



Department  
for Education

# Skills Bootcamps

**Funding and performance management  
guidance 2024 to 2026 for Jaggaer  
projects 7848, 8279, 8280, 8290, 8335,  
8337, 8338 and 8339**

**December 2023**

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## Summary

For the contract period 1<sup>st</sup> February 2024 to 31<sup>st</sup> January 2026.

This document sets out the funding and performance management rules that apply to all suppliers with a contract to deliver Skills Bootcamps awarded from the procurement launched by the Department for Education in June 2023, and which are funded by the Department for Education via the Education and Skills Funding Agency. Those delivering Wave 3 and DPS1 Jaggaer projects 7338 and 7698 contracts should refer to the funding guidance provided for those contracts, and not this document.

All suppliers accessing funding via a contract must follow the guidance set out in this document regardless of where they are based or delivering. For further detail on your contractual obligations please refer to your contract.

Suppliers accessing funding for Skills Bootcamp delivery directly via a Mayoral Combined Authority (MCA), Combined Authority (CA), Greater London Authority (GLA), Local Authority (LA), or Local Enterprise Partnership (LEP), should refer to the specific guidance from them and not this document.

All information, including hyperlinks within the documents were correct when we published this document.

The DfE reserves the right to make changes to the Skills Bootcamps: funding and performance management guidance 2024 to 2026. You will be alerted to any changes via the Education and Skills Funding Agency (ESFA) Update. It is your responsibility to review this on a regular basis. To support this, you can [register for web alerts](#). This will notify you by email when a new edition of Update on GOV.UK is published.

## Expiry or review date

This guidance will be reviewed by April 2024.

## Who is this guidance for?

This guidance is for those delivering contracts under the Skills Bootcamps DPS Jaggaer project reference numbers 7848, 8279, 8280, 8290, 8335, 8337, 8338 and 8339.

- Those delivering Wave 3 and DPS1 Jaggaer projects 7338 and 7698 contracts should refer to the funding and performance management guidance provided for those contracts, which can be found here: [Skills Bootcamps funding and performance management - GOV.UK \(www.gov.uk\)](#).
- Suppliers accessing funding for Skills Bootcamp delivery directly via a Mayoral Combined Authority (MCA), Combined Authority (CA), Greater London Authority

(GLA), Local Authority (LA), or Local Enterprise Partnership (LEP), should refer to the specific guidance from them and not this document.

## Skills Bootcamps – overarching principles

Skills Bootcamps are free, flexible courses of up to 16 weeks in sectors with skills shortage vacancies. They give adults aged 19+ the opportunity to build up sector-specific skills.

Skills Bootcamps equip adults with technical skills that enable them to access in-demand jobs, apprenticeships (and for the self-employed, new opportunities), better jobs leading to increased income and productivity, and they fast-track learners to an interview with an employer.

Only those suppliers that have been awarded a Skills Bootcamps contract can deliver Skills Bootcamps.

In addition, Mayoral Combined Authorities (MCAs), Combined Authorities (CAs), Greater London Authority (GLA), Local Authorities (LAs) and Local Enterprise Partnerships (LEPs) have been awarded grants for the delivery of Skills Bootcamps in financial years 2023-24 and 2024-25. These are subject to a separate set of guidance notes.

## Delivery of Skills Bootcamps

The supplier must ensure that the Skills Bootcamps can be reasonably delivered to a learner concurrently employed in either a full-time or part-time role or around other commitments.

Skills Bootcamps should be designed to encourage the participation of underrepresented groups which may include, but not exclusively, ethnic minority background, disability, women, veterans, prison leavers, serving prisoners due to be released within 6 months of completion of the Skills Bootcamp, prisoners on temporary release or learners with childcare or similar responsibilities; those with protected characteristics (as defined in the [Equality Act 2010](#)) and those who might face barriers to employment.

## Skills Bootcamps - content

Skills Bootcamp training must either be accredited, aligned to occupational standards managed by the Institute for Apprenticeship & Technical Education (IfATE) or utilise a recognised standard for representing attainment (e.g., Recognising and Recording Progress and Achievement (RARPA) or Skills Framework for the Information Age (SFIA)). Where you are using RARPA, SFIA or similar methodology we would expect evidence of significant employer engagement in designing the curriculum.

Each Skills Bootcamp must meet the minimum number of Guided Learning Hours (GLH) as stated in the supplier bid and a maximum duration of 16 weeks.

Guided Learning is the activity of a Learner being taught or instructed by – or otherwise participating in education or training (including placement, onsite or practical education or training) under the Immediate Guidance or Supervision of – a lecturer, supervisor, tutor or other appropriate provider of education or training, with the simultaneous presence of the Learner and that person in the same physical or virtual space. This could include, but is not limited to, simultaneous presence: in a classroom, in a virtual classroom or breakout room, on site, placement, or other physical learning environment.

Provision may be delivered remotely online, face-to-face or through a blended approach.

## **Wraparound Career and Personal Development Support**

Funding for wraparound career and personal development support for Skills Bootcamps is included in your Skills Bootcamps allocation.

The supplier must deliver personalised wraparound career and personal development support for all phases of the Skills Bootcamps delivery. Ensuring this support is tailored to different needs and contexts including personalisation considering experience and employment status (employed, unemployed, self-employed, returners to work, prisoners within 6 months of release etc).

Such support can include, but is not limited to:

- Wider employment skills and behaviours including, but not limited to, appropriate workplace communication, stress management, time management, decision making and problem solving (such skills and behaviours, “Behavioural Skills Support”) to assist the learner in gaining relevant employment.
- Sector-specific behavioural skills support for employment.
- Appropriate pastoral support, coaching and mentoring (which may include but not limited to, tailored career coaching from industry professionals with experience in the Skills Bootcamp sector).
- Appropriate academic, skills and training support.
- Personalised support, taking into consideration the learner’s employment history and existing skills.
- IT, internet access and administrative support by providing supplier contact details during office hours.
- Assistance with the drafting of industry standard, sector-specific CVs and preparation for interviews personalised to the individual learner need (which may include, not limited to, mock interviews from industry professionals with experience in the sector and offering feedback).
- In the event that a learner is either unsuccessful at interview or does not attend an interview, carry out a follow up review with the learner to discuss why the learner did not pass the interview.

- Based on the review, signposting appropriate next steps for the learner, including further career and personal development support and, learning if the learner requires more support to pass an interview related to the relevant skills need or helping the learner to secure further interviews with appropriate employers.
- Scheduling monthly check-ins to track a learner's employment status for the number of months after completion of the relevant Skills Bootcamp specified in the Contract Order Form or until a Learner has achieved a job outcome (whichever occurs earlier).

This wraparound support will be checked as part of the ongoing monitoring of your delivery.

## Learner Eligibility

To be funded, the learners must:

- Be aged 19 or older, on or before 31 August within the ESFA funding year (01 August – 31 July).
- Have the right to work in the UK- this can be checked [on gov.uk/view-right-to-work](https://www.gov.uk/view-right-to-work) and
- Meet residency requirements- suppliers should refer to the [residency eligibility](#) section of the AEB funding rules before accepting an individual onto a Skills Bootcamp and
- Live in England, subject to the further detail provided below.

## Delivery outside of England

You must not actively recruit learners who live or work outside of England.

We will fund an individual who lives in Scotland and Wales if specialist skills training is only available in England and the individual intends to work in England as a result of the Skills Bootcamp. We do not expect these numbers to be significant.

For learning delivered at an employee's workplace, we will fund individuals whose main employment or normal place of work is in England.

Suppliers located close to the borders can deliver Skills Bootcamps to learners who are not resident in England if the learner intends to work in England as a result of the Skills Bootcamp. Delivery must take place in England. We do not expect these numbers to be significant.

In respect of potential supplier (or sub-contractor) personnel from overseas the supplier must comply with the relevant personnel guidance in the Skills Bootcamps Call off Agreement clause 16.1.



## Target Groups

All Skills Bootcamps must be open to all eligible adults within the communities they serve, including those employed, not in work or self-employed, serving prisoners due to be released within 6 months of completion of a Skills Bootcamp and those on temporary release.

Skills Bootcamps aim to support participants to improved employment outcomes. Suppliers should consider how their Skills Bootcamp will support these participants effectively into a positive employment outcome.

## Prior Attainment and experience

No prior attainment is required unless specifically prescribed by an employer and/or specifically related to the job and sector within which the vacancies offered are situated. Suppliers should screen potential learners and select those who will benefit from enrolling onto a Skills Bootcamp, including by checking that the potential learner does not already have a significant proportion of the knowledge, skills and behaviours that the Skills Bootcamp is designed to help them acquire.

