

Minutes and Actions

The Euston Partnership Board



Meeting Details

Date 10/03/2022

Time 10:00 – 12:00

Location Microsoft Teams & Podium

Secretariat [REDACTED]

Reference EPB18

Attendees

Peter Hendy (Chair) NR [REDACTED] TEP

Dave Penney NR **Presenting**

Tom Venner TEP [REDACTED] LBC

Georgia Gould HS2 [REDACTED] TEP

Jenny Rowlands LBC [REDACTED] NR

Jules Pipe GLA [REDACTED] TUSP

Clive Maxwell DfT **Apologies**

Jill Adam DfT Phil Whittingham WCP

Lucinda Turner GLA Neil Martin LL

Alex Williams TfL Elaine Holt HS2

Phil Gould LL

Laurence Whitbourn HS2 **Delegates**

Patrick Cawley NR [REDACTED] WCP

Chris Rayner HS2 [REDACTED] LL

[REDACTED] TEP

Next meeting details: 12/04/2022 at 09:00

1. Welcome

The Chair welcomed all members of the Board, noting apologies from Elaine Holt, Neil Martin with [REDACTED] attending as delegate and Phil Whittingham, with [REDACTED] attending as delegate.

2. Review of Minutes & Actions

Paper Reference: EPB18.01

Minutes have been circulated in the usual way. With no comments noted, minutes confirmed as agreed.

Tom Venner took the Board through the open actions:



Action 9.01: Standalone document to set out sustainability targets to be scoped and prepared. Update to be given at April Board. Action remains open.

[REDACTED]

Action 6.01 & 2.01: PC to update the EPB on progress of the modelling relating to Overground stabling in February. PC gave an update and confirmed outputs will be shared within next two weeks. Action remains open.

Action 3.01: AW requested a timeline for pedestrian modelling of Euston Road. Brief agreed. Timeline has been requested by TV. Action remains open.

[REDACTED]

Action 6.01: PC agreed to return in March to present to the Board revised drawings and plans. Update given as part of this session. Action closed.

Action 3.01: Euston Road - Further workshop requirement. Update given that session held and actions underway. To be added to agenda for an update to be given to the Board in May. Action remains open.

Action 3.02: Include GLA slide in Management Information going forward. Action remains open. MI to be revised in line with issue of April papers.

Action 8.01: PC to liaise with [REDACTED] re: access to NR station in support of London Festival of Architecture. Action complete & closed.

3. Management Information & Leadership Report

Paper Reference: EPB18.02

TV walked through the management information, highlighting key items and issues:

[REDACTED]

[REDACTED]

Early Works Execution Plan progresses, key workstreams instructed and target completion by end of March. LW noted environmental assessment will be completed as part of works in March.

Bringing together of NR and HS2 workstreams to form a consenting strategy essential. By end of March a high level plan will be developed to form the basis of further work on assurance.

TEP Business Plan has been approved for FY22-23. Recruitment underway, with majority of applications for second tranche of roles from Network Rail, this will help to achieve balance within the TEP team of NR and HS2 individuals.

Workshops on Euston Road and taxis held. A further workshop to be held to focus on buses.

First draft of enhanced SSP to be circulated with teams shortly, following refresh now that the focus has moved to delivering an integrated station.

Network Rail significant focus upon design questions, and area south of the station.

LW shared positive feedback from the Community Review Panel following issue of new images and CGIs of the station. The Chair requested media coverage be shared with members. **Action 3.01**.

On-Network works being worked through between HS2 and NR. PC reported numbers are being worked. CR supported, noting HS2 assisting with benchmarks, more information will be available in coming weeks.

Action 3.02 – TV|LW to include On-Network works update within HS2 slide in the Board MI pack.

Lendlease public consultation has started, progressing through specific groups and workshops. Vision workshops held facilitating focus on targeted areas. Common Place website now live.

A discussion was held on the bus station design options, with TV reporting that each design preferred to date does not meet all of TfL requirements. JR noted that LBC would not be changing its view on use of the gardens for a permanent solution. All options will be further reviewed & trade-offs assessed to reach an agreeable solution by all. As noted a further workshop will be held.

Action 3.03 - Further workshop on bus solution to be scheduled and scheduled onto May Board agenda for update.

Increase in complaints noted, with an increase in noisy site work noted. TV noted the next Euston newsletter will be issued next week, and the Discover Euston website is now live.

4. Social Value Definition and Outline Charter

Paper Reference: EPB18.03

Paper presented by [REDACTED] to the Board and gave an update on work to agree the definition of social value and the outline charter that has been produced.

■■■■ took the Board through the aims and the contents of the charter. ■■■■ asked the Board to endorse the charter and sought funding support from the Partner organisations of ■■■■ every three years to continue the good life survey. ■■■■ noted this cost is an estimate and will be further refined.

Board members discussed and made a number of observations, including:

- Jenny R noted the opportunity for an exemplar project, to work with community representatives early and ensure sustainability benefits
- SPH was supportive of the objective to achieve an agreed set of measures and acknowledged the objectives. SPH requested ■■■■ to return to Board at the stage that there are an agreed set of measures and refined final cost for the Good Life survey.
- CM noted risk of duplication with work being done by other Partners on the masterplan or similar.
- DP noted the challenge and importance of engagement post station opening to ensure measures are fully tracked. SPH noted the role of the local authority.

