

Minutes and Actions

The Euston Partnership Board



| Meeting Details | | Attendees | | | |
|-----------------|---------------|---------------------------|------------|------------------|------------|
| Date | 25/07/2024 | John Reed (interim Chair) | TEP | James Dean | NR |
| Time | 14:30 – 16:30 | Jill Adam | DfT | [REDACTED] | [REDACTED] |
| Location | [REDACTED] | Alan Over | DfT | Stephen Dance | IPA |
| [REDACTED] | [REDACTED] | Jenny Rowlands | LBC | David Rowe | TFL |
| Reference | EPB46 | Richard Olszewski | LBC | [REDACTED] | [REDACTED] |
| | | Jenny Sawyer | LL | [REDACTED] | [REDACTED] |
| | | Matthew Steenhoek | LL | | |
| | | Lucinda Turner | GLA | Apologies | |
| | | Nick Jones | HS2 | Jules Pipe | GLA |
| | | Patrick Cawley | HS2 ONW | Shamit Gaiger | WCP |
| | | [REDACTED] | [REDACTED] | Huw Edwards | HS2 |
| | | [REDACTED] | [REDACTED] | Chris Winfield | NR |

Next meeting details:

12/09/2024



1. Welcome and Introductions

The Chair welcomed members to the meeting. Richard Olszewski, the new Leader of Camden Council, and Matthew Steenhoek Executive Director Development, Europe from Lendlease were welcomed to the Board.

Lord Peter Hendy sent his apologies. As the new Minister of State for Rail regrettably he will no longer be chair of the Euston Partnership Board. He wanted to thank Board members for their work to date and hoped that partners would continue to work collaboratively to realise opportunities at Euston.

2. Review of Minutes & Actions

Minutes were agreed as correct. The Chair took the Board through the open actions, noting the following updates:

Action 3.01 (04/04/24): [REDACTED]

Action 4.01 (04/04/24): JR/[REDACTED] to present their findings on Community Engagement alongside proposals for improvements at a future meeting. Approach has been issued to members. Proposals for improvements added to forward look. Closed

3. Introductions and Updates

Government updates

Alan Over (AO) provided a verbal update for DfT. The new Government is reviewing its overall financial position, including the approach to rail infrastructure. DfT officials have engaged with new Ministers on the Euston programme. The Government's focus is on ensuring transport infrastructure, including that at Euston, is better integrated and helps to deliver growth, promote social mobility and tackle inequality. AO added that the Government believes that transport development and delivery should be carried out in partnership with local leaders and respond to the local context.

[REDACTED] noted that the Treasury is reviewing all Government spending.

Jill Adam (JA) added that while awaiting decisions from Ministers it is important that we continue to work collectively on credible and value for money proposals for Euston.

[REDACTED]

[REDACTED] added that MHCLG ministers have high expectations for housing and regeneration across the country. The Government will work in partnership with the GLA and Camden.

Camden updates

Richard Olszewski (RO) provided a verbal update. Camden want Euston to succeed, with a proper focus on benefitting the wider Borough and the local community. RO stressed the need for clarity of direction and the importance of a role for local oversight.

4. Management Information & Leadership Report

John Reed (JR) took members through the key progress items detailed within the TEP and Campus Activity update. TEP is bringing together partners to facilitate the creation of whole-campus Spatial Concepts, and refreshed Demand Forecasting.

JA summarised the Government update. The short-term focus is to continue working with Partners on Spatial Concepts for the Euston Station campus and updated demand forecasting.

James Dean (JD) presented the NR update. Work is ongoing on the scope and cost of the redevelopment of the conventional station.

Nick Jones (NJ) provided the HS2 update. Work continues to test and validate the Minimum Viable Product (MVP) for the HS2 Euston station, develop options for enabling works going forward and keep options for meanwhile use under review.

█ asked if enabling works will impact Meanwhile Use activities, NJ responded that Meanwhile Use activities will be co-ordinated with the planned enabling works.

Jenny Sawyer (JS) provided the Lendlease update, saying that they are seeking decisions on the earliest opportunities to develop land on site. █

Lucinda Turner (LT) provided the update for GLA. The priorities are to engage with Partners on workstreams which deliver a station which meets transport needs and delivers additional benefits.

█
David Rowe (DR) provided the TfL update. TfL had been focused on the work with TEP on Spatial Concept and demand forecasting. DR welcomed TfL's involvement in this workstream.

█ provided the LBC update. They are also pleased to be engaged in the work on Spatial Concepts.

