

Minutes and Actions

The Euston Partnership Board



Meeting Details

Date 09/02/2022
Time 10:00 – 12:00
Location Microsoft Teams & Podium
Secretariat [REDACTED]
Reference EPB17

Attendees

Peter Hendy (Chair)	NR	Phil Whittingham	WCP
Dave Penney	NR	[REDACTED]	LL
Tom Venner	TEP	[REDACTED]	TEP
Elaine Holt	HS2	Presenting	
Georgia Gould	LBC	[REDACTED]	TEP
Jules Pipe	GLA	[REDACTED]	TEP
Clive Maxwell	DfT	Apologies	
Jill Adam	DfT	Jenny Rowlands	LBC
Lucinda Turner	GLA	Chris Rayner	HS2
Alex Williams	TfL	Neil Martin	LL
Phil Gould	LL	Delegates	
Laurence Whitbourn	HS2	[REDACTED]	LBC
Patrick Cawley	NR		

Next meeting details: 10/03/2022 at 10:00

1. Welcome

The Chair welcomed all members of the Board, noting apologies from Jenny Rowlands, with [REDACTED] attending as delegate, and Chris Rayner.

2. Review of Minutes & Actions

Paper Reference: EPB17.01

Minutes have been circulated in the usual way. With no comments noted, minutes confirmed as agreed.

Tom Venner took the Board through the open actions:

Action 9.01: Standalone document to set out sustainability targets to be scoped and prepared. Update to be given at April Board. Action remains open.

Action 4.01: [REDACTED] Update scheduled onto March Board agenda. Action remains open.

Action 6.01: PC to update the EPB on progress of the modelling relating to Overground stabling in February. Modelling in final stages due to complete next week. PC confident of an acceptable operational solution. Modelling will be shared with TfL shortly after completion. Action remains open.

Action 2.01: AW requested sight of modelling outputs. PC confirmed as above. PC to report back conclusions of outputs. Action remains open.

Action 6.02: AW requested a timeline for pedestrian modelling of Euston Road and unpaid link. TV and AW discussed the process of scope refinement. Work to be instructed. Action remains open.

Action 4.01
[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Action 6.01: PC agreed to return in March to present to the Board revised drawings and plans. Action remains open, scheduled for March agenda.

Action 7.01: [REDACTED] to incorporate community service into the strategic objectives. Action complete and closed.

Action 10.01: Campus wide integration risk review to be added to EPB forward look. Added to March agenda. Action closed.

Tom further reflected upon action 3.03, that Community Representative Panel members will attend Board periodically. The CRP members were agreeable to this suggestion and will attend the April Board meeting, and quarterly thereafter. The Chair was supportive of this recommendation.

3. Management Information & Leadership Report

Paper Reference: EPB17.02

TV walked through the management information, highlighting key items and issues:

[REDACTED]

Early Works Execution Plan – Recognised need to invest now in enhanced integration activities. Supported by DfT, this has been instructed to HS2 and NR supply chains.

Updated Integrated Schedule to be complete by end of March.

Positions within TEP have been scoped and progressing with final steps and approval for recruitment of Tranche 2 roles awaited. Plan for recruitment launch in February.

Network Rail focus on OBC, with early conflict resolution and engagement to resolve technical issues prioritised.

TV offered a site visit if of value to any team / Partner team. The Board agreed a site visit as part of the April Board.

Lendlease is working closely with HS2 and RECS on both designs. Work at pace as part of the Outline Planning Application programme.

DfT reported completion of the [REDACTED]

CM noted efficiencies in integration but also highlighted some costs and encouraged joining up of RECS and OSD.

Camden Council noted output of the Social Value charter work to be brought to Board next month.

TfL reported that scope of pedestrian modelling on Euston Road has been agreed. AW suggested a further workshop is required.

[REDACTED]

ACTION: Further workshop requirement. AW to send list of participants to TV.

Comms & Engagement – TV reported a noticeable fall in enquiries and complaints by 50%. A workstream looking at releasing refreshed imagery of the station is ongoing. Planned go-live of the [REDACTED] website on track for end of February.

ACTION: Tom to include GLA slide in Management Information going forward.

4. Lendlease [REDACTED]

Paper Reference: EPB17.03

Paper presented by Phil Gould to the Board on [REDACTED]
Work has started again on [REDACTED] options following Spending Review outcome and Business Plan approval, this will demonstrate to local community real and tangible outcomes. [REDACTED]
[REDACTED]

PG took the Board through the opportunities that sit within the [REDACTED] highlighting a [REDACTED] with the team looking at sequencing and logistics in this area.

PG noted the [REDACTED] as most likely to have [REDACTED] PG noted pent-up demand for space post-pandemic. Challenges in this area include sequencing and how the development would be serviced.

Board members discussed and made a number of observations, including:

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

- SPH acknowledged these points noting it will be a significant challenge.

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

- DP noted comments and aim to align this work in advance of OBC



5. HS2 Station Design Update

Paper Reference: EPB17.04

LW gave an update to the Board. Following wide consultation prior to submitting, LW outlined the context to the design update, reflecting upon the pre-concept designs in 2020 – 21, and RIBA 2 design commencing in April 2021.

LW highlighted basis of design and key elements on page 37 of the paper. Page 39 highlights alignment with the masterplan, noting that LL are updating to move to R series of drawings to show updated plots. Page 40 shows the RIBA 2 concept design.