Suppliers should signpost to other opportunities where a Skills Bootcamp is not appropriate for a potential Learner including a referral to the [website of the National Careers Service](#).

However, Suppliers may define their own selection processes and/or assessments as part of their approach to recruitment of learners.

## Funding conditions

You must not transfer funding between the following budgets:

- Skills Bootcamps
- ESFA funded AEB
- AEB funding received from devolved budgets to combined authorities
- 19 to 24 traineeship programmes
- Free courses for jobs
- Apprenticeships
- Advanced learner loans bursary fund
- Advanced learner loan facility
- Multiply

Suppliers should not claim funding for any learner's learning aim or programme that duplicates provision they have received from any other source.

We have adjusted learner eligibility so participants enrolled on DWP's Restart programme can access Skills Bootcamps, recognising differences in provision. However, if suppliers are delivering both a DWP Restart programme and a DfE Skills Bootcamp, they must:

- Ensure they are delivering two separate sets of activities to receive funding from both programmes for an individual learner and
- Must inform their DfE contract manager they are engaged in the delivery of both programmes.

An adult may only start one Skills Bootcamp per financial year (1 April to 31 March) and must not be on more than one Skills Bootcamp at any one time. However, where an individual starts a Skills Bootcamp and then realises that it is not suitable for them for whatever reason, they may start, and be funded for, another Skills Bootcamp as long as the first milestone payment on the original Skills Bootcamp has not been reached.

Suppliers have an obligation to ask prospective learners whether they have already undertaken a Skills Bootcamp in that financial year and if they are currently undertaking a Skills Bootcamp.

Learners may transfer between Skills Bootcamps within a financial year but only under the following conditions:

- The learner must have left their first Skills Bootcamp before the first payment milestone cut-off.
- The learner may only start a maximum of two Skills Bootcamps within a financial year.

Where an employer is training an existing employee, they must contribute to the cost of the course. In the case of large employers, DfE will cover 70% of the cost of the Skills Bootcamp with the remaining 30% of the agreed learner rate to be funded by the employer. Employer contributions must be cash contributions. Existing employees are defined as someone directly employed by the employer, not a worker, self-employed and contractor, director or officeholder. However, where a director or office holder is also an employee the employer will be expected to contribute. Further information on [employment status](#) is available.

In the case of small and medium employers DfE will cover 90% of the cost of the Skills Bootcamp, so the employer contribution is reduced to 10%. Employer contributions must be cash contributions. A small or medium sized employer is defined as having fewer than 250 employees.

Suppliers are free to agree further funding contributions from employers should they want to enhance the content of the Skills Bootcamp.

Suppliers are responsible for ensuring they collect and maintain evidence of payment of the employer's contribution. You may be required to provide evidence as part of any payment evidence assurance checks.

Courses are fully funded by government for independent learners (individuals not being co-funded by their employer) and for the self-employed.

Individuals must not be charged for any element of the Skills Bootcamp.

As part of their delivery, the Supplier will comply with Part 2 (The Management of Safeguarding) of Keeping Children Safe in Education statutory guidance (<https://www.gov.uk/government/publications/keeping-children-safe-in-education--2>) in order to ensure the provision is delivered with a view to safeguarding and promoting the welfare of high needs learners aged up to 25 receiving education or training at their institution or under the auspices of the supplier in the environment outside the direct control of the Supplier in an environment outside the direct control of the supplier.

The supplier will monitor and act on, any other harm to learners to the extent that the supplier could reasonably be expected to do so and/or where the harm could affect the quality of the learning experience.

## **Contract period**

The contract shall take effect on the contract commencement date and will expire on the contract expiry date unless terminated earlier in accordance with the provisions of this contract. The term of this contract shall be the contract period.

The authority may extend the contract period on one or more occasions for a minimum of 6 months per extension subject to the maximum aggregate extension that is permissible being 24 months.

The contract contains extension provisions which enable the authority to exercise discretion and extend for up to 24 months on 4 occasions up to a maximum total term (including the initial term) of 6 years to align with the DPS lifespan.

Any extension will be subject to funding approval and government priorities for skills and the terms of the Skills Bootcamp call off agreement, subject to satisfactory performance.

The authority is not required to offer any extension periods.

Contracts will be awarded at lot level and funding will be capped as per the overall contract value. Within the contract there will be a description of the contracted services to which you are expected to deliver as part of your contractual fulfilment obligations. For the purposes of the contract, this will also be shown within the summary of funding.

Suppliers can move contracted provision between different awarded Skills Bootcamps within their contract including learner volumes, which may be flexed across the specified services to be delivered. However, such movement can only be within the scope of services outlined within the contract and should be within the overall contract value. All movement of provision between Skills Bootcamps must be discussed and agreed with your contract manager. Any change requests are not automatic and subject to internal review.

A supplier must deliver against the individual contracted services that constitute the overall contract - this is both in terms of the type of service being delivered as well as the associated learner volumes.

There are payment milestones associated with a learner on a Skills Bootcamp. Payments will be made as set out below.

We recognise that there may be instances where a learner has changed their status part way through their Skills Bootcamp, e.g., from self-employed to actively looking for, and obtaining a job and therefore their expected completion/outcome has changed. Where that is the case, you should discuss this with your contract manager to confirm what evidence requirements are expected to enable a claim to be made.

If an independent learner plans to be self-employed, they can achieve a self-employed learner completion; and a self-employed learner who plans to become employed can achieve an independent learner completion.

## **Payment milestone details**

This is a summary. For detailed advice on what must be provided to obtain a milestone payment, see the evidence section.

### **Construction and the Built Environment, Engineering and Manufacturing, Digital, Sales, Marketing and Procurement, Creative and Design, and Business and Administration – payment milestone details**

**Commencement - 40% payment (of the individual learners unit rate, as specified in the contract).**

Paid on the learner completing 14 qualifying days of training and on completion of the initial assessment (initial assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

The 14 qualifying days of the training course must include a minimum of 10 guided learning hours.

Suppliers should achieve 20% of all the starts contracted for the whole contract period, by 31st March 2024.

The supplier should report on the next monthly reporting cycle any new learner starts via the ILR, Contract Monitoring and Delivery Plan (CMDP) and Learner Datasheet.

**Contract delivery (course completion and interview offered) – 30% payment (of the individual learners unit rate, as specified in the contract).**

Completion of the training and completion of a final assessment for all learners (final assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

**For the independent learner:** An offer of an interview with an employer for a live vacancy that will utilise the skills obtained on the Skills Bootcamp, which meets the criteria set out under the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** An offer of an interview for a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** Written confirmation of how the new training has been/will be applied to get new work or contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**Outcome (on job offer or equivalent) – 30% payment (of individual learners unit rate as specified in the contract).**

**For the independent learner:** An offer for a job which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** The offer or commencement of a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** Learner has secured new work/new contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner outcome; and a self-employed learner who plans to become employed can achieve an independent learner outcome.

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Suppliers should note that the learner must have finished the training element of the Skills Bootcamp, in line with the declared GLH in your bid, for the supplier to be able to claim a positive outcome payment.

Suppliers must achieve positive outcomes within the six months after the training is finished (and not 6 months after the completion of milestone 2). Suppliers should track learners within this 6-month period until the learner achieves a positive outcome. Suppliers must achieve all completions by 31<sup>st</sup> July 2025 and have all outcomes achieved by 31<sup>st</sup> January 2026, in line with delivery plans. The supplier should report on the next monthly reporting cycle any new learner completions via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

## **Pathways to Accelerated Apprenticeships – payment milestone details**

### **Commencement - 40% payment (of the individual learners unit rate, as specified in the contract).**

Paid on the learner completing 14 qualifying days of training and on completion of the initial assessment (initial assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

The 14 qualifying days of the training course must include a minimum of 10 GLH.

Suppliers should achieve 20% of all the starts contracted for the whole contract period, by 31<sup>st</sup> March 2024.

### **Contract delivery (course completion and interview offered) – 30% payment (of the individual learners unit rate, as specified in the contract).**

Completion of the training and completion of a final assessment (final assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

**For the independent learner:** An offer of an interview with an employer for an apprenticeship or other live job vacancy which will utilise the skills obtained on the Skills Bootcamp, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** An offer of an interview for a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** written confirmation of how the new training has been/will be applied to get new work or contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner completion; and a self-employed learner who plans to become employed can achieve an independent learner completion.

**Outcome (on job offer or equivalent) – 30% payment (of the individual learners unit rate, as specified in the contract).**

**For the independent learner:** an offer for an accelerated apprenticeship or for a job (which is not an apprenticeship), which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** the offer or commencement of a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** learner has secured new work/new contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner outcome; and a self-employed learner who plans to become employed can achieve an independent learner outcome.

