Form AR27

Trade Union and Labour Relations (Consolidation) Act 1992

Annual Return for an Employers' Association

Name of Employers' Association:	Improvement & Development Agency for Local Government
Year ended:	31 March 2023
List No:	
Head or Main Office:	18 Smith Square
	London
	Postcode SW1P 3HZ
Website address (if available)	
Has the address changed during the year to which the return relates?	Yes No X ('X' in appropriate box)
General Secretary:	Naomi Cooke
Contact name for queries regarding	Annalisah Seworh
Telephone Number:	0207 664 3276
E-mail:	Annalisah.Seworh@local.gov.uk

Please follow the guidance notes in the completion of this return

Any difficulties or problems in the completion of this return should be directed to the Certification Office as below or by telephone to: 0330 1093602

You should sent the annual return to the following address stating the name of the union in subject:

гот Employers. Associations based in England and wates: тегитів@certonice.org

For Employers' Associations based in Scotland: ymw@tcyoung.co.uk

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Return of Members

(see note 9)

	Number of	members at the end	d of the year	
Great Britain	Northern Ireland	Irish Republic	Elsewhere Abroad (Including Channel Islands)	Totals
16	2			18

Change of Officers

Please complete the following to record any changes of officers during the twelve months covered by this return.

Position held	Name of Officer ceasing to hold office	Name of Officer appointed	Date of Change

Officers in post

(see note 10)

Please complete list of all officers in post at the end of the year to which this form relates.

Name of Officer Position held Cllr John Fuller OBE (South Norfollk, East of England) Member Cllr Joanne Laban (LB Enfield, London) Member Cllr Roger Philips (Herefordshire, W Mids) Member Cllr Richard Wenham (Central Beds, East of England) Member Cllr Shaun Davies (Telford & Wrekin, W Mids) Member Cllr Sian Goding (Luton, East of England) Member Cllr Peter Mason (LB Ealing, London) Member Cllr Keith House (Eastleigh / Hampshire, S East) Member Cllr Dough McMurdo (Bedford, East of England) Member Cllr Anthony Hunt (Torfean, Wales) Member Aldermsan Audrey Wsalesa MBE(Mid & East Antrim) Member Sub: Cllr Hilary Carrick (Cumbria, N West) Member Sub:Cllr David Leaf (LB Bexley,London) Member Sub: Cllr Richard Kemp CBE (Liverpool, N West) Member Sub: Cllr Julian Dean (Shropshire, W Mids) Member Sub: Cllr Jane Gebbie (Bridgend) Member Sub: Cllr Valerie Harte (Newry, Mourne & Down) Member Vacant Member

Revenue Account / General Fund

(see notes 11 to 16)

Previous Year			£	£
	Income			
	From Members	Subscriptions, levies, etc		
	Investment in second			
	Investment income	Interest and dividends (gross)		
		Bank interest (gross)		
		Other (specify)		
	A Company of the Comp			
		Total Investment Income	1	
	Oth and I			
	Other Income	Rents received		
		Insurance commission		
		Consultancy fees	70,419	70,41
		Publications/Seminars	168	16
		Miscellaneous receipts (specify)		
		DLUC Grant	553,620	553,62
		WLGA Grant	111,053	111,05
		Royalties	3,041	3,04
		Total of other income		738,30
		Total income		738,30
		Interfund Transfers IN		
		-		
	Expenditure			
	Administrative expenses	Remuneration and expenses of staff	696,792	696,79
		Occupancy costs		
		Printing, Stationery, Post	37	3
		Telephones		
	And the second s	Legal and Professional fees	22,937	22,93
		Miscellaneous (specify)		
		Consultancy Services Fees	2,550	2,55
		Consultancy Services Expenses	286	28
		Recnarge Adnim and Overnead Unarges-	11,570	11,57
		Total of Admin expenses		734,172
		<u> </u>		
	Other Charges	Bank charges		
	And the second s	Depreciation		
		Sums written off	193	193
		Affiliation fees		
		Donations		
		Conference and meeting fees	5,436	5,436
	5 m 1 m 1 m 1 m 1 m 1 m 1 m 1 m 1 m 1 m	Expenses		
		Miscellaneous (specify)		
		Audit Fees	-1,500	-1,500
			,,,,,,	1,000
		Total of other charges		4,129
		Taxation		4,120
		Taxation		
		Total expenditure		738,302
		Interfund Transfers OUT		
		Surplus/Deficit for year		0
		Amount of fund at beginning of year		-229,952

