

 UK Atomic Energy Authority	BOARD MEETING - MINUTES Meeting Reference UKAEA(26)EM JDR Jan	
	Date	Thursday 8 th January 2026
Time		1000 - 1100
Location		Remote
Members	Bernard Taylor (Chair) Luc Bardin Tim Bestwick Ruth Elliot Claire Flint	<u>Sue Gray</u> Robin Grimes <u>Richard Hookway</u> Stephen Hillier <u>Mary Ryan</u> <u>Lee McDonough (DESNZ)</u>
Apologies	Sue Gray Richard Hookway Lee McDonough (DESNZ) Mary Ryan	
Attendees	Zac Scott Laura Thorne David Sandford Nina Tomlin (Sec)	

Agenda Items

1. **JDR Full Business Case Tranche 2** led by B Taylor
 - 1.1. The Chair introduced the meeting by explaining that the FBC being reviewed had been modified in response to SR25 to provide a lower cost option for Tranche 2 which would still maintain a path to the original decommissioning and repurposing strategy.
 - 1.2. Z Scott introduced the three options included in the FBC, explaining the evolution since OBC in 2023. Option 1 is care and maintenance; Option 2 (preferred) maintains some of the original preferred strategy from OBC – including removal of tiles from vessels and building maintenance requirements; Option 3 is the original alternative strategy, including remote handling, thermal treatment and asset rebuilding and repurposing.
 - 1.3. The Board was asked to approve the Business Case, including endorsing the recommendation of Option 2. Option 2 keeps open the alternative strategy, while reducing pace; thereby extending the length of the programme and incurring slightly higher long-term programme costs. The Board also heard that Option 2 kept open the lifetime plan option of demolition and return to brown field, however this had not been included as a counter factual in the Business Case.
 - 1.4. The Board discussed the impact of the various options on whole programme cost; as well as the cost over the SR25 period of four years. Option 2 presented significantly more benefit for comparatively low additional cost compared to Option 1.
 - 1.5. The Board agreed that Option 2 was the best Value for Money solution.
 - 1.6. The Board endorsed Option 2 and approved the Business Case ahead of DESNZ PIC.

Decisions:

Reference	Decision
UKAEA(26)EM Jan/D1	JDR Full Business Case Tranche 2 was approved by the Board.

Meeting closed 10:45

Attendance record:

Position	Name	Present	Absent
Members	Bernard Taylor	/	
	Ruth Elliot	/	
	Tim Bestwick	/	
	Richard Hookway		/
	Luc Bardin	/	
	Claire Flint	/	
	Sue Gray		/
	Stephen Hillier	/	
	Mary Ryan		/
	Robin Grimes	/	
Attendees	Lee McDonough		/
	Nina Tomlin	/	
	David Sandford	/	
	Zac Scott		
	Laura Thorne		

End of Minutes