Form AR21

Trade Union and Labour Relations (Consolidation) Act 1992

Annual Return for a Trade Union

Name of Trade Union:	National Association of Head Teachers			
Year ended:	31st December 2023			
List no:	350T			
Head or Main Office address:	15.11-15.12 Millbank Tower			
	21-24 Millbank			
	London			
Postcode	SW1P 4QP			
Website address (if available)	www.naht.org.uk			
Has the address changed during the year to which the return relates?	Yes No X ('X' in appropriate box)			
General Secretary:	Paul Whiteman			
Telephone Number:	01444472401			
Contact name for queries regarding the completion of this return	Orla Davy-Shields			
Telephone Number:	01444472496			
E-mail:	orla.davy-shields@naht.org.uk			

Please follow the guidance notes in the completion of this return Any difficulties or problems in the completion of this return should be directed to the Certification Officer as below or by telephone to: 0330 109 3602

You should send the annual return to the following email address stating the name of the union in subject:

returns@certoffice.org

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Return of Members

(see notes 10 and 11)

	Number of members at the end of the year					
	Great Britain	Northern Ireland	Irish Republic	Elsewhere Abroad (including Channel Islands)		Totals
	48,153	1,166		221		49,540
Total	48,153	1,166		221	А	49,540

Number of members at end of year contributing to the General Fund

Number of members included in totals box 'A' above for whom no home or authorised address is held:

37,441
65

Change of Officers

Please complete the following to record any changes of officers during the twelve months covered by this return

Position Held	Name of Officer ceasing to hold Office	Name of Officer Appointed	Date of change
President	Paul Gosling	Simon Kidwell	01 September 2023
Vice President	Simon Kidwell	Rachel Younger	01 September 2023
Immediate Past President	Tim Bowen	Paul Gosling	01 September 2023

State whether the union is:

a. A branch of another trade union?

If yes, state the name of that other union:

b. A federation of trade unions?

If yes, state the number of affiliated unions:

and names:

Yes	No X
Yes	No X

Officers in post (see note 12)

Please complete list of all officers in post at the end of the year to which this return relates.

Name of Officer	Position held and date elected
Paul Whiteman	General Secretary 1st September 2022
Simon Kidwell	President 1st September 202
Judith Stott	National Treasurer 1st May 2022
Rachel Younger	Vice President 1st September 2022
Paul Gosling	Immediate Past President 1st September 2022

General Fund

(see notes 13 to 18)

	£000	£000
Income	LUUU	£000
From Members: Contributions and Subscriptions		12,504
From Members: Other income from members (specify)		
Region and branch activity		49
Membership activity		261
Total other income from members		310
Total of all income from members		12,814
Investment income (as at page 12)		119
Other Income		
Income from Federations and other bodies (as at page 4)		
Income from any other sources (as at page 4)	637	
Total of other income (as at page 4)		637
Total income		13,570
Interfund Transfers IN		
Benefits to members (as at page 5)		5,653
Administrative expenses (as at page 10)		8,233
Federation and other bodies (specify)		
Total expenditure Federation and other bodies		
Taxation		
Total expenditure		13,886
Interfund Transfers OUT		
Surplus (deficit) for year		-316
Amount of general fund at beginning of year		11,437
Amount of general fund at end of year		11,121

Analysis of income from federation and other bodies and other income

(see notes 19 and 20)

Description	£000
Federation and other bodies	
Total federation and other bodies	
Any Other Sources	
Commissions received VAT refund Publications and Contract income Book (gain)/loss on disposal of other fixed assets Gain on revaluation of properties Pension scheme net income Pension scheme gain	246 22 12 107 9 241
Total other sources	637
Total of all other income	637

Analysis of benefit expenditure shown at the General Fund

(see notes 21 to 23)

	(See Holes 2		£000
Representation –		brought forward	1,623
Employment Related Issues		Advisory Services	
Legal representation	612		
Representation –		Other Cash Payments	
Non Employment Related Issues			
		Education and Training services	
		Branch Support and Training	47
		Training and Conferences	33
		Salary Costs	
Communications		Legal Representation	259
Printing and distribution of Publications	226	Professional Advice	1,663
Website design and Maintenance	48	General Secretary's Unit	469
		Website and Publications	329
		Recruitment	958
		Training and Conferences	170
		Negotiated Discount Services	
Dispute Benefits			
		Other Benefits and Grants (specify)	
Membership Recruitment Costs Subscriptions and Affiliations	511 226		
		Members Insurances	102
carried forward	1,623	Total (should agree with figure in General Fund)	5,653

