



EMPLOYMENT TRIBUNALS

Claimant: Mr O Dalkiran

Respondent: British Airways Plc

Heard at: Watford **On:** 20-22 October 2025

Before: Employment Judge Cowen

Appearances

For the claimant: Ms Minto (counsel)

For the respondent: Ms Kendrick (solicitor)

JUDGMENT

For the reasons given in an oral judgment;

1. The Claimant's claim for unfair dismissal succeeds.

Approved by:

Employment Judge Cowen

22 October 2025

JUDGMENT SENT TO THE PARTIES ON

10 November 2025

FOR THE TRIBUNAL OFFICE

Notes

Reasons for the judgment having been given orally at the hearing, written reasons will not be provided unless a request was made by either party at the hearing or a written request is presented by either party within 14 days of the sending of this

written record of the decision. If written reasons are provided they will be placed online.

All judgments (apart from judgments under Rule 51) and any written reasons for the judgments are published, in full, online at <https://www.gov.uk/employment-tribunal-decisions> shortly after a copy has been sent to the claimants and respondents.

If a Tribunal hearing has been recorded, you may request a transcript of the recording. Unless there are exceptional circumstances, you will have to pay for it. If a transcript is produced it will not include any oral judgment or reasons given at the hearing. The transcript will not be checked, approved or verified by a judge. There is more information in the joint Presidential Practice Direction on the Recording and Transcription of Hearings and accompanying Guidance, which can be found here:

www.judiciary.uk/guidance-and-resources/employment-rules-and-legislation-practice-directions/