

Meeting Minutes

The Euston Partnership Board

Meeting Details

Date 08/04/2021
 Time 10:00 – 12:00
 Location Microsoft Teams
 Secretariat [REDACTED]
 Reference EPB8

Attendees

Peter Hendy (Chair)	NR	Kate Cohen	DfT
Jake Kelly	NR	Mark Thurston	HS2
Tom Venner	TEP	Laurence Whitbourn	HS2
Georgia Gould	LBC	Neil Martin	LL
Jules Pipe	GLA	Phil Gould	LL
Lucinda Turner	GLA	Alex Williams	TfL
Clive Maxwell	DfT	Ed Smith	HS2
Andrew Hutton	TEP	Phil Whittingham	WCP
[REDACTED]	TEP	[REDACTED]	IDP
[REDACTED]	LL	[REDACTED]	IDP

Apologies

Jenny Rowlands LBC

Next meeting details: 20/05/2021 at 14:00 on Microsoft Teams.

1 Welcome

The Chair opened the meeting welcoming members and noted apologies from Jenny Rowlands, with [REDACTED] attending as nominee. The Chair welcomed Phil Whittingham to the meeting.

We also welcomed [REDACTED], who join us for Item 3.

2 Review of Minutes & Actions

Paper Reference: EPB8.01

The Chair noted that minutes of the previous meeting have been circulated with the board pack and confirmed these as agreed with members. Tom Venner provided an update on open actions from the previous meetings:

ACTION 8.01. 11/02/21: Board Intelligence is now in place for the issue of the Board papers and has launched for this session. Thanks given to Network Rail for supporting this process. Action closed.

ACTION: 3.01. 11/03/21: A weekly session to discuss works disruptions and mitigations has not yet been scheduled, but daily dialogue has been had on the subject. Action in progress.

ACTION 3.02. 11/03/21: Possibility of releasing an element of [REDACTED] reviewed. Action closed.

Kate Cohen noted that Tier 2 Investment Committee is scheduled for 13th April, with a follow up with HMT on 14th April, to gain cross government perspective on the proposed [REDACTED]. Will report back with progress at next Partnership Board meeting.

ACTION 4.01. 11/03/21: Mechanism for capturing residents' feedback. Action in progress. TV to follow up with David Burns.

ACTION 5.01. 11/03/21: Session on CRL2 complete. Action closed.

3 Leadership Report

Paper Reference: EPB8.02

Tom Venner took the Board through the Leadership Report with an update of activities undertaken since the last Euston Partnership Board meeting and set out the planned activities for April - May. The following key points were raised and noted:

Euston Integrated Programme: Key window of activity with much activity as we near the end of the affordability workstream. Critical point in programme. Lendlease are due to complete their Business Plan this month, which delivers the pathway to their planning application on Euston.

Place:

[REDACTED]
[REDACTED]
[REDACTED]

- EAP work instructed, extended thanks to Lendlease, TfL and DfT for their support.
- Place and Social Value Panel set up was delayed and first session is scheduled for early May.

HS2 Station: In final stages of decision making on Platform 16. LW to update later in this session on Affordability workstream.

Network Rail Station: Additional funding to progress Outline Business Case (OBC) approved embodying commitment to design. Requests for participation by partner's teams will be made to collaborate on design.

[REDACTED]

Funding secured for permanent arrangements. Team are in process of writing the Year 1 Business Plan. Targeting September for full mobilisation and operation. Will continue to update EPB on progress.

Communications & Engagement: *Post meeting note* – Newsletter was issued by email alongside board paper notification.

The Chair asked the members for comments and questions.

Ed Smith noted HS2 Board meeting to consider an update on the affordability and permanent arrangements workstream. Ed asked when/how the Board would be sighted on the NRAPSI output. **ACTION 3.01:** Laurence to follow up.

4 Independent Design Panel

Paper Reference: EPB8.03.

[REDACTED] joined from the Independent Design Panels, sharing their views and recommendations of the designs and their integration, focused around the three high level concerns outlined within the briefing paper.

The importance of strategic context, phasing and interim solutions, an overall design lead and a coherent vision were noted. Three elements were identified as important in the design panels considerations; station entrance, public realm and development.

A request was made to spend time with the teams to understand the design strategy, process and objectives. The Chair supported this request, confirming that the Partnership is the means by which previously separate schemes are integrated, and a process has started to bring these elements together.

Phil Gould supported, noting significant time and work invested by teams into coherent thought and vision, particularly with Camden focused upon communities and the masterplan.

Ed Smith noted the distinction between world-class and a highly functional and affordable ambition with the later being of greater focus. This was supported by members.