Fund	2		Fund Account
Name:		£000	£000
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inc	ome as specified	
		Total Income	
	Inte	erfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
	-	Total Expenditure	
	Interfu	und Transfers OUT	
		eficit) for the year	
	Amount of fund at		
	Amount of fund at the end of year (a	as Balance Sheet)	
	Number of members contribut	ing at end of year	

Fund	3		Fund Account
Name:		£000	£000
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inc	ome as specified	
		Total Income	
	Inte	rfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
		otal Expenditure	
	Interfu	ind Transfers OUT	
		-	
		eficit) for the year	
	Amount of fund at b		
	Amount of fund at the end of year (a	s Balance Sheet)	
	Number of members contributi	ng at end of year	

Fund 4	4		Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inc	ome as specified	
		Total Income	
	Inte	erfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
	T	Fotal Expenditure	
	Interfu	ind Transfers OUT	
		eficit) for the year	
	Amount of fund at l	beginning of year	
	Amount of fund at the end of year (a	is Balance Sheet)	
	Number of members contribut	ing at end of year	

Fund	5		Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other in	come as specified	
		Total Income	
	Int	terfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
		Total Expenditure	
	Inter	fund Transfers OUT	
	Surplus (E	Deficit) for the year	
	Amount of fund at	beginning of year	
	Amount of fund at the end of year	(as Balance Sheet)	
	Number of members contribu	ting at end of year	

Fund	6		Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other i	ncome as specified	
		Total Income	
	Ir	nterfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
		Total Expenditure	
	Inte	rfund Transfers OUT	
	Surplus	Deficit) for the year	
		at beginning of year	
	Amount of fund at the end of year	(as balance sheet)	
	Number of members contrib	uting at end of year	

Fund	7		Fund Accoun
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other ind	come as specified	
		Total Income	
	Inte	erfund Transfers IN	
Expenditure		•	
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
		Total Expenditure	
	Interfu	und Transfers OUT	
		-	
	Surplus (D	eficit) for the year	
	Amount of fund at	beginning of year	
	Amount of fund at the end of year (a	as Balance Sheet)	
		•	
	Number of members contribut	ting at end of year	

Fund	8		Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other in	ncome as specified	
		Total Income	
	In	terfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
		Total Expenditure	
	Inter	fund Transfers OUT	
	Surplus (Deficit) for the year	
		t beginning of year	
	Amount of fund at the end of year	(as Balance Sheet)	
	Number of members contribution	uting at end of year	

Fund	9		Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other in	come as specified	
		Total Income	
	Inte	erfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
		Total Expenditure	
	Interf	und Transfers OUT	
	Surplus (D	eficit) for the year	
	Amount of fund at	beginning of year	
	Amount of fund at the end of year (as Balance Sheet)	
	Number of members contribut	ting at end of year	

Political fund account

			(see notes 24 to 33)		£	£
Political fu	nd account 1	To be complet	ed by trade unions which maintain th	eir ov	vn political fund	
		Income	Members contributions and levi	es		
		Inve	stment income (as at page 12)			
	Other income (specify)					
			Tota	l other	income as specified	
					Total income	
			nd Labour Relations (Consolidation) al funds exceeds £2,000 during the p		92 on purposes set	out in section (72) (1)
		Exp	enditure A (as at page i)			
		Expe	enditure B (as at page ii)			
		Exp	enditure C (as at page iii)			
		Exp	enditure D (as at page iv)			
		Exp	enditure E (as at page v)			
		Exp	enditure F (as at page vi)			
		Non	political expenditure (as at page vii)			
					Total expenditure	
				Sur	plus (deficit) for year	
			Amount of politica	al fund	at beginning of year	
			Amount of political fund at the end	of yea	r (as <u>Balance Sheet</u>)	
			Number of members at end of year cont	-		
			of members at end of the year not cont			
Nun	nber of members at end of ye		mpleted an exemption notice and do not c			
Dolition fu	nd account 2 To be c	o man loto di bu i t				
Fontical fui		ompleted by t	rade unions which act as component	s of a	central trade union	
Income	Contributions and levies co	ollected from me	mbers on behalf of central political fund			
	Funds received back from	central political	fund			
	Other income (specify)					
				-	Total other income a	as specified
					Т	otal income
Expenditure						
	Expenditure under section	82 of the Trade	Union and Labour Relations			
	(Consolidation) Act 1992 (s	specify)				
		,				
	Administration ex	penses in conn	ection with political objects(specify)			
	Non-political expendit					
					Total expenditure	
				Sı	Irplus (deficit) for year	
			Amount held on behalf of trade union politi		, , ,	
					tted to central political	
			Amount held on behalf of centra			
			Number of members at end of year co		-	
		Nun	ber of members at end of the year not co			
Number of re-	mbore at and of year who have				•	
Number of me	encours at end of year who ha	ave completed a	n exemption notice and do not therefore c	UIIIDL	ate to the political fund	

