

Exec Transparency Report July- September 2025							
Name	Position held	Travel Date	Category Type	Origin	Destination	Class/Room	Amount
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	10/07/2025	Rail	Birmingham International	London Euston	Standard	£ 74.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	10/07/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	14/07/2025	Rail	Birmingham International	London Euston	Standard	£ 64.00
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	14/07/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	17/07/2025	Rail	Birmingham International	London Euston	Standard	£ 84.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	17/07/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	22/07/2025	Rail	Birmingham International	London Euston	Standard	£ 69.00
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	22/07/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	23/07/2025	Rail	Birmingham International	London Euston	Standard	£ 64.00
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	23/07/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	24/07/2025	Rail	Rugby	London Euston	Standard	£ 78.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	24/07/2025	Rail	London Euston	Rugby	Standard	£ 78.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	24/07/2025	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	29/07/2025	Rail	Birmingham International	London Euston	Standard	£ 64.00
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	30/07/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	31/07/2025	Rail	Birmingham International	London Euston	Standard	£ 74.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	31/07/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	31/07/2025	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	14/08/2025	Rail	Birmingham International	London Euston	Standard	£ 56.00
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	14/08/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	14/08/2025	Rail	London Euston	Willesden Junction	Standard	£ 7.00
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	14/08/2025	Rail	Willesden Junction	London Euston	Standard	£ 7.00
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	19/08/2025	Rail	Birmingham International	London Euston	Standard	£ 84.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	19/08/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	21/08/2025	Rail	Birmingham International	London Euston	Standard	£ 74.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	10/09/2025	Rail	Birmingham International	London Euston	Standard	£ 69.00
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	10/09/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	11/09/2025	Rail	Birmingham International	London Euston	Standard	£ 84.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	11/09/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	16/09/2025	Rail	Birmingham International	London Euston	Standard	£ 69.00
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	16/09/2025	Rail	Birmingham International	London Euston	Standard	£ 84.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	16/09/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	18/09/2025	Rail	Birmingham International	London Euston	Standard	£ 84.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	18/09/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	24/09/2025	Rail	Birmingham International	London Euston	Standard	£ 84.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	24/09/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR ALAN FOSTER	Deputy CEO and Chief Financial Officer	29/07/2025	Hotel	Hotel Accommodation	London	Room	£ 147.00
