



EMPLOYMENT TRIBUNALS

Claimant: Mr D Kavanagh

Respondent: Royal Mail Group plc

Heard at: Watford Employment Tribunal via CVP
On: 8 and 9 October 2025

Before: Employment Judge Bartlett

Representation

Claimant: in person

Respondent: Ms Brislen

JUDGMENT

The claimant's claim for unfair dismissal fails and is dismissed

Approved by:

Employment Judge Bartlett

10 October 2025

JUDGMENT SENT TO THE PARTIES ON

24 October 2025

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FOR THE TRIBUNAL OFFICE

Notes

Reasons for the judgment having been given orally at the hearing, written reasons will not be provided unless a request was made by either party at the hearing or a written request is presented by either party within 14 days of the sending of this written record of the decision. If written reasons are provided they will be placed online.

All judgments (apart from judgments under Rule 51) and any written reasons for the judgments are published, in full, online at <https://www.gov.uk/employment-tribunal-decisions> shortly after a copy has been sent to the claimants and respondents.

If a Tribunal hearing has been recorded, you may request a transcript of the recording. Unless there are exceptional circumstances, you will have to pay for it. If a transcript is produced it will not include any oral judgment or reasons given at the hearing. The transcript will not be checked, approved or verified by a judge. There is more information in the joint Presidential Practice Direction on the Recording and Transcription of Hearings and accompanying Guidance, which can be found here:

www.judiciary.uk/guidance-and-resources/employment-rules-and-legislation-practice-directions/