Political fund account expenditure (a)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates.

Contribution to the funds of, or on the payment of expenses incurred directly or indirectly by a political party		
Name of political party in relation to which money was expended	Total amount spent during the period £	
Total		

Political fund account expenditure (b)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates

Expenditure of money on the provision of any services or property for use by or on behalf of any political party		
Name of political party to which payment was made	Total amount paid during the period	
	£	
Total		

Political fund account expenditure (c)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates.

Expenditure in connection with the registration of electors, the candidature of any person, the selection of any candidate or the holding of any ballot by the union in connection with any election to a political office

Title and Date of election	Name of political party/organisation	Name of candidate, organisation or political party (see 33(iii))	£
		Total	

Political fund account expenditure (d)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates.

Expenditure on the maintaince of any holder of political office			
Name of office holder		£	
	Total		

Political fund account expenditure (e)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates.

The expenditure of money on the holding of any conference or meeting by or on behalf of a political party or of any other meeting the main purpose of which is the transaction of business in connection with a political party

Name of political party	£
Total	

Political fund account expenditure (f)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates

On the production, publication or distribution of any literature, document, film, sound recording or advertisement the main purpose of which is to pursuade people to vote for a political party or candidate or to persuade them not to vote for a political party or candidate

Name of organisation or political party		£
	Total	

Expenditure from the political fund not falling within section 72 (1) of the trade union & labour relations (consolidation) act 1992

For expenditure not falling within section 72 (1) the required information is-

(a) the nature of each cause or campaign for which money was expended, and the total amount expended in relation to each one		£

Total expenditure

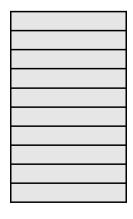
(b) the name of each organisation to which money was paid (otherwise than for a particular cause of campaign), and the total amount paid to each one

(c) the total amount of all other money expended

£

Total expenditure

£





Total expenditure

Total of all expenditures

Analysis of administrative expenses and other outgoings excluding amounts charged to political fund accounts

(see notes 34 and 35)

Administrative Expenses	£000
Remuneration and expenses of staff	4,392
Salaries and Wages included in above	4,392
Auditors' fees	
	49
Legal and Professional fees	138
Occupancy costs	145
Stationery, printing, postage, telephone, etc.	186
Expenses of Executive Committee (Head Office)	250
Expenses of conferences	418
Other administrative expenses (specify)	
Regional Expenses	681
Miscellaneous Expenses	1,124
Other Outgoings	
Depreciation	163
Outgoings on land and buildings (specify)	
Other outgoings (specify)	
Bank Charges	41
Pension Deficit	33
Pension scheme actuarial loss	507
Profit/(loss) on sale of investments	5
Other finance expenses	101
	Total 8,233
Charged to: General I	Fund (Page 3) 8,233
	(, , , , , , , , , , , , , , , , , , ,
	Total 8,233

Analysis of officials' salaries and benefits (see notes 36 to 46 below)

Office held	Gross Salary	Employers N.I. contributions	Benefits			Total
			Pension Contributions	Other Benefits		
				Description	Value	
	£	£	£		£	£
General Secretary	172,845	24,465	24,156	Car Allowance	12,555	235,222
				Agile Working	1,200	

Analysis of investment income (see notes 47 and 48)

