



Department for Transport

DfT Board



Lord Hedy of Richmond Hill CBE
Minister of State



Simon Lightwood MP
Parliamentary under Secretary



Rt Hon Heidi Alexander MP
Secretary of State



Lilian Greenwood MP
Parliamentary under Secretary



Keir Mather MP
Parliamentary under Secretary



Richard Goodman
Director General,
Rail Reform Strategy Group



Jo Shanmugalingam
Permanent Secretary



Vacant
Director General,
Corporate Delivery Group



Ian King
Non-Executive



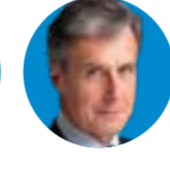
Richard Keys
Non-Executive



Tracy Westall
Non-Executive



Dame Sarah Storey
Non-Executive



Tony Poulter
Non-Executive



Ross Gribbin
Director General,
Decarbonisation, Technology
& Strategy Group



Conrad Bailey
Director General,
Public Transport and Local Group



Antonia Williams
Director General,
Road Transport Group



Dean Creamer
Director General,
Major Rail Projects Group



Ashley Ibbett
Director General,
Aviation, Maritime and Security

Rail Reform Services Group

Rail Performance and Sponsorship Ben Llewellyn	Rail Reform Elisabeth Cuthbertson and Lucy Ryan	Policy, Operations and Change Deborah Lewis	Rail Change Portfolio Amanda Roper	GBR Design Programme Vacant	Rail Infrastructure Central, Southern, Environment and Digital Rosemary Hopkins	Rail Infrastructure North Farha Sheikh
Strategic Analysis and Modelling Tom Griffiths	Financial, Commercial and Access Reform Alex Szyjanowicz	Passenger Experience Lydia Roberts	Rail Change Portfolio Ruth Collins	GBR Business Case and sGBR Nick Wilcox	East West Rail Jodie Lofthouse	Programme Director Transpennine Route Upgrade Jonathan Daley
Rail Reform, Research and Statistics Paul Griffin	Rail Sector Accountability Policy Alissa Ede	Passenger Experience Project Delivery Vicky Williams	Rail Interface Care Dixon	GBR Design and Stand Up Toby Fountain	East Coast, West Midlands and Freight Stephen Sutcliffe	Programme Director North West Paul Fishwick
Rail Industry Standards and Capability Jeremy Hitchcock	Rail Reform Legislation Josh Kossoff	Rail Strategy Victoria Race and John Connell	Rail Strategy Victoria Race and John Connell	Commercial Lead Vacant	South East, Anglia and Stations James Conway	Programme Director North East Fiona Jackson
Rail Workforce Pay and Productivity Lakshir Hans	Coherence & Cross-Cutting Policy Joe Hickey	Stations Experience & Accessibility Rebecca Hall	Group Management Charlotte Clarke	Commercial Lead Vacant	Programme Director Western and Wessex Dan Lineman	Programme Director Vacant
International Rail & Freight Andres Poston	Network Rail/East West Rail and DfT Shareholder Team	Public Ownership Programme Siobhan Oudinar				
Rail Sponsorship Amy Payne						

Public Transport and Local Group

Public Transport Strategy and Security Ben Smith	Local Passenger Transport and Inclusion Stephen Fidler	Local Transport, Housing and Planning Jessica Matthew	Regions and Cities Partnership and Delivery John Hall
Safer Streets Mission Sarah Francis	Bus Funding and Ticketing Erum Mulla	Local & Regional Transport Analysis Liz Jacobs	Regional Partnerships and Delivery: Midlands, South-West Division Ben Willis
Public Transport Portfolio Office Sofia Marcal	Bus Partnerships & Decarbonisation Caroline Barker and Whittles	Local Infrastructure & Strategy Fiona Lee	Regional Partnerships and Delivery: London, South-East and East Division Dan Taylor
Land Transport National Security Shanez Cheyhan	Investment, Support, People, Inclusion, Reporting and Equality Nina Skomorowski-Brown	English Devolution Vacant	Regional Partnerships and Delivery: North Division Andy Rhind
Opportunities Mission and Public Transport Integration Caroline Fish	Accessibility, Coaches, Taxis and Community Transport Liz Wilson	Housing Cambyse Jafari-Pak	Local Infrastructure Delivery Vacant
	Cross-Modal Accessibility Strategy Rosie Snashall	Planning Sam Collins-Hill	Regional Partnerships and Delivery Vacant
	Bus Legislation and Franchising Nicola Cullen		

