial instruments have not been presented as equivalent disclosures have been provided in respect of the group as a whole; and
- no disclosure has been given for the aggregate remuneration of the key management personnel of the parent Association as their remuneration is included in the totals for the group as a whole.

The following principal accounting policies have been applied:

#### *Consolidated financial statements*

The British Dental Association Trust Fund is an incorporated charity which is limited by guarantee with a year end of 30 September. It is largely funded by the British Dental Association and is considered to be under common control. As a result the Directors of British Dental Association are of the opinion that in accordance with section 9.4 of FRS 102 the Trust should be considered to be a subsidiary of the British Dental Association.

The consolidated accounts of the group incorporate the accounts of the BDA and its subsidiary undertaking, the British Dental Association Trust Fund, which is a charitable company, registered in England and Wales (company number 8499283, charity number 313407). The subsidiary's registered address is 64 Wimpole Street, London, W1G 8YS.

The results of the charity are consolidated on a line by line basis within the consolidated income and expenditure account using those categories that best reflect the activities of the charity. Separate financial statements for The Trust are available from its registered office and the Charity Commission and present a separate Statement of Financial Activities ('SOFA') for the charity and other disclosures as set out by Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities (FRS 102).

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

---

### 1 Accounting policies (*continued*)

#### Going Concern

The directors have considered the current economic environment and its implications for the dental profession and related associations. While the sector faces challenges, including inflationary pressures and rising costs, dentistry remains a resilient and essential service, and the Association continues to play a critical role in supporting members.

Historically, the Association has benefited from strong cash reserves, largely due to members paying subscriptions in advance. This year, cash balances have reduced compared to the prior year, primarily due to exceptional costs associated with preparing for the sale of 64 Wimpole Street, alongside higher operating costs such as staff and IT expenditure. On the balance sheet, the reclassification of loans as due within one-year results in a net current liabilities position; however, this is temporary and will be resolved following completion of the property sale in March 2026.

The directors have prepared detailed budgets and cash flow forecasts, assuming the sale proceeds will be received as planned. Based on current estimates, the net sale proceeds are expected to be sufficient to meet pension-related funding requirements and to provide additional funding to support and rebuild the Association's reserves, while significantly strengthening liquidity. Based on current cash balances, anticipated sale proceeds, and continued subscription income, the directors are confident that the Association has adequate resources to meet its obligations as they fall due. Accordingly, the financial statements have been prepared on a going concern basis.

#### *Income*

Income represents membership subscriptions, publications, training, accreditation, conferences, and the sale of books and products. Sales are recorded at invoiced amounts less value added tax.

Income is recognised when it becomes receivable, which is when the Association has fulfilled the related performance obligation and is entitled to consideration. The point at which income is recognised depends on the nature of the activity, as set out below.

- Membership subscriptions are recognised on a straight-line basis over the period of membership. Subscriptions received in advance are deferred and recognised over the relevant membership period.
- Publications income is recognised when the associated publication has been issued or made available to members or external customers.
- Training and conference income is recognised when the course, event, or training has been delivered.
- Accreditation income is recognised when the accreditation service has been provided or the accreditation has been awarded.
- Sales of books and products are recognised when the goods are dispatched or made available to the customer.

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

---

### 1 Accounting policies (*continued*)

BDA indemnity income comprises two components:

Professional liability insurance premiums, underwritten by RSA Insurance, are collected by the Association in its capacity as an appointed representative of Lloyd & Whyte, who act as agents for RSA. The Association acts solely as an intermediary, and accordingly these premiums are not income of the Association and are excluded from the profit and loss account.

BDA advisory, case management and indemnity support subscription fees, which represent income earned by the Association for services provided to members. These fees are recognised on a straight-line basis over the period of the indemnity policy. Amounts received in advance are deferred and recognised over the policy period.

Investment income, which is shown with its related tax credit, is accounted for in the period in which the Trust is entitled to receipt, any income not yet received is accrued. Realised and unrealised gains and losses on investments are included in the consolidated statement of comprehensive income.

Likewise, donations and library and museum income are accounted for when receivable.

#### *Grants and awards*

Grants payable are charged in the year in which all conditions attached to payment of the grant are fulfilled.

#### *Stocks*

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis.

At each reporting date, inventories are assessed for impairment. If inventory is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in the consolidated statement of comprehensive income.

