



# EMPLOYMENT TRIBUNALS

**Claimant:** Sandra Messi  
**Respondent:** Alvarez & Marsal Europe LLP

## JUDGMENT

The claimant’s application dated 4 September 2025 for reconsideration of the costs order sent to the parties on 3 September 2025 is refused.

## REASONS

There is no reasonable prospect of the original decision being varied or revoked, because full and proper consideration was given to all the relevant matters at the time the decision was made.

Approved by:  
**Employment Judge Burns**  
**25 September 2025**  
Judgment sent to the parties on:  
3 October 2025  
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For the Tribunal:  
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