

The Euston Partnership Board

Meeting Details

Date: 10 Sept 2020
 Time: 13.00 – 15.00
 Location: Microsoft Teams
 Secretariat: [REDACTED]
 Reference: EPB2

Attendees:

Peter Hendy (Chair)	NR	Clive Maxwell	DfT
Jake Kelly	NR	Kate Cohen	DfT
Tom Venner	EP	Ed Smith	HS2
Georgia Gould	LBC	Rob Heasman	LL
Jenny Rowlands	LBC	Laurence Whitbourn	HS2
Neil Martin	LL	[REDACTED]	NR
Jules Pipe	GLA		
Lucinda Turner	GLA		
Alex Williams	TfL		
[REDACTED]	EP	Apologies:	
[REDACTED]	EP	Mark Thurston	HS2
[REDACTED]	EP	Antonia Buckland	NR

1 Welcome

The Chair opened the Board meeting, welcoming members and apologising for the late notice on change of timings.

The Chair noted apologies received from High Speed 2 Limited CEO Mark Thurston and Network Rail Project Director Antonia Buckland.

2 Review of minutes and actions (paper reference EPB2.01)

The minutes of the previous Board meeting were presented for approval with no comments received from members. Tom Venner, Managing Director of the Partnership noted that the minutes will go through a final legal review and circulation ahead of publication. The Chair agreed that the minutes should be published.

Tom Venner provided an update on the status of actions from the previous meeting. Tom noted that the actions have largely progressed and gave the following update on the outstanding actions:

- four registration of interest forms are still outstanding, Tom asked that those outstanding push to get those in by the end of the week;
- the Euston Single Strategic Plan is progressing with meetings set up later this month to progress. It was noted that the Euston Single Strategic Plan will be brought to the next Board meeting for approval;

- [REDACTED] Community Engagement and Communications Director for the Partnership is progressing with the London Borough of Camden (LBC) on how to bring in LBC's expertise in community engagement/communication with meeting set up next week;
- Tom informed the Board that he had a discussion with the Chair and Kate Cohen, DfT on the diversity of the Board and they have agreed to look at this as a whole as part of the wider working groups review and will come back with a collective recommendation.

Tom updated that Alex Williams, has now joined the Board representing TfL. The Chair welcomed Alex.

Tom updated that the Euston Partnership Board remit has been circulated with all comments now incorporated. The Chair asked the Board members whether there were any outstanding comments.

Ed Smith, HS2 Non-Executive Director raised that Board remit should be updated to reflect that BICC is now being referred to as IPDC. It was agreed that the document to be updated to reflect new name.

The Board remit (subject to the update) was approved by the Board.

2.01 Action: Tom Venner to complete legal review of minutes before publishing.

3 Leadership report (paper reference EPB2.02)

Tom Venner provided an update to the Board on activities undertaken since the last Board meeting and set out the planned activities for September.

Tom noted that the Euston Partnership Leadership team focused its efforts on 3 key workstreams in August:

1. Design Remit / Strategy: Completion of the SRO Study has dominated with team coordinating Partner input. Tom also noted that the Single Strategic plan has been shared and comments received.
2. Funding: Work on the Spending Review submission progressing well, with Kate Cohen's team identifying the high level funding requirements for next 5 years.
3. Capability: Outstanding NR vacancies in the Partnership Leadership Team have been advertised and Tom is working with DfT on the Business Operations Director role. Detailed resource mapping on next tier down complete. The Leadership team has also been working with DfT on what the permanent solution looks like going forward. [REDACTED] Project Controls and Governance Director for the Euston Partnership has been working on

management information strategy proposal to be briefed later in this Board meeting.

Tom noted that the Single Strategic Plan is an important document for the Euston Partnership. The Sponsors' Working Group review of the plan was taking place in September with a final version to be issued with the October board papers. Tom noted that he hopes to be on track for debate and approval in October board meeting. Looking to have a consolidated view.

Tom provided an update on progress on the Euston Hub collaboration space. Tom noted that the Euston Partnership is reviewing requirements and where this space could be and look to have an update next month.

Tom updated that there were difficult conversations held at the Independent Design Panel as only part of the design was shared. Tom noted that we need to be better aligned in how we present as a whole for Euston Campus. Tom undertook to work with the HS2 Design Director and others to better coordinate future sessions.

Tom provided an update on the work underway to resolve the issue of the impact on the four residential blocks that sit on the edge of the Euston campus which are acutely affected by the construction works. Euston Partnership is working with Camden on options to decant these blocks and how they can be used going forward. Collaboration between groups is really strong. It was noted that this is a very real and live issue for 175 families and the Partnership needs to be putting a lot of resourcing into resolving.

Jenny Rowlands, Chief Executive of Camden Council acknowledged good progress in discussions over the last two weeks. She stressed the very tight timescale around those residents ahead of piling starting and that we are looking as creatively as we can for a solution. Jenny noted that she is happy to report back to the Board but hoping that the work to resolve is taking place outside of the Board. Jenny also noted that Camden are working creatively with their partners. Jenny noted that they will need to go back to the Camden Council Cabinet next month.

