

High Speed Two (HS2) Ltd (Company Number 06791686)

Register of Business Interests as at 26 February 2026

Michael William Tuke Brown

HS2 Ltd Position: Chair of the Board and Non-Executive Director

Other Current directorships or interests:

- Affinity Water (02546950) – Independent Non-executive Director & Chair of the Board – controls have been applied by HS2 Ltd Board on 30 July 2025.
- Translink (NI006673) / Northern Ireland Transport Holding Company (Manages Railway Capital Programmes) – Non-Executive Director
- NIR Operations Limited (NI021091) – Company Director
- Flexibus Limited (NI006724) – Company Director
- Ulsterbus Limited (NI006725) – Company Director
- Northern Ireland Railway Companies Limited (NI006929) – Company Director
- NIR Networks Limited (NI017638) – Company Director
- CITYBUS Limited (NI009039) – Company Director

Alan Peter Foster

HS2 Ltd Position: Chief Financial Officer (Executive Director)

Other Current directorships or interests:

- None

David Lionel Alexander Goldstone

HS2 Ltd Position: Non-Executive Director

Other Current directorships or interests:

- Department for Transport Euston Delivery Company (16590916) – Adviser
- Great British Energy Nuclear – Non-Executive Director
- HM Treasury National Savings & Investments Transformation Programme – Adviser
- HM Treasury National Infrastructure and Service Transformation Authority - Adviser
- Submarine Delivery Agency – Interim Chair

Emma Louise Head

HS2 Ltd Position: Chief Railway Officer (Executive Director)

Other Current directorships or interests:

- Railway Safety and Standard Board (RSSB) – Non-Executive Director and Industry Member Representative

Elaine Karen Holt

HS2 Ltd Position: Deputy Chair and Non-Executive Director

Other current directorships or interests:

- Cat Street Consulting Limited – Director

Ian Graham King

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- Department for Transport Board – Lead Non-Executive Director
- Gleacher Shacklock – Senior Adviser
- Schroders plc – Director
- Senior plc – Chair

Robert Davis McIntosh

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- East West Rail Limited (04066321) – Adviser to the Board of Directors
- RMCIADVISORY LTD (16159341) – Company Director and Shareholder

Anne Marie McMeel

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- National Crime Agency – Non-executive Director

Stephen John Murphy

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- AIF Rail Limited (14986214) – Owner and Director
- DFT Operator Limited (07141122) – Non-executive Director
- Hasler Rail AG – Adviser on Operational Safety
- ISR Investments Limited (16096681) – Company Director
- Network Performance Board - Chair

Olawale Nelson Ogunshakin

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- AEO Consulting Services – Chair and Shareholder
- AEO International Investment Limited – Chair and Shareholder
- AEO Limited – Chair and Shareholder
- Aston University Council – Member
- Lagos Lagoon Highway Ltd – Director and Chair of the Board

Neil Martin Reynolds

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- AQWACE Ltd (12260318) – Company Director and Owner
- Chartered Institute for Management (CMI) – Chartered Champion and Chair Wales
- Global OTEC Resources Limited (09778525) – Non-Executive Director & Shareholder
- Hybrisan Limited (08663730) – Company Director and Shareholder
- Institution of Civil Engineers (ICE) – CEng Fellow
- Network Rail International Limited (02938978) – Non-Executive Director
- Three-Sixty Aquaculture Limited – Non-executive Director
- Universal Synergistic Holdings Limited (09304285) (Holds Hybrisan Ltd IP) – Company Director and Shareholder

Keith Victor Smithson

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- RCI Bank UK Limited – Non-executive Director
- TD Global Finance Unlimited Company – Non-executive Director
- The Law Society (Charity Number 268736) – Independent Member of the Audit Committee
- Unity Trust Bank PLC – Non-executive Director

Fabienne Paule Viala de Lisle

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- None

Mark Wild

HS2 Ltd Position: Chief Executive Officer (Executive Director)

Other current directorships or interests:

- AWE plc (02763902) – Non-Executive Director
- Onde Ltd (14500173) – Owner and Director

Simon Marc Wills

HS2 Ltd Position: Non-Executive Director

Other current directorships or interests:

- The Oil and Pipelines Agency – Non-Executive Director
- B & D Energy Limited (10088491) – Non-Executive Director
- Herriard Village Charity (03857596) – Trustee
- Thamesway Limited (03702545) – Company Director
- Thamesway Solar Limited 07679222) – Company Director
- Thamesway Maintenance Services (05637552) – Company Director
- Thamesway Energy Limited (03772150) – Company Director
- Thamesway Central Milton Keynes Limited (05277300) – Company Director
- Thamesway Developments Limited (06646380) – Company Director
- Thamesway Guest Houses Limited (08641958) – Company Director
- Thamesway Housing Limited (05437166) – Company Director
- Thamesway Sustainable Communities Limited (03835131) – Company Director
- National Highways Limited (09346363) – Non-executive Director
- National Trust (Charity Number 205846) – Member
- English Heritage (Charity Number 1140351) – Member
- Empirisys Limited (12940104) – Shareholder

Company Secretariat, February 2026