



EMPLOYMENT TRIBUNALS

Claimant: Miss N Owen

Respondent: Betsi Cadwaladr University Local Health Board

Heard at: by video **On:** 19 March 2026

Before: Employment Judge S Moore

Representation

Claimant: In person

Respondent: Mr J Walters, Counsel

JUDGMENT

The claimant is ordered to pay the respondent costs in the sum of £10,562.92.

Approved by:

Employment Judge S Moore
19 March 2026

JUDGMENT SENT TO THE PARTIES
ON

21 March 2026

Katie Dickson
FOR THE TRIBUNAL OFFICE

Notes

Reasons for the judgment having been given orally at the hearing, written reasons will not be provided unless a request was made by either party at the hearing or a written request is presented by either party within 14 days of the sending of this written record of the decision. If written reasons are provided they will be placed online.

All judgments (apart from judgments under Rule 51) and any written reasons for the judgments are published, in full, online at <https://www.gov.uk/employment-tribunal-decisions> shortly after a copy has been sent to the claimants and respondents.

If a Tribunal hearing has been recorded, you may request a transcript of the recording. Unless there are

exceptional circumstances, you will have to pay for it. If a transcript is produced it will not include any oral judgment or reasons given at the hearing. The transcript will not be checked, approved or verified by a judge. There is more information in the joint Presidential Practice Direction on the Recording and Transcription of Hearings and accompanying Guidance, which can be found here:

www.judiciary.uk/guidance-and-resources/employment-rules-and-legislation-practice-directions/