The offer of an apprenticeship that has not been accelerated cannot be used to claim for the outcome payment in this model.

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Suppliers should note that the learner must have finished the training element of the Skills Bootcamp, in line with the declared GLH in your bid, for the supplier to be able to claim a positive outcome payment.

Suppliers must achieve positive outcomes within the six months after the training is finished (and not 6 months after the completion of milestone 2). Suppliers should track learners within this 6-month period until the learner achieves a positive outcome. Suppliers must achieve all completions by 31<sup>st</sup> July 2025 and have all outcomes achieved by 31<sup>st</sup> January 2026, in line with delivery plans. The supplier should report on the next monthly reporting cycle any new learner completions via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

## **Education and Early Years (Early Years Educator) – payment milestone details**

**Commencement - 40% payment (of the individual learners unit rate, as specified in the contract).**

Paid on the learner completing 14 qualifying days of training and on completion of the initial assessment (initial assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

Completion of the initial assessment (initial assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

Evidence of DBS applications submitted for learners or an existing and relevant DBS certificate.

The 14 qualifying days of the training course must include a minimum of 10 GLH.

Suppliers should achieve 20% of all the starts contracted for the whole contract period, by 31st March 2024.

The supplier should report on the next monthly reporting cycle any new learner starts via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

**Contract delivery (course completion and interview offered) – 30% payment (of the individual learners unit rate, as specified in the contract).**

Completion of the training and completion of a final assessment (final assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

**For the independent learner:** an offer of an interview with an employer for a live vacancy that will utilise the skills obtained on the Skills Bootcamp, which meets the criteria set out under the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** an offer of an interview for a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** written confirmation of how the new training has been/will be applied to get new work or contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner completion; and a self-employed learner who plans to become employed can achieve an independent learner completion.

**Outcome (on job offer or equivalent) – 30% payment (of the individual learners unit rate, as specified in the contract).**

**For the independent learner:** an offer for an accelerated apprenticeship or for a job (which is not an apprenticeship), which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.



**For the co-funded learner:** the offer or commencement of a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** learner has secured new work/new contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner outcome; and a self-employed learner who plans to become employed can achieve an independent learner outcome.

The offer of an apprenticeship that has not been accelerated cannot be used to claim for the outcome payment in this model. Suppliers should note that the learner must have completed the training element of the Skills Bootcamp to be able to claim an outcome payment.

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Suppliers should note that the learner must have finished the training element of the Skills Bootcamp, in line with the declared GLH in your bid, for the supplier to be able to claim a positive outcome payment.

Suppliers must achieve positive outcomes within the six months after the training is finished (and not 6 months after the completion of milestone 2). Suppliers should track learners within this 6-month period until the learner achieves a positive outcome. Suppliers must achieve all completions by 31<sup>st</sup> July 2025 and have all outcomes achieved by 31<sup>st</sup> January 2026, in line with delivery plans. The supplier should report on the next monthly reporting cycle any new learner completions via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

## **Transport and Logistics - HGV Driving (Pathway A-C) – payment milestone details**

**Commencement (eligibility and suitability) - 20% payment (of the individual learners unit rate, as specified in the contract).**

Eligibility and suitability checks: including attained provisional licence.

Suppliers should achieve 20% of all the starts contracted for the whole contract period, by 31<sup>st</sup> March 2024.

The supplier should report on the next monthly reporting cycle any new learner starts via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

**Contract delivery (mid-course) – 30% payment (of the individual learners unit rate, as specified in the contract).**

Passed Theory test, completed the practical training and taken practical test 3a and 3b.

**Contract delivery (course completion and interview offered) – 20% payment (of the individual learners unit rate, as specified in the contract).**

Passed the practical test 3a and 3b, passed the CPC mod 4, and evidence of the offer a job interview.

**For the independent learner:** an offer of an interview with an employer for a live vacancy that will utilise the skills obtained on the Skills Bootcamp, which meets the criteria set out under the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** an offer of an interview for a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** written confirmation of how the new training has been/will be applied to get new work or contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner completion; and a self-employed learner who plans to become employed can achieve an independent learner completion.

**Outcome (on job offer or equivalent) – 30% payment (of the individual learners unit rate, as specified in the contract).**

**For the independent learner:** an offer for a job, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** the offer or commencement of a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** learner has secured new work/new contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner outcome; and a self-employed learner who plans to become employed can achieve an independent learner outcome.

Suppliers should note that the learner must have finished the training element of the Skills Bootcamp, in line with the declared GLH in your bid, for the supplier to be able to claim a positive outcome payment.

Suppliers must achieve positive outcomes within the six months after the training is finished (and not 6 months after the completion of milestone 3). Suppliers should track learners within this 6-month period until the learner achieves a positive outcome. Suppliers must achieve all completions by 31<sup>st</sup> July 2025 and have all outcomes achieved by 31<sup>st</sup> January 2026, in line with delivery plans. The supplier should report on the next monthly reporting cycle any new learner completions via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

## **Transport and Logistics - HGV Driving (Pathway D-H) – payment milestone details**

**Commencement (course completion) - 40% payment (of the individual learners unit rate, as specified in the contract).**

Completion of relevant training.

Suppliers should achieve 20% of all the starts contracted for the whole contract period, by 31<sup>st</sup> March 2024.

The supplier should report on the next monthly reporting cycle any new learner starts via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

**Contract delivery (completion of assessments and interview offered) – 30% payment (of the individual learners unit rate, as specified in the contract).**

Successfully passing Practical Test (Pathway D, E, F & H), or evidence of current CPC (Pathway G), and evidence of a job interview (all Pathways).

**For the independent learner:** an offer of an interview with an employer for a live vacancy that will utilise the skills obtained on the Skills Bootcamp, which meets the criteria set out under the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** an offer of an interview for a new role/responsibility within the current organisation which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** written confirmation of how the new training has been/will be applied to get new work or contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner completion; and a self-employed learner who plans to become employed can achieve an independent learner completion.

**Outcome (on job offer or equivalent) – 30% payment (of the individual learners unit rate, as specified in the contract).**

**For the independent learner:** an offer for a job, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** the offer or commencement of a new role/responsibility within the current organisation which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** learner has secured new work/new contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner outcome; and a self-employed learner who plans to become employed can achieve an independent learner outcome.

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Suppliers should note that the learner must have finished the training element of the Skills Bootcamp, in line with the declared GLH in your bid, for the supplier to be able to claim a positive outcome payment.

Suppliers must achieve positive outcomes within the six months after the training is finished (and not 6 months after the completion of milestone 2). Suppliers should track learners within this 6-month period until the learner achieves a positive outcome. Suppliers must achieve all completions by 31<sup>st</sup> July 2025 and have all outcomes achieved by 31<sup>st</sup> January 2026, in line with delivery plans. The supplier should report on the next monthly reporting cycle any new learner completions via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

## **Transport and Logistics – HGV Driving (Transport Manager) – payment milestone details**

**Commencement - 40% payment (of the individual learners unit rate, as specified in the contract).**

Paid on the learner completing 14 qualifying days of training and on completion of the initial assessment (initial assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

The 14 qualifying days of the training course must include a minimum of 10 GLH.

Suppliers should achieve 20% of all the starts contracted for the whole contract period, by 31st March 2024.

The supplier should report on the next monthly reporting cycle any new learner starts via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

**Contract delivery (course completion and interview offered) – 30% payment (of the individual learners unit rate, as specified in the contract).**

Completion of the training and completion of a final assessment (final assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA, and evidence of a job interview.

**For the independent learner:** an offer of an interview with an employer for a live vacancy that will utilise the skills obtained on the Skills Bootcamp, which meets the criteria set out under the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** an offer of an interview for a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** written confirmation of how the new training has been/will be applied to get new work or contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner completion; and a self-employed learner who plans to become employed can achieve an independent learner completion.

**Outcome (on job offer or equivalent) – 30% payment (of the individual learners unit rate, as specified in the contract).**

**For the independent learner:** an offer for a job, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the co-funded learner:** the offer or commencement of a new role/responsibility within the current organisation, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

**For the self-employed learner:** learner has secured new work/new contracts, which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.

If an independent learner plans to be self-employed, they can achieve a self-employed learner outcome; and a self-employed learner who plans to become employed can achieve an independent learner outcome.

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Suppliers should note that the learner must have finished the training element of the Skills Bootcamp, in line with the declared GLH in your bid, for the supplier to be able to claim a positive outcome payment.