	(see notes 47 and 48)	
	Political Fund £000	Other Fund(s) £000
Rent from land and buildings Dividends (gross) from: Equities (e.g. shares) Interest (gross) from: Government securities (Gilts)	43	
Mortgages Local Authority Bonds Bank and Building Societies	76	
Other investment income (specify)		
	119	
		estment income 119
Cre	dited to:	al Fund (Page 3)
		Political Fund
	Total Inv	vestment Funds 119

Balance sheet as at

31 December 2023

£000 5 1,6 1,6 3 4,3 4,3 4,7 9,4 11,6 11,1
1,6 <u>1,6</u> 3 4,3 4,7 <u>9,4</u> 11,6
1,6 3 4,3 4,7 4,7 9,4 11,6
1,6 3 4,3 4,7 4,7 9,4 11,6
3 4,3 4,7 <u>9,4</u> 11,6
3 4,3 4,7 <u>9,4</u> 11,6
4,3 4,7 <u>9,4</u> 11,6
4,3 4,7 <u>9,4</u> 11,6
4,3 4,7 <u>9,4</u> 11,6
4,7 9,4 11,6
4,7
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4,7
4,7
9,4 11,6
11,6
11,6
11,6
11,1
5
5
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5
5
5
5
5
5
5
5
5
5

Fixed assets account

Not used for Furniture Motor Land and Buildings Freehold Leasehold and Vehicles union Total Equipment business £000 £000 £000 £000 £000 £000 **Cost or Valuation** At start of year 313 843 1,156 Additions Disposals Revaluation/Transfers At end of year 313 843 1,156 Accumulated Depreciation At start of year 451 451 Charges for year 9 154 163 Disposals Revaluation/Transfers -9 -9 At end of year 605 605 Net book value at 313 238 551 end of year Net book value at 313 392 705 end of previous year

(see notes 53 to 57)

Analysis of investments (see notes 58 and 59)

	(see notes 58 and 59)		
Quoted		All Funds Except Political Funds	Political Fund
		£000	£000
	Equities (e.g. Shares)	1,438	
	Government Securities (Gilts)	100	
		186	
	Other quoted securities (to be specified)		
	Cash held by investment managers	44	
	Total quoted (as Balance Sheet)	1,668	
	Market Value of Quoted Investment	1,668	
Unquoted	Equities		
	Government Securities (Gilts)		
	Mortgages		
	Bank and Building Societies		
	Bank and Building Societies Other unquoted investments (to be specified)		

Analysis of investment income (controlling interests)

(see notes 60 and 61)

Γ

Does the union, or any constituent part of the union, have a controlling interest in any limited company?		Yes	No X	
If YES name the relevant companies:				
Company name			mber (if not registe e where registered)	
				_
Are the shares which are controlled by the union registered in the names of the union's trustees? If NO, state the names of the persons in whom the shares controlled by the union are registered.		Yes	No	
Company name	Names c	of shareholders		

Summary sheet (see notes 62 to 73)

	(see notes 62 to 73)		
	All funds except Political Funds £000	Political Funds £000	Total Funds £000
Income			
From Members	12,814		12,814
From Investments	119		119
Other Income (including increases by revaluation of assets)	637		637
Total Income	13,570		13,570
Expenditure (including decreases by revaluation of assets)			
Total Expenditure	13,886		13,886
Funds at beginning of year (including reserves) Funds at end of year (including reserves)	11,437 11,121		11,437 11,121
Assets			
	Fixed Assets		551
	Investment Assets		1,668
	Other Assets		9,433
		Total Assets	11,652
Liabilities		Total Liabilities	531
Net Assets (Total Assets less Total Lia	bilities)		11,121

Summary sheet (see notes 62 to 73)

	1	/	
	All funds except Political Funds £	Political Funds £	Total Funds £
Income			
From Members			
From Investments			
Other Income (including increases by revaluation of assets)			
Total Income			
Expenditure (including decreases by revaluation of assets)			
Total Expenditure			
Funds at beginning of year (including reserves) Funds at end of year (including reserves)			
Assets			
	Fixed Assets		
	Investment Assets		
	Other Assets		
		Total Assets	
Liabilities		Total Liabilities	
Net Assets (Total Assets less Total Lia	bilities)		

Ballots & Industrial Action- If you have 6 or more entries for either of these, please complete the Excel Spreadsheet