Road Transport Group

Logistics and Borders Louise Morgan	Lower Thames Crossing Kate Cohen	National Highways Client Director Vacant	Roads Strategy Becky Morrison	National Highways Enforcements Rupesh Mehta	Office for Zero Emissions Richard Bruce and Caroline Low	Future Transport Systems Claire Wren	Active Travel England Danny Williams	Driving and Vehicle Standards Agency Beverly Warrington	Driver and Vehicle Licensing Agency Tim Moss	Vehicle Certification Agency Pia Wilkes	Lead Director Euston Delivery Company Peter Wilkinson	Director of HS2 Delivery Beverly Weston	Euston Jill Adam	Portfolio Management Luke Wells	Northern Powerhouse Rail and Network Planning Nick Bisson	Policy and Benefits Susanna May
Borders Resilience and Response Lydia Auden	Lower Thames Crossing Laura Keogh	Policy Sponsorship and Strategy Faith Wilkinson	Traffic and Technology Gavin James	Policy Sponsorship and Strategy Joe James	Strategic Charging Infrastructure Stephen Rippon	International Vehicle Standards Phil East	Acting CEO, Director of Planning, Development and Strategy Graham Grant	Director of People Jane Reakes-Davies	Finance Director Tracy Nash	Chief Finance, HR and Commercial Rupender Dhillon	People, Systems and Organisational Design Gillian Harrison	Stations Sponsor Paul Stewart	Euston Strategy and Programme Ashling O'Driscoll	Funding and Sponsorship Helen Ramsden	NPR Consents and Environment Gabriela Henderson	Programme and Benefits Katie Parry
Future Border Strategy Paul O'Sullivan	Tier 1 Projects Sponsorship Dannay Trup	Statistics Roads and Freight Gemma Brand	Roads Economics Neil Shorten	NH Enforcement Tom Payne-Gibson	Vehicle Consumer Strategy Joshua Harris-Kirkwood	Centre for Connected and Autonomous Vehicles Simon Connick	Director of Services (Driver) Pauline Reeves	Human Resources and Estates Director Sarah Stacey	Operations and Customer Services Director Tony Ackroyd	Chief Financial Officer Clare Nicholas	Director of Services (Vehicle) Richard Hennessy	Divis and Route-wide Sponsor Rachel Wilson	Euston Delivery Model and Development Steven Howell	Land and Property Rob Middleton	NPR Liverpool-West Yorkshire and Eastern Upgrades Charles Small	Shadow Operator and End State Paul Sherrill
Logistics and Supply Chain Analysis Daniel Broadfield	Client Portfolio and Performance Kate Walters	Statistics Roads and Freight Gemma Brand	Modelling and Evaluation Neil Shorten	NH Enforcement Tom Payne-Gibson	Vehicle Regulation and HGVs Rosy Marshall	Chief Operating Officer Vijay Sharma	Director of Services (Enforcement) Marian Kison	Operations and Customer Services Director Brian Sullivan	Chief Financial Officer Clare Nicholas	Director of Data and Analysis Chris Stewart	Chief Technical Officer Richard Hennessy	Major Rail Projects Analysis Alice Crossley and Priya Shah	HS2 Ltd and EDC Shareholding Michelle Kennard	Future Infrastructure and Legacy Katie McCann and Rowena Ridout	NPR Business Cases and Eastern Upgrades Charles Small	Aviation Security and Policy Chris Selim
Logistics and Supply Chain Policy Division Laura Marquis	Client Portfolio and Performance Rosind Red	Statistics Roads and Freight Gemma Brand	Micromobility, Active Travel Charges and Highways Helen McGill and Richard Thomas	NH Enforcement Tom Payne-Gibson	Environment and Future Mobility Analysis Jenna O'Byrne	Director of Data and Analysis Chris Stewart	Chief Digital and Information Officer Vacant	Strategy, Policy and Communications Director Lynette Rose	Director of Services (Enforcement) Marian Kison	Chief Operating Officer Vijay Sharma	Chief Technical Officer Richard Hennessy	HS2 Ltd and EDC Shareholding Michelle Kennard	Future Infrastructure and Legacy Katie McCann and Rowena Ridout	NPR Business Cases and Eastern Upgrades Charles Small	Aviation Security and Policy Chris Selim	Maritime Security Division Laura Cooke
Road Freight Division Hannah Tooze and Katherine Macdavit			Highways and Active Travel Rupert Furness				Director of Policy Oliver Mulvey	Commercial Director Barren Thompson	Director of Policy Oliver Mulvey							Transport Resilience Rebecca Bowers

Major Rail Projects Group

Lead Director Euston Delivery Company Peter Wilkinson	Director of HS2 Delivery Beverly Weston	Euston Jill Adam	Portfolio Management Luke Wells	Northern Powerhouse Rail and Network Planning Nick Bisson	Policy and Benefits Susanna May
People, Systems and Organisational Design Gillian Harrison	Stations Sponsor Paul Stewart	Euston Strategy and Programme Ashling O'Driscoll	Funding and Sponsorship Helen Ramsden	NPR Consents and Environment Gabriela Henderson	Programme and Benefits Katie Parry
Operations and Customer Services Director Brian Sullivan	Divis and Route-wide Sponsor Rachel Wilson	Euston Delivery Model and Development Steven Howell	Land and Property Rob Middleton	NPR Liverpool-West Yorkshire and Eastern Upgrades Charles Small	Shadow Operator and End State Paul Sherrill
Chief Financial Officer Clare Nicholas	Major Rail Projects Analysis Alice Crossley and Priya Shah	HS2 Ltd and EDC Shareholding Michelle Kennard	Future Infrastructure and Legacy Katie McCann and Rowena Ridout	NPR Business Cases and Eastern Upgrades Charles Small	Aviation Security and Policy Chris Selim
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Aviation, Maritime and Security Group

