

# Minutes and Actions

The Euston Partnership Board



## Meeting Details

**Date** 19/01/2022  
**Time** 10:00 – 12:00  
**Location** Microsoft Teams & Podium  
**Secretariat** [REDACTED]  
**Reference** EPB16

## Attendees

Peter Hendy (Chair)	NR	Patrick Cawley	NR
Dave Penney	NR	Phil Whittingham	WCP
Tom Venner	TEP	Neil Martin	LL
Elaine Holt	HS2	Chris Rayner	HS2
Georgia Gould	LBC	<b>Presenting</b>	
Jules Pipe	GLA	[REDACTED]	TEP
Clive Maxwell	DfT	[REDACTED]	TEP
Jill Adam	DfT	<b>Apologies</b>	
Lucinda Turner	GLA	Jenny Rowlands	LBC
Alex Williams	TfL		
Phil Gould	LL	<b>Delegates</b>	
Laurence Whitbourn	HS2	[REDACTED]	LBC

## Next meeting details:

09/02/2022 at 10:00

## 1. Welcome

The Chair welcomed all members of the Board, noting apologies from Jenny Rowlands, with [REDACTED] attending as delegate. The Chair welcomed [REDACTED] and [REDACTED] for presenting today.

## 2. Review of Minutes & Actions

Paper Reference: EPB16.01

Minutes have been circulated in the usual way. With no comments noted, minutes confirmed as agreed.

Tom Venner took the Board through the open actions:

[REDACTED]

**Action 9.01:** Standalone document to set out sustainability targets to be scoped and prepared. [REDACTED] supporting with initial meeting held in early January. February remains target date for completion.

**Action 3.01:** Plans and programme to be brought to the board on how soon the Construction Skills centre and Community Hub would be completed. Paper presented today. Action closed.

**Action 3.03:** SPH and GG to have offline discussion on CRP representatives joining EPB. Discussion held, recommendation made to the Board for invite to be extended to Board for relevant and specific papers, 3-4 times annually. Board members supported the proposal. Action closed.

**Action 3.04:** [REDACTED] to circulate schedule of Christmas events to EPB. Schedule circulated, action closed.

**Action 4.01:** [REDACTED] to update their proposal in light of [REDACTED] and to provide a short update to EPB in January. Item scheduled onto February Board agenda. Action remains open.

**Action 6.01:** PC to update the EPB on progress of the modelling relating to Overground stabling in February. Action remains open.

**ACTION:** AW requested sight of modelling outputs before February Board.

**Action 6.02:** TV, AW, PC to facilitate bus station workshop in the new year. Update made on outcomes as part of the summary within the TFL MI report for the January board meeting. Action closed.

**Action 7.01:** PC to provide update on RECS design to board in January. Update given, action closed.

**Action 8.01:** [REDACTED] to investigate later communications/engagement launch dates and speak to HS2 and LL engagement teams on consultation timetables. The Communications Plan has been updated and an update given. Action closed.

**Action 9.01:** Present the updated Lendlease business plan at the January board meeting. Update given, action closed.

### **3. Management Information & Leadership Report**

Paper Reference: EPB16.02

TV walked through the management information, highlighting key items and issues:

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[REDACTED]

[REDACTED]

Bus Station workshop held with workstreams on permanent and temporary bus station agreed with TfL/HS2/NR. Changes scoped and being progressed over coming weeks.

A focus on the Integrated Programme as a priority over the next month, with a first draft of the integrated schedule circulated and key give/gets identified. Feedback received and work progressing to incorporate.

Q4 budget planning underway – aligned to 2022/2023 business planning, KPI's and key milestones.

Tranche two of recruitment begins.

HS2: Design issues raised (RIBA 2). LW and TV focus, with plan in place and target to resolve before February Board meeting.

DfT: Department have issued instruction around [REDACTED] Continued work on [REDACTED] and arrangements with MDJV.

Camden Council: Engagement to begin on consenting strategy. The team welcome further information on the trade-offs of an integrated approach between HS2 and RECS at the February Board meeting.

**ACTION:** AW requested a timeline for pedestrian modelling of Euston Road and unpaid link. TV and AW to follow up

[REDACTED]

[REDACTED]

[REDACTED]

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**5. MDP Business Plan**

Paper Reference: EPB16.03

PG presented a paper to the Board. Following the Spending Review outcome, the Department commissioned an update to the Business Plan. The Business Plan was approved by the Secretary of State last week. Thanks given to all those involved.