Suppliers must achieve positive outcomes within the six months after the training is finished (and not 6 months after the completion of milestone 2). Suppliers should track learners within this 6-month period until the learner achieves a positive outcome. Suppliers must achieve all completions by 31<sup>st</sup> July 2025 and have all outcomes achieved by 31<sup>st</sup> January 2026, in line with delivery plans. The supplier should report on the next monthly reporting cycle any new learner completions via the ILR, Contract Monitoring Plan (CMDP) and Learner Datasheet.

## Data Reporting requirements

The supplier must supply accurate data in accordance with the following:

- In adherence with the UK GDPR and DPA 2018.
- To support payments to be made.
- To enable reconciliation to take place.
- To support the contract management and assurance processes including employer engagement.
- To respond to any reasonable written request.
- Audit arrangements.

The supplier must:

- Submit performance management information defined in the contract on a monthly basis, via the Contract Management and Delivery Plan.
- Submit learner data sheets in relation to all applicants, learners and employers (the learner data sheet will be included in the Supplier information pack issued at mobilisation).
- Submit an Individualised Learner Record (ILR) to enable payment to be made.

To ensure the timely reporting of data the supplier should report on the next monthly reporting cycle:

- New learner starts.
- Learner completions.
- Learner drop-outs.

- Job outcomes for learners following an offer of a job by an employer to a learner.
- New opportunities/contracts for the self-employed.
- New applicants and employers engaged.

You must accurately complete all ILR fields as required in the [2023 - 2024 ILR specification](#), even if they are not required for funding purposes. The ILR must accurately reflect the learning and support (where applicable) you have identified, planned and delivered to eligible individuals.

You must not report inaccurate information that would result in an overstatement of the funding claimed. Where your data does not support the funding claimed, we will take action to correct, and we will recover funds you overstated.

Where we are concerned about the quality of the data provided by you, including the completeness or accuracy of the data, we may require you to supply data more frequently for a period we deem appropriate and agree how you will improve the quality of your data. We may audit your data and controls, to gain assurance that the quality improvements have been made.

## Data Returns

Learner data sheets must be submitted via a secure data transfer form - details of which are outlined in the learner data sheet guidance.

## ILR Reporting requirements

For detailed information on how to submit ILR data for Skills Bootcamps, please refer to the [ILR supplier support manual](#) or [ESFA Funding Rates and Formula](#) document.

Please note the implications of submitting late data as set out in the [ESFA Skills Bootcamps technical funding guide](#).

Skills Bootcamps must be recorded as funding model 37, source of funding (SOF) 105 and programme type 32.

To record a Skills Bootcamp on the ILR, you must use category code 62: Skills Bootcamp – Subject Learning.

You must use FFI code 1 to claim funding for learners who are fully funded, and FFI code 2 for learners who are co-funded.

Suppliers should use one of the learning aim references listed in Table 2, below, when completing the ILR.

**Table 2: Category codes for use in ILR returns**

Category code	Descriptor
Cat code 57	Skills Bootcamps - offer of an interview.
Z0059747	Skills Bootcamp: offer of an interview for a role which matches skills acquired during a bootcamp.
Cat Code 58	Skills Bootcamps - offer of a new role or added responsibilities with existing employer.
Z0059748	Skills Bootcamp: offer of a new role or added responsibilities, which match skills acquired during the bootcamp, with existing employer.
Cat Code 59	Skills Bootcamps - receipt of plan from learner to acquire new self-employment opportunities or contracts.
Z0059749	Skills Bootcamp: receipt of plan from learner of how the bootcamp learning will be applied to acquire new self-employment opportunities/ contracts.
Cat Code 62	Skills Bootcamps - Subject Learning.
See Annex B for Learning Aims codes	

## Breaks in Learning

You and the learner can agree to suspend learning while the learner takes a break from learning. This should be discussed with your contract manager before final agreement with the learner.

You must record the date a learner starts a break in learning and the date they restart their learning in the ILR. Further guidance on recording breaks can be found in [the ILR supplier support manual](#).

You must have evidence that the learner agrees to return and continue with the same learning aim; otherwise, you must report the learner as withdrawn. When the learner returns to learning, you must re-plan and extend the remaining delivery as required.

You must not use a break in learning for short-term absences, such as holidays or short-term illness.

## Evaluation

Suppliers may be required to work with the authority and its appointed evaluation supplier, where relevant, to ensure that the data you collect for this contract can contribute to the end-of-project evaluation. This will require you to provide full, accurate



and timely Skills Bootcamp data submission sheets to support these aims and you may need to participate in up to two qualitative interviews with research contractors acting on behalf of the authority.

You must inform participating employers of the evaluation and the research activities. Employers may be asked to take part in up to two qualitative interviews and up to two surveys to understand the impact of Skills Bootcamps on employers and the workforce.

## Evidence

The evidence pack for a Skills Bootcamp must contain evidence to support the funding claimed and must be available to us as requested. In reviewing this evidence, we are seeking assurance that the learner exists and that they have undertaken the activities claimed for. You should refer to [AEB funding rules](#) on the use of electronic evidence, including electronic/digital signatures.

The evidence pack must contain:

### **For each Skills Bootcamp:**

- Full details of all the aspects of the learning to be carried out, including supporting evidence of the number of planned GLH.
- Evidence that all employers engaged with the Skills Bootcamp have received the Skills Bootcamp Employer Privacy Notice and agreed to the collection and sharing of data as set out in the notice.

### **For each individual learner:**

- Evidence that a learner has not started an additional Skills Bootcamp in this financial year (self-declaration). All self-declarations must confirm the learner's details and describe what the learner is confirming for requirements set out in this document. The learner must confirm the information is correct when it is collected. You must have evidence of this, which can include electronic formats.
- Evidence of employer contributions (as appropriate).
- Evidence that learning is or has taken place including completion of any assessments.
- Evidence of the time spent on, as well as pastoral support provided as well as wraparound support delivered during the Skills Bootcamp, and
- Evidence of receipt of the Skills Bootcamp Privacy Notice (to be provided by your nominated contract manager).

### **To support claims for the learner start payments:**

- Learner enrolment documentation.
- Completion of the initial assessment (initial assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

- Learner starts via the ILR, Contract Monitoring and Delivery Plan (CMDP) and Learner Datasheet.

**To support claims for the learner completion payment either:**

- Fully funded/independent learners' evidence of an offer of a job interview for a role that matches the new skills acquired through the Skills Bootcamp, or
- Where the learner has been trained by their own employer, we need evidence that they have been offered a new role and/or responsibility within the current organisation which meets the criteria set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA.
- Where the learner is self-employed, written confirmation/plan from the learner indicating how the new learning has been/will be applied to acquire new opportunities/contracts.
- And completion of the training and completion of a final assessment (final assessment as set out in the service requirements outlined in schedule 2 of the Skills Bootcamps DPA).

**Pathways to Accelerated Apprenticeships learner completion payment only:**

- Fully funded/independent learners' evidence of an offer of an accelerated apprenticeship interview or other job (which is not an apprenticeship) vacancy. The apprenticeship must be linked to the skills acquired on the Skills Bootcamp.
- For the co-funded learner: an offer of an interview for a new role/responsibility within the current organisation.
- For the self-employed learner: written confirmation of how the new training has been/will be applied to get new work or contracts.

**To support claims for the learner outcomes payment either:**

- Fully funded/independent learners - evidence of an offer of a job which utilises the skills gained through the Skills Bootcamp which must be intended to be continuous employment for at least 12 weeks, or an apprenticeship, or
- Where the learner has been trained by their own employer evidence of progression to a new job role or their existing role but with additional responsibilities, or
- Where the learner is self-employed, evidence that they have secured new contracts or new opportunities.

**Construction only:**

- For individuals within a cohort who are unable to achieve job outcomes aligned to the occupational level being delivered in construction skilled trades Skills Bootcamps (Level 2 and above), we will allow a job outcome at a lower level than the Skills Bootcamp is delivering (i.e. Level 1 labourer or trainee role). For these roles we require assurance that the employer will support them to progress into a

skilled trade and evidence will be required from the employer of their intention to offer a progression pathway into a skilled trade role.

