

Meeting Minutes

The Euston Partnership Board

Meeting Details

Date 20/05/2021
 Time 14:00 – 16:00
 Location Microsoft Teams
 Secretariat [REDACTED]
 Reference EPB9

Attendees

Peter Hendy (Chair)	NR	Laurence Whitbourn	HS2
Jake Kelly	NR	Neil Martin	LL
Tom Venner	TEP	Phil Gould	LL
Georgia Gould	LBC	Alex Williams	TfL
Jules Pipe	GLA	Ed Smith	HS2
Lucinda Turner	GLA	Phil Whittingham	WCP
Clive Maxwell	DfT	Jenny Rowlands	LBC
Andrew Hutton	TEP	Apologies	
		Mark Thurston	HS2
		Kate Cohen	DfT

Next meeting details: 08/06/2021 at 14:00 on Microsoft Teams.

1 Welcome

The Chair opened the meeting welcoming members and noted apologies received from Mark Thurston with Ed Smith representing HS2, and from Kate Cohen, with Lee Mowle acting as delegate and presenting on Affordability Next Steps.

2 Review of Minutes & Actions

Paper Reference: EPB9.01

The Chair noted that minutes of the previous meeting have been circulated with the board pack and confirmed these as agreed with members. Tom Venner provided an update on open actions from the previous meetings:

ACTION: 3.01. 11/03/21: Action closed.

ACTION 4.01. 11/03/21: Mechanism for capturing residents’ feedback. Action remains in progress.

ACTION 3.01. 08/04/21: Agree with HS2 the route for approval of the NRAPSI deliverables. Action closed.

ACTION 4.01. 08/04/21: A workshop to be scheduled to explore scope, options and opportunities with IDP. Action closed.

ACTION 5.01. 08/04/21: Sustainability group to be established. Group has been established; Action closed.

ACTION 6.01. 08/04/21: Tom and Neil to follow up on [REDACTED]. Action remains in progress.

3 Leadership Report & Approval of New Management Information

Paper Reference: EPB9.02

Tom Venner took the Board through the proposals for a new form of Management Information (MI) for the Partnership, outlining the proposed structure, with three objectives:

- Increased proportion of quantitative data through simple dashboards
- Remove repetition via a single update
- Bring together pertinent risks

[REDACTED] noted the team are actively working on building a more detailed programme. The new form incorporates feedback from the Board and seeks to support decision making.

Ed Smith highlighted with decision points in July for the programme teams but no integrated schedule the two appear mis-aligned. Tom responded a programme will be prepared but it will be high level and not baselined. The aspiration is to have a detailed schedule by September.

Tom took the Board through the Leadership Report with an update of activities undertaken since the last Euston Partnership Board meeting and set out the planned activities for May-June for each workstream as outlined in supporting papers.

The Chair asked the members for comments and questions on the revised format of the report.

Neil Martin recommended a mapping community engagement activities and key meetings across Partners via an external stakeholder map or similar. This was supported by all.

ACTION 3.01: Prepare consolidated view of community engagement and stakeholder activities happening across Partners.

[REDACTED] Tom responded this is an objective, and work to ensure Partners feel comfortable to release this information is ongoing.

CLr Gould noted a difference in opinion to progress captured in the report versus perception on the ground, with ongoing complaints, and considerable impact upon health and mental health for residents. Efforts to progress are noted. Tom Venner outlined next steps and the shortfall that exists. A meeting is being held on 24th May to progress the deal with GLA, where responsibility sits for all housing deals in London.

4 Affordability Challenge, OSD and Integration Next Steps

Paper Reference: EPB9.03.

Lee Mowle took the Board through the OSD affordability challenge and the work progressing to understand the options available and the trade-offs. OSD sprints are being held currently to work through the possible scenarios with a focus on an order of magnitude of cost to achieve an outline estimate.

Tom Venner outlined the options available and for each the objective to determine what OSD can be delivered for the funds committed. Options and recommendations will then be put forward to Ministers for decision.

The Chair supported this approach and asked for any comments or questions.

[REDACTED]

Tom Venner shared the NRAPSI terms, which in addition to cost outline programme, benefits, user experience, placemaking and impact on contracts. Paper will be shared with this Board before being submitted.

[REDACTED]

CLr Gould noted in addition the implication on planning and expectations of the scheme.

5 2021/22 Partnership Business Plan

Paper Reference: EPB9.04.

Tom Venner introduced [REDACTED] who took the Board through a summary of the Partnership Business Plan as the mechanism through which funding for the Partnership is approved and released by DfT.

The Board was asked to endorse the Business Plan priorities detailed within the papers and authorise the Managing Director to approve the final version on behalf of TEP. All agreed as **Endorsed**.

6 Lendlease Masterplan

Paper Reference: EPB9.05

Phil Gould took the Board through an update on the masterplan vision and the work that Lendlease have been doing within the Partnership to create value at Euston.

7 OSD Business Plan

Paper Reference: EPB9.06

Phil Gould outlined the proposals within the latest Business Plan submitted by Lendlease to Landowners in April. The Business Plan sets out the strategic objectives and the work within this Masterplan phase of the project to achieve a planning application.

8 Sustainability Group

Paper Reference: EPB9.07

██████████, Head of Strategy for the Partnership talked through the creation of a Sustainability Group, as an outcome from the last Partnership Board in which this was captured as an action.

██████████ highlighted three main objectives of the group. Corporate leads from each organisation will sit on the group, discussions with these have started.

9 Any Other Business

The Chair noted that discussions are underway to find a date for an away day after 21 June, when Covid restrictions are due to be lifted.

With thanks to all the Chair closed the meeting.

10 Action Table

Date	No	Action	Owner	Due	Status
11/02/2021	1.01	Redacted EPB minutes to be prepared and circulated to the Board for approval prior to publishing.	JF/TV	11/03/2021	Closed
11/02/2021	3.01	Cllr Gould to circulate Arup report to members.	GG	11/03/2021	Closed
11/02/2021	8.01	ModGov or similar platform to be explored for issue of Board Papers.	JF	11/03/2021	Closed
11/03/2021	3.01	A weekly session to discuss works disruptions and mitigations to be scheduled (KC, CM, PH & TV)	TV	Ongoing	Closed
11/03/2021	3.02	MT to explore possibility of releasing an element of [REDACTED]	MT	19/03/2021	Closed
11/03/2021	4.01	Tom Venner to progress a mechanism for capturing Euston resident's feedback.	TV	TBC	In Progress
11/03/2021	5.01	Separate session to be set up to focus on Crossrail 2, between HS2, TfL, DfT and Crossrail 2	AW	08/04/2021	Closed
08/04/2021	3.01	Agree with HS2 the route for approval of the NRAPSI deliverables	LW	20/05/2021	Closed
08/04/2021	4.01	A workshop to be scheduled (when permissible) to explore scope, options and opportunities with Independent Design Panel.	TV	TBC	Closed
08/04/2021	4.02	PG to brief the two design panels on progress to date on the masterplan.	PG	TBC	In Progress
08/04/2021	4.03	TV to schedule a follow up session at EPB with [REDACTED] in c. 3 months.	TV	08/07/2021	Open
08/04/2021	5.01	Sustainability group to be established.	TV/PK	TBC	Closed
08/04/2021	6.01	Tom and Neil to follow up on [REDACTED].	TV/NM	30/04/2021	Open
20/05/2021	3.01	Prepare consolidated view of community engagement and stakeholder activities happening across Partners	SL	TBC	Open