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

[Redacted text block]

Board members made a number of observations:

- [REDACTED]
- The Board acknowledged an ambitious programme requiring all parties to work closely to ensure integration

## 6. RECS Design Update

Paper Reference: EPB16.04

PC presented a paper to the Board to give a RECS update on both programme and design. The paper follows an update given at the December Board meeting on plans to move the OBC for the new NR station, noting a number of key items:

- The Podium and 1 Eversholt Street are on the critical path for both station programmes
- A session was held with TfL in December to discuss plans for both temporary and permanent bus station, to allow progression with demolition
- Plans for the permanent bus station are progressing
- A series of workshops have been scheduled for development of the OBC
- Design layouts were summarised, highlighting specifically the congestion and restrictions within the East side of the campus

The Board discussed the Proposal, and expressed a number of views. EH highlighted the tight delivery timescales for sign-off. PC responded, assuring the Board that if decisions are taken in the order planned the timescales are challenging, but achievable.

CM supported the additional activity and pace as critical to progressing the issues outlined due to the dependencies. PC confirmed additional resources have been drawn from across Network Rail.

PG noted integration within the south of the station is not shown on the drawings.

**ACTION 6.01:** PC agreed to return in March to present to the Board revised drawings and plans.

## 7. Concept of Operations

Paper Reference: EPB16.05

[REDACTED] provided an update on progress of a single concept of operations.

The Board members supported the work being progressed and made a number of observations:

EH highlighted differing standards across the Rail network and expressed support for integration within both HS2 and National network.

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GG noted absence of community service within the strategic objectives.

**ACTION 7.01:** [REDACTED] to incorporate community service into the strategic objectives.

CM asked for cost, efficiencies and capital cost savings to be drawn out within principle 9, and further noted the Departments role in signing off of operating costs.

[REDACTED] confirmed engagement underway with both the West Coast Partner, and London Underground. A request was made by the Board to maintain the current platform number scheme.

## **8. Community Hub & Construction Skills Centre**

Paper Reference: EPB16.07

LW presented a paper to the Board to give an update on progress and proposals for the Community Hub and Construction Skills Centre. LW outlined the following key items:

- Targeting opening in January 2023
- Provides additional office space to the project
- Includes a green space proposal

[REDACTED]

[REDACTED]

## **9. Communications Strategy**

Paper Reference: EPB16.08

[REDACTED] presented a paper to the Board. The paper follows an update given at the December Board meeting on Communication plans for engagement activity early this year.

[REDACTED] outlined the options considered for a stakeholder comms event, with recommendation made by members of the Comms and Engagement Panel to defer the event to Summer.

The Board discussed the proposal and supported this recommendation.

## **10. Any Other Business**

A discussion was held around bringing a campus wide risk review onto a future Board agenda as a useful mechanism for elevation of campus integration risks.

**ACTION 10.01:** Campus wide integration risk review to be added to EPB forward look.

The Chair thanked everyone for their attendance and closed the meeting.

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## 11. Action Table



Date	No	Action	Owner	Due	Status
11/11/2021	3.04	[REDACTED]	[REDACTED]	28/01/2021	Closed
11/11/2021	9.01	Standalone document to set out sustainability targets to be scoped and prepared.	[REDACTED]	9/02/2022	Open
08/12/2021	3.01	Plans and programme to be brought to the board on how soon the Construction Skills centre and Community Hub would be completed.	LW	19/01/2022	Closed
08/12/2021	3.03	SPH and GG to have offline discussion on CRP representatives joining EPB	SPH	19/01/2022	Closed
08/12/2021	3.04	[REDACTED] to circulate schedule of Christmas events to EPB	[REDACTED]	19/01/2022	Closed
08/12/2021	4.01	[REDACTED]	[REDACTED]	9/02/2022	Open
08/12/2021	6.01	PC to update the EPB on progress of the modelling relating to Overground stabling in February.	PC	19/01/2022	Open
08/12/2021	6.02	TV, AW, PC to facilitate bus station workshop in the new year. Update on outcomes will form part of summary in the TFL MI report for the January board meeting.	TV	19/01/2022	Closed
08/12/2021	7.01	PC to provide update on RECS design to board in January	PC	19/01/2022	Closed
08/12/2021	8.01	[REDACTED] to investigate later communications/engagement launch dates and speak to HS2 and LL engagement teams on consultation timetables. The Communications Plan will be updated and brought back in January for discussion.	[REDACTED]	19/01/2022	Closed
08/12/2021	9.01	Present the updated Lendlease business plan at the January board meeting.	PG	19/01/2022	Closed
19/01/2022	2.01	AW requested sight of modelling outputs before February Board.	PC   AW	9/02/2022	Open
19/01/2022	3.01	AW requested a timeline for pedestrian modelling of Euston Road and unpaid link. TV and AW to discuss.	TV   AW	9/02/2022	Open
19/01/2022	4.01	[REDACTED]	LW	10/03/2022	Open
19/01/2022	6.01	PC agreed to return in March to present to the Board revised drawings and plans.	PC	10/03/2022	Open
19/01/2022	7.01	[REDACTED] to incorporate community service into the strategic objectives.	[REDACTED]	9/02/2022	Open
19/01/2022	10.01	Campus wide integration risk review to be added to EPB forward look.	[REDACTED]	10/03/2022	Open