Accounts other than Revenue Account/General Fund (see notes 17 to 18)

Account 2		Fund	l Account
Name of account:	Improvement and Development Agency	£	£
Income			
	From members		
	Investment income		
	Other Income (specify)		
	Government grants	30,642,380	
	Subscriptions	2,260,000	
	Services recharged Other income	9,413,000	
	Actuarial gain/(loss) recognised in respect of the pension fund	6,220,319 60,181,000	
	, , , , , , , , , , , , , , , , , , ,	108,716,699	108,716,699
		Total Income	108,716,699
	Interfund Transfers IN	20 - 50 27	
Expenditure			
	Administrative expenses	50,058,698	50,058,698
	Other expenditure (specify)		
		Total Expenditure	50,058,698
	Interfund Transfers OUT		
		Surplus (Deficit) for the year	58,658,001
	Amount	of fund at beginning of year	-19,319,048
	Amount of fund at the end	d of year (as Balance Sheet)	39,338,953

Account 3		F	und Account
Name of account:		£	£
Income	From members Investment income Other income (specify)		
	Interfund Transfers IN	Total Income	
Expenditure	Administrative expenses Other expenditure (specify)		
	Interfund Transfers OUT	Total Expenditure	P 2000 100 100 100 100 100 100 100 100 10
	interfulid Transfers OUT	Surplus (Deficit) for the year Amount of fund at beginning of year	
		Amount of fund at the end of year (as Balance Sheet)	

Accounts other than Revenue Account/General Fund

	(see	e notes 17 to 18)	
Account 4		Fun	d Account
Name of account:		£	£
ncome	From members Investment income Other income (specify)		
	Interfund Transfers IN	Total Income	
Expenditure	Administrative expenses Other expenditure (specify)		
	Interfund Transfers OUT	Total Expenditure	Notice that the
		Surplus (Deficit) for the year Amount of fund at beginning of year	
		Amount of fund at the end of year (as Balance Sheet)	

Account 5			Fund Account
Name of account:		£	£
Income	From members Investment income Other income (specify)		
	Interfund Transfers IN	Total Income	
Expenditure	Administrative expenses Other expenditure (specify)		
	Interfund Transfers OUT	Total Expenditure	
		urplus (Deficit) for the year	
	Amount of	of fund at beginning of year	
	Amount of fund at the end of	of year (as Balance Sheet)	

Accounts other than Revenue Account/General Fund

Account 6		Fund Accou	
Name of account:		£	£
Income			
	From members		
	Investment income		
	Other income (specify)		
	L	Total Income	
	Interfund Transfers IN	1 otal income	
	interiunu Translers IIV		
Expenditure	Γ		
	Administrative expenses		
	Other expenditure (specify)	and the second second second second	
		Total Expenditure	
	Interfund Transfers OUT		
	Surp	olus (Deficit) for the year	-
	Amount of fu	and at beginning of year	
	Amount of fund at the end of y	100	
	or fully de the end of y	our (as palation offeet)	

Account 7			Fund Account
Name of account:		£	£
Income	From members Investment income Other income (specify)		
	Interfund Transfers IN	Total Income	
expenditure	Administrative expenses Other expenditure (specify)		
	Interfund Transfers OUT	Total Expenditure Surplus (Deficit) for the year Amount of fund at beginning of year Amount of fund at the end of year (as Balance Sheet)	

Balance Sheet as at [31 March 2023]

(see notes 19 and 20)

Previous Year	(see notes 19 and 20)		
		£	£
	Fixed Assets (as at Page 8)		
	Investments (as per analysis on page 9)		
	Quoted (Market value £) as at Page 9		
	Unquoted (Market value £) as at Page 9		3,410,00
	Total Investments	3,410,000	3,410,00
	Other Assets	3, 1.5,000	0,110,00
	Sundry debtors	15,091,000	15,091,00
	Cash at bank and in hand	10,000	10,00
	Stocks of goods		
	Others (specify)		
	Intangible Assets	1,000	
	Loans to Group Companies	16,000,000	
	Total of other assets	31,102,000	31,102,00
		Total Assets	34,512,00
-229,952	Revenue Account/ General Fund	-229,953	
-19,319,048	Improvement and Development Agency	39,338,953	
	Revaluation Reserve		
	Liabilities		
	Liabilities Short Term Creditors	0.007.000	
	Short Term Creditors	9,837,000	
	Short Term Creditors Long Term Creditors	63,000	
	Short Term Creditors Long Term Creditors Pension fund deficit	63,000 -14,747,000	
	Short Term Creditors Long Term Creditors	63,000	
	Short Term Creditors Long Term Creditors Pension fund deficit	63,000 -14,747,000	
	Short Term Creditors Long Term Creditors Pension fund deficit	63,000 -14,747,000	-4,597,000

