

Greater London Authority Integrated Settlement Outcomes Framework 2026/27 to 2028/29

- This document sets out the Outcomes Framework for Greater London Authority's Integrated Settlement for FY26/27 to FY28/29. It includes:
 - a) **Strategic priorities** across the whole integrated settlement, including key local and national priorities which have shaped the development of the outcomes.
 - b) **Outcomes, indicators, and targets**, including the baselines and trajectories that will be used to assess progress.
- The Outcomes Framework reflects pragmatic considerations that have emerged in this phase of Integrated Settlement rollout. The government and MSAs will renegotiate all outcomes and targets at the next Spending Review, to ensure that the framework continues to evolve and fully represent the ambition of the I/S policy document.

Strategic priorities for the GLA Integrated Settlement

London's strategic objectives are anchored in a small number of statutory and Mayoral strategies that provide a clear line of sight from long-term priorities to funded delivery. The Mayor's legal responsibilities under the Greater London Authority Act 1999 provide London-wide strategic leadership, including duties to prepare key strategies and to work with partners across London to secure delivery.

The Integrated Settlement Outcomes Framework (ISOF) fits within this system. It focuses on the funding devolved to London through the Integrated Settlement, while aligning with the Mayor's wider London-level outcomes and the planning, performance and scrutiny arrangements already in place.

The [London Growth Plan](#), developed in partnership with London Councils, is a 10-year plan with four bold ambitions:

- Productivity – raising the productivity growth rate.
- Inclusion – ensuring growth benefits Londoners on low incomes.
- Green growth – accelerating progress to net zero by 2030, which we see as an economic opportunity.
- A Global Capital – boosting services exports.

The actions in the Growth Plan relevant to the Integrated Settlement include: supporting businesses – especially those in high-growth sectors and spatial clusters; building more homes by unlocking sites through investment in enabling infrastructure; and boosting the skills and employability of Londoners.

The [London Plan](#) is London's statutory Spatial Development Strategy. It sets the long-term spatial framework for housing, infrastructure and regeneration. The next version will set London on a pathway towards achieving the Government's target of 880,000 new homes in London over the next decade. The Mayor has launched

a City Hall Developer Investment Fund, using capital grant and financial transactions to accelerate housing delivery. This will help unlock stalled schemes by addressing viability and infrastructure constraints, support delivery of housing targets, and help improve affordability.

The [Inclusive Talent Strategy](#) is a 10-year plan to embed lifelong learning and inclusive participation across London's skills, careers and employment support system, tackling structural inequalities, supporting progression and driving employer co-investment. The Get London Working Plan complements this with interventions to reduce economic inactivity, improve employment outcomes for disadvantaged groups and support progression into higher-quality jobs.

The Mayor has committed to end rough sleeping by 2030, working with central government, London Councils, boroughs and civil society. The [Rough Sleeping Plan of Action](#) sets out how the Mayor and partners will measure and track progress and aligns closely with the [National Plan to End Homelessness](#).

The Mayor has also set out an overall ambition for the capital through 25 London-level outcome statements. These guide the GLA's work and help align the collective contribution of partners across London, extending beyond the scope and quantum of this Integrated Settlement. The GLA publishes indicators of progress against these outcomes in the annual [State of London report](#).

The GLA operationalises these priorities through Mayoral Delivery Plans, which translate strategic intent into funded programmes with accountable Senior Responsible Owners, measurable benefits and ongoing performance oversight. The ISOF aligns with these Delivery Plans so that reporting to government integrates into existing planning and performance management, rather than creating parallel structures.

Focusing specifically on the functional responsibilities and funding devolved through the Integrated Settlement, the outcomes most directly relevant are:

Economic development

- Stable, long-term economic growth benefits all of London's communities.
- Londoners have access to good work.

Skills and employment

- Londoners have the skills they need to improve their lives.
- London's economy has the skills it needs to thrive.

Housing

- Londoners live in homes they can afford.
- Londoners' homes are safe and decent.

Homelessness and rough sleeping

- Londoners are not homeless.

Environment

- Londoners can enjoy green and wild spaces across the capital.

London’s priorities align with, and complement, national priorities as set out in the Government’s Missions, Plan for Change and Modern Industrial Strategy. As a leading global city accounting for 22% of UK GDP, London will play a major role in delivering national growth ambitions and wider strategic objectives. The Outcome Framework therefore provides a framework for the Integrated Settlement, grounded in London’s statutory and Mayoral strategies and aligned to shared national priorities.

Outcome 1: Improve business productivity to support local growth					
Outcome indicators	Baseline	Target March 2029 ¹	Trajectory		Data source
			March '27	March '28	
1.1 Number of supported businesses that have increased productivity – turnover per worker (FTE) ²	NA	23	0	23	Programme management data. Survey of businesses that self-declare improved turnover per worker.
1.2 Number of supported businesses demonstrating improved practice	NA	71	22	71	Programme management data.
Total					

¹ Targets are cumulative based on trajectory

² The targets for outcome indicators 1.1 and 1.2 reflect delivery by the Made Smarter programme only and the single year for which funding has been committed at the time of publication - 2026/27. Wider business support activity in London outside of the Integrated Settlement will be reported outside of this framework.