- In addition to the job offer evidence for a Level 1 role, one (or both) of the following two routes must be utilised and provided as evidence at Milestone 3:
  1. Registration on the CSCS red card scheme – an Apprentice card or the Trainee card.
  2. An employer development plan as evidence of a commitment to ongoing on-the-job training and development which will enable progression

### **HGV Payments only:**

- For HGV Driving Pathways A-C milestones, evidence of the following will be required:
  - Milestone 1:
    - Registration/enrolment documentation
    - DfE Whistleblowing helpline provided
    - Learner privacy notice issued
    - DfE Complaints helpline provided
    - Confirmation that the learner has successfully passed a medical test, has a full car licence, and has applied for a provisional Cat C entitlement
  - Milestone 2:
    - Evidence that the learner has passed the theory test
    - Confirmation of number of GLH undertaken and that the learner has successfully completed the practical training
    - Proof that the learner has undertaken both the 3a & 3b elements of the practical driving test
  - Milestone 3:
    - Evidence that the learner has passed both the 3a & 3b elements of the practical driving test
    - Evidence that the learner has passed CPC module 4
    - For an independent learner: confirmation of details of the interview (company name, job role, date and time), in the form of a text, email, voice recording, or signed learner declaration
    - For an employed learner: confirmation from the employer of the offer of an interview for a new role, or their existing role with additional responsibilities using the new skills acquired through the Skills Bootcamp
    - For self-employed learners: confirmation/plan from the learner (in the form of voice recording, learner declaration, email or text) of how the new learning will be applied to gain new opportunities/contracts.
  - Milestone 4:

- For independent learners: confirmation of job offer (company name, job role, start date and salary) (in the form of learner declaration, recorded conversation, email, text, or LinkedIn account). In the event of use of partial evidence due to inability to engage with learner or employer, OR use of a LinkedIn screenshot as evidence, the supplier must also submit a Supplier Declaration Form
  - For employed learners: confirmation from the employer that the learner has started a new role, or has taken up additional responsibilities in their existing role that utilise the new skills acquired through the Skills Bootcamp
  - For self-employed learners: confirmation/plan from the learner (in the form of learner declaration, voice recording, email or text) that they have obtained new contracts or new opportunities that utilise the skills acquired through the Skills Bootcamp
- For HGV Driving Pathways D-H and Transport Manager
  - Milestone 1:
    - Registration/enrolment documentation
    - DfE Whistleblowing helpline provided
    - Learner privacy notice issued
    - DfE Complaints helpline provided
    - Confirmation of number of GLH undertaken and that the learner has successfully completed the practical training.
  - Milestone 2:
    - For Pathways D, E, F, H: Evidence of successfully passing the practical test for the relevant pathway
    - For Pathway G: Evidence of up-to-date Driver CPC
    - For Transport Manager: Confirmation of the completion of the training and completion of a final assessment (final assessment as set out in the service requirements)
    - And
    - For independent learners: Confirmation of interview details (company name, job role, date and time of interview) (in the form of signed learner declaration, email, text or voice recording)
    - For employed learners: confirmation from the employer of the offer of an interview for a new role or their existing role, with additional responsibilities that utilise the new skills acquired through the Skills Bootcamp
    - For self-employed learners: Written confirmation/plan from the learner
  - Milestone 3:
    - For independent learners: confirmation of job offer (company name, job role, start date and salary) (in the form of learner declaration, recorded conversation, email, text, or LinkedIn account). In the event

of use of partial evidence due to inability to engage with learner or employer, OR use of a LinkedIn screenshot as evidence, the supplier must also submit a Supplier Declaration Form

- For employed learners: confirmation from the employer that the learner has started a new role, or has taken up additional responsibilities in their existing role that utilise the new skills acquired through the Skills Bootcamp
- For self-employed learners: confirmation/plan from the learner (in the form of learner declaration, voice recording, email or text) that they have obtained new contracts or new opportunities that utilise the skills acquired through the Skills Bootcamp

### **Pathways to Accelerated Apprenticeships learner outcomes payment only:**

- An accelerated apprenticeship with a new employer or existing employer that utilises the skills acquired through the Skills Bootcamp.
- A job (which is not an apprenticeship) that utilises the new skills acquired through the Skills Bootcamp
- Upskilling of an employee into a new role or their existing role but with additional responsibilities that utilises the new skills acquired through the Skills Bootcamp.
- A new opportunity or contract where the learner is self-employed (note: we expect this to be an unlikely outcome for this model) gained as a result of the new skills acquired through the Skills Bootcamp
- We will also require evidence that an apprenticeship outcome will be accelerated (reduced in length by at least 3 months).
- Offer of an apprenticeship that has not been accelerated cannot be claimed for the outcome payment

We recognise that there may be instances where a learner has changed their status part way through their Skills Bootcamp e.g., from self-employed to actively looking for, and obtaining, a job and therefore their expected completion/outcome has changed. Where that is the case, you should discuss this with your contract manager to confirm what evidence requirements are to enable a claim to be made.

As part of the initial contract mobilisation the contract management team will formally agree with you what forms of evidence are acceptable taking into consideration your existing processes, and what types of Skills Bootcamps you are contracted to deliver.

Sampling of evidence will be done throughout the contract period to verify evidence to support claims submitted by the Supplier. In cases where irregularities are identified, we reserve the right to carry out further checks and other remedial action.

If, on review, the evidence provided by the supplier is deemed insufficient to substantiate a data submission by the supplier, or the data submitted by the supplier is otherwise found to be incorrect, we will look to reclaim any funds which were paid out based on that

data submission. This may be done through adjusting subsequent payments to the supplier. We also reserve the right to suspend payments to the supplier where data quality gives rise to concern about the accuracy of the data provided by the supplier.

## Performance Management

The supplier must submit a delivery plan for each Skills Bootcamp at the start of the contract setting out key timings and trajectories for the supplier's delivery during the contract period, as agreed by the Department for Education and including but not limited to:

- The delivery plan trajectory points; and
- How many learners will start or complete at each of those delivery plan trajectory points.

The Department for Education will conduct regular formal performance management review meetings at a frequency determined by the Department for Education from time to time to monitor, measure and review the supplier's performance under this call off contract.

Further details of performance measures can be found in the supplier call off agreement, schedule 2: services, performance management and contract management. Suppliers should ensure compliance with the tier 1 performance measures and the tier 2 performance measures listed below. The supplier's performance will be measured, and its performance rated in accordance with the criteria set out in the call off agreement.

See the [Annex](#) for examples related to performance measures and payment mechanism.

### Tier 1 performance measures

#### Performance measure 1: Completions

Learners who successfully complete the Skills Bootcamp course, of those learners who Start the Skills Bootcamp (this includes an interview or evidence that learner will move into new role/take on new responsibilities or has developed an action plan or business plan if self-employed).

For the purposes of this measure, completion must be achieved within 8 weeks of the training finishing (**or by the deadline for all completions if that falls earlier i.e. 31 July 2025**).

Performance Measure Metric:
Green: 80% or more of learners
Amber: between 79 – 40% of learners

Red: less than 40% of learners
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### **Performance measure 2: Positive outcomes (new job, new role/responsibilities or plan to access new contracts/work for the self-employed)**

Learners who successfully achieve a positive outcome within six months of finishing the Skills Bootcamp training. For the purposes of this measure, completion must be achieved within 8 weeks of the training finishing, of those learners who complete the Skills Bootcamp.

<b>Performance Measure Metric:</b>
Green: 75% of learners
Amber: 74 – 40% of learners
Red: less than 40% of Learners

### **Performance measure 3: Data requests from DfE**

The supplier must submit timely, accurate and complete data and evidence. This includes:

- The Contract Monitoring and Delivery Plan (CMDP) report on a monthly basis on a date specified by the authority.
- The Learner Datasheet (LD) each time the supplier makes an ILR submission to provide supporting information for the ILR submission.

Data returns will be checked on an ongoing basis to review if they are on time, accurate and complete.

<b>Performance Measure Metric:</b>
Green: 90% or more of data returns are timely, accurate and complete
Amber: 89 – 40% of data returns are timely, accurate and complete
Red: less than 40% of data returns are timely, accurate and complete

## **Tier 2 performance measures**

### **Performance measure 5: dropouts**

Learners who leave a Skills Bootcamp before they finish the training, of those learners who start the Skills Bootcamp.

This measure will be assessed on an ongoing basis.

<b>Service Level Metric:</b>
Green: 15% or fewer of learners
Amber: 16 – 25% of learners
Red: More than 25% of learners

### **Performance measure 6: meeting Delivery Plan trajectory points**

Likelihood of achieving the Tier 1 performance measure targets. An assessment of likelihood will be judged by DfE.

This measure will be assessed on an ongoing basis.

<b>Service Level Metric:</b>
Green: The supplier is likely or very likely
Amber: The supplier is unlikely
Red: The supplier is very unlikely

### **Performance measure 7: social value**

Total percentage of opportunities created for the workforce employed under the contract to enable or promote access to apprenticeships, T Level industry placements or other learning and development opportunities at level 2, 3, and 4+ (or equivalent) or other activities to support relevant sector related skills growth and sustainability in the contract workforce. (Noting that the contract workforce can include contractors and T-level placements).

