



Department for Transport

DfT Board



Lord Henry of Richmond Hill CBE
Minister of State



Simon Lightwood MP
Parliamentary under Secretary



Rt Hon Heidi Alexander MP
Secretary of State



Lilian Greenwood MP
Parliamentary under Secretary



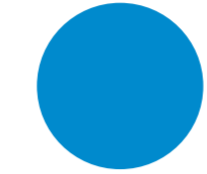
Keir Mather MP
Parliamentary under Secretary



Richard Goodman
Director General,
Rail Reform Strategy Group



Jo Shanmugalingam
Permanent Secretary



Vacant
Director General,
Corporate Delivery Group



Ian King
Non-Executive



Richard Keys
Non-Executive



Tracy Westall
Non-Executive



Dame Sarah Storey
Non-Executive



Tony Poulter
Non-Executive



Ross Gribbin
Director General,
Transport Strategy Group



Conrad Bailey
Director General,
Public Transport and Local Group



Antonia Williams
Director General,
Road Transport Group



Dean Creamer
Director General,
Major Rail Projects Group



Ashley Ibbett
Director General,
Aviation, Maritime and Security

Rail Reform Services Group

Rail Performance and Sponsorship Ben Llewellyn	Rail Reform Elisabeth Cuthbertson and Lucy Ryan	Policy, Operations and Change Deborah Lewis	Rail Change Portfolio Amanda Roper	GBR Design Programme Vacant	Rail Infrastructure Central, Southern, Environment and Digital Rosemary Hopkins	Rail Infrastructure North Farha Sheikh
Strategic Analysis and Modelling Tom Griffiths	Financial, Commercial and Access Reform Alex Szyjanowicz	Passenger Experience Lydia Roberts	Rail Change Portfolio Ruth Collins	GBR Business Case and sGBR Nick Wilcox	East West Rail Jodie Lofthouse	Programme Director Transpennine Route Upgrade Jonathan Daley
Rail Reform, Research and Statistics Paul Griffin	Rail Sector Accountability Policy Alissa Ede	Passenger Project Delivery Vicky Williams	Rail Interface Care Dixon	GBR Design and Stand Up Toby Fountain	East Coast, West Midlands and Freight Stephen Sutcliffe	Programme Director North West Paul Fishwick
Rail Industry Standards and Capability Jeremy Hitchkiss	Rail Reform Legislation Josh Kossoff	Stations Experience & Accessibility Rebecca Hall	Rail Strategy Victoria Race and John Connell	South East, Anglia and Victoria James Conway	South East, Anglia and Victoria James Conway	Programme Director North East Fiona Jackson
Rail Workforce Pay and Productivity Lakshir Hans	Coherence & Cross-Cutting Policy Joe Hickey	Group Management Charlotte Clarke	Public Ownership Programme Siobhan Oudshar	Commercial Lead Vacant	Commercial Lead Vacant	Programme Director Western and Wessex Dan Lineham
International Rail & Freight Andros Poston						
Network Rail/East West Rail and DfT Shareholder Team Tazzy Sedgley						
Rail Sponsorship Amy Payne						

Public Transport and Local Group

Public Transport Strategy and Security Ben Smith	Local Passenger Transport and Inclusion Stephen Fidler	Local Transport, Housing and Planning Jessica Matthew	Regions and Cities Partnership and Delivery John Hall
Safer Streets Mission Sarah Francis	Bus Funding and Ticketing Erum Mulla	Local & Regional Transport Analysis Liz Jacobs	Regional Partnerships and Delivery: Midlands, South-West Division Ben Willis
Public Transport Portfolio Office Sofia Marcal	Bus Partnerships & Decarbonisation Caroline Barker and Whittles	Local Infrastructure & Strategy Fiona Lee	Regional Partnerships and Delivery: London, South-East and East Division Dan Taylor
Land Transport National Security Shanez Cheyhan	Investment, Support, People, Inclusion, Reporting & Equalities Nina Skomorowski-Brown	English Devolution Vacant	Regional Partnerships and Delivery: North Division Andy Rhind
Opportunities Mission and Public Transport Integration Caroline Fish	Accessibility, Coaches, Taxis and Community Transport Liz Wilson	Housing Cambryse Jafari-Pak	Local Infrastructure Delivery Vacant
	Cross-Modal Accessibility Strategy Rosie Snashall	Planning Sam Collins-Hill	Regional Partnerships and Delivery Vacant
	Bus Legislation and Franchising Nicola Cullen		