(see notes 74 to 80)			
Did the union hold any ballots in respect of industrial action during	the return perio	od?	Yes
If Yes How many ballots were held:			
For each ballot held please complete the information below:			
Ballot 1			
	26,821		
Number of votes cast in the ballot	14,371		
Number of Individuals answering "Yes" to the question	11,766 1		
Number of individuals answering "No" to the question	2,596 ²		
Number of invalid or otherwise spoiled voting papers returned	9 ³		
	1-3 s	should total	"Number of votes cast"
Were the number of votes cast in the ballot at least 50% of the number of indiv	duals		
who were entitled to vote in the ballot	dulo	Yes	
Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes	76-80)?	Yes	
ie	L	00/ - 6 41	a han a film dia interational a succession
If yes, were the number of individuals answering "Yes" to the question (or each entitled to vote in the ballot	question) at least 4	0% of the num	nber of individuals who were
		Yes	
Ballot 2 Number of individual who were entitled to vote in the ballot	1,417		
Number of votes cast in the ballot	798		
Number of Individuals answering "Yes" to the question	590 1		
Number of individuals answering "No" to the question			
	207 ²		
Number of invalid or otherwise spoiled voting papers returned	<u>1</u> ³		
	1-3 s	should total	"Number of votes cast"
Were the number of votes cast in the ballot at least 50% of the number of indiv who were entitled to vote in the ballot	duals	Yes	
Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes	76-80)?	No	
If yes, were the number of individuals answering "Yes" to the question (or each	question) at least 4	0% of the num	nber of individuals who were
entitled to vote in the ballot	Г		
Ballot 3			
Number of individual who were entitled to vote in the ballot	1,417		
Number of votes cast in the ballot	798		
Number of Individuals answering "Yes" to the question	760 1		
Number of individuals answering "No" to the question	38 ²		
Number of invalid or otherwise spoiled voting papers returned	3		
			"hlumban of united anoth"
	F	should total	"Number of votes cast"
Were the number of votes cast in the ballot at least 50% of the number of indiv who were entitled to vote in the ballot	duals	Yes	
Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes	۲ _{6-80\2}	No	
	0.007:	NU	
If yes, were the number of individuals answering "Yes" to the question (or each entitled to vote in the ballot	question) at least 4	0% of the num	nber of individuals who were
	ſ		
	L		

Ballots & Industrial Action: If you have 6 or more entries for either of these, please complete the Excel Spreadsheet

Ballot 4
Number of individual who were entitled to vote in the ballot 74
Number of votes cast in the ballot 50
Number of Individuals answering "Yes" to the question
Number of individuals answering "No" to the question 7 ²
Number of invalid or otherwise spoiled voting papers returned
1-3 should total "Number of votes cast"
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Yes
Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)?
If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot
Ballot 5
Number of individual who were entitled to vote in the ballot
Number of votes cast in the ballot
Number of Individuals answering "Yes" to the question
Number of individuals answering "No" to the question
Number of invalid or otherwise spoiled voting papers returned
1.2 should total "Number of votes east"
1-3 should total "Number of votes cast"
1-3 should total "Number of votes cast" Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot
Were the number of votes cast in the ballot at least 50% of the number of
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot No Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? Image: Comparison of the section of th
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of
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Ballots and Industrial Action: If you have 6 or more entries for either of these, please complete the Excel Spreadsheet

Ballots & Industrial Action: If you have	6 or more entries for either of these, please complet	te the Excel Spreadsheet
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1	(see	note	81)

	· · · · · · · · · · · · · · · · · · ·		
*Cate	gories of Nature of Trade Dispute		
	A: terms and conditions of employment, or the physical conditions in which any workers require to work;		
	B: engagement or non-engagement, or termination or suspension of employment or the duties of employment, of one or more workers;		
	C: allocation of work or the duties of employment between workers or groups of workers;		
	D: matters of discipline;		
	E: a worker's membership or non-membership of a trade union;		
	F: facilities for officials of trade unions;		
G: machinery for negotiation or consulation, and other procedures, relating to any of the above matters, including the recognition by employers or employers' associations of theright of a trade union to represent workers in such negotiation or consulation or in the carrying out of such procedures			
	Did Union members take industrial action during the return period in response to any inducement on the part of the Union? YES/NO		
	No		
	If YES , for each industrial action taken please complete the information below:		
	Industrial Action 1		
	1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:		
А	B C D E F G		
	2. Dates of the industrial action to		
	taken: 3. Number of days of industrial action:		
	4. Nature of industrial action.		
	Industrial Action 2		
	1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:		
A			
	2. Dates of the industrial action to		
	taken: 3. Number of days of industrial action:		
	4. Nature of industrial action.		
	Industrial Action 3		
	1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:		
А	B C D E F G		
	2. Dates of the industrial action		
	taken: 3. Number of days of industrial action:		
	4. Nature of industrial action.		