Fixed Assets account

(see note 21)

	Land and Buildings	Fixtures & Fittings	Motor Vehicles & Equipment	Total £
Cost or Valuation				
At start of period				
Additions during period				
Less: Disposals				
Less: Depreciation				
Total to end of period				
Book Amount at end of period				
Freehold				
Leasehold (50 or more years unexpired)				
Leasehold (less than 50 years unexpired				
Total of Fixed Assets				

Analysis of Investments

(see note 22)

	(See Hote 22)	
Quoted		Other Funds
	British Government & British Government Guaranteed Securities	
	British Municipal and County Securities	
	Other queted sequifies (to be enecified)	
	Other quoted securities (to be specified)	
	Total Quoted (as Balance Sheet) Market Value of Quoted Investments	
Unquoted	British Government Securities	
	British Municipal and County Securities	
	Mortgages	
	Other unquoted investments (to be specified) Short Term Surplus Cash Balances	2 440 000
	Short Term Sulpius Cash Balances	3,410,000
	Total Unaviated (as Delevies Object)	
	Total Unquoted (as Balance Sheet) Market Value of Unquoted Investments	3,410,000

^{*} Market value of investments to be stated where these are different from the figures quoted in the balance sheet

	Analysis of investm (Controlling int		ie			
	(200 11012)					
Does the association, or any interest in any limited compar	Does the association, or any constituent part of the association, have a controlling interest in any limited company?		Yes		No	
If Yes name the relevant compa	inies:					Contraction (
Company name Company regist England & Wale			ation numb	per (if not ere registe	registered ered)	in li
	Incorporated Employers'	Associations				
Are the shares which are cont association's name	rolled by the association registered in		Yes		No	
If NO, please state the names of controlled by the association are	f the persons in whom the shares registered.					
Company name		Names of shareh	olders			
	Unincorporated Employers'	Associations				
Are the shares which are contribe association's trustees?	olled by the association registered in t	he names of	Yes		No	
he association are registered.	sons in whom the shares controlled by	2				
Company name	Name of the second seco	Names of shareho	olders			

Summary S (see notes 24 to		
	All Funds	Total Funds
Income		£
From Members		
From Investments		
Other Income (including increases by revaluation of assets)	109,455,000	109,455,000
Total Income	109,455,000	109,455,000
Expenditure (including decreases by revaluation of assets)		
Total Expenditure	50,797,000	50,797,000
Funds at beginning of year (including reserves)	-19,549,000	-19,549,000
Funds at end of year (including reserves)	39,109,000	39,109,000
ASSETS		
	Fixed Assets	
	Investment Assets	3,410,000
	Other Assets	31,102,000
	Total Assets	34,512,000
Liabilities	Total Liabilities	-4,597,000
Net Assets (Total Assets less Total Liabilities)		39,109,000

Summary St	neet	
(see notes 24 to	33)	
	All Funds	Total Funds
	£	£
<u> </u>		
Income		
From Members		
From Investments		
Trom investments		
		=
Other Income (including increases by revaluation of assets)		
Total Income		
Expenditure		
(including decreases by revaluation of assets)		
Total Expenditure		
Total Expenditure		
Funds at beginning of year		
Funds at beginning of year (including reserves)		
Funds at end of year (including reserves)		
(moduling roos)		
ASSETS		
	Fixed Assets	
	Investment Assets	
	Other Assets	
	Total Assets	
Liabilities	Total Linkilla	
	Total Liabilities	
	<u>.</u>	
Net Assets (Total Assets less Total Liabilities)		

Notes to the accounts

(see note 34)

All notes to the accounts must be entered on or attached to this part of the return.