Board members reviewed and made a number of observations:

- [REDACTED] highlighted that design decisions taken now must not be detrimental to ambition of 'Place', and noted clarity required by the Independent Design Panel on those taken. LW noted a baseline developed of what has been agreed and formal approach to managing these integration points going forward.
- TV acknowledged design risk but noted extensive consultation on RIBA 2.
- LU interchange highlighted as significant piece of work for LW and PC to manage, being extremely challenging and short piece of work to resolve. Progress will be reported next month.
- LT noted collaborative work on LU side progressing well, and quality of the urban realm is hugely important. LT asked for clarification on [REDACTED] vehicular access. LW confirmed emergency vehicle and pedestrian cycle access only.
- LT noted the taxi spaces within the HS2 Act, but flagged key issue being knock on impact on streets in immediate vicinity.
- PG supported resolution of issues as move through to RIBA 3, and noted a healthy collaboration between the teams.
- [REDACTED] noted the East – West links level of detail important to get right in the next stage. Bus station fundamentally important to Camden as part of the campus. Ensure interim solution also works and key issue to work on.
- SPH confirmed technical detail will be worked through at project level to be resolved by informed technical teams rather than coming through the Partnership Board.

6. Euston Integrated Schedule

Paper Reference: EPB17.05

■ presented a paper to the Board to give an update on the Integrated Schedule; its key outputs and outcomes.

- Aiming to baseline agreed scheduled by end of March
- It will be a live document. Need to rebaseline will be assessed at key points.
- TV highlighted work ongoing with JA to plan consolidated oversight

The Board discussed and supported.

7. Campus Integrated Requirements

Paper Reference: EPB17.06

■ provided an update on progress of campus integrated requirements, outlining the aim to achieve a consolidated set of requirements for the campus. Review of the first batch of requirements has been completed. An update will be given by early April on the first batch of requirements for baselining.

Batch two are being worked on currently. TV extended collective thanks to all Partners for supporting this workstream. The Board were supportive of the workstream.

8. Any Other Business

Site visit proposed following the Board meeting on 12th April.

■ noted the London Festival of Architecture in June, with Camden taking part, ■ asked for support on NR side with access to parts of the Network Rail station as opportunity to showcase what is happening at Euston.

ACTION: PC to liaise with ■ to support LB Camden in the London Festival of Architecture.

The Chair thanked everyone for their attendance and closed the meeting.

9. Action Table



Date	No	Action	Owner	Due	Status
11/11/2021	3.04	[REDACTED]	[REDACTED]	28/01/2021	Closed
11/11/2021	9.01	Standalone document to set out sustainability targets to be scoped and prepared.	[REDACTED]	14/04/2022	Open
08/12/2021	3.01	Plans and programme to be brought to the board on how soon the Construction Skills centre and Community Hub would be completed.	LW	19/01/2022	Closed
08/12/2021	3.03	SPH and GG to have offline discussion on CRP representatives joining EPB	SPH	19/01/2022	Closed
08/12/2021	3.04	[REDACTED] to circulate schedule of Christmas events to EPB	[REDACTED]	19/01/2022	Closed
08/12/2021	4.01	[REDACTED]	[REDACTED]	10/03/2022	Open
08/12/2021	6.01	PC to update the EPB on progress of the modelling relating to Overground stabling in February.	PC	10/03/2022	Open
08/12/2021	6.02	TV, AW, PC to facilitate bus station workshop in the new year. Update on outcomes will form part of summary in the TFL MI report for the January board meeting.	TV	19/01/2022	Closed
08/12/2021	7.01	PC to provide update on RECS design to board in January	PC	19/01/2022	Closed
08/12/2021	8.01	[REDACTED] to investigate later communications/engagement launch dates and speak to HS2 and LL engagement teams on consultation timetables. The Communications Plan will be updated and brought back in January for discussion.	[REDACTED]	19/01/2022	Closed
08/12/2021	9.01	Present the updated Lendlease business plan at the January board meeting.	PG	19/01/2022	Closed
19/01/2022	2.01	AW requested sight of modelling outputs before February Board.	PC AW	10/03/2022	Open
19/01/2022	3.01	AW requested a timeline for pedestrian modelling of Euston Road and unpaid link. TV and AW to discuss.	TV AW	10/03/2022	Open
19/01/2022	4.01	[REDACTED]	LW	10/03/2022	Open
19/01/2022	6.01	PC agreed to return in March to present to the Board revised drawings and plans.	PC	10/03/2022	Open
19/01/2022	7.01	[REDACTED] to incorporate community service into the strategic objectives.	[REDACTED]	9/02/2022	Closed
19/01/2022	10.01	Campus wide integration risk review to be added to EPB forward look.	[REDACTED]	10/03/2022	Closed
09/02/2022	2.01	Raise points identified by TfL with MBR vehicles in light of recent lorry and cycle incident.	EH	10/03/2022	Open
09/02/2022	3.01	Euston Road - Further workshop requirement. AW to send list of participants to TV.	TV AW	10/03/2022	Open
09/02/2022	3.02	Include GLA slide in Management Information going forward.	TV	10/03/2022	Open
09/02/2022	8.01	PC to liaise with [REDACTED] re: access to NR station in support of London Festival of Architecture	PC [REDACTED]	14/04/2022	Open