

Minutes and Actions

The Euston Partnership Board



Meeting Details

Date 14/09/2021
Time 13:00 – 15:30
Location Microsoft Teams
Secretariat [REDACTED]

Attendees

Peter Hendy (Chair)	NR	Laurence Whitbourn	HS2
Dave Penney	NR	[REDACTED] (Part)	IDP
Tom Venner	TEP	[REDACTED] (Part)	DRP
Andrew Hutton	TEP	[REDACTED] (Part)	TEP
Georgia Gould	LBC	[REDACTED] (Part)	TEP
Ed Smith (By Phone)	HS2	Delegates	
Clive Maxwell	DfT	[REDACTED]	LBC
Kate Cohen	DfT		
Neil Martin	LL	Apologies	
Phil Gould	LL	Mark Thurston	HS2
Alex Williams	TfL	Phil Whittingham	WCP
Lucinda Turner	TfL	Jenny Rowlands	LBC
Chris Raynor	HS2		

Next meeting details: 04/10/2021 at 13:00 on Microsoft Teams.

1. Welcome

The Chair introduced the first face to face meeting of the Board, and welcomed two new members; Dave Penney who has succeeded Jake Kelly as Passenger Director in the North West and Central Region of Network Rail, and Chris Raynor, Stations and Systems Director for High Speed 2, with responsibility for Euston.

The Chair noted that since the July meeting, the focus has been on achieving funding for the project. Many people have been involved and particular thanks given for the coordinated efforts of Camden, Lendlease and the delivery bodies. The outcome of the spending review will be key for Euston.

2. Review of Minutes & Actions

Paper Reference: EPB12.01

Tom Venner took the Board through the actions.

Action 4.01: 'Tom Venner to progress a mechanism for capturing Euston resident's feedback': - Tom noted the first Community Review Group will be held at end of September, following which feedback will be sought. Action remains in progress.

Action 4.02: 'PG to brief the two design panels on progress to date on the masterplan.': - Briefing held action closed.

Action 4.03: Session with Design Panel Chairs within today's agenda. Action closed.

Action 6.01: 'Tom and Neil to follow up on [REDACTED]': - To remain open.

Action 3.01: 'Prepare consolidated view of community engagement and stakeholder activities happening across Partners': - Within today's agenda. Action closed.

Action 3.02: 'Alex Williams to set up a meeting regarding the Cross Rail 2 safeguarding next month': - Alex noted meeting held and follow up in progress. Action closed.

Actions 3.03 & 4.01 closed, letters issued.

Redaction of Minutes Update: The Secretariat noted redacted set of minutes from July 2020 – February 2021 were issued to members and comments received incorporated. These will be published w/c 20th September by DfT. The Partners approved publishing of the first set of redactions subject to no further comments received by COP 15th July.

The redacted minutes from March 2021 – July 2021 will be issued today for review.

Members agreed going forward redacted minutes to be reviewed and published monthly.

3. Management Information & Leadership Report

Paper Reference: EPB12.02

Tom Venner walked through the slides presented in pack highlighting a few key items and issues:

- Work on the Spending Review continues by the Department, they are integrating the views of Lendlease, the HS2 Board and Network Rail. [REDACTED]
 - Stand up of interim operating capability on track for 28 September
 - Number of enquiries and complaints have increased this month, with vehicles, noise and vibration common themes
-

- PG noted the integrated programme optically reflects all on track, with delay not reflected.

Action 3.01: PMO team to optically reflect delay on integrated programme

- Due diligence required for the revised [REDACTED] has been completed. Preparations underway for governance approvals, paperwork due to Kate Cohen today for September governance
- Request to defer work on Single Strategic Plan to January agreed due to uncertainty on scope
- First round of recruitment completed for the TEP Senior Leadership Team
- Work continues on integrated requirements

A number of comments were made by Partners:

Phil Gould – principal concern on Spending Review outcome

[REDACTED] – priority to establish joint team on noise insulation and coordinated reporting

Alex Williams – LU station to be redesigned collaboratively. Spoil by rail not proceeding.

