

Minutes and Actions

The Euston Partnership Board



Meeting Details

Date 11/11/2021
Time 14:00 – 16:00
Location Microsoft Teams
Secretariat [REDACTED]

Attendees

Peter Hendy (Chair)	NR	Phil Gould	LL
Dave Penney	NR	Laurence Whitbourn	HS2
Tom Venner	TEP	[REDACTED]	NR
Chris Rayner	HS2		
Elaine Holt	HS2	Presenting	
Georgia Gould	LBC	[REDACTED]	LBC
Jenny Rowlands	LBC	[REDACTED]	TEP
Jules Pipe	GLA	[REDACTED]	DfT
Clive Maxwell	DfT	Apologies	
Lucinda Turner	GLA	Phil Whittingham	WCP
Alex Williams	TfL	Neil Martin	LL
		Jill Adam	DfT

Reference EPB14

Next meeting details: 09/12/2021 at 12:00

1. Welcome

The Chair welcomed all members of the Board, noting apologies from Neil Martin, with [REDACTED] attending as delegate, Phil Whittingham with [REDACTED] attending as delegate and Jill Adam. The Chair welcomed Elaine Holt, Non-Executive Director of HS2 to the Board replacing Ed Smith.

2. Review of Minutes & Actions

Paper Reference: EPB14.01

Minutes have been circulated in the usual way. With no comments noted, minutes confirmed as agreed. Tom Venner took the Board through the open actions:

Action 4.01: 'Tom Venner to progress a mechanism for capturing Euston resident's feedback': - Tom noted the first Community Review Group was held on 6th November and two follow up meetings held since. Action closed.

Action 3.01: 'PMO team to optically reflect delay on integrated programme': - Action in progress.

Action 3.02: 'Follow up session for spoil by rail to be scheduled & outcome reported back at EPB': -. Update to be given as part of today's agenda. Further update to be brought in January. Action remains in progress.

Action 5.01: 'A session with the Design Panels to be scheduled to give an overview of project principles and method for future channels of communication to be established.': - Meeting scheduled. Action closed.

Action 2.01: 'The Secretariat to incorporate further detail into the September minutes for the Design Panel item'. Minutes updated and re-circulated. Action closed.

Action 3.01: 'Data sets on noise and insulation to be shared.' Action remains open.

Action 3.02: [REDACTED] to be shared with LBC in advance of the 29th October Tier 2. Action closed.

Action 3.03: Follow up meeting to be held to progress/resolve outstanding requirements on [REDACTED] Action in progress.

Action 3.04: Joint paper between TfL and DfT to be presented. Action closed.

Action 3.05: [REDACTED]

3. Management Information & Leadership Report

Paper Reference: EPB14.02

Tom Venner walked through the slides presented in pack highlighting key items and issues:

- [REDACTED] has passed through DfT governance. Authorisation given to issue and seek agreement for Heads of Terms. Draft set issued. Target to agree within next two weeks.
 - First Community Review Panel (CRP) held with members of community, businesses and residents. The Panel was asked to make comments on number of issues to inform thinking. A site walk was completed and a session on sustainability held. The panel will next meet at the end of November.
 - A summary of CRP comments will be included in Board papers going forward.
 - Rising construction activity on site has had a knock-on impact on media activity, (up to 74 from 9). Similarly, an increase in complaints (to 54, from 45)
 - The Integrated schedule is a challenge due to the uncertainty on the NR programme. Work is now rapidly progressing with target to make good progress before Christmas break.
 - [REDACTED] was introduced to the Board. [REDACTED] will lead the NR RECS team.
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- Laurence Whitbourn identified steps to closing out RIBA 2 and moving to RIBA 3 over the coming few weeks.
- It was noted that SR21 gives certainty on scope for enabling of OSD. Focus on closing out RIBA 2 issues to maintain quality of Place.

A number of comments were made by Partners:

Alex Williams noted no date identified for the London Overground issue outlined within the Partner Milestones Lookahead. AW noted the issues around stabling, and an action was taken to follow up.

Action 3.01: TV and AW to follow up on work ongoing to determine a solution for the London Overground stabling.

Jenny Rowlands welcomed more information on the Concept OBC and design, and requested LBC involvement as soon as possible. Dave Penney responded that [REDACTED] will lead on this work and will be reviewing OBC timescales.