Contractor to declare percentage position at contract start and achieve a percentage point improvement on that starting position by contract end. i.e., if at contract start the 20% of opportunities created for the workforce employed under the contract enable or promote access to apprenticeships, T level industry placements or other learning-and development opportunities at level 2, 3, and 4+ (or equivalent) or other activities to support relevant sector related skills growth and sustainability in the contract workforce, a 10% improvement would mean that by contract end 22% of opportunities created for the workforce employed under the contract enable or promote access to apprenticeships, T Level industry placements or other learning and development opportunities at level 2, 3, and 4+ (or equivalent) or other activities to support relevant sector related skills growth and sustainability in the contract workforce.

This measure will be assessed at the end of the contract term.

Ongoing reporting will be required throughout the contract.



<b>Service Level Metric:</b>
Green: 10% and above improvement within the lifetime of the contract from the starting position
Amber: above 0 to less than 10%
Red: 0 or decline

### **Performance measure 8: employer engagement**

The supplier has engaged employers at the design, delivery and post-Skills Bootcamp stage as set out in the supplier call off agreement: employer engagement performance measure.

The supplier should be able to evidence employer engagement at the design stage, learner recruitment during the delivery stage and post Skills Bootcamp stage on every Skills Bootcamp.

The supplier should list on the learner data sheet the employers they have engaged (updated from bid stage) and include the role of each employer and contact details.

The supplier will then need to provide evidence at four points employers have been engaged in the way set out in the datasheet and the supplier has achieved a minimum level of employer satisfaction for the Skills Bootcamp.

This measure will be assessed on an ongoing basis.

<b>Service Level Metric:</b>
Green: the supplier has met all Points to date
Amber: the Supplier has not met one of the Points to date
Red: the Supplier has not met two or more Points to date

### **Supplier call off agreement: performance measures rating**

<b>Rating</b>	<b>Criteria</b>
Green - good	The supplier is meeting or exceeding the target
Amber - improvement needed	The performance of the supplier is below the target
Red - unacceptable	The performance of the supplier is significantly below the target

## **Supplier call off agreement: employer engagement performance measure**

### **Mobilisation**

**This will be measured at or before mobilisation.**

The supplier will list on the learner datasheet the employers engaged with each of the supplier's Skills Bootcamps (updated from bid stage) within that call off contract with the role of each employer and contact details provided.

The supplier must include satisfactory explanation of the differences between employers cited in bids or letters of support, and an updated list where some employers have dropped out with an explanation of any dropouts and replacement employers identified to ensure sufficient engagement and interviews for vacancies can be secured further on.

### **Point 1- understanding skills needs and learner screening**

**This will be measured at or before commencement payment.**

Evidence confirming how at least one employer contributed to the learner screening process and that employer skills need informed the learner recruitment process, such as (but not limited to) one of the following learner screening activities:

- Confirming agreement with the employer regarding which learner eligibility requirements are needed in addition to the standard Skills Bootcamps eligibility requirements, to ensure successful completion of the Skills Bootcamp OR
- Confirmation that no further eligibility requirements are needed as agreed with the employer based on their skills needs; co-designing recruitment criteria, interview criteria, or pre-interview recruitment assessments (for example situational judgement tests if applicable) with the employer; and/or the employer conducting learner recruitment activities, including interviews.

Depending on the form of employer engagement from the list examples of acceptable forms of evidence for this stage may include:

- Email/written statement or confirmation from the employer.
- Photograph of the employer engaging with the learner screening process with supporting email/written confirmation from the supplier explaining what the photo indicates.

The authority reserves the right to amend/expand this list as necessary and where it does so will confirm the requirements in the further call for competition.

### **Point 2- course content agreement**

**This will be measured at or before commencement payment .**

Evidence confirming that at least one employer engaged in at least one of the ways below to ensure effective course content alignment with existing skills need:

- Engagement on the part of the employer in the co-design or co-development of the Skills Bootcamp to ensure that course provision will meet their existing skills need and what form this engagement took.
- Contribution of feedback by the employer on the course design process regarding ensuring that the Skills Bootcamp's course design would meet their existing need with confirmation of how this was implemented.
- Course content was approved by the employer as meeting the requirements of actual vacancies they hold or expect to hold within the next 12 months, or that the Skills Bootcamp meets their needs to train their own employees for a new role or new responsibilities.

Depending on the form of employer engagement from the list examples of acceptable forms of evidence for this stage may include:

- Email/written statement or confirmation from the employer.
- Photograph of the employer engaging with the course content agreement process with supporting email/written confirmation from the Supplier explaining what the photo indicates.

The authority reserves the right to amend/expand this list as necessary and where it does so will confirm the requirements in the further call for competition.

### **Point 3 - Course Delivery**

**This will be measured at or before completion payment.**

Evidence confirming that at least one employer was engaged in the delivery of the Skills Bootcamp and what form this took, for example via (but not limited to) one or more of the following activities:

- Employer presentation(s).
- Employer panel talk(s).
- Employer-delivered course content.
- Employer-led visit(s) to a workplace.
- Learner mentoring or coaching session(s) providing learners with feedback on their work/performance.
- Employer-led insight day(s).
- Employer-led interview training and/or mock interview(s).

Depending on the form of employer engagement from the list examples of acceptable forms of evidence for this stage may include:

- Email/written statement or confirmation from the employer confirming they participated in one or more of such course delivery activities.

- Photograph of the employer engaging with the course delivery process via one or more of the above course delivery activities or equivalent with supporting email/written confirmation from the Supplier explaining what the photo indicates.

The authority reserves the right to amend/expand this list as necessary and where it does so will confirm the requirements in the further call for competition.

#### **Point 4 - Course and Candidate Suitability Review**

**This will be measured at or before outcome payment.**

Evidence via an employer survey (employer satisfaction questionnaire), confirming the level of satisfaction held by at least one employer on:

- The course's overall effectiveness in upskilling or reskilling learners to the required standard in the required skills, knowledge and behaviours as outlined in the original tender.
- The suitability of learner candidates who attended guaranteed interviews provided by the employer.

Acceptable evidence format for this stage:

- Completion of a Skills Bootcamp employer satisfaction questionnaire by the employer, which is then submitted as evidence via the supplier.

The authority reserves the right to amend/expand this list as necessary and where it does so will confirm the requirements.

We will review delivery progress against the delivery profile on a monthly basis. We may if applicable, adjust the planned values accordingly where delivery is predicted to vary from delivery profile.

We will use our approach to funding to make sure learning provision is of a high quality. We will use your track record to assess your ability to deliver education and training to the required standard.

We will not increase your allocation through our performance-management process and may reduce or remove your allocation if one or more of the following is true:

- Your overall Ofsted grade is inadequate.
- You are in formal intervention for performance measures.
- You have significantly under delivered against your contract value in previous years.
- You are subject to an investigation for breach of contract and/or failed audit.

As part of our funding assurance work, we will continue to monitor compliance with these funding rules. We will require you to correct inaccurate ILR data or to adjust your final funding claim.

There will be a programme review in the 2023-24 financial year – taking place at the end of November/December 2023 and in 2024-25 financial year – taking place at the end of November/December 2024. This is to allow the Department for Education to maximise spend, and meet unexpected or changing demand, in the Skills Bootcamps programme in any financial year. At these points we may adjust values based on delivery to date and planned delivery.

You must engage with the Quality Assurance and Improvement team to support continuous improvement of your Skills Bootcamp delivery. You must demonstrate that you have addressed and acted on any actions raised as part of the Quality Assurance and Improvement process. You must demonstrate you have considered any recommendations raised.

Suppliers should note that failure to make reasonable efforts to achieve good outcomes for learners will be considered a breach of contract.

## **OFSTED inspection**

OFSTED may, at any time during the Contract Period, undertake an inspection of the Supplier.

When the Supplier receives notification from OFSTED that the Services are going to be inspected, the Supplier:

- Shall on request provide the Department for Education with details of its quality improvement activity, and any other relevant information at the same time as it submits it to OFSTED in accordance with the timescale specified by OFSTED.
- Must notify the Department for Education in writing of the date of the meeting at which OFSTED will give feedback on the inspection and allow Department for Education's nominated representative to attend the meeting.
- Must confirm to the Department for Education in writing the outcome of the inspection within 5 working days of receiving OFSTED's report.