Laurence Whitbourn – It has been identified that not cost effective, but the team are reviewing this further. There is no rail head in current single station scheme for loading

Action 3.02: Follow up session for spoil by rail to be scheduled and outcome reported back at the next EPB

Lucinda Turner – Pedestrian modelling a priority

Action 3.03: Second workshop focused on pedestrian modelling to be scheduled

4. TEP initial operating capability – progress update

Paper Reference: EPB12.03

[REDACTED] took the Board through progress towards achieving stand up of the new team and highlighted the following:

- Of 22 readiness criteria, 8 are complete and the remaining 14 are on track
[REDACTED]
- CFO will endorse stand up on behalf of Network Rail
 - [REDACTED] confirmed the proposed Euston Integration Board was renamed TEP Executive Committee
 - Ed Smith noted it was important for Interim Operational Capability report to be brought to the HS2 Board. TV confirmed plans for this are in place.
 - Lease of office space paused until funding is available

- Further work on integrated schedule planned, with workshops scheduled
- Lucinda Turner noted a TfL representative for the Partnership would aid collaboration, Tom Venner agreed.

5. Update from HS2 Design Panel

Paper Reference: EPB12.04

An update was given to Partners by [REDACTED] and [REDACTED], Chairs of the HS2 and Camden Design Panels, highlighting that both panels are closely aligned and membership of the panels overlap to ensure integration.

Four key points were discussed by the panel chairs, and a number of themes outlined including phasing, worksites, accessibility and Integration, quality of overstation routes and congestion.

The Chairs noted the panels support the concept of developing both stations together and highlighted the importance of considering how that works when one station is open prior to the other, with pedestrian routes. It would be beneficial to the panels to understand how that will work.

Similarly, with worksites, the Chairs noted that how this will work with worksites adjacent to one open station is of concern, and noted the risk of this interlude between completion with a transitional masterplan required to ensure a pleasant environment.

The quality of overstation routes were discussed, with the Chairs highlighting that these are not supported unreservedly by the panels but that they could see how these may work. The Chairs noted routes are required that will hold public facilities, questioning what will trigger people to go up one level and access this space.

Furthermore, the Chairs discussed congestion outside the LU entrance and Royal College of GP's, noting it is an important space to access many points. The Chairs questioned how more space could be created in this area and would support any design group looking at this area.

A number of comments were made by Partners. Phil Gould noted that Lendlease are in the early stages of masterplanning and Lendlease are awaiting the decision around what will be enabled. Flexibility is being incorporated to ensure a number of these elements will be considered and focus will be on phasing etc.

The Chairs noted that [REDACTED] does not feel collaborative in its scheme. Neil Martin responded that the key is to create Place, to reconnect and join up the community. This will be shaped through consultation with the public and stakeholders.

Lucinda Turner noted the ongoing challenge of integration of the two stations and scheme is positive and there are a number of elements to join up such as Healthy Streets. Ensuring that decisions taken now do not preclude this is essential.

Phil Gould noted a session will be planned with the IDP to talk through holistic plans for routes and [REDACTED] will be held.

Georgia Gould noted the transitional masterplan will also be picked up in the work being done on the Euston Area Plan and supported that this is a huge opportunity to connect communities.

It was agreed the Panels would benefit from an overview of the project principles that all Partners have signed up to. This was welcomed by the panel chairs.

Action 5.01: A session with the Design Panels to be scheduled to give an overview of project principles and method for future channel of communication to be established.

6. Strategic Demand Modelling

Paper Reference: EPB12.05

An update was given by Andrew Hutton to the Board on the joint work for refresh of the demand modelling numbers. An Interim Lite update to common demand forecast will be prepared as outlined within the slides.

The Board supported and **endorsed** the use of Interim Lite.