Action 3.02: [REDACTED] to give an overview of RECS Concept OBC and design timescales at the next Board.

MDP: - Phil Gould noted considerable master-planning work to re-commence, in addition to re-energising consultation and working with LB of Camden on the Pre-Application.

DfT: [REDACTED] took the board through a DfT update, noting that the [REDACTED] has been through first round of governance and that instructions have been issued out to Parties. [REDACTED] [REDACTED] thanked all for their support. DfT have issued formal letters of instruction to proceed on basis of an integrated design and approach at Euston.

LBC: - Continued momentum on Healthy Streets programme. A site visit taking place next week into residential units to assess work. There are some delays on work underpinning the EAP due to transport modelling technicalities; work to accelerate continues.

TfL: - Work on bus station and taxi rank progressing. Work to formally embed the updated demand forecasts into requirements also progressing. Update to be given at next month's Board.

Action 3.03: TfL to detail current issues for review and progression, to encourage movement on items such as the bus station and taxi ramp. Update to be given at December Board.

Communications & Engagement: - TV noted an increase in complaints citing ecology and vegetation; these are being investigated. It was noted the planning application for Maria Fidelis goes to committee this evening (16th).

4. Spending Review Outcome Discussion

Paper Reference: NA

Clive Maxwell outlined the outcomes of the SR21 for RECS and OSD specifically.

A discussion was held on the appropriate timing for release of the information and outcomes into the Public domain, CM noting the requirement for practical outcomes to be tangible to people.

Tom Venner noted this topic had been discussed within the Communications Group yesterday, and the teams are working on messaging and timing, being clear what the benefits are to the community and stakeholder groups. It was noted a senior level of approval would be required for the strategy.

Action 4.01: Comms Strategy for communication of SR21 Outcomes to be presented to the Board in December

[REDACTED]
[REDACTED]

An update was given to Partners by [REDACTED] summarising the [REDACTED]
See papers for further detail.

[REDACTED] noted the [REDACTED] has not yet been formally signed but is within final stages of this process with Government. Anticipated to be complete by end of next week.

[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

7. Social Value Objectives

Paper Reference: EPB14.05

[REDACTED] took the Board through the presentation to give an update on the work that Camden and Partners have been doing around Social Value. There are many different perceptions of social value and it is important to get this right for Euston.

[REDACTED] noted a draft charter will be complete by March 2022, with a final version agreed by Summer 2022. This will be monitored annually. [REDACTED] asked the Board to endorse this process. The board agreed.

A number of comments were made. The Chair supported the work and noted that some bilateral discussions to make sure the Social Value work means something and to understand implications on cost and the resource implications of this were important to be had. Partners were supportive of the good work being done in this space but noted that an understanding of the cost and schedule implications before giving full commitment would be useful.

Lucinda Turner enquired about setting of targets and how specific will measures be. LT asked if there are neighbourhood plans in the area. [REDACTED] noted there are plans for Somers Town and Drummond Street. These will be considered in the next phase. Engagement is starting next week with some community groups.

[REDACTED] noted next steps included developing the measures in more detail, and the cost from an operational perspective.

8. Crossrail 2

Paper Reference: EPB14.06

Alex Williams presented an update on project progress, identifying key issues and challenges. Current focus is on safeguarding and protecting delivery at a later date. [REDACTED]

[REDACTED]

Tom Venner noted that future meetings will be held as both face to face and Teams options. Tom hopes that the TEP office will be operational from March for Board meetings from this date on. The Chair reflected on the aim to have a session early next year to review spatially what is being delivered.

With thanks to all the Chair closed the meeting.