use a continuation page if necessary

Industrial Action 4
1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
A B C D E F G
2. Dates of the industrial action taken: to
3. Number of days of industrial action:
4. Nature of industrial action.
Industrial Action 5
1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
A B C D E F G
2. Dates of the industrial action taken: to
3. Number of days of industrial action:
4. Nature of industrial action.
Industrial Action 6
1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
A _ B _ C _ D _ E _ F _ G
2. Dates of the industrial action taken: to
3. Number of days of industrial action:
4. Nature of industrial action.
Industrial Action 7
1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
2. Dates of the industrial action taken:
3. Number of days of industrial action:4. Nature of industrial action.
Industrial Action 8
1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
2. Dates of the industrial action taken: to
3. Number of days of industrial action:
4. Nature of industrial action.

Ballots & Industrial Action- If you have 6 or more entries for either of these, please complete the Excel Spreadsheet

Notes to the accounts

(see notes 82 and 83)

All notes to the accounts must be entered on or attached to this part of the return.

See Appendices

Accounting policies

(see notes 84 and 85)

See Appendices

Signatures to the annual return

(see notes 86 & 87)

Including the accounts and balance sheet contained in the return. Please copy and paste your electronic signature here

Secretary's Signature:		Chairman's Signature:	Lid M State
			(or other official whose position should be stated)
Name:	Paul Whiteman	Name:	Judith Stott
Date:	31.05.24	Date:	31.05.24

Checklist

(see notes 88 to 89)

(please tick as appropriate)

Has the return of change of officers been completed? (see Page 2 and Note 12)	Yes	x	No	
Has the list of officers in post been completed? (see Page 2 and Note 12)	Yes	x	No	
Has the return been signed? (see Pages 23 and 25 and Notes 86 and 95)	Yes	x	No	
Has the audtor's report been completed? (see Pages 20 and 21 and Notes 2 and 77)	Yes		No	
Is a rule book enclosed? (see Notes 8 and 88)	Yes	x	No	
A member statement is: (see Note 80)	Enclosed	x	To follow	
Has the summary sheet been completed? (see Page 17 and Notes 7 and 62)	Yes	x	To follow	
Has the membership audit certificate been completed? (see Page i to iii and Notes 97 and 103)	Yes	x	No	

Checklist for auditor's report

(see notes 90 and 96)

The checklist below is for guidance. A report is still required either set out overleaf or by way of an attached auditor's report that covers the 1992 Act requirements.

1. In the opinion of the auditors or auditor do the accounts they have audited and which are contained in this return give a true and fair view of the matters to which they related? (See section 36(1) and (2) of the 1992 Act and notes 92 and 93)

Please explain in your report overleaf or attached.

2. Are the auditors or auditor of the opinion that the union has complied with section 28 of the 1992 Act and has:

a. kept proper accounting records with respect to its transactions and its assets and liabilities; and

b. established and maintained a satisfactory system of control of its accounting records, its cash holding and all its receipts and remittances. (See section 36(4) of the 1992 Act set out in note 92)

Please explain in your report overleaf or attached

3. Your auditors or auditor must include in their report the following wording:

In our opinion the financial statements:

• give a true and fair view of the matters to which they relate to.

• have been prepared in accordance with the requirements of the sections 28, 32 and 36 of the Trade Union and Labour Relations (consolidation) Act 1992.