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Accounting policies

(see notes 35 & 36)

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						All the second particular
Market British Hills And Street						
						A DECEMBER OF THE RESIDENCE OF THE PERSON OF
				Committee of the control of		

Signatures to the annual return

(see notes 37 and 38)

Including the accounts and balance sheet contained in the return.

Please copy and paste your electronic signature here Secretary's Chairman's Signature: Naomi Cooke Sarah Pickup Signature: (or other official whose position should be stated) Naomi Cooke Deputy Chief Executive Sarah Pickup Name: Name: 08-Sep-23 11-Sep-23 Date: Date:

Checklist

(see note 39)

(please enter 'X' as appropriate)

Is the return of officers attached? (see Page 2)	Yes	No	
Has the list of officers been completed? (see Page 2A)	Yes	No	
Has the return been signed? (see Note 37)	Yes	No	
Has the auditor's report been completed? (see Note 41)	Yes	No	
Is the rule book enclosed? (see Note 39)	Yes	No	
Has the summary sheet been completed? (see Notes 6 and 24 to 33)	Yes	No	

Checklist for auditor's report

(see notes 41 to 44)

The checklist below is for guidance. A report is still required either set out overleaf or by way of an attached auditor's report that covers the 1992 Act requirements.

1. In the opinion of the auditors or auditor do the accounts they have audited and which are contained in this return give a true and fair view of the matters to which they relate? (See section 36(1) and (2) of the 1992 Act and notes 43 and 44)

Please explain in your report overleaf or attached.

Yes - see attached

- 2. Are the auditors or auditor of the opinion that the union has complied with section 28 of the 1992 Act and has:
- a. kept proper accounting records with respect to its transactions and its assets and liabilities; and
- b. established and maintained a satisfactory system of control of its accounting records, its cash holding and all its receipts and remittances.

(See section 36(4) of the 1992 Act set out in note 43)

Please explain in your report overleaf or attached.

Yes - see attached

- 3. Your auditors or auditor must include in their report the following wording: In our opinion the financial statements:
- give a true and fair view of the matters to which they relate to.
- have been prepared in accordance with the requirements of the sections 28, 32 and 36 of the Trade Union and Labour Relations (consolidation) Act 1992.

Auditor's report (continued)

M.C.	BE SEE ATTACHO	
Signature(s) of auditor or auditors:	KON AND ON SOMME OF	PKF LIMBOAN CLP
Name(s):	ALASTAIN DUKE	
Profession(s) or Calling(s):	ICAGN	
Address(es)	IS WESTERMY CMUS	
	LONDON E14 4MD	
Date:	13 septembe 2013	
Contact name for enquiries and telephone number:	ALASTAIN DUNE	
Table Hallison	020 7516 2200	

N.B. When notes to the accounts are referred to in the auditor's report a copy of those notes must accompany this return.

Independent Auditors' Report to the Members of the Improvement and Development Agency on the Financial Information contained in the Annual Return

We have audited the financial information in the attached annual return which shows a £nil surplus/deficit for the year ended 31 March 2023, which has been prepared under the accounting policies set out therein.

This report is made solely to the Organisation's members, as a body. Our audit work has been undertaken so that we might state to the members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Organisation and the Organisation's member as a body, for our audit, for this report, or for the opinions we have formed.

Respective responsibilities of the treasurer and auditors

The treasurer is required to prepare the financial information in the annual return for each financial year which gives a true and fair view of the state of affairs of the Organisation and the surplus or deficit of the Organisation for the period. In preparing that information, the treasurer is required to:

- Select suitable accounting policies and apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- Consider whether applicable accounting standards have been followed, subject to material departures disclosed and explained in the financial information; and
- Prepare the financial information on a going concern basis unless it is inappropriate to assume the Organisation will continue in existence

It is our responsibility to form an independent opinion, based on the audit, on the financial information in the annual return and report our opinion to you.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the officers in the preparation of the financial statements and of whether the accounting policies are appropriate to the Organisation's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluation the over adequacy of the presentation of information in the annual return.

Opinion

In our opinion, the financial information in the return gives a true and fair view of the result of the Organisation for the year ended 31 March 2023 and have been prepared with the requirements of the sections 28,32 and 36 of the Trade Union and Labour Relations (Consolidation) Act 1992.

Alastair Duke FCA Senior Statutory Auditor

For and on behalf of PKF Littlejohn LLP Statutory Auditors 15 Westferry Circus London E14 4HD

13 September 2023