#### *Tangible fixed asset*

Tangible fixed assets are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The group adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred if the replacement part is expected to provide incremental future benefits to the group. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

---

### 1 Accounting policies (*continued*)

#### *Depreciation*

Depreciation is provided to write off the cost, less estimated residual values, of all fixed assets evenly over their expected useful lives. It is calculated at the following rates:

Long leasehold buildings	-	Shorter of the remaining lease term and straight line over 50 years
IT systems	-	straight line between 3 and 10 years
Fixtures and fittings	-	straight line between 4 and 5 years
BDA indemnity	-	straight line between 3 and 7 years

#### *Deferred taxation*

Deferred balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except:

- the recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits;
- any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent timing differences. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

#### *Fixed assets - Heritage assets*

The Association's subsidiary, the British Dental Association Trust Fund, maintains a collection of museum exhibits purchased or donated to the charity many years ago.

In accordance with Financial Reporting Standard 102, the Trust Fund's collection of museum exhibits and other major items are recorded on the balance sheet at deemed cost and as a result are not subject to subsequent revaluation.

Acquisitions are normally made by donation with occasional purchases. Donations are recorded at a current market valuation with reference, where possible, to commercial markets using recent transaction information from auctions. Recent purchases are recorded at cost.

Expenditure which in the Directors' view is required to preserve or prevent further deterioration of individual items, including preservation work, is recognised in the consolidated statement of comprehensive income when it is incurred.

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

---

### 1 Accounting policies (*continued*)

#### *Fixed asset investments*

Fixed asset investments are stated at market value (based on bid market values) as at the balance sheet date.

#### Financial assets

Financial assets, other than investment, are initially measured at transaction price (including transaction costs) and subsequently held at cost, less any impairment.

#### Financial liabilities

Financial liabilities are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form. Financial liabilities are initially measured at transaction price (including transaction costs) and subsequently held at amortised cost.

#### *Finance costs*

Finance costs are charged to the consolidated statement of comprehensive income over the term of the debt using the effective interest rate method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated financial instrument.

#### *Leased assets: Lessor*

All leases agreements are treated as operating leases. Their annual rentals are charged to the consolidated statement of comprehensive income on a straight-line basis over the term of the lease.

#### *Pension costs*

The difference between the fair value of the assets held in the Association's defined benefit pension scheme and the scheme's liabilities measured on an actuarial basis using the projected unit method are recognised in the group and Association balance sheet as a pension asset or liability as appropriate. The carrying value of any resulting pension scheme asset is restricted to the extent that the Association is able to recover the surplus either through reduced contributions in the future or through refunds from the scheme. The pension scheme balance is recognised net of any related deferred tax balance.

Changes in the defined benefit pension scheme asset or liability arising from factors other than cash contribution by the Association are charged to the consolidated statement of comprehensive income or the consolidated statement of changes in reserves in accordance with FRS102.

Contributions to the group's defined contribution pension scheme are charged to profit or loss in the year in which they become payable.

#### *Holiday pay accrual*

A liability is recognised to the extent of any unused holiday pay entitlement which has accrued at the balance sheet date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the balance sheet date.

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

---

### 2 Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, the directors have made the following judgements:

#### *Other key sources of estimation uncertainty*

##### Tangible fixed assets (see note 11)

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The useful lives of the assets are assessed annually.

##### Income Recognition

Revenue should be recognised when delivery has occurred or when services have been rendered. This means subscriptions paid in advance must be recognised over the duration of the membership period on a straight-line basis. Given the Association operates a rolling membership year with members offered several payment options, an element of uncertainty exists in relation to the profiling of subscription income. Internal financial controls have been set up not only to prevent the loss of income but to gain assurance that income is recognised in the correct period. A detailed analytical review is performed on a monthly basis to ensure the data entered on the Association's CRM database reconciles with the financial ledger.

##### Pension scheme deficit (see note 21)

At the review date there was a deficit of £1,313,693. This compares to a deficit of £1,467,037 at the previous review date. The main reasons for the change in deficit over the period are summarised below:

- Yields have risen in corporate bonds over the accounting period which has led to a higher discount rate, which in turn places a lower value on the liabilities. This was complimented by a decrease in inflation expectations over the year. Accordingly, the overall impact of the change in financial assumptions decreased the deficit by £1,912,000.
- The change in demographic assumptions decreased the deficit by £179,000. This captured changes to mortality improvements and the fall in the current commutation factors.
- The Company contributions of £230,000 over the year led to the deficit falling.
- The actual return on assets was lower than the assumed discount rate as at 30 September 2024 and this increased the deficit by £1,497,000.
- Making allowance for expected revaluation and pension increases in 2026 increases the deficit by £295,000.
- Scheme expenses paid out of the assets increased the deficit by £301,000.