Transport Security Sarah Nacey	Resilience Analysis, International and Sanctions Andy Gregory	Aviation David Silk	Heathrow Expansion Hannah Newell	Maritime Lola Fadina	Accident Investigation Branches Virginia McVea	Maritime and Coastguard Agency Shahid Omer	UK, International and Trade Ian Mulheim	Analysis Sam Rose	Data and Analysis Ann-Therese Farmer	Strategy and Environment Patricia Thornley	Science, Innovation and Technology Dave Buttery	Low Carbon Fuels Wendy Fielder	Group Communications Wendy Fielder
Transport Resilience Rebecca Bowers	Aviation Emma Southall	Airspace, Airports, Resilience and Connectivity Ian Elston	Economic Regulation Michael Stark	Maritime People and Safety Dave Whyte	Rail Accident Investigation Branch Andrew Hall	Director of UK Maritime Services Friser Healey	International Relations & The European Union Simon Argyle	Transport Appraisal and Strategic Modelling Chris Durham	Data Insights and People Analytics Katherine Williamson	Chief of Staff to the Permanent Secretary Tom Lindsay	Head of Science, Innovation and Technology Division Annette Pace	Low Carbon Fuels Commercialisation Raja Nadarajan	Marketing, Digital and Campaigns Ananda Downey
Aviation Georgia Court	Aviation Decarbonisation and Environment Joe Deafield	Aviation Safety Alyia Hathila	Maritime Policy Statement Martin Gilmour	Maritime Strategy and Sponsorship Shahab Pava	Marine Accident Investigation Branch Robert Loder	Director of HM Coastguard Claire Hughes	International Strategy & Intergovernmental Relations Rebecca Staddon	Advanced Analytics Ed Sherman	Principal Private Secretary Sarah Natrass	Strategic Unit Matt Crane	Decarbonisation Strategy Bob Moran	External Engagement and Internal Comms Emma Beer	Strategic Communications and Insight Kiran Collier
Aviation Alyia Hathila	Aviation Policy Vacant	Aviation Strategy Mark Bradley	Heathrow Strategy and Delivery Jasmine Banghard	Environment and Decarbonisation Eamonn Beirne and Debbie Owens	Air Accident Investigation Branch Robert Balls	Director of UK Customer Maritime Services Lars Lippner	Trade Division John McGee	Central Statistics Hub Richard Field	Secretary Tom Lindsay	Decarbonisation Strategy Bob Moran	Environment and Adaptation Strategy Jenny Raynor	External Engagement and Internal Comms Emma Beer	Strategic Communications and Insight Kiran Collier
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Decarbonisation, Technology & Strategy Group

UK, International and Trade Shahid Omer	Analysis Ian Mulheim	Data and Analysis Ann-Therese Farmer	Strategy and Environment Patricia Thornley	Science, Innovation and Technology Dave Buttery	Low Carbon Fuels Wendy Fielder	Group Communications Wendy Fielder
International Relations & The European Union Simon Argyle	Transport Appraisal and Strategic Modelling Chris Durham	Advanced Analytics Ed Sherman	Principal Private Secretary Sarah Natrass	Strategic Unit Matt Crane	Decarbonisation Strategy Bob Moran	External Engagement and Internal Comms Emma Beer
Trade Division John McGee	Central Statistics Hub Richard Field	Secretary Tom Lindsay	Decarbonisation Strategy Bob Moran	Environment and Adaptation Strategy Jenny Raynor	External Engagement and Internal Comms Emma Beer	Strategic Communications and Insight Kiran Collier
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Government Legal Department

Legal Director Stephen Cave	Deputy Legal Director Tracey Kerr
Rail Transformation Katherine Scott	Rail Passenger Services Jessica Walters
Rail Strategy and Policy Jane Worthington	Rail Workforce, Governance and Logistics Ingrid Overett-Sommer
Roads, Motoring and Freight David Anderson	Future of Transport, Environment and Legislation Jason Whiston
Aviation Hilton Leslie	International Colette Watson
Maritime Louise Johnson	Infrastructure, Commercial and Devolution Monica Bri
Roads Strategy, Infrastructure and Local Transport Rachel Landau	Roads Strategy, Infrastructure and Local Transport Amal Bhamia
Roads Strategy, Infrastructure and Local Transport Mabinty Kanu	