See Appendices

Signature(s) of auditor or auditors:	Crave U.K. LLP	
Name(s):	Crowe U.K. LLP	
Profession(s) or Calling(s):	Chartered Auditors and Registered Auditors	
Address(es):	55 LUDGATE HILL	
Postcode	EC4M 7JW	
Date	31-May-24	
Contact name for inquiries and telephone number:	Tina Allison 020 7842 7100	

N.B. When notes to the account are referred to in the auditor's report a copy of those notes must accompany this return.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE NATIONAL ASSOCIATION OF HEAD TEACHERS YEAR ENDED 31 DECEMBER 2023

Opinion

We have audited the financial statements of NAHT for the year ended 31 December 2023 which comprise the income and expenditure, balance sheet and related notes included within the AR(NI)21 as set out on pages 3 to 19 of the AR (NI)21. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

In our opinion the financial statements:

- give a true and fair view of the state of the National Association of Head Teachers' affairs as at 31 December 2023 and of its transactions for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Trade Union and Labour Relations Act 1992.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the union in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the officers' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the union's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the officers with respect to going concern are described in the relevant sections of this report.

Other information

The officers are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE NATIONAL ASSOCIATION OF HEAD TEACHERS

YEAR ENDED 31 DECEMBER 2023

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Trades Union and Labour Relations Act 1992 requires us to report to you if, in our opinion:

- proper accounting records have not been kept;
- a satisfactory system of control over its accounting records, cash holdings and receipts and remittances has not been maintained; or
- the financial statements are not in agreement with the accounting records and returns.

Responsibilities of officers

As explained more fully in the statement of officers' responsibility, the officers are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the officers determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

We have been appointed as auditor under section 33 of the Trade Union and Labour Relations Act 1992 and report in accordance with section 36 of that Act.

In preparing the financial statements, the officers are responsible for assessing the union's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the officers either intend to liquidate the union or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <u>www.frc.org.uk/auditorsresponsibilities</u>. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the union operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Trade Union and Labour Relations Act 1992 together with the financial reporting standards. We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the union's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the union

NATIONAL ASSOCIATION OF HEAD TEACHERS



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE NATIONAL ASSOCIATION OF HEAD TEACHERS YEAR ENDED 31 DECEMBER 2023

for fraud. The laws and regulations we considered in this context for the UK operations were health and safety legislation, employment legislation and taxation legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the officers and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the National Executive about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to union's members as a body. Our work has been undertaken so that we might state to union's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the union and the union's members as a body, for our audit work, or for the opinion we have formed.

ap U.K. LLP

Crowe U.K. LLP Statutory Auditor London 31 May 2024

Membership audit certificate

made in accordance with section 24ZD of the Trade Union and Labour Relations (Consolidation) Act 1992

(See notes 97 to 103)

At the end of the reportign period proceeding the one to which this audit relates was the total membership of the trade union greater than 10,000?

Yes /No

If "YES" please complete SECTION ONE below or provide the equivalent information on a separate document to be submitted with the completed AR21

If "NO" please complete SECTION TWO below or provide the equivalent information on a separate document to be submitted with the completed AR21

Membership audit certificate

Section one

For a trade union with more than 10,000 members, required by section 24ZB of the 1992 Act to appoint an independent assurer

1 In the opinion of the assurer appointed by the trade union was the union's system for compiling and maintaining its register of the names and addresses of its members satisfactory to secure, so far as is reasonably practicable, that the entries in its register were accurate and up-to-date throughout the reporting period?

Yes

2 In the opinion of the assurer has he/she obtained the inforamation and explanations necessary for the performance of his/her functions?

Yes

If the answer to either questions 1 or 2 above is "NO" the assurer must:

- (a) set out below the assurer's reasons for stating that
- (b) provide a description of the information or explanation requested or required which has not been obtained
- (c) state whether the assurer required that information or those explanations from the union's officers, or officers of any of its branches or sections under section 24ZE of the 1992 Act
- (d) send a copy of this certificate to the Certification Officer as soon as is reasonably practicable after it is provided to the union.

Signature of assurer	Hen
Name	Simon Hearn
Address	Civica Election Services, 33 Clarendon Road, London N8 0NW
Date	21.03.24
Contact name and telephone number	Simon Hearn, Managing Director 020 8365 8909

Membership audit certificate

Section two

1	
For a trade union with no this audit relates.	more than 10,000 members at the end of the reporting period preceding the one to which
its duty to compile a	knowledge and belief has the trade union during this reporting period complied with and maintain a register of the names and addresses of it members and secured, so practicable, that the entries in the register are accurate and up-to-date?
Yes / No	
If "No" Please expla	ain below:
Signature	
Name	
Office held	
Date	