Road Transport Group

Logistics and Borders Louise Morgan	Lower Thames Crossing Kate Cohen	National Highways Client Director Vacant	Roads Strategy Becky Morrison	National Highways Enforcements Rupesh Mehta	Office for Zero Emissions Richard Bruce and Caroline Low	Future Transport Systems Claire Wren	Active Travel England Danny Williams Chief Executive	Driving and Vehicle Standards Agency Beverly Warrington Chief Executive	Driver and Vehicle Licensing Agency Tim Moss Chief Executive	Vehicle Certification Agency Pia Wilkes Chief Executive
Borders Resilience and Response Lydia Auden	Lower Thames Crossing Laura Keogh	Policy Sponsorship and Strategy Faith Wilkinson	Traffic and Technology Gavin James	Policy Sponsorship and Strategy Joe James	Strategic Charging Infrastructure Stephen Rippon	International Vehicle Standards Phil East	Acting CEO, Director of Planning, Development and Strategy Graham Grant	Director of People Jane Reakes-Davies	Finance Director Tracy Nash	Chief Finance, HR and Commercial Rupender Dhillon
Future Border Strategy Paul O'Sullivan	Tier 1 Projects Sponsorship Dannay Trup	NH Enforcement Tom Payne-Gibson	Statistics Roads and Freight Gemma Brand	NH Enforcement Tom Payne-Gibson	Charging Infrastructure Deployment Nick Shaw	Vehicle Consumer Strategy Joshua Harris-Kirkwood	Chief Operating Officer Vijay Sharma	Chief Financial Officer Clare Nicholas	Human Resources and Estates Director Sarah Stacey	People, Systems and Organisational Design Gillian Harrison
Logistics and Supply Chain Analysis Daniel Broadfield	Client Portfolio and Performance Kate Walters	Roads Economics Neil Shorten	Modelling and Evaluation Neil Shorten	Vehicle Regulation and HGVs Rosy Marshall	Vehicle Consumer Strategy Joshua Harris-Kirkwood	Environment and Future Mobility Analysis Jenna O'Byrne	Director of Services (Driver) Pauline Reeves	Director of Services (Vehicle) Richard Hennessy	Operations and Customer Services Director Tony Ackroyd	Stations Sponsor Paul Stewart
Logistics and Supply Chain Policy Division Laura Marquis	Client Portfolio and Performance Rosind Red	Micromobility, Active Travel Charges and Highways Helen McGill and Richard Thomas	Active Travel Neil Shorten	Vehicle Regulation and HGVs Rosy Marshall	Vehicle Consumer Strategy Joshua Harris-Kirkwood	FTS Analysis Enablers and Strategy Joe Gayten	Director of Inspections Brian Deegan	Director of Services (Enforcement) Marian Kison	Chief Technical Officer Brian Sullivan	Euston Strategy and Programme Ashling O'Driscoll
Road Freight Division Hannah Tooze and Katherine Macdavit		Highways and Active Travel Rupert Furness					Director of Data and Analysis Chris Stewart	Chief Digital and Information Officer Vacant	Strategy, Policy and Communications Director Lynette Rose	Euston Delivery Model and Development
							Director of Policy Oliver Mulvey	Director of Corporate Affairs Adrian Long	Commercial Director Barren Thompson	Major Rail Projects Rolling Stock, Systems and Integration
							Director of Corporate Services Carrie Dolan	Chief Operating Officer for OTC Peter Hearn	Head of Estates and Facilities Management Cen Powell	HS2 Ltd and EDC Shareholding Charlie Small

Major Rail Projects Group

Lead Director Euston Delivery Company Peter Wilkinson	Director of HS2 Delivery Beverly Weston	Euston Jill Adam	Portfolio Management Luke Wells	Northern Powerhouse Rail and Network Planning Nick Bisson	Policy and Benefits Susanna May
People, Systems and Organisational Design Gillian Harrison	Stations Sponsor Paul Stewart	Euston Strategy and Programme Ashling O'Driscoll	Funding and Sponsorship Helen Ramsden	NPR Consents and Environment Gabriela Henderson	Programme and Benefits Katie Parry
Programme & Strategy Andrew Appah	Divis and Route-wide Sponsor Rachel Wilson	Euston Delivery Model and Development	Land and Property Rob Middleton	NPR Liverpool-West Yorkshire and Eastern Upgrades Charles Small	Shadow Operator and End State Paul Sherrill
Interim Euston Finance Director Vinny Chandera	Rolling Stock, Systems and Integration Nick Adams	Major Rail Projects Rolling Stock, Systems and Integration	Major Rail Projects Rolling Stock, Systems and Integration	NPR Business Cases and Eastern Upgrades Charles Small	Infrastructure and Legacy Katie McCann and Rowena Ridout
				NPR Manchester Route Vacant	Aviation, Maritime and Security Chris Selim