## **Subcontracting**

Suppliers must select their subcontractors fairly and without discrimination and must comply with any procurement rules that apply when doing so, including the Public Contracts Regulations 2015. Suppliers must have a written contract with their subcontractor before the subcontractor commences the delivery of the proposed subcontracted services it must set out the respective responsibilities of both the institution and the subcontractor. The contract must entitle the institution to exercise management controls over the subcontractor's activity including access by auditors appointed by either the institution or the funding body.

Suppliers are responsible and liable for all delivery through their subcontractors. This includes any omissions or errors that may occur. It is the responsibility of the supplier to review their own supply chain relationships and put in place their own contractual agreements for how they will manage their supply chain. The contracting lead supplier should decide if any party delivering any element of Skills Bootcamps is a subcontractor or not (see for useful guidance [Employment status: Self-employed and contractor - GOV.UK \(www.gov.uk\)](https://www.gov.uk/guidance/employment-status-self-employed-and-contractor)). The Supplier may enter into one or more Sub-Contracts provided that it does so in accordance with Clause 18, Contract Schedule 1 (Service Requirements) and Contract Schedule 14 (Sub-Contracting) in the call off.

We recognise that arrangements in relation to sub-contracting may be subject to future change. You must alert your contract manager in advance of any planned changes to your subcontracting model including any plans to bring in new delivery partners. We reserve the right to reject any proposed subcontractors for any reason.

Suppliers must provide details of all delivery partners and their performance as part of their monthly Contract Monitoring Plan (CMDP) return. Suppliers must ensure that its subcontractors do not subcontract any of the services further to other suppliers unless the Department for Education has given its permission for further subcontracting. Suppliers must not enter into any agreement for brokerage in relation to the service under this contract. Where the Department for Education requests it, the supplier must obtain an annual report from an external auditor if the aggregate total of services for which the supplier has entered into sub-contracts, exceeds or is anticipated to exceed £50,000 in any single contract year for service under a call off contract to deliver Skills Bootcamps. See call off contract for further details.

## Publicity and Comms

Suppliers are required from March 2024 to publish course marketing information to the National Careers Service Course Directory.

To support you with the initial publication of your Skills Bootcamps, we will perform a one-time only migration of your course marketing data to the Course Directory in March. We will collect the data from specific fields in the Contract Management and Delivery Plan that you submit on 15<sup>th</sup> January 2024. The specific fields are listed in the Skills Bootcamps *Mobilisation Webinar 1: Policy* slide pack. Your Skills Bootcamps will be live on National Careers Service *Find a Course* from mid-March.

From mid-March onwards, you will use a self-service system, *Publish to the Course Directory*, to keep your course information up to date. You will be able to publish new courses, make changes and remove courses in real time. Skills Bootcamps are marketed as part of the Skills for Life campaign. This signposts people interested in Skills Bootcamps to this page from March. This will provide a greater reach to a larger and more informed audience, benefiting recruitment to Skills Bootcamps and increasing the diversity and readiness of the citizens applying to you.

We will provide full training and guidance during March, and you will be supported by the *Publish to the Course Directory* Help Desk going forwards.

Suppliers must adhere with DfE's communications guidance and Skills Bootcamps should be advertised, marketed and delivered in accordance with the specified naming convention and branding. Your nominated contract manager will provide you with a pack that outlines the mandatory requirements along with some optional guidance to support you.

Suppliers must promote Skills Bootcamps in such a way as to recruit an eligible, diverse group of learners:

- Opportunities should be promoted to eligible learners through a variety of channels based on those which are more likely to encourage applications from a wide range of adults, including those with protected characteristics.
- By making clear in communications the eligibility criteria for the Skills Bootcamp and that the training is free to learners.
- By making clear in communications the requirements and expectations of the Skills Bootcamps including the objective of moving to a new/better job.

## Complaints

A complaint is defined here as an expression of dissatisfaction with the services provided.

The primary responsibility for receiving feedback and investigating complaints in respect of the services will rest with the supplier (and where applicable, their subcontractors).

Suppliers (and where applicable, their subcontractors), should have procedures in place to gather and act upon feedback and complaints.

This should be well-advertised and an accessible mechanism (for example, a published webform, an email address or a phone number) to raise a formal complaint through for all applicants, learners, staff and others (e.g., engaged employers) linked to Skills Bootcamps delivery. This should be signposted as part of the onboarding process, alongside the [DfE Complaint Procedure for Skills Bootcamps](#).

The published procedures should outline the process, including any appeals process and timeframe for response. The supplier (or their subcontractor) will be responsible for resolving complaints in accordance with their own procedures and any guidance issued by DfE. Once the supplier (or their subcontractor) has concluded its investigations, including any appeals process, it should inform the complainant in writing (letter or email) of the final outcome.

The supplier (or their subcontractor) should ensure it has in place and complies with an effective whistleblowing procedure, whereby staff may raise in confidence concerns

about possible malpractice without fear of victimisation, subsequent discrimination, or disadvantage.

This will be monitored as part of the contract monitoring process. Suppliers (or their subcontractors) should ensure they retain a record of complaints received. At a minimum this includes:

- Date received.
- Complainant name.
- Summary of complaint.
- The supplier (or their subcontractor) response to complaint at each stage of their published complaint procedure, including any appeal process.

If DfE requests a record of the supplier (or their subcontractors) complaints log, it should be provided within 5 business days from the date of request.

## Contacting us

Suppliers with a contract to deliver Skills Bootcamps should speak to the contract management team in the first instance. All others should direct their questions to the [Department for Education Enquiry service](#), signposting that their query relates to Skills Bootcamps. It will then be passed on to the relevant team for response.



## Glossary

	<b>Descriptor</b>
14 qualifying days	For funding purposes, 14 qualifying days means that a learner attended day 1 of their Skills Bootcamp and undertook the required study and remained on the programme on day 14 (calendar days) having completed a minimum of 10 GLH.
Accelerated Apprenticeship	An accelerated apprenticeship means the apprenticeship's planned duration is shorter by at least 3 months than the typical duration of the standard, based on recognition of prior learning. Minimum requirements of an apprenticeship must still be met (12-month minimum duration and 20% off-the-job training).
Authority	Department for Education (DfE). Contracts will be issued via the Education and Skills Funding Agency (ESFA) who will be responsible for managing payments. DfE will assign a dedicated contract manager who will work with providers on an ongoing basis bringing in other DfE colleagues as required.
Co-funded Learner	Employed individuals where the employer is co-funding the learning.
Contractor	Organisation that has entered into the contract with DfE.
Completion	At milestone 2 (finished training and offered interview, new role/responsibility, submitted plan to secure new contracts/opportunities for the self-employed).
Employment status	The main types of employment are: worker employee self-employed contractor director office holder More information on <a href="#">employment status</a> is available.
Funding Model 37	Identifies the funding methodology we apply to submission of finalised ILR data. More information is available in the <a href="#">ILR Specification</a> .

Guided Learning (GL)	Guided Learning is the activity of a Learner being taught or instructed by – or otherwise participating in education or training (including placement, onsite or practical education or training) under the immediate guidance or supervision of a lecturer, supervisor, tutor or other appropriate provider of education or training, with the simultaneous presence of the Learner and that person in the same physical or virtual space. This could include, but is not limited to, simultaneous presence: in a classroom, in a virtual classroom or breakout room, on site, placement, or other physical learning environment.
Guided Learning Hour (GLH)	An hour spent by a Learner participating in Guided Learning
Independent Learner	Individuals not being co-funded by their employer.
RRPA	Recognising and Rewarding Progress and Achievement.
SFIA	Skills Framework for the Information Age.
Self-employed	A person is self-employed if they run their business for themselves and take responsibility for its success or failure. Self-employed workers are not paid through PAYE, and they do not have the rights and responsibilities of an employee. A Learner who will be fully-funded by the DfE and is not being trained on behalf of their existing employer.
Small or Medium Enterprise (SME)	A small or medium sized employer is defined as having fewer than 250 employees.
Starts	Learners claimed at milestone 1 (M1).
Subcontractor	Person other than the supplier, who is a party to a sub-contract and the servants or agents of that person.
Supplier	Person, firm or company with whom the authority enters into this contract as identified in the contract order form.

# Annex A: Examples - Performance Measures and Payment Mechanism

## Example 1

Learner starts training February 2024.

Learner finishes training May 2024.

Completion (including interview offer) must be achieved within 8 weeks of finishing training or by the deadline for all completions if that falls earlier i.e., 31 July 2025  
Completion date in this example would be **July 2024**.

Outcome must be achieved by **November 2024**.

## Example 2

Learner starts training in March 2025.

Learner finishes training in July 2025.

Completion (including interview offer) must be achieved within 8 weeks of finishing training or by the deadline for completions if that falls earlier i.e., 31 July 2025.