Although FRS 102 can be viewed as being prescriptive about the principles to be used when selecting assumptions there is still a range of assumptions that could be considered acceptable under the standard. Even small alterations, for example to the discount rate, can have a significant effect of the results.

##### Journal Portfolio

Changes to BDJ accounting and reporting meant only headline information was available at the reporting date. Management estimates include some uncertainty while forecasts are reconciled to actual results but are based on the best information available and prior-year accuracy. Final figures are expected in 2026.

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (continued)

### 3 Turnover

Turnover is wholly attributable to the principal activity of the group and arises solely within the United Kingdom.

### 4 Net income

	2025 Income £	2025 Costs £	2025 Net £	2024 Income £	2024 Costs £	2024 Net £
Subscriptions	10,053,705	-	10,053,705	10,057,252	-	10,057,252
Commercial activity	6,041,401	(2,713,474)	3,327,927	6,175,371	(2,708,020)	3,467,351
Charitable activities	994	-	994	15,133	-	15,133
	<u>16,096,100</u>	<u>(2,713,474)</u>	<u>13,382,626</u>	<u>16,247,756</u>	<u>(2,708,020)</u>	<u>13,539,736</u>

### 5 Employees

	2025 £	2024 £
Staff costs consist of:		
Wages and salaries	8,108,373	7,742,244
Social security costs	980,212	877,969
Other pension costs	1,247,577	1,145,847
	<u>10,336,162</u>	<u>9,766,060</u>

The total value of termination benefits paid during the year was £144,838 (2024 - £54,008). The payments included contractual and discretionary elements. No further obligations remain outstanding at the reporting date.

Included in other creditors is £136,801 payable in respect of pension costs (2024 - £136,249).

The average number of employees (excluding members of the Principal Executive Committee) during the year was as follows:

	2025 Number	2024 Number
Senior management team	4	4
Member services directorate	99	99
Business services directorate	41	43
	<u>144</u>	<u>146</u>

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (continued)

### 5 Employees (continued)

All staff costs are initially borne by the Association with an annual recharge made to the Trust Fund to reflect the cost associated with its activities. Those costs solely in relation to the Association are:

	<b>2025</b>	<b>2024</b>
	£	£
Staff costs consist of:		
Wages and salaries	<b>7,699,237</b>	7,342,862
Social security costs	<b>937,039</b>	834,802
Other pension costs	<b>1,160,331</b>	1,080,682
	<b>9,796,607</b>	9,258,346

The key management personnel of the parent association and the subsidiary charity comprise the Senior Management Team. The Senior Management Team comprises Chief Executive, Chief Operating Officer, Associate Director of Advisory Services and Associate Director of Marketing Communications.

The total employee benefits of the key management personnel during the year was £506,824 (2024 - £507,552).

The average number of staff paid during the year (salary and taxable benefits excluding pension contributions) was as follows:

<b>Salary range</b>	<b>2025</b>	<b>2024</b>
	Number	Number
£60,001 - £70,000	<b>19</b>	12
£70,001 - £80,000	<b>13</b>	12
£80,001 - £90,000	<b>9</b>	8
£90,001 - £100,000	<b>1</b>	-
£100,001 - £110,000	<b>-</b>	1
£110,001 - £120,000	<b>2</b>	-
£120,001 - £130,000	<b>1</b>	1
£130,001 - £140,000	<b>-</b>	-
£140,001 - £150,000	<b>-</b>	-
£150,001 - £160,000	<b>1</b>	1
£160,001 - £170,000	<b>-</b>	-
£170,001 - £180,000	<b>-</b>	-
£180,001 - £190,000	<b>1</b>	1
	<b>47</b>	36

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

### 6 Directors

	2025	2024
Directors' remuneration consists of:	£	£
Stipend payments	307,500	307,500
Expense subject to income tax	31,293	25,089
	<b>338,793</b>	<b>332,589</b>
National insurance contributions	<b>33,637</b>	<b>34,371</b>

There were no (2024 - Nil) directors in the company who were considered to be salaried, full-time executive directors during the year.

There were no (2024 - Nil) directors in the company's defined benefit pension scheme during the year.

The Association remunerates elected members who work in general practice for attendance at BDA meetings. A monthly stipend is paid to those Directors elected to the Principal Executive Committee.

Elected members not attending Principal Executive Committee are paid on a sessional basis as a compensation for income foregone as a result of attendance.

In 2025 remuneration totalled £338,793 (2024 - £332,589), which included expenses subject to income tax of £31,293 (2024: £25,089).

