

# Minutes and Actions

The Euston Partnership Board



## Meeting Details

**Date** 07/07/2021  
**Time** 10:00 – 12:00  
**Location** Microsoft Teams  
**Secretariat** [REDACTED]

## Attendees

Peter Hendy (Chair)	NR	Phil Gould	LL
Jake Kelly	NR	Alex Williams	TfL
Tom Venner	TEP	Mark Thurston	HS2
Andrew Hutton	TEP		
Georgia Gould	LBC	<b>Delegates</b>	
Jenny Rowlands	LBC	[REDACTED]	[REDACTED]
Jules Pipe	GLA	[REDACTED]	[REDACTED]
Ed Smith	HS2	<b>Apologies</b>	
Clive Maxwell	DfT	Laurence Whitbourn	HS2
Kate Cohen	DfT	Phil Whittingham	WCP
Neil Martin	LL	Lucinda Turner	TfL

**Reference** EPB11

**Next meeting details:** 03/08/2021 at 14:30 on Microsoft Teams.

## 1. Welcome

The Chairman welcomed Partners. It was proposed and agreed to reorder the agenda to allow for late arrivals.

## 2. Review of Minutes & Actions

Paper Reference: EPB11.01

Partners noted that the redacted minutes had been sent through for approval. Some Partners were unable to view redacted minutes due to tracked changes. [REDACTED] to check and resend to the team.

Open action for the Design Panel chairs to come and update EPB in September. [REDACTED] will be bringing back a consolidated view of community engagement and stakeholder activities happening across Partners.

Anticipating the EPB meeting in September to take place in person.

**Action 2.01:** [REDACTED] to resend redacted minutes for approval

### 3. Euston Sprints Report

Paper Reference: EPB11.02

Clive Maxwell: Thanked the team for the pace at which this work has been completed. The DfT is going to need to take some time to digest the comprehensive information being included. The collaboration across the organisations has been impressive.

Tom Venner walked through slides. Depending on comments from the Partners, changes will be made and submitted in final format. Tom reminded Partners of the shared aim is to see Euston comprehensively developed.

Andrew Hutton: Presenting work for the Network Rail Sprints, we developed 3 options.

Option 1 – renewals only (do minimum scenario)

Option 2 – Sequential Development (following completion of HS2 works)

Option 3 – Concurrent Development (Minimum Viable Product)

Short walk-through methodology and workstreams and outputs.

#### **Option 1 – Renewals only**

Talked through the cost profile and passenger benefits, maintainability, and environmental benefits. Scenario not considered to be operationally viable over the medium to long term

#### **Option 2 – Sequential Development (following completion of HS2 works)**

Talked through the scope and impact. Particularly constrained in space available. Results in a non-integrated approach to HS2 development, prolonged period of passenger disruption (work to start 2034).

#### **Option 3 – Concurrent Delivery**

Talked through the scope and cost profile. The option allows for enabling of OSD above the concourse. Highlighting the concourse layout and the bus station placement. Benefits of concurrent approach highlighted.

Jake Kelly – highlighted that Concurrent Delivery dramatically reduces the costs and maintains the benefits for the Campus. Equally the other options demonstrate that if you don't take this option forward you end up spending huge amounts of money and inconveniencing passengers for the next 20 years.

Mark Thurston questioned how much flexibility and choice there is in Network Rail future spending periods to be able to move forward?

Jake Kelly responded that Euston was a priority for NR.

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Clive Maxwell sought to clarify the contingency and whether it is spread across the control period or at the end.

**ACTION 3.01:** Andrew Hutton to send Clive a note on contingency.

[REDACTED]

Kate Cohen – does it absolutely preclude Cross Rail 2 safeguarding this design?

Tom Venner – safeguarding hasn't changed, there would be a conflict on the concourse bit that would need to be resolved.

Alex Williams – does it actually preclude it, or do we carry on the work to deal with it. This is more of a reputational issue.

Tom Venner – ongoing issue for the last 18 months but hasn't moved forward.

**ACTION 3.02** Alex Williams to set up a meeting regarding the Cross Rail 2 safeguarding next month.

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Sir Peter Hendy noted that a key issue at Euston is determining the extent to which it is a transport project vs a redevelopment project.

Mark Thurston commented that the team understood the exam question being asked, and highlighted the very explicit clarification from Treasury earlier in the [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]  
[REDACTED]  
[REDACTED]

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Ed Smith noted the importance of not swerving off the exam question. There is another stage on what are TEP partners view as a collective and what we do as individual organisations.

Sir Peter Hendy – if we can judge ourselves to have answered the questions, view that we can then express our views on what more can be done.

Tom Venner presented the option assessment and talked through the summary of the scenarios in RECS and OSD. Tom thanked everyone across the partner organisations as the work involved has been enormous.

Sir Peter Hendy – issue now is what else do we need to do to move this forward, what happens next.

Clive Maxwell noted the views of the Partnership Board and that everyone is in agreement on the proposed plan.

[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

Clive Maxwell – decision of this scale does need to go through a rigorous approval across government process. That will take place over the next couple of weeks.





## 6. Action Table

Date	No	Action	Owner	Due	Status
11/02/2021	1.01	Redacted EPB minutes to be prepared and circulated to the Board for approval prior to publishing.	JF/TV	11/03/2021	Closed
11/02/2021	3.01	Clr Gould to circulate Arup report to members.	GG	11/03/2021	Closed
11/02/2021	8.01	ModGov or similar platform to be explored for issue of Board Papers.	JF	11/03/2021	Closed
11/03/2021	3.01	A weekly session to discuss works disruptions and mitigations to be scheduled (KC, CM, PH & TV)	TV	Ongoing	Closed
11/03/2021	3.02	MT to explore possibility of releasing an element of [REDACTED]	MT	19/03/2021	Closed
11/03/2021	4.01	Tom Venner to progress a mechanism for capturing Euston resident's feedback.	TV	TBC	In Progress
11/03/2021	5.01	Separate session to be set up to focus on Crossrail 2, between HS2, TfL, DfT and Crossrail 2	AW	08/04/2021	Closed
08/04/2021	3.01	Agree with HS2 the route for approval of the NRAPSI deliverables	LW	20/05/2021	Closed
08/04/2021	4.01	A workshop to be scheduled (when permissible) to explore scope, options and opportunities with Independent Design Panel.	TV	TBC	Closed
08/04/2021	4.02	PG to brief the two design panels on progress to date on the masterplan.	PG	TBC	In Progress
08/04/2021	4.03	TV to schedule a follow up session at EPB with [REDACTED] in c. 3 months.	TV	14/09/2021	Deferred
08/04/2021	5.01	Sustainability group to be established.	TV/PK	TBC	Closed
08/04/2021	6.01	Tom and Neil to follow up on [REDACTED]	TV/NM	30/04/2021	In Progress
20/05/2021	3.01	Prepare consolidated view of community engagement and stakeholder activities happening across Partners	SL	TBC	In Progress
08/07/2021	2.01	[REDACTED] to resend redacted minutes for Board approval for FOI request.	JP	09/07/2021	Completed
08/07/2021	3.01	Andrew Hutton to send Clive a note on contingency.	AH	08/07/2021	Completed
08/07/2021	3.02	Alex Williams to set up a meeting regarding the Cross Rail 2 safeguarding next month	AW	03/09/2021	Open
08/07/2021	3.03	[REDACTED]	MT	16/08/2021	In Progress
08/07/2021	4.01	Mark Thurston To write to Clive Maxwell on [REDACTED]	MT	16/08/2021	In Progress