

## Glossary

Term	Description
<b>ACE</b>	Association for Consultancy and Engineering.
<b>ADEPT</b>	Association of Directors of Environment, Economy, Planning & Transport.
<b>Amey</b>	Amey Limited. A Tier 1 firm.
<b>AMP8</b>	Anglican Water's Asset Management Period 8 which runs from 2025 to 2030.
<b>Balfour Beatty</b>	Balfour Beatty plc. A Tier 1 firm.
<b>BAM Nuttall</b>	BAM Nuttall Limited. A Tier 1 firm.
<b>BCG</b>	Boston Consulting Group
<b>BIM</b>	Building Information Modelling.
<b>CAIP</b>	Combined Authorities Infrastructure Partnership.
<b>CAS</b>	Common Assessment Standard. Developed by Build UK and CECA, it is the industry-recognised standardised prequalification questionnaire for construction and infrastructure procurement in the UK, providing consistent assurance of suppliers' quality and organisational capability.
<b>CCS</b>	Crown Commercial Service.
<b>CECA</b>	Civil Engineering Contractors Association.
<b>Civil Engineering</b>	The design, planning and delivery of social and economic infrastructure.
<b>Combined Response</b>	The combined response to the CMA's Interim report from Constructing Excellence, the Gold Standard Task Group and King's college to the CMA's interim report.
<b>Construction Playbook</b>	The Construction Playbook sets out key policies and guidance for how public works projects and programmes are assessed, procured and delivered. HM Government (2022), The Construction Playbook: Government Guidance on sourcing and contracting public works projects and programmes.
<b>Costain</b>	Costain Group plc. A Tier 1 firm.

<b>Term</b>	<b>Description</b>
<b>CP</b>	Control Period.
<b>CSR</b>	Capital Spending Review.
<b>DBT</b>	Department for Business and Trade.
<b>DCO</b>	Development Consent Order.
<b>DEFRA</b>	Department for Environment, Food & Rural Affairs.
<b>Dfi</b>	Department for Infrastructure (Northern Ireland).
<b>DfMA</b>	Design for Manufacture and Assembly.
<b>DfT</b>	Department for Transport.
<b>ECI</b>	Early Contractor Involvement.
<b>EMCCA</b>	East Midlands Combined County Authority.
<b>Enhancement</b>	Major works, usually involving construction, that improve public road or railway network capacity, capability or safety (eg enabling higher speeds or allowing heavier loads) This includes the building of entirely new roads and railway lines.
<b>EOI</b>	Expression of Interest.
<b>ESI</b>	Early Supplier Involvement.
<b>FSB</b>	The Federation of Small Businesses.
<b>GB</b>	Great Britain – includes the following nations: England, Wales and Scotland.
<b>GCA</b>	Government Commercial Agency.
<b>GCF</b>	Government Commercial Function.
<b>Gold Standard Report</b>	Constructing the Gold Standard - An Independent Review of Public Sector Construction Frameworks, Centre of Construction Law, King's College London, published 16 December 2021.
<b>HLOS</b>	High-Level Output Specification.
<b>HMEP</b>	Highways Maintenance Efficiency Project.
<b>HMT</b>	His Majesty's Treasury.
<b>ICE</b>	Institution of Civil Engineers.

<b>Term</b>	<b>Description</b>
<b>IIP</b>	Infrastructure Investment Plan.
<b>IP</b>	Intellectual Property.
<b>Kier</b>	Kier Group plc. A Tier 1 firm.
<b>KPI</b>	Key Performance Indicator.
<b>Laing O'Rourke</b>	O'Rourke Investments Holdings (UK) Limited. A Tier 1 firm.
<b>LCRIG</b>	Local Council Roads Innovation Group.
<b>Maintenance</b>	Works to ensure that public roads or railways are safe and serviceable, including the rectification of defects and faults.
<b>MCAs</b>	Mayoral Combined Authorities.
<b>MHCLG</b>	Ministry of Housing, Communities and Local Government.
<b>MMC</b>	Modern Methods of Construction. Refers to a range of building methods that are designed to be more efficient and effective than traditional construction techniques. Building methods covered by the term range from factory-produced structures that are built entirely offsite to modular components that enable structures to be assembled more quickly or easily onsite, and other building techniques that increase productivity on construction sites.
<b>Morgan Sindall</b>	Morgan Sindall Group plc. A Tier 1 firm.
<b>Murphy</b>	J. Murphy & Sons Limited. A Tier 1 firm.
<b>NAO</b>	National Audit Office.
<b>NEC</b>	New Engineering Contract.
<b>NEPO</b>	North East Procurement Organisation.
<b>NH</b>	National Highways.
<b>NIC</b>	National Infrastructure Commission
<b>NISTA</b>	National Infrastructure and Service Transformation Authority.
<b>NPA</b>	New Procurement Act.
<b>NR</b>	Network Rail.