The total amount payable to the highest paid director in respect of emoluments was £75,000 (2024 - £75,000).

#### Stipend Payments to non-executive directors

		2025	2024
		£	£
Michael Armstrong		15,000	15,000
Paul Blaylock	<i>Resigned 31/12/2024</i>	3,750	15,000
Victor Chan	<i>Resigned 31/12/2025</i>	15,000	15,000
Edward Crouch		75,000	75,000
Peter Crooks		37,500	37,500
Laura Cross	<i>Resigned 31/12/2025</i>	15,000	15,000
Tim Harker	<i>Resigned 01/01/2024</i>	-	3,750
Alison Lockyer	<i>Resigned 31/12/2025</i>	15,000	15,000
Jason Stokes		15,000	15,000
Paul Woodhouse	<i>Resigned 31/12/2024</i>	3,750	15,000
John Edwards		15,000	15,000
Lauren Harray		15,000	11,250
Christopher Morris	<i>Resigned 01/01/2024</i>	-	3,750
Jonathan Mynors-Wallis		15,000	15,000
Sushil John		15,000	15,000
Nilesh Patel	<i>Resigned 31/12/2025</i>	15,000	15,000
Nigel Jones		15,000	11,250
Shawn Charwood	<i>Appointed 01/01/2025</i>	11,250	-
Nicholas Marshall	<i>Appointed 01/01/2025</i>	11,250	-
<b>Total</b>		<b>£307,500</b>	<b>£307,500</b>

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (continued)

<b>7 Operating (deficit)</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
This has been arrived at after charging:		
Depreciation	<b>244,463</b>	249,267
Hire of other assets - operating leases	<b>62,500</b>	82,599
Auditors' remuneration:		
- audit services	<b>54,390</b>	51,800
- non audit services (tax compliance)	<b>7,350</b>	6,158
	<hr/>	<hr/>
<b>8 Interest payable and similar charges</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Bank loans repayable in more than five years	<b>76,655</b>	100,307
	<hr/>	<hr/>
<b>9 Other financial charges</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Interest on pension scheme assets	<b>(820,000)</b>	(858,000)
Administration costs	<b>301,000</b>	289,000
Interest on pension scheme liabilities	<b>895,000</b>	943,000
	<hr/>	<hr/>
	<b>376,000</b>	374,000
	<hr/>	<hr/>

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

### 10 Taxation on (deficit)

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
<i>Current tax</i>		
UK corporation tax on (deficit) for the year	-	-
	<u>          </u>	<u>          </u>

The tax assessed for the year is higher (2024 – lower) than the standard rate of corporation tax in the UK. The differences are explained below:

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
(Deficit) on ordinary activities before tax	<b>(2,027,245)</b>	(701,929)
	<u>                          </u>	<u>                          </u>
(Deficit) on ordinary activities at the standard rate of corporation tax in the UK of 25% (2024 - 25%)	<b>(506,811)</b>	(175,482)
Effects of:		
Deficit not chargeable to corporation tax	<b>506,811</b>	175,482
	<u>                          </u>	<u>                          </u>
Current tax charge for year	-	-
	<u>                          </u>	<u>                          </u>

# British Dental Association

Notes forming part of the financial statements  
for the year ended 30 September 2025 (*continued*)

## 11 Tangible assets

<b>Consolidated</b>	<b>Long leasehold properties £</b>	<b>Office fixtures and fittings £</b>	<b>IT equipment £</b>	<b>Project costs £</b>	<b>Total £</b>
<i>Cost</i>					
At 1 October 2024	4,611,285	676,034	2,511,692	525,988	8,324,999
Additions	-	8,265	30,465	-	38,730
Disposals	-	(280,453)	(433,621)		(714,074)
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 30 September 2025	<b>4,611,285</b>	<b>403,846</b>	<b>2,108,536</b>	<b>525,988</b>	<b>7,649,655</b>
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<i>Accumulated depreciation</i>					
At 1 October 2024	2,162,815	648,560	1,896,784	507,736	5,215,895
Disposals	-	(280,453)	(433,621)	-	(714,074)
Charge for the year	92,227	11,846	129,502	10,888	244,463
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 30 September 2025	<b>2,255,042</b>	<b>379,953</b>	<b>1,592,665</b>	<b>518,624</b>	<b>4,746,284</b>
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
<i>Net book value</i>					
At 30 September 2025	<b>2,356,243</b>	<b>23,893</b>	<b>515,871</b>	<b>7,364</b>	<b>2,903,371</b>
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
At 30 September 2024	2,448,470	27,474	614,908	18,252	3,109,104
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

