Committee on Standards in Public Life Room G07 1 Horse Guards Road London SW1A 2HQ chair@public-standards.gov.uk

Rt Hon Rishi Sunak MP Prime Minister 10 Downing Street London SW1A 2AA

Sent by email

Committee on Standards in Public Life

20 March 2024

Dear Prime Minister,

I am writing to you about the Committee on Standards in Public Life's next review, which will consider accountability within public bodies.

The Committee's review will endeavour to identify ways in which public bodies might be able to improve their effectiveness at identifying and responding appropriately, in the public interest, to emerging problems.

As a Committee we have been struck by how, when failures occur within public institutions, it repeatedly seems to be the case that indicators of emerging issues were present, but missed, with the result that the window to respond appropriately, before problems escalate, has often also been missed.

Today, public service delivery is more complex than ever, implemented by a range of arms-length bodies and private sector companies. As public servants, knowing we are accountable to the public should guide our behaviour and our day-to-day decisions as we make them. Leaders throughout public life have responsibility for making sure that the processes and culture are in place within an organisation to facilitate good and timely decision-making in the public interest and submit themselves to the scrutiny necessary to ensure this.

The draft terms of reference for the review are attached for your information. We intend to launch our review on Monday 25 March.

I have written in similar terms to William Wragg MP, Chair, Public Administration and Constitutional Affairs Committee.

I am copying this letter to Rt Hon Oliver Dowden CBE MP, Deputy Prime Minister and Secretary of State in the Cabinet Office; Rt Hon John Glen MP, Paymaster General and Minister for the Cabinet Office; and Darren Tierney, Director General, Propriety and Constitution Group, Cabinet Office.

Yours sincerely,

Doug Chalmers CB DSO OBE

Chair, Committee on Standards in Public Life