

Meeting Minutes

The Euston Partnership Board

Meeting Details		Attendees			
Date	11/02/2021	Peter Hendy (Chair)	NR	Kate Cohen	DfT
Time	10:00 – 12:00	Jake Kelly	NR	Mark Thurston	HS2
Location	Microsoft Teams	Tom Venner	EP	Ed Smith	HS2
Secretariat	[REDACTED]	Georgia Gould	LBC	Laurence Whitbourn	HS2
Reference	EPB6	Jenny Rowlands	LBC	[REDACTED]	EP/NR
		Neil Martin	LL	[REDACTED]	EP
		Jules Pipe	GLA	Phil Gould	LL
		Lucinda Turner	GLA	[REDACTED]	LBC
		Clive Maxwell	DfT	[REDACTED]	TfL
Apologies					
		Alex Williams	TfL		

Next meeting details: 11/03/2021 at 10:00 on Microsoft Teams.

3 Welcome

The Chair opened the meeting welcoming members to the first meeting of 2021. The Chair noted apologies from Alex Williams of TfL, who is represented by Lucinda Turner and [REDACTED] of TfL in today's meeting.

4 Review of Minutes & Actions

Paper Reference: EPB6.01

The Chair noted that minutes of the previous meeting have been circulated with the board pack and confirmed these as agreed. The Chair further noted that there has been a Freedom of Information request received for the Euston Partnership Board minutes. Work is being done to identify the right place to publish the minutes, and the target is for redacted minutes to be published in March/April. Approval of these will be sought via correspondence with the group.

ACTION: 1.01: Redacted minutes to be prepared and circulated to the Board for approval prior to publishing.

Tom Venner provided an update on the one open action from the previous meetings:

Action 10/12/20 3.01: Asks of the Board to be added to the Leadership Report. Tom noted that both the Management Information and Leadership Report will be refreshed for next month's Board and this includes asks of the Board. Action complete.

Tom reported that there are no further open actions.

5 Leadership Report

Paper Reference: EPB6.02

- Tom took the Board through the Leadership Report, noting that 2021 has begun at the pace that 2020 finished, with a focus on affordability, permanent arrangements and impact on residents.
- Tom noted that the Leadership Report will be updated to make it more focused on progress against the plan, and Tom welcomed feedback or comments.
- Tom noted that 2021 has begun with joint working and partnership, such as the joint working on [REDACTED] with the Department, with Network Rail and HS2 on [REDACTED] and with TfL on the [REDACTED]. As a result many of these workstreams are moving forward at pace. Tom thanked all for their role in this progress.

Tom gave an update of activities undertaken since the last Euston Partnership Board meeting and set out the planned activities for February/March. The following key points were raised and noted:

Camden Resident Blocks: Work continues on preparing the Business Case for funding of the Camden Resident Blocks. Tom thanked the Department and HS2 for their input and work on this [REDACTED]

Cllr Georgia Gould clarified what elements would make up the Case going to committee. Kate Cohen responded that it will set out the whole deal and detail the DfT element for initial approval but that the deal is not finalised. This will allow others to go through their own approval processes and a final deal will then be consolidated.

Cllr Gould asked if this would include the decisions relating to Homes England. Kate Cohen confirmed it does not include at this stage. Cllr Gould recommended that all elements are pulled together as one for the final approval process. This was supported by several members.

Campus Requirements: Work continues on identifying and consolidating cross campus requirements, a workstream being led by [REDACTED], and these will be brought back to the Board for sighting and approval as these will form a critical part of the agenda for discussion at March's Board meeting.

Permanent Delivery Arrangements: Significant focus and time has been spent on establishing permanent arrangements. More detail will be presented later in the agenda.

HS2 Affordability: Work continues on the affordability workstream and HS2 will provide an update today.

NR RECS: Joint working on RECS definition of scope. Work is progressing to define the scope of the station upgrade. Network Rail will update the Board on progress today.

Works Mitigation Initiatives: A focus on Drummond Street; with thanks to those who have raised this with Tom, work has begun to explore options for mitigating the impact of works on Drummond Street.

[REDACTED]

The Chair asked the members for comments and questions.

Cllr Gould thanked Tom for helpful overview, and the positive steps being progressed for Drummond Street. Cllr Gould reflected on positive reports on design integration, and noted the team are keen to support the Place and Value panel when this is established.

Cllr Gould noted the recent Arup report on the future of the central activity zone in London, which identifies significant areas of recovery, highlighting that knowledge industries and Lab office space are amongst those with highest recovery predictions, an encouraging aspect for Euston with the knowledge quarter aspirations.

ACTION 3.01: Cllr Gould to circulate Arup report to members.

Ed Smith supported the collaborative approach and recommended in shaping the Leadership Report a shift from TEP itself to a focus on the projects and risk and opportunities as a key piece.

Clive Maxwell supported this suggestion and proposed a single piece of Management Information displaying this which symbolically shows the key and joint milestones.

Mark Thurston noted with only one action open from the previous board, the asks of the Board are not clear. Tom Venner agreed and responded the revised MI and Leadership Report will address this and make clear what is needed from the Board members. The Chair supported this.

Kate Cohen noted affordability across the programme is a real challenge and made a request that when individual papers are submitted a focus on the best outcome for Euston as a whole is considered by teams.

Neil Martin responded that project teams are not showing adoption of this mindset and will be viewing from their particular lens.

The Chair responded a cohesive strategy to achieving progress in areas such as the bus station is key. Tom Venner supported.

6 HS2 Station Route to Affordability

Paper Reference: EPB6.03.