# British Dental Association

Notes forming part of the financial statements  
for the year ended 30 September 2025 (*continued*)

## 11 Tangible assets (*continued*)

Association	Long leasehold properties £	Office fixtures and fittings £	IT equipment £	Project costs £	Total £
<i>Cost</i>					
At 1 October 2024	4,611,285	203,533	2,511,692	525,988	7,852,498
Additions	-	-	30,465	-	30,465
Disposals	-	(119,312)	(433,621)	-	(552,933)
	<u>4,611,285</u>	<u>84,221</u>	<u>2,108,536</u>	<u>525,988</u>	<u>7,330,030</u>
At 30 September 2025	<b>4,611,285</b>	<b>84,221</b>	<b>2,108,536</b>	<b>525,988</b>	<b>7,330,030</b>
<i>Accumulated depreciation</i>					
At 1 October 2024	2,162,815	196,599	1,896,783	507,736	4,763,933
Disposals	-	(119,312)	(433,621)	-	(552,933)
Charge for year	92,227	2,005	129,506	10,888	234,626
	<u>2,255,042</u>	<u>79,292</u>	<u>1,592,668</u>	<u>518,624</u>	<u>4,445,626</u>
At 30 September 2025	<b>2,255,042</b>	<b>79,292</b>	<b>1,592,668</b>	<b>518,624</b>	<b>4,445,626</b>
<i>Net book value</i>					
At 30 September 2025	<b>2,356,243</b>	<b>4,929</b>	<b>515,868</b>	<b>7,364</b>	<b>2,884,404</b>
At 30 September 2024	<u>2,448,470</u>	<u>6,934</u>	<u>614,909</u>	<u>18,252</u>	<u>3,088,565</u>

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

### 12 Heritage assets

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
At 1 October	<b>60,000</b>	60,000
At 30 September	<b>60,000</b>	60,000
Historic cost of investments	<b>60,000</b>	60,000

In accordance with Financial Reporting Standard 102, the group has recognised heritage assets with a cost value of £60,000 (2024: £60,000). This relates to a specific asset which was acquired by the BDA Trust Fund with the support of fundraising efforts. The asset is considered to have an indefinite life and therefore it is not depreciated but is reviewed for impairment at each balance sheet date.

In addition to the heritage asset recognised at cost, the charity also has a number of other items which are not recorded on the balance sheet as their fair value cannot be reliably estimated. The majority of these items were purchased or donated to the charity many years ago and as a result in the view of the directors the historic cost of these assets is immaterial to the group. The exhibits were valued for insurance purposes at £1,212,070 by Michael Mays Art & Antiques Surveyor, 7 Main Street, Kibworth Harcourt, Leicestershire, LE8 0NR in September 2018.

### 13 Fixed asset investments

<b>Consolidated</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
<i>Quoted investments</i>		
At 1 October	<b>24,940</b>	1,031,153
Proceeds on sale of investments	<b>(24,898)</b>	(1,087,299)
Net (losses)/gains on investments	<b>(42)</b>	81,086
At 30 September	-	24,940
Historic cost of investments	-	30,180

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (continued)

### 14 Stock

	Group 2025 £	Group 2024 £	Association 2025 £	Association 2024 £
Goods held for resale	-	1,594	-	1,594
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

There is no material difference between the replacement cost of stocks and the amounts stated above.

### 15 Debtors

	Group 2025 £	Group 2024 £	Association 2025 £	Association 2024 £
Trade debtors	62,144	47,060	61,606	40,493
Due from unrestricted fund	-	-	-	-
BDA Benevolent Fund	22,470	21,999	22,470	21,999
Prepayments and accrued income	423,717	586,808	404,022	558,624
Amounts owed from BDA Trust Fund	-	-	546,686	425,239
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
	<b>508,331</b>	<b>655,867</b>	<b>1,034,784</b>	<b>1,046,355</b>
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

All amounts shown under debtors fall due for payment within one year.

