



## National Implementation Board – Terms of Reference

These terms of reference were agreed between the Department for Education and members of the Board.

### Purpose

The Board will:

- Support and challenge the development of robust implementation arrangements - informed by evidence of what has worked elsewhere and a regular pattern of progress reports, tracking implementation, impact, and improvement. The Board will provide impartial and honest constructive challenge on deliverability, handling risks, and unintended consequences, and challenge the Department on pace and quality of the reform programme.
- Be relentlessly focused on children, young people and their families - and the system designed to support them – grounding decision making in their experiences, to achieve Stable Homes, Built on Love’s ambition of ensuring that children grow up in loving, stable and safe families, and, where that is not possible, that care provides the same foundations.
- Be a catalyst for change - the children’s social care system, as currently structured, is not delivering sufficiently good outcomes. Members will use their expertise of what works at a national and local level to advise the Department on the delivery and implementation of government policies to reform and improve the system, including scaling up good practice.
- Champion a reform programme that delivers for children and families – advocating support for, and understanding of, the reform programme beyond government, further equipping actors to prepare for and make changes, while providing impartial advice on its implementation and delivery.
- Support learning and feedback - building relationships locally and offering a rapid feedback loop to the Department to support agile implementation and learning/evaluation from the earliest days of implementation onwards.

The Board will not:

- Have oversight or decision-making capability on funding decisions related to implementation of the review.
- Take on responsibility for relationship management and steering across Government.

- Develop policy proposals – the focus of the Board is on delivery.

## Membership

- The Board's membership is designed to facilitate effective join up for implementation of the Government's reform programme for children's social care, building on the recommendations of the Independent Review of Children's Social Care and those of the National Panel and the Competition and Markets Authority.
- Membership of the core Implementation Board is those who have operational, practical experience, including in delivery of CSC improvements at a local level. This includes members who are operating at a strategic leadership level within the sector and members with direct lived experience of the care system, with all members making a commitment to using their expertise to drive progress and reform.
- Where possible, members will set aside any organisational or personal interests in order to drive transformational change at the national system level.

## Frequency

- The Board meets quarterly