# Defra Board Minutes: 24 March 2025

## Attendance

The board members in attendance:

- Steve Reed MP: Secretary of State
- Mary Creagh MP: Parliamentary Under Secretary of State
- Heather Hancock: Lead Non-Executive Director
- Chris Tyas: Non-Executive Director
- Nick Folland: Non-Executive Director
- Indro Mukerjee: Non-Executive Director
- Sachin Jogia: Non-Executive Director
- Tamara Finkelstein, Permanent Secretary
- David Hill: Director General, Strategy and Water
- Iain King: Chief Financial Officer

Also in attendance:

- Secretary of State's Principal Private Secretary
- Permanent Secretary's Chief of Staff
- Board Secretariat
- Supporting Officials as relevant

## Defra Board meeting notes

There were no new declarations of interest from board members.

## Permanent Secretary's report

The board received an update from the Permanent Secretary on key areas of work across the department.

## Business Planning and Spending Review: Phase 2

The board discussed the next phase of the business planning and spending review work.

## Performance and Risk Report

The board reviewed the latest performance and risk report covering the department's work.

## Lessons Learned from Public Inquiries

The board discussed key lessons learned for government from public inquiries, including the 'Post Office Horizon IT' and 'Infected Blood' inquiries.