

Public Minutes TRA Board Meeting

Date	28 June 2023	Time		10:00	
Venue	TRA Office MS Teams				
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Members	Simon Walker (Chair)		Chair		
	Clare Brodie (CB)		General Counsel		
	Patricia Gallan (PG)		Non-Executive Director		
	Oliver Griffiths (CE)		Chief Executive		
	John Hughes (JH)		Non-Executive Director		
	Adam Marshall (AM)		Non-Executive Director		
	Steve O'Donoghue (SO'D)		Director of Corporate Services		
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Presenters					
Item 4	Director, Industry		Department for Business & Trade		
Items 5.2 & 9	Head of Finance and Commercial		Trade Remedies Authority		
Item 6 & 7	Head of Investigations		Trade Remedies Authority		
Item 9	Head of Governance and Business Services		Trade Remedies Authority		
Item 10	Head of People		Trade Remedies Authority		
	Culture Lead		Trade Remedies Authority		
Item 11	Director of Communications & Ex	ternal Affairs	Trade Re	Trade Remedies Authority	
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ExCo (Items 4 - 7)	Chief Economist	Economist		Trade Remedies Authority	
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In Attendance	Private Secretary to Chief Execut	ive	Trade Remedies Authority		
Items 1 - 9	- 9 Director General, Trading System		Department for Business & Trade		
	Governance and Secretariat Lead		Trade Remedies Authority		
	Governance and Secretariat Adv	ser	Trade Re	medies Authority	
	Director, Trade Defence		Departme	ent for Business & Trade	

Item Ref	Item	Action owner
1.	Welcome, apologies and declaration of interest	Due date
1.1	The Chair welcomed Board members to the meeting.	
1.2	There were no apologies and no declarations of interest noted.	
2.	Minutes of last meeting and actions arising	
2.1	The minutes from 5 April 2023 were approved.	
2.2	Action tracker	
2.2	The Board agreed that actions recommended for closure could be closed and noted progress made in respect of the remaining actions.	
3.	Chair's report	
3.1	The Chair updated the Board on recent activity.	
4.	Political environment check-in	
4.1	The Director, Trade Defence, Department for Business & Trade (DBT), opened the item with commentary on the wider geo-political environment and how that could affect trade remedies.	
4.2	It was agreed that If there is a short gap before the new Chair is appointed, PG (Senior Independent Director) should Chair the next Board meeting.	
4.3	The Director, Industry, DBT provided an update on the steel sector.	
4.4	It was suggested that the Board consider Carbon Border Adjustment Mechanisms at a future meeting.	Secretariat Aug-23
5.	Chief Executive's report	
5.1	The Board considered the Chief Executive's report.	
5.2	Performance & risk report	
	The Board considered the performance and risk report and noted its contents.	
5.3	Finance update The Board discussed the finance update submitted by the Head of Finance.	
6.	Case forward look	
6.1	The Head of Investigations briefed the Board on the case forward look.	
7.	Case strategy	
7.1	The Head of Investigations introduced the case strategy project to the Board, which will look at demand scenarios over the next five years and review how far the current operating model for cases will need to be adapted.	
8.	Report from Chair of ARAC	
8.1	JH updated the Board on the recent ARAC meeting. The main areas of focus were the internal audit and the annual report & accounts (AR&A).	
8.4	SO'D noted that ARAC has provided helpful challenge throughout the year and feels the ARAC annual report reflects the work of the Committee well.	

Final consideration and approval of the annual report and				
accounts				
SO'D presented the AR&A for final consideration and approval, noting this first report covers a 22 month period and has received an unqualified audit report from NAO.				
SO'D also expressed how helpful the DBT finance team have been during this process.				
The Board formally approved the 2021-23 annual report and accounts and the letter of representation.				
The Director, Trade Defence, DBT, confirmed that DBT formally endorse the 2021-23 annual report and accounts.				
Before leaving the meeting, the Director General, Trading Systems, DBT, offered thanks to the Chair for his leadership over the previous three years.				
People strategy update				
The Head of People presented the People strategy update.				
Communications strategy				
The Director of Communications and External Affairs led a discussion on the Communications strategy, thanking ExCo and AM in particular for their input.				
Item to note: Board forward workplan				
It was noted that discussions regarding the September away day would take place offline.				
Any other business				
The Board formally thanked the Chair for his hard work and commitment to the organisation during his tenure, noting this would be his last Board meeting.				
Meeting close				
The meeting ended at 13:10.				
	accounts SO'D presented the AR&A for final consideration and approval, noting this first report covers a 22 month period and has received an unqualified audit report from NAO. SO'D also expressed how helpful the DBT finance team have been during this process. The Board formally approved the 2021-23 annual report and accounts and the letter of representation. The Director, Trade Defence, DBT, confirmed that DBT formally endorse the 2021-23 annual report and accounts. Before leaving the meeting, the Director General, Trading Systems, DBT, offered thanks to the Chair for his leadership over the previous three years. People strategy update The Head of People presented the People strategy update. Communications strategy The Director of Communications and External Affairs led a discussion on the Communications strategy, thanking ExCo and AM in particular for their input. Item to note: Board forward workplan It was noted that discussions regarding the September away day would take place offline. Any other business The Board formally thanked the Chair for his hard work and commitment to the organisation during his tenure, noting this would be his last Board meeting. Meeting close			

Date of next meeting: 25 October 2023