Engaged in new markets Adopting new to firm technologies/processes Scaling With new to market products/services Accessing better finance and funding					Survey of businesses that self-declare adoption of new to firm technologies.
Output indicators	Target March 2029	Trajectory		Data source	
		March '27	March '28		
1.a. Number of businesses supported	3,142	1,142	2,142	Programme management data	

Outcome 2: More Londoners gaining the skills and qualifications needed for life, work, and progression					
Outcome indicators	Baseline (AY 2023-24)	Target March 2029³	Trajectory⁴		Data source
			March '27	March '28	
2.1 Learners moving into employment (commissioned adult skills delivery)	6,670	16,820	5,100	11,500	GLA- local commissioned programme data, complemented by ILR

³ Targets are cumulative based on the trajectory, does not include the baseline figure for 2023-24.

⁴ The trajectories do not include the baseline figure in 2023-24.

2.2 Londoners trained to progress in or towards work in London's key sectors (commissioned adult skills delivery)	13,000	33,200	10,250	22,700	GLA - local commissioned programme data, complemented by ILR
2.3 Essential skills (inc. ESOL), achievements (ASF only)	166,260	428,020	150,050	292,600	DfE Further Education & Skills publication, with minor processing
2.4 Level 3 achievements (inc. ASF and commissioned delivery)	11,620	29,910	10,490	20,450	DfE Further Education & Skills publication, with minor processing
Output indicators		Target March 2029	Trajectory		Data source
			March '27	March '28	
2.a Essential skills (inc. ESOL), enrolments (ASF only)	195,600	503,700	176,600	344,300	DfE Further Education & Skills publication, with minor processing
2.b Level 3 enrolments (inc. ASF and commissioned delivery)	16,600	42,800	15,000	29,280	DfE Further Education & Skills publication, with minor processing

Outcome 3: Disabled residents, residents with long-term health conditions, and other agreed disadvantaged groups with complex barriers are supported to sustain work through delivery of supported employment.

Outcome indicators	Baseline	Target March 2029 ⁵	Trajectory		Data source
			March '27	March '28	
3.1 Share of total supported employment programme starts to achieve first earnings (out of work participants)	N/A	43.0% (15,828)	30.6% (4,985)	37.8% (10,572)	HMRC / PRaP
3.2 Share of out of work supported employment participant starts to achieve a lower threshold job outcome	N/A	31.9% (11,759)	18.7% (3,046)	26.4% (7,386)	HMRC / PRaP
3.3 Share of out of work supported employment participant starts to achieve a higher threshold job outcome	N/A	22.0% (8,093)	11.0% (1,790)	17.4% (4,860)	HMRC / PRaP
3.4 Share of in work retention supported employment participant starts to achieve a higher threshold job outcome	N/A	71.7% (4,661)	55.3% (1,590)	64.8% (3,201)	HMRC / PRaP
Output indicators		Target March 2029	Trajectory		Data source
			March '27	March '28	
3.a Supported employment programme starts		43,348	19,186	32,933	HMRC / PRaP
3.b Provision of supported employment		-	-	-	Annual external fidelity assessments

⁵ Targets are cumulative based on trajectory

Outcome 4⁶: A skilled construction workforce, sufficient to build the housing and support the wider economic growth needed in the region

Outcome indicators	Baseline	Target March 2029	Trajectory		Data source
4.1 Number of construction course achievements	3,189	14,400 (3 years) ⁷	4,800 (Academic year 26/27)	9,600 (Academic year 27/28)	To be confirmed
Output indicators	Baseline	Target March 2029	Trajectory		Data source
4.a Number of additional construction training places taken up (enrolments)	4,374	19,140 (3 years) ⁷	6,380 (Academic year 26/27)	12,760 (Academic year 27/28)	To be confirmed
4.b. Number of teaching days delivered by industry professionals within FE settings	N/A	2,758 (3 years)	526 (March 27)	1,642 (March 28)	To be confirmed
4.c No of industry placements completed	N/A	14,180 (3 years)	3,500 (March 27)	6,220 (March 28)	To be confirmed

⁶ Government and the Greater London Authority recognise this is an ambitious target in the context of local labour market conditions and, reflecting the pilot status of the Construction Skills Package in the settlement, have agreed to review targets and flexibilities after the first year of delivery. The pilot status and additional monitoring/reporting requirements will also be reviewed at this time.

⁷ These targets relate to outcomes achieved by the end of the 28/29 academic year. HMG and the MSA will work together to agree what proportion of this should be achieved by March 2029.

Outcome 5: Increased housing supply from stalled and strategic sites					
Outcome indicators	Baseline	Target March 2029 ⁸	Trajectory		Data source
			March '27	March '28	
5.1 Number of new homes started by March 2029	N/A – indicator is specific to programme	1800	0	500	Programme MI
5.2 Number of additional new homes completed by March 2029	N/A – indicator is specific to programme	320	0	0	Programme MI
5.3 Unlocked Housing Capacity (entered into contract by March 2029)	N/A – indicator is specific to programme	5000	500	2500	Programme MI

Outcome 6: Effective regional systems leadership to enable improved prevention of all forms of homelessness					
Outcome indicators	Baseline	Target March 2029	Trajectory		Data source
			March '27	March '28	
6.1 Improved strategic working, co-ordination and delivery across London Government and civil society to support more effective prevention of all forms of homelessness	n/a	On track	On track	On track	MSA reporting

⁸ Targets are cumulative based on trajectory

6.2 Increased capacity and impact of sub-regional delivery role in preventing homelessness	n/a	On track	On track	On track	MSA reporting
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Outcome 7: Effective local leadership of local nature recovery strategy

Outcome indicators	Baseline	Target March 2029	Trajectory		Data source
			March '27	March '28	
7.1 Leadership of local nature recovery strategy	n/a	On track	On track	On track	GLA performance monitoring