Aviation, Maritime and Security Group

Transport Security Sarah Nacey	Resilience Analysis, International and Sanctions Andy Gregory	Aviation David Silk	Heathrow Expansion Hannah Newell	Maritime Lola Fadina	Accident Investigation Branches Virginia McVea Chief Executive
National Security Division Oliver Housden	Transport Resilience Rebecca Bowers	Airspace, Airports, Resilience and Connectivity Michael Stark	Economic Regulation Michael Stark	Maritime People and Safety Dave Whyte	Rail Accident Investigation Branch Andrew Hall
National Security and Science Research Tom Saller	Aviation Emma Southall	Aviation Decarbonisation and Environment Joe Deafield	Heathrow Strategy and Delivery Martin Gilmour	Maritime Strategy and Sponsorship Shahab Pava	Marine Accident Investigation Branch Robert Loder
Aviation Security International Operations Dawna Henderson	Aviation Georgia Court	Aviation, Safety Markets and Regulation Ajita Hathila	Aviation, Safety Markets and Regulation Ajita Hathila	Director of UK Customer Maritime Services Lars Lippner	Air Accident Investigation Branch Robert Balls
Aviation Security Strategy and Policy Chris Selim	Aviation and Trade Elizabeth O'Donoghue	Aviation Policy Vacant	Aviation Policy Vacant	Director of Information and Technology Vacant	Director of UK Customer Maritime Services Lars Lippner
Maritime Security Division Laura Cooke	Aviation and Trade Elizabeth O'Donoghue			Director of Information and Technology Vacant	Director of Information and Technology Vacant

Transport Strategy Group

UK, International and Trade Shahid Omer	Analysis Ian Mulheim	Data and Analysis Sam Rose	Strategy and Environment Ann-Therese Farmer	Science, Innovation and Technology Patricia Thornley Chief Scientific Adviser	Low Carbon Fuels Claire Swadkin	Group Communications Wendy Fielder
Transport Appraisal and Strategic Modelling Chris Durham	Data Insights and People Analytics Katherine Williamson	Chief of Staff to the Permanent Secretary Tom Lindvall	Head of Science, Innovation and Technology Division Annette Pass	Low Carbon Fuels Commercialisation Raja Nadarajan	Marketing, Digital and Campaigns Anastasia Downey	
Central Research Division Ed Sherman	Advanced Analytics Ed Sherman	Principal Private Secretary Sarah Natrass	Decarbonisation Strategy Bob Moran	Low Carbon Fuels Commercialisation Christy Tichler	External Engagement and Internal Comms Emma Beer	
Head of Strategic Analysis Harry Ravi	Central Statistics Hub Richard Field	Strategy Unit Matt Crane	Environment and Adaptation Strategy Jenny Raynor	Low Carbon Fuels Commercialisation Christy Tichler	Strategic Communications and Insight Kiran Collier	
					Media and Speech writing Sara Handley	

Corporate Delivery Group

Project Delivery and Performance Sacha Hattea and Claire Gibbs	Shareholding, Appointments and Inquiry Response Mary Halle	Corporate Finance and Property Alistair Cormack	Group Finance Tirth Benning	Group Commercial Paul Rodgers	Group HR Director James Norton	Transformation Director Iain Forbes	Digital, Information and Security Gavin Gault
Project Delivery Excellence and Profession Serena Cussons	Public Body Reviews, Inquiries and National Highways Shareholding Sophie Keay	Head of Operational Estates and National Highways Peter Brown	Strategic Finance and Planning James Pfeffer	Assurance and Supply Chain Management Am McChesney	Culture and Wellbeing Francesca Leyne	Transformation Team Carly Freeston	Digital Strategy and Operations Vacant
Portfolio and Project Assurance John Sartin	Public Appointments and Centre of Excellence Dawn Dandy	Head of Property Portfolio and Advisory Nick Lambert	Financial Accounting and Control Robert Hart	Commercial Relationship Management Peter Birkbeck	Business Partnering, Talent and Resourcing Janine Newsam	Digital Delivery Sioned James	Digital Strategy and Operations Vacant
Chief Engineer David Coles	Risks, Reporting Vacant	Corporate Finance Advisory Revantha Rodriguez	Finance Operations Deborah Allen	Commercial Strategy, Policy and Capability Ian Edwards	Group Reward and Employee Experience Adam Lloyd	Digital Assurance, Controls & Compliance Emily Meredith	Digital Delivery Sioned James
		Corporate Finance Advisory Helene Walden	Finance Business Partners Ashton Edwin	Operations Cristina Bizzi	Group HR Operations Sarah Casey		
					Shared Services Implementation and Performance Dave Johnson-Rillo		
					Rail Change Delivery Aesha Zafar and Sarah Turner		

Government Legal Department

Legal Director Stephen Cave	Deputy Legal Director Tracey Kerr
Rail Transformation Katherine Scott	Rail Passenger Services Jessica Walters
Rail Strategy and Policy Jane Worthington	Rail Workforce, Governance and Logistics Ingrid Overett-Sommer
Roads, Motoring and Freight David Anderson	Future of Transport, Environment and Legislation Jason Whiston
Aviation Hilton Leslie	International Colette Watson
Maritime Louise Johnson	Infrastructure, Commercial and Devolution Monica Bri
Roads Strategy, Infrastructure and Local Transport Rachel Landau	Roads Strategy, Infrastructure and Local Transport Amal Bhamia
Roads Strategy, Infrastructure and Local Transport Mabinty Kanu	