### 16 Creditors: amounts falling due within one year

	Group 2025 £	Group 2024 £	Association 2025 £	Association 2024 £
Bank loan (secured - see note 17)	1,091,667	187,310	1,091,667	187,310
Trade creditors	181,732	102,795	181,732	102,795
Other creditors	906,154	916,436	906,154	916,436
Taxation and social security	277,036	244,073	277,036	244,073
Subscriptions paid in advance	2,241,923	2,301,913	2,241,923	2,301,913
Accruals and deferred income	743,858	641,626	743,856	633,980
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
	<b>5,442,370</b>	<b>4,394,153</b>	<b>5,442,368</b>	<b>4,386,507</b>
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

### 17 Creditors: amounts falling due after more than one year

	Group 2025 £	Group 2024 £	Association 2025 £	Association 2024 £
Bank loan (secured)	-	-	-	-
Business continuity loans	-	1,091,667	-	1,091,667
	<u>-</u>	<u>1,091,667</u>	<u>-</u>	<u>1,091,667</u>
	<u>-</u>	<u>1,091,667</u>	<u>-</u>	<u>1,091,667</u>

The business continuity loans are repayable over/by 6 years from August 2020. Interest is chargeable at 2.62% over the Bank of England base rate.

The bank loans are secured on the Company's long leasehold building at 64 Wimpole Street and on all other assets of the Association. In accordance with the loan terms, the sale of 64 Wimpole Street will trigger mandatory repayment of the outstanding loan balances. The net book value of the assets securitised against the bank loans at the reporting date was £2,884,404.

#### Maturity of debt

	Group Bank and other loans 2025 £	Group Bank and other loans 2024 £	Association Bank and other loans 2025 £	Association Bank and other loans 2024 £
In less than one year	<u>1,091,667</u>	<u>187,310</u>	<u>1,091,667</u>	<u>187,310</u>
In more than one year but not more than two years	-	1,091,667	-	1,091,667
In more than two years but not more than five years	-	-	-	-
In more than five years	-	-	-	-
	<u>-</u>	<u>1,091,667</u>	<u>-</u>	<u>1,091,667</u>
Total bank and other loans	<u>1,091,667</u>	<u>1,278,977</u>	<u>1,091,667</u>	<u>1,278,977</u>

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (continued)

### 18 Financial instruments

The Group's and Association's financial instruments may be analysed as follows:

	Group 2025 £	Group 2024 £
<b>Financial assets</b>		
Financial assets measured at fair value through statement of comprehensive income		
Financial assets that are debt instruments measured at amortised cost	<b>3,946,059</b>	5,495,872
<b>Financial liabilities</b>		
Financial liabilities measured at fair value through statement of comprehensive income		
Financial liabilities measured at amortised cost	<b>2,536,153</b>	2,563,670

Financial assets measured at amortised cost comprise cash, trade debtors, other debtors and accrued income.

Financial liabilities measured at amortised cost comprise bank loans, trade creditors, other creditors and accruals.

Information regarding the group's exposure to and management of credit risk, liquidity risk, market risk, cash flow and interest rate risk is included in the report of the directors.

### 19 Commitments under operating leases

As at 30 September 2025, the group had minimum lease payments under non-cancellable operating leases as set out below:

	Land and buildings 2025 £	Other 2025 £	Land and buildings 2024 £	Other 2024 £
Operating leases which expire:				
Within one year	141,980	-	79,360	40,754
Between two and five years	250,000	-	258,430	44,319
Over five years	4,447,917	-	4,510,417	-
Total	<b>4,839,897</b>	-	4,848,207	85,073

The lease disclosure is based on the legal commitment as at 30 September, which reflects the original lease agreement. However, it should be noted that there is a potential for early termination due to the sale completion scheduled for March 2026.

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

### 20 Cash flows from operating activities

	2025 £	2024 £
(Deficit) before tax	(2,027,245)	(701,929)
Depreciation – fixed assets	244,463	249,267
Movement in stock	1,594	1,164
Movement in debtors	147,536	(144,679)
Movement in creditors	143,860	(614,428)
Pension contributions paid in relation to pension charge	145,656	162,579
Interest receivable	(31,972)	(52,059)
Return on investments	(882)	(26,346)
Interest payable and similar charges	76,655	100,307
Loss/(gain) on disposal of investments	42	(25,708)
Gain from changes in fair value of investments	-	(55,378)
	<hr/>	<hr/>
Net cash outflow from operating activities	<b>(1,300,293)</b>	<b>(1,107,210)</b>
	<hr/>	<hr/>

### 21 Pensions

#### *Defined benefit scheme*

As of 30 September 2025, the Association operated a defined benefit scheme in the UK. The scheme remains open only for future accrual and all eligible staff have been offered membership of a new defined contribution scheme. The pension is funded with the assets being held by the scheme, which are separate to the assets of the Association. The pension costs are determined in accordance with the advice of a professional qualified actuary, Barnett Waddingham LLP. The last comprehensive actuarial valuation was undertaken as at 31 March 2023. To date no payments have been missed.