Patrick Cawley (PC) provided the ONW update. Currently focused on the NR/HS2 boundary study.

██████████ provided the WCP update ██████████ WCP continues work on the timetable for the future train service specification (TSS) required by current network assumptions, ██████████. JR asked for a discussion following the meeting to clarify timing.

5. Community engagement

██████████ provided an update. Euston community engagement is important, and it is imperative that the support from the community is secured. LB Camden's community conversations have shown that some neighbours are dissatisfied with the level and impact of engagement. TEP is requesting Partners' agreement on a refreshed campus wide engagement strategy

TEP proposes a multi-year engagement strategy with key enduring themes and regular seeking of views through both a quantitative approach (surveying hundreds of people annually) and a qualitative approach (asking for detailed views from engaged residents regularly). The data and insight generated will inform and underpin the strategy.

The Community Hub at Maria Fidelis school building will act as a Partnership and a community asset.

A finalised proposed strategy will be available for EPB endorsement in September.

Jenny Rowland (JRo) advised that Camden has significant links to community groups and that these links should be utilised. ██████████ confirmed that engagement includes many local community groups and added that a partner workshop had included a community representative to ensure a resident voice was heard during strategy development. JRo offered to provide support and asked to be kept personally sighted on this work going forward.

Action 5.01: ██████████ arrange a meeting with JRo to review and discuss the approach to community engagement.

JRo asked about the use of the upper floors of the old Maria Fidelis school. JR reiterated that Meanwhile Use across the campus is kept under review and that the EPB will receive another update in October.

Stephen Dance (SD) noted that the relationship between local business and the project underpins the economic value proposition, and asked whether the strategy should also include engagement with larger businesses/organisations.

Action 5.02: [REDACTED] and JSa to discuss how current LBC and LL bilateral engagement with local business and institutional stakeholders can be adapted into a partnership-wide engagement approach and present back to EPB.

6. Whole Campus Spatial Concept and Outcome requirements

John Reed (JR) presented an update on the Spatial Concepts and Outcome Requirements workstream. The objective of these workstreams is to develop a Euston Campus plan (Spatial Concept) that meets the Government's strategic objectives. TEP has put in place ways of working to create an environment where partners can constructively and collaboratively work through multiple issues and trade-offs. He emphasised that the update was a snapshot of work-in-progress.

[REDACTED] LT asked if the campus concept assumes an integrated station approach. JR replied that the aim is for a passenger experience that is 'seamless' across the different parts of Euston station.

JR also described six potential campus layout options, as well as the further options for taxis, buses and development.

Partners asked a series of questions about the scope of the work and the assumptions underpinning it, including sustainability, open space, permeability, future proofing, the level of integration of the stations, the type and location of development being considered, and opportunities for early plots. JR updated on current assumptions and approach.

JRo and [REDACTED] asked about the process for reaching agreement. JR replied that all partners have representatives in the workstream, and the process is seeking to iteratively capture views and resolve them. JR said that the process for finalising agreement will depend on the options produced and agreed that he will keep this meeting up to date with progress and seek views.

AO agreed that bringing together an integrated approach is a good strategy, whilst noting that design development was rarely a linear process.



7. Any Other Business/Forward look

There was no other business

Forward look

| Meeting Date | Topic/Description | Type | Lead |
|--------------|--|------------|-------------------------|
| 12 Sept 24 | London Underground design | update | David Rowe |
| 12 Sept 24 | Community Engagement | endorse | [REDACTED] |
| 10 Oct 24 | Update on the development of Meanwhile Use | update | John Reed |
| 10 Oct 24 | Proposal for local Business engagement | discussion | Jenny Sawyer/[REDACTED] |

8. Action Table

| Date | No | Action | Owner | Due | Status |
|----------|------|---|-------|----------|--------|
| 04/04/24 | 6.01 | TfL's London Underground team to present the latest Euston London Underground design at a future meeting. | DR | 12/09/24 | Open |
| 25/07/24 | ■ | ■ | JR/LT | 12/09/24 | Open |
| 25/07/24 | 5.01 | ■ arrange meeting with JRo to review and discuss the approach to community engagement | ■ | 12/09/24 | Open |
| 25/07/24 | 5.02 | ■ and JSa to discuss how current LBC and LL bilateral engagement with local business and institutional stakeholders can be adapted into a partnership-wide engagement approach and present back to EPB. | JSa/■ | 10/10/24 | Open |