Clive Maxwell noted it is worth looking at the assumptions in light of the Spending Review. Noted by Andrew Hutton. Ed Smith noted due to the changing nature, using ranges would be beneficial.

7. Comms and Engagement Update

Paper Reference: EPB12.06

[REDACTED] took the Board through the slides, outlining four key areas of focus for 2021.

Ed Smith noted engagement collaboratively with the local community a key priority for External Comms team.

8. Any other business

Action: 8.01: The Secretariat to the Board to circulate the last two design panel reports to members.

Members of the Board thanked Kate Cohen for her work at Euston as a particular driving force in bringing people together and wished Kate best of luck in her new role.

With thanks to all the Chair closed the meeting.





9. Action Table

Date	No	Action	Owner	Due	Status
11/02/2021	1.01	Redacted EPB minutes to be prepared and circulated to the Board for approval prior to publishing.	JF/TV	11/03/2021	Closed
11/02/2021	3.01	Cllr Gould to circulate Arup report to members.	GG	11/03/2021	Closed
11/02/2021	8.01	ModGov or similar platform to be explored for issue of Board Papers.	JF	11/03/2021	Closed
11/03/2021	3.01	A weekly session to discuss works disruptions and mitigations to be scheduled (KC, CM, PH & TV)	TV	Ongoing	Closed
11/03/2021	3.02	MT to explore possibility of releasing an element of [REDACTED].	MT	19/03/2021	Closed
11/03/2021	4.01	Tom Venner to progress a mechanism for capturing Euston resident's feedback.	TV	TBC	In Progress
11/03/2021	5.01	Separate session to be set up to focus on Crossrail 2, between HS2, TfL, DfT and Crossrail 2	AW	08/04/2021	Closed
08/04/2021	3.01	Agree with HS2 the route for approval of the NRAPSI deliverables	LW	20/05/2021	Closed
08/04/2021	4.01	A workshop to be scheduled (when permissible) to explore scope, options and opportunities with Independent Design Panel.	TV	TBC	Closed
08/04/2021	4.02	PG to brief the two design panels on progress to date on the masterplan.	PG	TBC	Closed
08/04/2021	4.03	TV to schedule a follow up session at EPB with [REDACTED] in c. 3 months.	TV	14/09/2021	Closed
08/04/2021	5.01	Sustainability group to be established.	TV/[REDACTED]	TBC	Closed
08/04/2021	6.01	Tom and Neil to follow up on [REDACTED].	TV/NM	30/04/2021	In Progress
20/05/2021	3.01	Prepare consolidated view of community engagement and stakeholder activities happening across Partners	[REDACTED]	TBC	Closed
08/07/2021	2.01	Jane to resend redacted minutes for Board approval for FOI request.	[REDACTED]	09/07/2021	Closed
08/07/2021	3.01	Andrew Hutton to send Clive a note on [REDACTED]	AH	08/07/2021	Closed
08/07/2021	3.02	Alex Williams to set up a meeting regarding the Cross Rail 2 safeguarding next month	AW	03/09/2021	Closed
08/07/2021	3.03	[REDACTED]	MT	16/08/2021	Closed
08/07/2021	4.01	Mark Thurston To write to Clive Maxwell on [REDACTED]	MT	16/08/2021	Closed
14/09/2021	3.01	PMO team to optically reflect delay on integrated programme	[REDACTED]	04/10/2021	Open
14/09/2021	3.02	Follow up session for spoil by rail to be scheduled & outcome reported back at EPB	LW/TV	04/10/2021	Open
14/09/2021	3.03	Second workshop focused on pedestrian modelling to be scheduled	AW/TV	04/10/2021	Open
14/09/2021	5.01	A session with the Design Panels to be scheduled to give an overview of project principles and method for future channels of communication to be established.	TV	04/10/2021	Open
14/09/2021	8.01	The Secretariat to the Board to circulate the last two design panel reports to members.	[REDACTED]	20/09/2021	Open