Laurence Whitbourn led the Board through the presentation on HS2 Station [redacted]

Laurence noted in particular:

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

[redacted]

The Chair thanked Laurence and asked members for comments and questions.

[redacted]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

7 Permanent Delivery Arrangements update

Paper Reference: EPB6.04.

Lee Mowle, DfT and Tom Venner, TEP took the Board through the work to stand up permanent delivery arrangements for Euston, sharing the design principles, and reflecting on the cost challenge and the value to be gained from integration of resource, co-location and focus.

The Chair asked if there were any comments or questions.

CLlr Gould supported the move to a fuller integration model as a positive step, and noted that LB of Camden's role in place and design is a great step forward.

Jenny Rowlands supported the arrangements and requested the opportunity to review the tripartite agreement.

Neil Martin reflected the principles as an important step, reflecting the Oakervee outcomes and asked if decision authorities are being reviewed. Tom Venner confirmed that clarity of decision making – who observes, who influences and where decisions sit are important factors being considered.

Ed Smith agreed, reflecting that expected behaviours between parties and stakeholders should be captured.

Kate Cohen extended thanks to LB of Camden sharing influential thinking in how this can be achieved. Governance and accountability are top on list of priority areas, with particular focus on financial and safety accountabilities. Extended thanks to all teams for their input so far.

Jake Kelly endorsed and welcomed the integrated approach, reflecting on lessons learned at [REDACTED] in forming the legal agreement.

The Chair confirmed an update on funding following the February DfT decision panel will be given at the next Board in March.

8 RECS [REDACTED] Update

Paper Reference: EPB6.05

[REDACTED] gave an update on the work to define the scope of RECS (Redevelopment Euston Conventional Station) and took partners through the presentation, reflecting on progress to date including the focus on Partnership Integration through key works streams including [REDACTED]

Jake Kelly spoke of work over the next six months to drive out key issues and is confident in the framework that The Euston Partnership is setting to achieve these decisions.

Phil Gould reflected on mixed messages at working level with regards to the scope of the [REDACTED] [REDACTED] Jake Kelly responded that [REDACTED] are included in the Network Rail OBC work.

Phil noted the slide on timings and decisions, noting if Landowners and Lendlease wish to commit to early phases there is an opportunity to fix constraints earlier than the July date noted.

9 Healthy Streets

Paper Reference: EPB6.06

[REDACTED] TfL and [REDACTED], LBC presented the work undertaken by TfL on Healthy Streets. The presentation highlighted the scope and benefits of Healthy Streets, engagement completed to date, the vision of the Healthy Streets programme and cost and programme to deliver.

The Chair thanked both [REDACTED] and [REDACTED] and asked how the work fits in with HS2 and NR design processes. [REDACTED] responded the work is being brought alongside the Design Panel and noted this will also be taken through the Euston Partnership Place and Social Value Panel.

Lucinda Turner noted the links with [REDACTED] and questioned if this is being considered or an interface.

[REDACTED] confirmed this is an interface but that this has implications on Euston Road, and these are being considered.

[REDACTED] noted funding of [REDACTED] and linked constraints on how this can be spent.

Mark Thurston asked how this links to the masterplan Lendlease are producing and the broader masterplan. Tom Venner confirmed these will be brought together via a public realm strategy of which this will form part.

Cllr Gould observed this work should form part of the masterplan but also sits wider, noting the importance of public realm to attract people visiting and travelling into and around London, [REDACTED]. Cllr Gould noted if investment is made by the Partnership this would be encouraging.

[REDACTED]

Cllr Gould responded that LB of Camden are investing in this piece and are part of the Partnership.

Phil Gould noted Lendlease and TfL have spoken extensively on this subject and public realm designers will be brought onboard and align closely with this piece and will continue to work closely together.

[REDACTED]

10 Look Ahead

Paper Reference: EPB6.07

[REDACTED] TEP presented the lookahead of activity for the Euston Partnership Board.

Tom Venner noted that in light of the recommendations made earlier in the meeting to focus upon the decisions and asks of the Euston Partnership Board, the lookahead will be taken away, revised and issued via correspondence. The Chair agreed.

Georgia made a request for the Resident Advisory Representative to be invited to give an update to the Board at the next meeting.

The Chair noted that [REDACTED] and [REDACTED] will join in April to update the Board on the work of the Independent Design Panel.

Ed Smith requested that environmental sustainability, carbon literacy and biodiversity is added as a focus for the Board. Partners supported, and Tom Venner confirmed this will be added onto the lookahead.

The Chair requested that Tom Venner and the governance team look at electronic issue of papers for the Board, e.g. ModGov.

ACTION 8.01: ModGov or similar platform to be explored for issue of Board Papers.

11 Any Other Business

The Chair updated the Board that this is [REDACTED] (PMO & Governance Director) last meeting. He is returning to his substantive post at HS2 Ltd.

The Chair asked the Board members whether there was any other business to discuss. No further items were raised. With thanks to all for attending the Chair concluded the meeting.

12 Action Table

Date	No	Action	Owner	Due	Status
10/12/2020	3.01	Asks of the Board to be added to the Leadership Report.	TV	11/02/2021	Open
11/02/2021	1.01	Redacted EPB minutes to be prepared and circulated to the Board for approval prior to publishing.	JF/TV	11/03/2021	Open
11/02/2021	3.01	Cllr Gould to circulate Arup report to members.	GG	11/03/2021	Open
11/02/2021	8.01	ModGov or similar platform to be explored for issue of Board Papers.	JF	11/03/2021	Open