Cllr Gould highlighted that the impact on the community. Residents are seeing it as an unliveable situation. This is an opportunity to make a really difficult situation better.

The Chair noted that there is limitation on how fast progress can be made as we're all public bodies but we need to work and agree a solution within those limitations.

3.01 ACTION Tom Venner to update the Chair in a fortnight on progress being made with the residential blocks. The Board would be updated at the next meeting.

Alex Williams, Transport for London highlighted that Design Panel had been challenging and asked how their issues will this be addressed? Tom Venner noted there needs to be better

expectation management with what the design panel wanted to see. Tom noted that there is a meeting next week to discuss how we do this better and how the issues they have raised will be addressed. Clive Maxwell, Department for Transport endorsed the question from Alex.

[REDACTED]
[REDACTED] Jake
Kelly highlighted that NR had been working the necessary processes to provide the appropriate resource to the Partnership.

Ed Smith, HS2 congratulated the team on the work being done so far and the collaborative dynamic taking place. Ed noted that there is an obligation/responsibility to support the communities as soon as we can.

The Chair asked if Andrew Stephenson, is up to date on what's happening on the impacted Camden residents' issue. Kate Cohen, Department for Transport reported that he is sighted. Kate noted that there are financial constraints. [REDACTED]

[REDACTED]
[REDACTED]

[REDACTED]
[REDACTED]

4 HS2 SRO Euston Study (paper reference EPB2.03)

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5 Funding principals (paper reference EPB2.04)

Tom Venner presented a paper on the Euston Funding Principals.

Tom noted that the question of affordability comes up again and again. Tom noted that the paper was being brought for discussion [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Tom ran through the next steps and asked to support these going forward.

The Chair noted that this presentation was consistent in what we've been discussing with the SRO study. The Chair asked whether everyone agrees that this is the right thing to do?

Cllr Gould, London Brough of Camden noted that it was right thing to do to look at collectively. [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

PH (Chair) concluded the Board conversation and noted the endorsement of the Board to the further work proposed by the Leadership Team.

5.01 ACTION Tom to retain economic support the development of the funding strategy and the strategic business case.

6 Permanent Delivery arrangements

Kate Cohen, Department for Transport noted that a lot of progress being made on the Euston Partnership permanent delivery arrangements since the Board last met. The Department is going to send out a slide pack to all the members of all the issues that need to be considered and will issue an invitation to discuss further to get a better understanding of concerns. Kate noted that they were looking to use this forum to speed up the conversations between the Partners to finalises the arrangements.

7 Management Information Strategy (paper reference EPB2.05)

[REDACTED] Euston Partnership updated the Board on the proposed approach for Management Information. [REDACTED] noted interim arrangements needed to give the Board visibility on the programme while we work on the baseline and plan to utilising data and information already reported through Partner management information. [REDACTED] highlighted the draft format of report is provided as an appendices. [REDACTED] noted he will send out the format for the partners to populate and asked for the Partners support to populate the management information for the October Board.

7.01 ACTION All members to support populating the management information and reporting calendar as we get on with the programme.

8 Look ahead (paper reference EPB2.06)

[REDACTED] Euston Partnership presented the lookahead of activity for the Euston Partnership Board.

[REDACTED] went through the proposed agenda for October Board, to include:

- Single Strategic Plan approval,
- NR Station Proposal review,
- update on the Euston Partnership Permanent Delivery arrangements

Neil Martin, Lendlease noted that the paper on the comprehensive redevelopment on the northern approaches proposed for October Board, might need to go to November Board.

It was agreed that an update on the progress of the SRO decision and the Camden blocks be added to next month's agenda.

[REDACTED]

9 Any other business

The Chair asked Clive Maxwell, DfT how the Government was responding to the Oakervee report. Clive noted that the Government was progressing and responding to elements individually.

Meeting closed.

10 Action table

Date	No	Action	Owner	Due	Status
27/07/2020	2.01	All members to send Register of Interest Form back to TV by 7 August.	all	07/08/2020	in progress
27/07/2020	3.02	The Leadership Team to look at how we bring in LBC's expertise in community engagement/communication into the Partnership activity.	█	10/09/2020	in progress
27/07/2020	3.03	Kate Cohen/Tom Venner to discuss Board diversity with the Chair and report back to the Board with a plan of action.	KC TV PH	10/09/2020	in progress
27/07/2020	4.01	Draft on section 3 of the Board Remit to be sent to GG and JR, updated to better reflect the importance of Social Value.	TV	31/07/2020	completed
10/09/2020	2.01	TV to have legal review minutes before publishing.	TV		
10/09/2020	3.01	TV to update PH (Chair) in a fortnight on progress being made with the residential blocks	TV	18/09/2020	completed
10/09/2020	4.01	TV to list issues to address these issues by the next week by the 18th.	TV	18/09/2020	completed
10/09/2020	4.02	█ █	CM PH	22/09/2020	completed
10/09/2020	5.01	Tom to retain economic support the development of the funding strategy and the strategic business case	TV	09/11/2020	In progress
10/09/2020	7.01	All members to support populating the management information and reporting calendar as we get on with the programme.	all	28/09/2020	completed