



The Rt Hon Baroness Jacqui Smith

Minister for Skills

Sanctuary Buildings 20 Great Smith Street Westminster London SW1P 3BT

Clive Dobbin
Havant and South Downs College
College Road
Widley
Waterlooville
PO7 8AA

8th October 2025

Dear Mr Dobbin,

I am writing following the intervention assessment of Havant and South Downs College (HSDC) by the Further Education (FE) Commissioner on 1 May 2025.

I have accepted the recommendations of the FE Commissioner. They include:

- Implementing a financial sustainability plan and updating all cash flow forecasts.
- Governors and senior leaders reviewing the format of the management accounts, with reference to the [college management accounts good practice guide on GOV.UK](#), and updating appropriately.
- Finalising contributions on a per-campus basis, to provide clarity on the financial performance of each campus.
- Developing a staff engagement strategy to win back trust and ensure effective two-way dialogue.

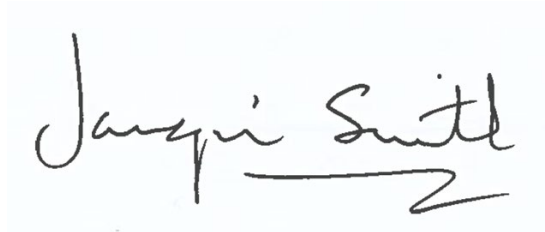
I urge you to ensure the FE Commissioner's recommendations are now fully implemented.

A copy of the assessment is provided with this letter. The assessment and my letter will be published on GOV.UK and can be found via the following link: <https://www.gov.uk/government/collections/further-education-commissioner-intervention-reports>. Once confirmed, the intended publication date will be shared with you. The college must also publish the summary report on its website within 14 days of it being issued.

I have written separately to the following MPs, whose constituencies are served by HSDC, to inform them of the FE Commissioner's findings:

- Alan Mak MP – Havant
- Damian Hinds MP – East Hampshire

Yours sincerely,

A handwritten signature in black ink on a light blue background. The signature reads 'Jacqui Smith' in a cursive script, with a horizontal line and a small flourish underneath the name.

The Rt Hon Baroness Jacqui Smith