

# Minutes and Actions

## The Euston Partnership Board

Meeting Details		Attendees			
Date	11/02/2025	John Reed (interim Chair) TEP	Huw Edwards	HS2	
Time	10:00 – 12:00	Alan Over	DfT	Cathy Francis	HMCLG
Location		Jill Adam	DfT		
		Matthew Steenhoek	LL		
Reference	EPB51	Jenny Sawyer	LL	Shamit Gaiger	WCP
		Philip Graham	GLA	Jules Pipe	GLA
		Andy Swift	HS2		
		Richard Olszewski	LBC		
		Peter Hume	NR	Apologies	
				Jenny Rowlands	LBC
		Stephen Dance	IPA	Elaine Holt	HS2
Next meeting details:					

## 1. Welcome and Introductions

The Chair welcomed members to the meeting. He also welcomed three members of the Euston Community Review Panel - [REDACTED] and [REDACTED] [REDACTED] to provide a community perspective on the Euston programme.

## 2. Community Perspectives

[REDACTED] shared a number of before and after photos of Euston, highlighting loss of the open space, trees and buildings due to the HS2 works and land acquisition. The works have impacted local businesses, particularly those on Drummond Street, making them less accessible due to road closures. [REDACTED] [REDACTED] felt that wayfinding signage was inadequate. He noted that the community is eager to have a constructive relationship with Euston partners and work collaboratively to mitigate impacts on local business.

[REDACTED] highlighted ODAC's role as a community-focussed organisation and that ODAC had received funding from the Euston Community Fund to run a neighbourhood makeshop in the [REDACTED] [REDACTED] was keen for this to continue.

[REDACTED] highlighted the impact on residents of the HS2 works, including the demolition of the Silverdale estate and disruption caused by regular changes to the road layout and bus stops. He argued for residents to be more involved in some decision-making about works by way of better understanding and mitigating impacts. He welcomed the stated intention to improve community engagement and identified this as a good opportunity to increase levels of community trust in the Euston programme.

[REDACTED] She noted the potential for improvements and growth in the area, highlighting existing economic and environmental deprivation. New homes and job creation would support local people's ambitions of reinvigorating the area.

[REDACTED] noted her organisation's collaboration with the Greater London Authority on building neighbourhoods for the future, with Euston chosen due to the climate risk identified due to the extent of hard concrete surfaces. The ambition is to make the area climate resilient by 2030 and the Euston programme needs to support this.

[REDACTED] added that it is imperative that the cumulative impact of various local projects is considered. There are a number of other large-scale projects in the

area (e.g. the British Library development) in addition to the Euston programme. The community is fatigued by the works over the past 10 years and has been provided with no end date.

Partner feedback and questions: Huw Edwards (HE) stated his gratitude for the community's continued engagement with the programme. Andy Swift (AS) agreed to look at Drummond Street and how accessibility and wayfinding can be improved to reduce the impact on local businesses.

**Action FEB2.01: Review the impact of the HS2 hoarding line on accessibility and visibility of Drummond Street (Andy Swift).**

Richard Olszewski (RO) welcomed the community perspective and stated Camden's continuing commitment to represent the community's interests and to work with partners to mitigate impact.

Shamit Gaiger (SG) thanked the community representatives for their input. She committed that WCPD would engage with the community in due course to explore opportunities for training and employment within her organisation and its parent company.

The Chair thanked the members for attending and for sharing their views and advice. It was agreed that community representatives would be invited to this meeting every six months.

### **3. Community Engagement Strategy**

██████████ presented an update on the development of the Euston community engagement strategy. The strategy and supporting delivery plan had been discussed at a series of community workshops with a broad cross section of local residents. Improvements have been made as a result of community feedback. A new objective of mitigating impact has been added to the existing four objectives as a result of listening to what matters most to local residents and the delivery plan has incorporated ideas from the community (e.g. more information sharing in Bengali).

██████████ emphasised that today's attendance by members of Euston Community Review Panel was an example of providing community representatives with more access to the leaders of the Euston programme in support of one of the core objectives in the strategy, namely to identify opportunities for the community to influence decision making on the programme. The intention was to make community

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attendance a regular occurrence, with the intention of inviting different community representatives over time to ensure broad representation.

*The community representatives then left the meeting.*

#### **4. Review of Minutes & Actions**

The minutes of the last meeting were agreed. The Chair took the Board through the open actions and agreed to close the open actions.

#### **5. Government Updates**

##### **DfT update:**

Jill Adam (JA) noted Alan Over's (AO) appearance with Lord Hendy before the Transport Select Committee on 11 December, and subsequently at the Public Accounts Committee with Dame Bernadette Kelly on 19<sup>th</sup> December, where he had set out the latest position on delivery and funding at Euston. Ministerial review of the draft delivery arrangements and private finance for Euston are ongoing and DfT hopes to be able to have more detailed discussions with partners soon.

JA [REDACTED] thanking them for their work to date and setting out the intent to progress the spatial planning work at pace and present an agreed viable single solution for the Euston campus by the end of June.

