



The Rt Hon Baroness Jacqui Smith

Minister for Skills

Sanctuary Buildings 20 Great Smith Street Westminster London SW1P 3BT

Martin Foulger
South Devon College
Vantage Point
Long Road
Paignton
TQ4 7EJ

10th November 2025

Dear Mr Foulger

I am writing following the intervention assessment of South Devon College by the Further Education (FE) Commissioner on 10 July 2025.

I have accepted the recommendations of the FE Commissioner. They include:

- Developing a financial strategy and recovery plan, covering a minimum three-year period, which demonstrates that the college is able to repay the emergency loan while remaining financially sustainable.
- Ensuring there is adequate and appropriate resourcing of college's financial management function.
- Implementing a whole-college approach to delivering and owning financial sustainability.
- Developing a clear communications plan setting out key objectives for financial recovery, growth and sustainability.
- Introducing a whole-college key performance indicator dashboard, with specific measurable, achievable, relevant, and time-bound targets to provide governors and leaders with a sharper focus to drive and monitor performance.

I urge you to ensure the FE Commissioner's recommendations are now fully implemented.

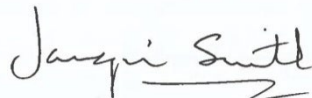
A copy of the assessment is provided with this letter. The assessment and my letter will be published on GOV.UK and can be found via the following link:

<https://www.gov.uk/government/collections/further-education-commissioner-intervention-reports>. Once confirmed, the intended publication date will be shared with you. The college must also publish the summary report on its website within 14 days of it being issued.

I have written separately to the following MP, as South Devon College is located with her constituency, to inform her of the FE Commissioner's findings:

- Caroline Voaden MP – South Devon

Yours sincerely,

A handwritten signature in black ink that reads "Jacqui Smith". The signature is written in a cursive style with a long horizontal flourish at the end.

**The Rt Hon Baroness Jacqui Smith
Minister for Skills**