ACTION 4.01: A face-to-face workshop to be scheduled (when permissible) to explore scope, options and opportunities with partners.

ACTION 4.02: PG to brief the two design panels on progress to date on the masterplan.

ACTION 4.03: TV to schedule a follow up session at EPB with [REDACTED] in c. 3 months.

5 Environmental Agenda

Paper Reference: EPB8.04.

Phil Gould introduced [REDACTED] from Lendlease, who talked through the sustainability initiatives and current focus of Lendlease in this space, noting several objectives and in particular:

- Increase positive social impact, creating careers
- Increase spend with local businesses and social enterprises
- Support awareness of mental health
- Loneliness Lab
- Euston as an exemplar sustainable environment
- Prioritise green and resilient jobs in Euston

Mark noted some of the work undertaken by HS2, not least in achieving the world's first BREEAM excellent station at Interchange.

Members supported the creation of a subset to this group with focus upon the environmental agenda for Euston. Neil Martin nominated [REDACTED] as Chair.

ACTION 5.01: Sustainability Group to be established.

6 HS2 Affordability

Paper Reference: EPB8.05

Laurence Whitbourn gave an update to the Board on progress of the affordability challenge, taking members through the presentation, with focus upon the OSD affordability challenge and approach, funding opportunities, approved panel decisions and a panel lookahead.

Laurence highlighted the areas of integration between the two stations and OSD, and the importance of moving forward with a commitment to all elements of the Euston project.

[REDACTED]

[REDACTED]

ACTION 6.01: Tom and Neil to follow up on [REDACTED]

Laurence further noted against programme that submission date for the Network Rail OBC remains the end of 2021.

Cllr Gould noted LB Camden's concerns over reverting to [REDACTED] Cllr Gould reminded the Board [REDACTED] did not meet the Borough's objectives of Place, comprehensive development and failed to make the best of the opportunity.

The importance of delivery of the NR station highlighted as integral to the scheme in placemaking and planning terms.

7 Partnership Affordability Deliverables

Paper Reference: EPB8.06

Andrew Hutton, supported by [REDACTED] took members through the presentation on Partnership Affordability Deliverables to give an update on progress to date, a significant amount of work having been carried out by design teams since the last update, noting next steps to agree how to impact assess requirements upon cost and programme.

Given a shortage of time, members were given the opportunity to make comments in correspondence. Comments have been received following the meeting from LB Camden, and have been reflected in the NRAPSI deliverable.

Clive Maxwell thanked the team for their work and noted the continued affordability focus with deliverables.

The deliverables were approved for onward transmission to the Department.

8 Any Other Business

The Chair referenced the request for a Partnership Board half-day away day to focus upon design of the HS2 and NR stations and surrounding area, noting this is still an ambition and will be scheduled at appropriate time following current Covid guidance, most likely June.

9 Action Table

Date	No	Action	Owner	Due	Status
11/02/2021	1.01	Redacted EPB minutes to be prepared and circulated to the Board for approval prior to publishing.	JF/TV	11/03/2021	Closed
11/02/2021	3.01	Cllr Gould to circulate Arup report to members.	GG	11/03/2021	Closed
11/02/2021	8.01	ModGov or similar platform to be explored for issue of Board Papers.	JF	11/03/2021	Closed
11/03/2021	3.01	A weekly session to discuss works disruptions and mitigations to be scheduled (KC, CM, PH & TV)	TV	Ongoing	In Progress
11/03/2021	3.02	MT to explore possibility of releasing an element of [REDACTED]	MT	19/03/2021	Closed
11/03/2021	4.01	Tom Venner to progress a mechanism for capturing Euston resident's feedback.	TV	TBC	In Progress
11/03/2021	5.01	Separate session to be set up to focus on Crossrail 2, between HS2, TfL, DfT and Crossrail 2	AW	08/04/2021	Closed
08/04/2021	3.01	Agree with HS2 the route for approval of the NRAPSI deliverables	LW	20/05/2021	Open
08/04/2021	4.01	A workshop to be scheduled (when permissible) to explore scope, options and opportunities with Independent Design Panel.	TV	TBC	Open
08/04/2021	4.02	PG to brief the two design panels on progress to date on the masterplan.	PG	TBC	Open
08/04/2021	4.03	TV to schedule a follow up session at EPB [REDACTED] in c. 3 months.	TV	08/07/2021	Open
08/04/2021	5.01	Sustainability group to be established.	TV/PK	TBC	Open
08/04/2021	6.01	Tom and Neil to follow up on [REDACTED].	TV/NM	30/04/2021	Open