The Board endorsed the draft charter and requested a further update once costs refined and measurements reviewed and agreed.

5. Network Rail Design Update

Paper Reference: EPB18.04

PC gave an update to the Board on the RECS design. PC showed the config design programme for January – April 2022, noting that the teams are working closely on key outputs of the sprint studies that have been held in last two weeks.

Further, PC noted that the height of ■■■■ has been agreed, a huge achievement which unlocks how the space is reconfigured in front of the station and for the OSD. There is a continued focus on construction phasing and estimates and production of a finalised single option design pack. PC noted that space is at a premium on the east, and all partners will be required to accommodate constraints.

PC further noted the pedestrian flow challenges and the focus to resolve these.

Board members reviewed and made a number of observations:

- CM noted the difficulty in visualising how this ties in with the plan on a page and touch points. PC responded that interfaces will be identified for OBC.
 - CR supported and noted the formalities required around interfaces.
 - TV noted a design review planned for the end of March
 - PG expressed concern of the steps to complete and timing to achieve a single option design pack in April and OBC in June. TV noted focus on joint working to achieve.
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- JR requested LBC inclusion in design workshop/discussions. **Action 5.01**
- [REDACTED] noted TEP's priority to bring this together in a master integrated programme.

6. Euston Immediate Capacity Measures

Paper Reference: EPB18.05

[REDACTED] presented a paper to the Board to give an update on the EICM; and took the Board through the work packages and proposals. [REDACTED] noted the work on the joint concept of operations to ensure these elements are fed in.

[REDACTED] noted the gate-line has caused some concern with Pedestrian flow but this is built into wider industry work around efficiencies challenges. Further, [REDACTED] noted this work [REDACTED]
[REDACTED] The team continue to integrate with the RECS team.

The Board discussed and supported. A number of comments were shared:

- JA noted is it helpful to understand what can be re-used and what cannot.
- CM noted [REDACTED] which elements are funded by HS2 Ltd.
[REDACTED] and ambition to collectively resolve.
- [REDACTED] TV noted the target to [REDACTED]
- Governance for decisions to be determined and a plan prepared and communicated.

7. Campus-wide Risk Review

Paper Reference: EPB18.06

TV and [REDACTED] took the Board through the approach to risk, highlighting the six themes and areas of greatest concern for the Partnership and current actions in place to aid mitigation.

TV summarised the key themes as outlined. A discussion was held and comments noted:

- DP suggested regular inclusion of the key themes/risks within the MI pack for the Board.
Action 7.01.
 - JR recommended that the Social Charter work to be included within the benefits risk theme.
Action 7.02
 - CM requested that cost and programme impact be included in risk, to enable focus upon affordability. **Action 7.03**
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8. Any Other Business

TV noted the site visit planned for next Board meeting on 12th April, if members are able to attend in person.

The Chair thanked everyone for their attendance and closed the meeting.

9. Action Table



Date	No	Action	Owner	Due	Status
11/11/2021	9.01	Standalone document to set out sustainability targets to be scoped and prepared.	█	14/04/2022	Open
8/12/21 & 19/01/2022	6.01 & 2.01	PC to update the EPB on progress of the modelling relating to Overground stabling in February. AW requested sight of modelling outputs before February Board.	PC AW	10/03/2022	Open
19/01/2022	3.01	AW requested a timeline for pedestrian modelling of Euston Road and unpaid link. TV and AW to discuss.	TV AW	10/03/2022	Open
19/01/2022	4.01	█	LW	10/03/2022	Open
19/01/2022	6.01	PC agreed to return in March to present to the Board revised drawings and plans.	PC	10/03/2022	Closed
19/01/2022	7.01	█ to incorporate community service into the strategic objectives.	█	9/02/2022	Closed
19/01/2022	10.01	Campus wide integration risk review to be added to EPB forward look.	█	10/03/2022	Closed
09/02/2022	2.01	█	EH	10/03/2022	Open
09/02/2022	3.01	Euston Road - Further workshop requirement. Action outcomes to be discussed at Board in May.	TV	10/03/2022	Open
09/02/2022	3.02	Include GLA slide in Management Information going forward.	TV	10/03/2022	Open
09/02/2022	8.01	PC to liaise with █ re: access to NR station in support of London Festival of Architecture	PC █	14/04/2022	Closed
10/03/2022	3.01	TV to share media coverage of new images and CGIs of the station	TV	14/04/2022	Open
10/03/2022	3.02	TV LW to include On-Network works update in MI pack.	TV LW	14/04/2022	Open
10/03/2022	3.03	Further workshop on bus solution to be scheduled and scheduled onto May Board agenda for update.	TV AW	14/04/2022	Open
10/03/2022	4.01	Social Value Charter: Further update to be given once costs refined and measurements reviewed and agreed.	█	TBC	Open
10/03/2022	5.01	JR requested LBC inclusion in design workshop/discussions	PC	14/04/2022	Open
10/03/2022	7.01	Inclusion of the key themes/risks within the MI pack for the Board	█ TV	14/04/2022	Open
10/03/2022	7.02	Social Charter work to be included within the benefits risk theme	█ TV	14/04/2022	Open
10/03/2022	7.03	Cost and Programme impact to be added to risks	█ TV	14/04/2022	Open