MR ALAN MORRIS	Construction Delivery Director	01/07/2025	Rail	Birmingham New Street	London Euston	Standard	£ 74.50
MR ALAN MORRIS	Construction Delivery Director	03/07/2025	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
MR ALAN MORRIS	Construction Delivery Director	17/07/2025	Rail	Birmingham New Street	London Euston	Standard	£ 74.50
MR ALAN MORRIS	Construction Delivery Director	17/07/2025	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
MR ALAN MORRIS	Construction Delivery Director	23/07/2025	Rail	Gerrards Cross	London Euston	Standard	£ 34.20
MR ALAN MORRIS	Construction Delivery Director	28/07/2025	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
MR ALAN MORRIS	Construction Delivery Director	31/07/2025	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
MR ALAN MORRIS	Construction Delivery Director	18/08/2025	Rail	Birmingham New Street	London Euston	Standard	£ 56.00

MR ALAN MORRIS	Construction Delivery Director	19/08/2025	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
MR ALAN MORRIS	Construction Delivery Director	26/08/2025	Rail	Birmingham New Street	London Euston	Standard	£ 197.00
MR ALAN MORRIS	Construction Delivery Director	01/09/2025	Rail	Birmingham New Street	London Euston	Standard	£ 64.00
MR ALAN MORRIS	Construction Delivery Director	03/09/2025	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
MR ALAN MORRIS	Construction Delivery Director	08/09/2025	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
MR ALAN MORRIS	Construction Delivery Director	10/09/2025	Rail	London Euston	Birmingham New Street	Standard	£ 98.50
MR ALAN MORRIS	Construction Delivery Director	15/09/2025	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
MR ALAN MORRIS	Construction Delivery Director	18/09/2025	Rail	London Euston	Birmingham New Street	Standard	£ 50.50
MR ALAN MORRIS	Construction Delivery Director	28/07/2025	Hotel	Hotel Accommodation	London	Room - 3 Nights	£ 425.00
MR ALAN MORRIS	Construction Delivery Director	12/08/2025	Hotel	Hotel Accommodation	Slough	Room - 2 Nights	£ 238.00
MR ALAN MORRIS	Construction Delivery Director	15/09/2025	Hotel	Hotel Accommodation	London	Room - 3 Nights	£ 519.97
MR ALAN MORRIS	Construction Delivery Director	04/08/2025	Hotel	Hotel Accommodation	Slough	Room	£ 129.00
MR ALAN MORRIS	Construction Delivery Director	01/07/2025	Hotel	Hotel Accommodation	London	Room - 2 Nights	£ 312.00
MR ALAN MORRIS	Construction Delivery Director	22/07/2025	Hotel	Hotel Accommodation	Gerrards Cross	Room	£ 140.00
MR ALAN MORRIS	Construction Delivery Director	24/09/2025	Hotel	Hotel Accommodation	Milton Keynes	Room	£ 55.00
MR ALAN MORRIS	Construction Delivery Director	21/07/2025	Hotel	Hotel Accommodation	Slough	Room	£ 109.65
MR ALAN MORRIS	Construction Delivery Director	23/07/2025	Hotel	Hotel Accommodation	Milton Keynes	Room	£ 60.00
MR ALAN MORRIS	Construction Delivery Director	08/09/2025	Hotel	Hotel Accommodation	London	Room - 2 Nights	£ 441.00
MR JAMES GRAY	External Affairs Director	16/07/2025	Rail	Reading	Banbury	Standard	£ 32.30
MR JAMES GRAY	External Affairs Director	16/07/2025	Rail	Banbury	Birmingham New Street	Standard	£ 25.20
MR JAMES GRAY	External Affairs Director	16/07/2025	Rail	Birmingham New Street	Banbury	Standard	£ 25.20
MR JAMES GRAY	External Affairs Director	16/07/2025	Rail	Banbury	Reading	Standard	£ 17.10
MR JAMES GRAY	External Affairs Director	31/07/2025	Rail	London Euston	Derby	Standard	£ 29.00