The trustees of the pension scheme have approved a temporary reduction in contributions over a three-year period, spanning from 1 October 2024 to 30 September 2026. From October 2025, the Association will contribute £18,392.53 per month, with an annual increase of 3.70%. From October 2026, contributions will revert to the normal level of £46,662.98 per month. The Association expects to pay contributions of £230,343.48 in the year to 30 September 2025.

Under FRS 102, the scheme's liabilities are determined by projecting the expected benefit payments using the chosen assumptions and then discounting the resulting cashflows back to the review date. For this purpose, the scheme's liabilities have been calculated by updating the valuation calculations carried out for the formal funding valuation as at 31 March 2025.

At the review date there was a deficit of £1,313,693. This compares to a deficit of £1,467,037 at the previous review date. The main reasons for the change in deficit over the period are summarised below:

- Yields have risen in corporate bonds over the accounting period which has led to a higher discount rate, which in turn places a lower value on the liabilities. This was complimented by a decrease in inflation expectations over the year. Accordingly, the overall impact of the change in financial assumptions decreased the deficit by £1,912,000.
- The change in demographic assumptions decreased the deficit by £179,000. This captured changes to mortality improvements and the fall in the current commutation factors.
- The Company contributions of £230,000 over the year led to the deficit falling.
- The actual return on assets was lower than the assumed discount rate as at 30 September 2024 and this increased the deficit by £1,497,000.
- Making allowance for expected revaluation and pension increases in 2026 increases the deficit by £295,000.
- Scheme expenses paid out of the assets increased the deficit by £301,000.

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (continued)

### 21 Pensions (continued)

Although FRS 102 can be viewed as being fairly prescriptive about the principles to be used when selecting assumptions there is still a range of assumptions that could be considered acceptable under the standard. Even small alterations, for example to the discount rate, can have a significant effect of the results.

The pension liability on the balance sheet of £1,313,693 differs slightly from the notes (£1,316,000). This is due to actuarial figures being rounded to the nearest £'000. Over time, this rounding practice has resulted in a small cumulative difference between the detailed accounts and the rounded figures disclosed in the notes.

#### Amounts recognised in the balance sheet

	2025 £'000	2024 £'000
Fair value of plan assets	15,183	16,926
Present value of plan liabilities	(16,499)	(18,395)
	<hr/>	<hr/>
Scheme deficit	(1,316)	(1,469)
	<hr/>	<hr/>

#### Reconciliation of defined benefit obligation

	2025 £'000	2024 £'000
Defined benefit obligation at the beginning of the period	18,395	17,696
Interest cost	895	943
Benefits paid	(995)	(793)
Actuarial (gain)/loss	(1,796)	549
	<hr/>	<hr/>
<b>Defined benefit obligation at the end of the period</b>	<b>16,499</b>	<b>18,395</b>
	<hr/>	<hr/>
Fair value of assets at the beginning of the period	16,926	16,170
Expected return on assets (before any restriction)	820	858
Employer contributions	230	211
Benefits paid	(995)	(793)
Administration costs	(301)	(289)
Actuarial (loss)/gain on assets	(1,497)	769
	<hr/>	<hr/>
<b>Fair value of assets at the end of the period</b>	<b>15,183</b>	<b>16,926</b>
	<hr/>	<hr/>

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 *(continued)*

### 21 Pensions *(continued)*

	<b>2025</b>	<b>2024</b>
	<b>£'000</b>	<b>£'000</b>
<i>Amounts recognised in the consolidated income statement are as follows:</i>		
<i>Included in staff costs and overheads:</i>		
Current service cost	-	-
Administration costs	<b>301</b>	289
	<hr style="border-top: 1px solid black;"/>	<hr style="border-top: 1px solid black;"/>
	<b>301</b>	289
	<hr style="border-top: 3px double black;"/>	<hr style="border-top: 3px double black;"/>
 <i>Amounts included in other finance costs</i>		
Net interest cost	<b>75</b>	85
	<hr style="border-top: 1px solid black;"/>	<hr style="border-top: 1px solid black;"/>
	<hr style="border-top: 3px double black;"/>	<hr style="border-top: 3px double black;"/>
 <i>Analysis of actuarial gain/(loss) recognised in other comprehensive income</i>		
Return on plan assets less interest	<b>(1,497)</b>	769
Experience gains and arising on the scheme liabilities	<b>(295)</b>	114
Gains from changes to demographic assumptions	<b>179</b>	47
Losses/(gains) from changes to financial assumptions	<b>1,912</b>	(710)
	<hr style="border-top: 1px solid black;"/>	<hr style="border-top: 1px solid black;"/>
	<b>299</b>	220
	<hr style="border-top: 3px double black;"/>	<hr style="border-top: 3px double black;"/>