Completion date in this example would be **30 September 2025**.

Outcome must be achieved by **31 January 2026**.

The requirement for learner completion (including interview offer) to be achieved within 8 weeks of finishing training is only in reference to performance measures and suppliers can still receive payment for a completion beyond this point provided it is within 6 months of the learner finishing training.

## Annex B: Learning Aims codes

Suppliers should use the Learning Aims codes appropriate to the category and subcategory bid into.

<b>Learning Aims codes</b>	<b>Descriptor</b>
Z0060363	DfE Skills Bootcamps - Construction and the Built Environment - General - Level 2
Z0060364	DfE Skills Bootcamps - Construction and the Built Environment - General - Level 3
Z0060365	DfE Skills Bootcamps - Construction and the Built Environment - General - Level 4
Z0060366	DfE Skills Bootcamps - Construction and the Built Environment - General - Level 5
Z0060367	DfE Skills Bootcamps - Construction and the Built Environment - Pathway to Accelerated Apprenticeships - Level 2
Z0060368	DfE Skills Bootcamps - Construction and the Built Environment - Pathway to Accelerated Apprenticeships - Level 3
Z0060369	DfE Skills Bootcamps - Construction and the Built Environment - Pathway to Accelerated Apprenticeships - Level 4
Z0060370	DfE Skills Bootcamps - Construction and the Built Environment - Pathway to Accelerated Apprenticeships - Level 5
Z0060371	DfE Skills Bootcamps - Construction and the Built Environment - Green Skills - Level 2
Z0060372	DfE Skills Bootcamps - Construction and the Built Environment - Green Skills - Level 3
Z0060373	DfE Skills Bootcamps - Construction and the Built Environment - Green Skills - Level 4
Z0060374	DfE Skills Bootcamps - Construction and the Built Environment - Green Skills- Level 5
Z0060375	DfE Skills Bootcamps - Engineering and Manufacturing - General - Level 3
Z0060376	DfE Skills Bootcamps - Engineering and Manufacturing - General - Level 4
Z0060377	DfE Skills Bootcamps - Engineering and Manufacturing - General - Level 5
Z0060378	DfE Skills Bootcamps - Engineering and Manufacturing - Pathway to Accelerated Apprenticeships - Level 3
Z0060379	DfE Skills Bootcamps - Engineering and Manufacturing - Pathway to Accelerated Apprenticeships - Level 4
Z0060380	DfE Skills Bootcamps - Engineering and Manufacturing - Pathway to Accelerated Apprenticeships - Level 5

Z0060381	DfE Skills Bootcamps - Engineering and Manufacturing - Green Skills - Level 2
Z0060382	DfE Skills Bootcamps - Engineering and Manufacturing - Green Skills - Level 3
Z0060383	DfE Skills Bootcamps - Engineering and Manufacturing - Green Skills - Level 4
Z0060384	DfE Skills Bootcamps - Engineering and Manufacturing - Green Skills - Level 5
Z0060385	DfE Skills Bootcamps - Digital - General - Level 3
Z0060386	DfE Skills Bootcamps - Digital - General - Level 4
Z0060387	DfE Skills Bootcamps - Digital - General - Level 5
Z0060388	DfE Skills Bootcamps - Digital - Pathway to Accelerated Apprenticeships - Level 3
Z0060389	DfE Skills Bootcamps - Digital - Pathway to Accelerated Apprenticeships - Level 4
Z0060390	DfE Skills Bootcamps - Digital - Pathway to Accelerated Apprenticeships - Level 5
Z0060391	DfE Skills Bootcamps - Sales, Marketing and Procurement - Digital Marketing - Level 3
Z0060392	DfE Skills Bootcamps - Sales, Marketing and Procurement - Digital Marketing - Level 4
Z0060393	DfE Skills Bootcamps - Sales, Marketing and Procurement - Digital Marketing - Level 5
Z0060394	DfE Skills Bootcamps - Sales, Marketing and Procurement - IT Technical Sales - Level 3
Z0060395	DfE Skills Bootcamps - Sales, Marketing and Procurement - IT Technical Sales - Level 4
Z0060396	DfE Skills Bootcamps - Sales, Marketing and Procurement - IT Technical Sales - Level 5
Z0060397	DfE Skills Bootcamps - Sales, Marketing and Procurement - Pathway to Accelerated Apprenticeship in Digital Marketing - Level 3
Z0060398	DfE Skills Bootcamps - Sales, Marketing and Procurement - Pathway to Accelerated Apprenticeship in Digital Marketing - Level 4
Z0060399	DfE Skills Bootcamps - Sales, Marketing and Procurement - Pathway to Accelerated Apprenticeship in Digital Marketing - Level 5
Z0060400	DfE Skills Bootcamps - Sales, Marketing and Procurement - Pathway to Accelerated Apprenticeship in IT Technical Sales - Level 3

Z0060401	DfE Skills Bootcamps - Sales, Marketing and Procurement - Pathway to Accelerated Apprenticeship in IT Technical Sales - Level 4
Z0060402	DfE Skills Bootcamps - Sales, Marketing and Procurement - Pathway to Accelerated Apprenticeship in IT Technical Sales - Level 5
Z0060403	DfE Skills Bootcamps - Creative and Design - Production: screen, post, live events, video games - Level 3
Z0060404	DfE Skills Bootcamps - Creative and Design - Production: screen, post, live events, video games - Level 4
Z0060405	DfE Skills Bootcamps - Creative and Design - Production: screen, post, live events, video games - Level 5
Z0060406	DfE Skills Bootcamps - Creative and Design - Pathway to Accelerated Apprenticeships in Production: screen, post, live events, video games - Level 3
Z0060407	DfE Skills Bootcamps - Creative and Design - Pathway to Accelerated Apprenticeships in Production: screen, post, live events, video games - Level 4
Z0060408	DfE Skills Bootcamps - Creative and Design - Pathway to Accelerated Apprenticeships in Production: screen, post, live events, video games - Level 5
Z0060409	DfE Skills Bootcamps - Business and Administration - Construction Project Management - Level 3
Z0060410	DfE Skills Bootcamps - Business and Administration - Construction Project Management - Level 4
Z0060411	DfE Skills Bootcamps - Business and Administration - Construction Project Management - Level 5
Z0060412	DfE Skills Bootcamps - Business and Administration - Engineering and Manufacturing Project Management - Level 3
Z0060413	DfE Skills Bootcamps - Business and Administration - Engineering and Manufacturing Project Management - Level 4
Z0060414	DfE Skills Bootcamps - Business and Administration - Engineering and Manufacturing Project Management - Level 5
Z0060415	DfE Skills Bootcamps - Business and Administration - Digital Project Management - Level 3
Z0060416	DfE Skills Bootcamps - Business and Administration - Digital Project Management - Level 4
Z0060417	DfE Skills Bootcamps - Business and Administration - Digital Project Management - Level 5
Z0060418	DfE Skills Bootcamps - Education and Early Years - Pathway to Accelerated Apprenticeships in Early Years - Level 3
Z0060419	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway A: Novice to CAT C - Level 2

Z0060420	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway B: Novice to CAT C, then C+E - Level 2
Z0060421	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway C: Novice to CAT C, then C+E + additional elements - Level 2
Z0060422	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway D: Existing CAT C upgrade to CAT C+E - Level 2
Z0060423	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway E: Existing HGV upgrade to ADR Packages / Tankers - Level 2
Z0060424	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway F: Existing HGV upgrade to ADR Tankers + PDP - Level 2
Z0060425	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway G: Back to Wheels Refresher into previous existing category - Level 2
Z0060426	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway A: Novice to CAT C - Level 3
Z0060427	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway B: Novice to CAT C, then C+E - Level 3
Z0060428	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway C: Novice to CAT C, then C+E + additional elements - Level 3
Z0060429	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway D: Existing CAT C upgrade to CAT C+E - Level 3
Z0060430	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway E: Existing HGV upgrade to ADR Packages / Tankers - Level 3
Z0060431	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway F: Existing HGV upgrade to ADR Tankers + PDP - Level 3
Z0060432	DfE Skills Bootcamps - Transport and Logistics - HGV Driving Pathway G: Back to Wheels Refresher into previous existing category - Level 3
Z0060433	DfE Skills Bootcamps - Transport and Logistics - Transport Manager - Level 2
Z0060434	DfE Skills Bootcamps - Transport and Logistics - Transport Manager - Level 3
Z0060435	DfE Skills Bootcamps - Transport and Logistics - Transport Manager - Level 4
Z0060436	DfE Skills Bootcamps - Transport and Logistics - Transport Manager - Level 5



Department  
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