MR JAMES GRAY	External Affairs Director	31/07/2025	Rail	London St Pancras	Derby	Standard	£ 83.60
MR JAMES GRAY	External Affairs Director	01/08/2025	Rail	Derby	Tamworth	Standard	£ 14.70
MR JAMES GRAY	External Affairs Director	01/08/2025	Rail	Tamworth	London Euston	Standard	£ 12.50
MR JAMES GRAY	External Affairs Director	04/09/2025	Rail	Reading	Birmingham New Street	Standard	£ 35.50
MR JAMES GRAY	External Affairs Director	04/09/2025	Rail	Birmingham New Street	Banbury	Standard	£ 25.20
MR JAMES GRAY	External Affairs Director	04/09/2025	Rail	Banbury	Reading	Standard	£ 17.10
MR JAMES GRAY	External Affairs Director	23/09/2025	Rail	Reading	Birmingham New Street	Standard	£ 35.50
MR JAMES GRAY	External Affairs Director	24/09/2025	Rail	Birmingham International	Banbury	Standard	£ 20.80
MR JAMES GRAY	External Affairs Director	24/09/2025	Rail	Banbury	Reading	Standard	£ 17.10
MR JAMES GRAY	External Affairs Director	29/09/2025	Rail	Reading	Birmingham New Street	Standard	£ 35.50
MR JAMES GRAY	External Affairs Director	29/09/2025	Rail	Birmingham New Street	Banbury	Standard	£ 25.20
MR JAMES GRAY	External Affairs Director	29/09/2025	Rail	Banbury	Reading	Standard	£ 17.10
MR JAMES GRAY	External Affairs Director	23/09/2025	Hotel	Hotel Accommodation	Birmingham	Room	£ 197.60
MR MARK WILD	Chief Executive Officer	02/07/2025	Rail	London Euston	Birmingham New Street	Standard	£ 69.00
MR MARK WILD	Chief Executive Officer	03/07/2025	Rail	Birmingham International	London Euston	Standard	£ 50.00
MR MARK WILD	Chief Executive Officer	15/07/2025	Rail	London Euston	Birmingham New Street	Standard	£ 64.00
MR MARK WILD	Chief Executive Officer	16/07/2025	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
MR MARK WILD	Chief Executive Officer	31/07/2025	Rail	London St Pancras	Derby	Standard	£ 83.60
MR MARK WILD	Chief Executive Officer	11/08/2025	Rail	London Euston	Birmingham New Street	Standard	£ 64.00
MR MARK WILD	Chief Executive Officer	12/08/2025	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
MR MARK WILD	Chief Executive Officer	11/09/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MR MARK WILD	Chief Executive Officer	12/09/2025	Rail	Birmingham International	London Euston	Standard	£ 50.00
MR MARK WILD	Chief Executive Officer	23/09/2025	Rail	London Euston	Birmingham New Street	Standard	£ 74.50
MR MARK WILD	Chief Executive Officer	29/09/2025	Rail	London Euston	Birmingham New Street	Standard	£ 74.50

MR MARK WILD	Chief Executive Officer	29/09/2025	Rail	Birmingham New Street	London Euston	Standard	£ 35.50
MR MARK WILD	Chief Executive Officer	29/09/2025	Rail	Birmingham New Street	London Euston	Standard	-£ 35.50
MR MARK WILD	Chief Executive Officer	29/09/2025	Rail	Birmingham New Street	London Euston	Standard	£ 50.50
MR MARK WILD	Chief Executive Officer	02/07/2025	Hotel	Hotel Accommodation	Birmingham	Room	£ 105.00
MR MARK WILD	Chief Executive Officer	23/09/2025	Hotel	Hotel Accommodation	Birmingham	Room	£ 145.35
MR MARK WILD	Chief Executive Officer	04/09/2025	Hotel	Hotel Accommodation	Birmingham	Room	£ 69.64
MR MARK WILD	Chief Executive Officer	11/08/2025	Hotel	Hotel Accommodation	Birmingham	Room	£ 83.60
MR MARK WILD	Chief Executive Officer	15/07/2025	Hotel	Hotel Accommodation	Birmingham	Room	£ 113.05
MR TIM SMART	Managing Director, Rail Development	16/07/2025	Rail	London Euston	Birmingham New Street	Standard	£ 58.50
MR TIM SMART	Managing Director, Rail Development	17/07/2025	Rail	Birmingham New Street	London Euston	Standard	£ 73.00
MR TIM SMART	Managing Director, Rail Development	30/07/2025	Rail	London Euston	Birmingham New Street	Standard	£ 58.50
