



Attorney  
General's  
Office

## Minutes

**Meeting:** Serious Fraud Office (SFO) Ministerial Strategic Board (MSB)  
**Date:** 19 December 2024

### Attendees:

- Attorney General, Lord Richard Hermer KC (AG) (Chair)
- Solicitor General, Lucy Rigby MP (SG)
- Director of the SFO, Nick Ephgrave QPM (NE)
- SFO lead Non-Executive Director, Claire Bassett (CB)
- SFO Chief Capability Officer, Graham McNulty QPM (GM)
- SFO interim Chief Operating Officer, Emma Luxton (EM)
- Director General of the AGO, Doug Wilson (DW)

### *Board Secretary:*

- Director of the AGO, Kelby Harmes (KH)

### *By invitation:*

- SFO General Counsel, Sara Lawson KC (SLKC)
- HMCPSP Chief Inspector, Anthony Rogers (AR)

### *Observers:*

- Lissa Matthews, AGO Head of Policy and Sponsorship
- Sian Frost, AGO lead for SFO sponsorship
- Wesley Eyley, AGO Deputy Principal Private Secretary
- Henry Bryers, Chief of Staff to the Director of the SFO

## **Item 1 - Welcome and introductions**

## **Item 2 – SFO performance, finance, and risks**

1. The Board discussed the SFO's performance, risks, and finances, including the SFO's progress against its 2024-25 Business Plan.

## **Item 3 – SFO Assurance**

2. The Board reviewed the SFO's progress against its 2024/25 assurance programme, including its response to past inspections.

## **Item 4 – SFO People Survey results 2024**

3. The Board discussed the SFO's People Survey results for 2024.

## **Item 5 – Any Other Business**

4. The Board discussed any other business.