12. Action Table

Date	No	Action	Owner	Due	Status
11/02/2021	1.01	Redacted EPB minutes to be prepared and circulated to the Board for approval prior to publishing.	█/TV	11/03/2021	Closed
11/02/2021	3.01	Cllr Gould to circulate Arup report to members.	GG	11/03/2021	Closed
11/02/2021	8.01	ModGov or similar platform to be explored for issue of Board Papers.	█	11/03/2021	Closed
11/03/2021	3.01	A weekly session to discuss works disruptions and mitigations to be scheduled (KC, CM, PH & TV)	TV	Ongoing	Closed
11/03/2021	3.02	MT to explore possibility of releasing an element of █	MT	19/03/2021	Closed
11/03/2021	4.01	Tom Venner to progress a mechanism for capturing Euston resident's feedback.	TV	TBC	Closed
11/03/2021	5.01	Separate session to be set up to focus on Crossrail 2, between HS2, TfL, DfT and Crossrail 2	AW	08/04/2021	Closed
08/04/2021	3.01	Agree with HS2 the route for approval of the NRAPSI deliverables	LW	20/05/2021	Closed
08/04/2021	4.01	A workshop to be scheduled (when permissible) to explore scope, options and opportunities with Independent Design Panel.	TV	TBC	Closed
08/04/2021	4.02	PG to brief the two design panels on progress to date on the masterplan.	PG	TBC	Closed
08/04/2021	4.03	TV to schedule a follow up session at EPB with █ and █ in c. 3 months.	TV	14/09/2021	Closed
08/04/2021	5.01	Sustainability group to be established.	TV/█	TBC	Closed
08/04/2021	6.01	Tom and Neil to follow up on █	TV/NM	30/04/2021	Closed
20/05/2021	3.01	Prepare consolidated view of community engagement and stakeholder activities happening across Partners	█	TBC	Closed
08/07/2021	2.01	█ to resend redacted minutes for Board approval for FOI request.	█	09/07/2021	Closed
08/07/2021	3.01	Andrew Hutton to send Clive a note on █	AH	08/07/2021	Closed
08/07/2021	3.02	Alex Williams to set up a meeting regarding the Cross Rail 2 safeguarding next month	AW	03/09/2021	Closed
08/07/2021	█	█	MT	16/08/2021	Closed
08/07/2021	4.01	Mark Thurston To write to Clive Maxwell on █	MT	16/08/2021	Closed
14/09/2021	3.01	PMO team to optically reflect delay on integrated programme	█	04/10/2021	In Progress
14/09/2021	3.02	█	LW/TV	04/10/2021	In Progress
14/09/2021	3.03	Second workshop focused on pedestrian modelling to be scheduled	AW/TV	04/10/2021	Closed
14/09/2021	5.01	A session with the Design Panels to be scheduled to give an overview of project principles and method for future channels of communication to be established.	TV	04/10/2021	Closed
14/09/2021	8.01	The Secretariat to the Board to circulate the last two design panel reports to members.	█	20/09/2021	Closed
04/10/2021	2.01	The Secretariat to incorporate further detail into the September minutes for the Design Panel item	█	06/10/2021	Closed
04/10/2021	3.01	█			
04/10/2021	3.02	█ to be shared with LBC in advance of the 29th October Tier 2 Committee Meeting.	TV	29/10/2021	Closed

04/10/2021	3.03	Follow up meeting to be held with SPH, TV, CM and JA to progress/resolve outstanding requirements on [REDACTED]	SPH	08/10/2021	In Progress
04/10/2021	3.04	Joint paper between TfL and DfT to be brought in December. Clive Maxwell to liaise with [REDACTED]	CM	11/11/2021	Closed
04/10/2021	3.05	[REDACTED]	LW	11/11/2021	In Progress
11/11/2021	3.01	TV and AW to follow up on work ongoing to determine a solution for the London Overground stabling.	TV/AW	9/12/2021	Open
11/11/2021	3.02	PC to give an overview of RECS Concept OBC and design timescales at the next Board.	PC	9/12/2021	Open
11/11/2021	3.03	TfL to detail current issues for review and progression, to encourage movement on items such as the bus station and taxi ramp. Update to be given at December Board.	AW	9/12/2021	Open
11/11/2021	3.04	[REDACTED]	[REDACTED]	28/01/2021	Open
11/11/2021	4.01	Comms strategy for communication of SR21 Outcomes to be presented to Board in December	[REDACTED]	9/12/2021	Open
11/11/2021	9.01	Standalone document to set out sustainability targets to be scoped and prepared.	[REDACTED]	TBC	Open
11/11/2021	10.01	Phil Gould requested an update on Early Phases to be added to forward look.	[REDACTED]	9/12/2021	Open