MR TIM SMART	Managing Director, Rail Development	31/07/2025	Rail	Birmingham New Street	London Euston	Standard	£ 73.00
MR TIM SMART	Managing Director, Rail Development	19/08/2025	Rail	London Euston	Birmingham New Street	Standard	£ 49.00
MR TIM SMART	Managing Director, Rail Development	21/08/2025	Rail	Birmingham New Street	London Euston	Standard	£ 82.00
MR TIM SMART	Managing Director, Rail Development	22/09/2025	Rail	London Euston	Birmingham New Street	Standard	£ 46.00
MR TIM SMART	Managing Director, Rail Development	24/09/2025	Rail	Birmingham New Street	London Euston	Standard	£ 82.00
MR TIM SMART	Managing Director, Rail Development	22/09/2025	Hotel	Hotel Accommodation	Birmingham	Room - 2 Nights	£ 335.20
MR TIM SMART	Managing Director, Rail Development	16/07/2025	Hotel	Hotel Accommodation	Birmingham	Room	£ 163.80
MR TIM SMART	Managing Director, Rail Development	19/08/2025	Hotel	Hotel Accommodation	Birmingham	Room - 2 Nights	£ 111.20
MR TIM SMART	Managing Director, Rail Development	30/07/2025	Hotel	Hotel Accommodation	Birmingham	Room	£ 102.60
MS EMMA HEAD	Chief Railway Officer	03/07/2025	Rail	Tamworth	Zone U12* Londn	Standard	£ 93.00
MS EMMA HEAD	Chief Railway Officer	03/07/2025	Rail	Zone U12* Londn	Tamworth	Standard	-£ 34.70
MS EMMA HEAD	Chief Railway Officer	03/07/2025	Rail	Zone U12* Londn	Tamworth	Standard	£ 49.90
MS EMMA HEAD	Chief Railway Officer	08/07/2025	Rail	Tamworth	London Euston	Standard	£ 81.50
MS EMMA HEAD	Chief Railway Officer	08/07/2025	Rail	London Euston	Tamworth	Standard	£ 71.00
MS EMMA HEAD	Chief Railway Officer	17/07/2025	Rail	Tamworth	London Euston	Standard	£ 92.00
MS EMMA HEAD	Chief Railway Officer	17/07/2025	Rail	London Euston	Tamworth	Standard	£ 76.50
MS EMMA HEAD	Chief Railway Officer	21/07/2025	Rail	Tamworth	Zone U12* Londn	Standard	£ 74.50
MS EMMA HEAD	Chief Railway Officer	21/07/2025	Rail	Zone U12* Londn	Tamworth	Standard	£ 64.00
MS EMMA HEAD	Chief Railway Officer	23/07/2025	Rail	Tamworth	London Euston	Standard	£ 60.50
MS EMMA HEAD	Chief Railway Officer	23/07/2025	Rail	London Euston	Tamworth	Standard	£ 55.50
MS EMMA HEAD	Chief Railway Officer	29/07/2025	Rail	Tamworth	London Euston	Standard	£ 60.50
MS EMMA HEAD	Chief Railway Officer	31/07/2025	Rail	London Terminals	London Zones 1-4	Standard	£ 16.60
MS EMMA HEAD	Chief Railway Officer	31/07/2025	Rail	London Euston	Tamworth	Standard	£ 41.20
MS EMMA HEAD	Chief Railway Officer	19/08/2025	Rail	London Euston	Birmingham International	Standard	£ 35.50
MS EMMA HEAD	Chief Railway Officer	19/08/2025	Rail	London Euston	Birmingham International	Standard	£ 98.50
MS EMMA HEAD	Chief Railway Officer	21/08/2025	Rail	Birmingham International	London Euston	Standard	£ 69.00
MS EMMA HEAD	Chief Railway Officer	21/08/2025	Rail	London Euston	Birmingham International	Standard	£ 24.00
MS EMMA HEAD	Chief Railway Officer	03/09/2025	Rail	Tamworth	London Euston	Standard	£ 81.50
MS EMMA HEAD	Chief Railway Officer	03/09/2025	Rail	London Euston	Tamworth	Standard	£ 81.50
MS EMMA HEAD	Chief Railway Officer	10/09/2025	Rail	Tamworth	London Euston	Standard	£ 101.00
MS EMMA HEAD	Chief Railway Officer	10/09/2025	Rail	London Euston	Tamworth	Standard	£ 101.00
MS EMMA HEAD	Chief Railway Officer	16/09/2025	Rail	Tamworth	London Euston	Standard	£ 89.50
MS EMMA HEAD	Chief Railway Officer	17/09/2025	Rail	London Euston	Tamworth	Standard	£ 81.50
MS EMMA HEAD	Chief Railway Officer	18/09/2025	Rail	Tamworth	London Euston	Standard	£ 71.00
MS EMMA HEAD	Chief Railway Officer	18/09/2025	Rail	London Euston	Tamworth	Standard	£ 101.00
MS EMMA HEAD	Chief Railway Officer	30/09/2025	Rail	Tamworth	Zone U12* Londn	Standard	£ 93.00