



The Rt Hon Baroness Jacqui Smith

Minister for Skills

Sanctuary Buildings 20 Great Smith Street Westminster London SW1P 3BT

Sally Osmond
Newbury College
Monks Lane
Newbury
RG14 7TD

10th November 2025

Dear Ms Osmond,

I am writing following the intervention assessment of Newbury College by the Further Education (FE) Commissioner on 8 July 2025.

I have accepted the recommendations of the FE Commissioner which, in addition to consideration of whether any restructuring may now be needed, include:

- Overhauling the college's governance reporting, to identify clear areas for focus, challenge and support. This should include development of a meaningful set of key performance indicators for the college.
- Preparing a costed risk assessment of the 2025/26 financial plan/budget to show a worst, best and realistic case.
- Continuing to develop comprehensive quality improvement plans for teaching, learning and assessment to secure further improvements in learner achievement to above national averages.

I urge you to ensure the FE Commissioner's recommendations are now fully implemented.

A copy of the assessment is provided with this letter. The assessment and my letter will be published on GOV.UK and can be found via the following link:

<https://www.gov.uk/government/collections/further-education-commissioner-intervention-reports>. Once confirmed, the intended publication date will be shared with you. The college must also publish the summary report on its website within 14 days of it being issued.

I have written separately to the following MP, as Newbury College is located within his constituency, to inform him of the FE Commissioner's findings:

- Lee Dillon MP – Newbury

Yours sincerely,

The Rt Hon Baroness Jacqui Smith

Minister for Skills