<b>Term</b>	<b>Description</b>
<b>NSIPs</b>	Nationally significant infrastructure projects. Large scale major development projects in England or Wales which require permission under the Planning Act 2008. They can be projects such as: power generating stations, offshore wind farms, electricity lines, new roads, railway lines, airports, hazardous waste facilities, waste-water treatment plants and reservoirs.
<b>NTS2</b>	National Transport Strategy 2 in Scotland.
<b>OECD</b>	Organisation for Economic Co-operation and Development.
<b>ONS</b>	Office for National Statistics.
<b>ORR</b>	Office of Rail and Road.
<b>PA23</b>	Procurement Act 2023. Primary legislation that governs how public bodies buy goods, services and works across the UK. It sets out a range of flexibilities in procurement, that are intended to champion change across government and the wider public sector.
<b>PFI</b>	Private Finance Initiative.
<b>PME</b>	Preliminary Market Engagement.
<b>RDP</b>	Regional Delivery Partnership.
<b>Renewal</b>	Renewal or replacement of whole or part of a public road or railway network asset to maintain its required capability (eg road resurfacing or existing track replacement).
<b>RIA</b>	Railway Industry Association.
<b>RIS</b>	Road Investment Strategy.
<b>RRA</b>	Roads Research Alliance.
<b>RSSB</b>	Rail Industry Safety and Standards Board.
<b>SCM</b>	Should Cost Model. A tool to determine the true, efficient cost of a product or service by performing a “bottom-up” analysis of all cost components, such as raw materials, labour, and overhead. This model provides an objective benchmark for negotiating with suppliers, identifying opportunities to reduce costs, making informed strategic decisions, and protecting against biased bids. It is essential for businesses seeking to optimise their procurement and manufacturing processes, increase profit margins, and maintain a competitive edge.
<b>SCOTS</b>	Society of Chief Officers of Transport Scotland.
<b>SDF</b>	Scheme Delivery Framework.

<b>Term</b>	<b>Description</b>
<b>SSIP</b>	Safety Schemes in Procurement. An umbrella organisation that facilitates mutual recognition between health and safety assessment schemes in the UK.
<b>Skanska</b>	Skanska UK plc. A Tier 1 firm.
<b>SMEs</b>	Small and Medium-sized Enterprises.
<b>SOBC</b>	Strategic Outline Business Case.
<b>SoFA</b>	Statement of Funds Available.
<b>SRWC</b>	Scottish Road Works Commissioner.
<b>TICS</b>	Transport Infrastructure Client Standards.
<b>Tier 1 firm</b>	A supplier who tends to have a direct contractual relationship with the public authority. These are often large national businesses which provide services in design and project management alongside some degree of infrastructure project delivery.
<b>Tier 2 firm</b>	A supplier who tends to subcontract work from a Tier 1. These firms often deliver key work packages relating to their specialism, such as earthworks and surfacing, and provide the labour to deliver projects.
<b>Tier 3 firm</b>	A supplier who tends to subcontract work from a Tier 2 (and sometimes Tier 1). These firms can often vary from smaller local firms that handle specific elements of the work, to larger firms providing raw materials and finished products.
<b>Translink</b>	Translink is the trading name of the Northern Ireland Transport Holding Company.
<b>UKRRIN</b>	UK Rial Research and Innovation Network.
<b>WSRID</b>	Whole Systems Research and Innovation for Decarbonisation.
<b>Z clause</b>	NEC secondary option Z clauses are used to add to or alter a standard NEC contract