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (*continued*)

### 21 Pensions (*continued*)

The major assumptions at 30 September 2025 as used by the actuary were:

	<b>30 September 2025</b>	<b>30 September 2024</b>
Discount rate	5.75% p.a.	5.00% p.a.
Inflation assumption (RPI)	3.25% p.a.	3.40% p.a.
Inflation assumption (CPI)	2.25% p.a. to 2030 and 3.05% p.a. thereafter	2.40% p.a to 2030 and 3.40% p.a. thereafter
Pension increases in payment (RPI)	3.25% p.a.	3.40% p.a.
Salary increases	2.45% p.a. to 2030 and 3.25% p.a. thereafter	2.60% p.a to 2030 and 3.60% p.a. thereafter
Post-retirement mortality table	Males – 110% of S3NA_L  Females – 90% of S3NA	Males – 110% of S3NA_L  Females – 90% of S3NA
Post retirement mortality projection	CMI 2024 with a 1.25% pa long term rate of improvement.  The initial addition is 0.25% p.a., the half life parameter of 1 year.  Core values are used for other parameters.	CMI 2023 with a 1.25% pa long term rate of improvement.  The initial addition is 0.25% p.a., the 2020 and 2021 weight parameters are 0% and the 2022 and 2023 weight parameters are 15%.
Tax free cash	Members are assumed to take the maximum tax free cash possible (being 25% of their pension).	Members are assumed to take the maximum tax free cash possible (being 25% of their pension).

Under the mortality tables and projections adopted, the assumed future life expectancy at age 60 is as follows:

	<b>30 September 2025</b> <b>(years)</b>	<b>30 September 2024</b> <b>(years)</b>	<b>30 September 2023</b> <b>(years)</b>
Male currently aged 40	29.0	28.7	28.6
Female currently aged 40	27.5	27.2	27.2
Male currently aged 60	31.9	31.7	31.6
Female currently aged 60	30.4	30.3	30.2

#### Net pension assets

The major categories of assets as a proportion of total assets are as follows:

<b>Asset category</b>	<b>30 September 2025</b>	<b>30 September 2024</b>	<b>30 September 2023</b>
Equities and funds	48%	48%	47%
Bonds	25%	25%	25%
Gilts	26%	26%	27%
Cash	1%	1%	1%

The assets do not include any investment in the BDA.

# British Dental Association

## Notes forming part of the financial statements for the year ended 30 September 2025 (continued)

### 22 Financial information for the British Dental Association

In accordance with the Companies Act 2006 the Association is exempt from the requirement to prepare a separate income and expenditure account. However in order to aid the users of the financial statements the following information has been disclosed:

	2025 £	2024 £
<b>Income</b>	<b>16,095,106</b>	16,232,623
Cost of sales	<b>(2,713,474)</b>	(2,708,020)
	<hr/>	<hr/>
<b>Net income</b>	<b>13,381,632</b>	13,524,603
Meeting and sessional costs	<b>(519,840)</b>	(501,564)
Staff costs and overheads	<b>(12,821,266)</b>	(12,101,856)
Branch expenditure	<b>(364,660)</b>	(301,556)
Donations	<b>(880,000)</b>	(815,000)
	<hr/>	<hr/>
<b>Operating deficit</b>	<b>(1,204,134)</b>	(195,373)
Interest receivable	<b>30,378</b>	49,879
Interest payable and similar charges	<b>(76,655)</b>	(100,307)
Movement on disposal of fixed asset	<b>-</b>	-
Other finance charges	<b>(376,000)</b>	(374,000)
	<hr/>	<hr/>
<b>Deficit on ordinary activities before taxation</b>	<b>(1,626,411)</b>	(619,801)
Taxation on (deficit) from ordinary activities	<b>-</b>	-
	<hr/>	<hr/>
<b>Deficit on ordinary activities after taxation</b>	<b>(1,626,411)</b>	(619,801)
	<hr/> <hr/>	<hr/> <hr/>

### 23 Related party disclosures

There is no ultimate controlling party of the British Dental Association.

In preparing the financial statements of the parent Association, advantage has been taken of the disclosure exemption available in FRS 102 not to disclose related party transactions with the wholly owned members of the group headed by the parent Association.

There were no other related party transactions during the year.

### 24 Subsequent events

The Association has exchanged contract for the sale of 64 Wimpole Street, with completion scheduled for March 2026.