Euston will feature in the DfT's spending review submission. DfT and MHCLG will coordinate the Euston elements of their respective submissions and will seek to share as much information with partners as possible through the process.

**HMT update:** [REDACTED] noted phase 2 of the spending review will conclude in June and the priority is to identify savings and increase efficiencies.

**MHCLG update:** Cathy Francis (CF) shared that a submission is being developed for the Spending Review and confirmed the intention of aligning with the DfT's submission.

**IPA update:** Stephen Dance (SD) added that the development of a 10-year infrastructure plan is ongoing, including looking at the housing and wider benefits of HS2 stations.

#### **6. Management Information & Leadership Report**

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██████████ took members through the TEP and Campus Activity update. Spatial planning remains a key activity with significant time allocated to developing a single solution. He also highlighted that the meanwhile use plant training project had received positive media coverage, featuring a local resident who had gained a job after her two-week training 'boot camp'.

Peter Hume (PH) provided the NR update and noted continued work with partners to prepare for design restart.

SD suggested that a longer-term schedule for Euston was needed. JR noted that a plan on a page for the coming year would be presented later in the meeting. He also stated that the current focus is on agreeing a spatial layout for the campus and that a longer-term schedule for works would be determined once that is achieved. This position was supported by AO and RO.

Andy Swift (AS) provided the HS2 update, noting the London Underground tube station Minimum Viable Product (MVP) work is underway.

Jenny Sawyer (JS) provided the Lendlease update and stated that LL is looking forward to restarting master planning in the coming months.

Philip Graham (PG) provided the GLA update. He stated that the London Growth Plan will be launched at the end of February and agreed to provide an overview to the March EPB.

David Rowe (DR) provided the TfL update. He stated that the continued work on the taxi and bus workstreams is progressing

██████████ provided the LBC update, noting ongoing work on spatial planning and a report into that work by Camden's Euston Design Review Panel.

██████████ agreed to share the report with Board members.

**Action FEB6.01: LBC to share Design Review Panel report with Board members**

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██████████ shared ONW's update, noting that contractual final arrangements with existing suppliers are under review.

Shamit Gaiger (SG) provided the WCPD update, highlighting the continued work on spatial planning, demand modelling and community experience. WCPD would be looking to support work on customer experience and operational logistics.

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## 7. Shared plan for 2025

JR presented the draft plan covering key activities for all partners during 2025. The plan highlights the approach to developing and seeking agreement to a single spatial plan in the coming months to provide a basis for restarting design in the second half of the year. The plan also captures the aim to establish indicative costs and allows Partners time to complete individual organisational assurance and governance.

AO and JRo agreed that the collaborative way of working were proving productive. JRo asked how future issues or changes would be reviewed, managed and resolved following the re-start of design. JR stated that TEP would continue to provide a basic integration capability and that in time the new delivery model for Euston would take on this important role.

## 8. Vision for Euston

JA introduced an item on an updated draft vision statement and objectives for the Euston programme and expressed thanks for feedback from partners since the initial drafts were presented in December.

██████████ guided members through the feedback received and the changes made as a result. It was proposed that two community workshops and one partner workshop be held to further develop the vision. These workshops would focus on ambitions and needs, all framed with an understanding for the absolute need for affordability and delivering value for money to taxpayers. A further iteration, informed by community and partner feedback, would then be brought back to the EPB in April to be adopted as a working draft that would inform partners' work in the coming months.

The proposal was accepted by the Board.

Philip Graham requested that the Mayor was briefed, potentially with the Rail Minister and Leader of LBC. JA agreed to provide a briefing. **Action FEB8.01: DfT to provide briefing on the Euston vision for Mayor (Jill Adam).**

## 9. Any Other Business

There was no other business.

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## Forward look

Meeting Date	Topic/Description	Type	Lead
06 Mar 25	Spatial Concept	Verbal update	John Reed
06 Mar 25	London Growth Plan	Update	Philip Graham
06 Mar 25	Euston Area Plan	Update	David Burns
03 Apr 25	LU MVP	Update	Andy Swift
03 Apr 25	Materials by Rail	Update	Andy Swift
03 Apr 25	Meanwhile Use	Update	James Danby
03 Apr 25	Vision for Euston	Update	Jill Adam/ [REDACTED]
April and May	Spatial Concept	Update	John Reed
TBC	Euston Partnership Board meeting held at community hub	-	[REDACTED]

## 10.Action Table

Date	No	Action	Owner	Due	Status
11/02/25	FEB2.01	Review the impact of the HS2 hoarding line on accessibility and visibility of Drummond Street	Andy Swift	31 Mar 25	Open
11/02/25	FEB6.02	LBC to share Design Review Panel report with Board members	[REDACTED]	Shared on 14 Feb 25	Proposed to close
11/02/25	FEB8.01	DfT to provide briefing on the Euston vision for Mayor	Jill Adam	31 Mar 25	Open