Form AR21

Trade Union and Labour Relations (Consolidation) Act 1992

Annual Return for a Trade Union

Name of Trade Union:	National Association of Head Teachers		
Year ended:	31st December 2022		
List no:	350T		
Head or Main Office address:	15.11-15.12 Millbank Tower		
	21-24 Millbank		
	London		
Postcode	SW1P 4QP		
Website address (if available)	www.naht.org.uk		
Has the address changed during the year to which the return relates?	Yes No X ('X' in appropriate box)		
General Secretary:	Paul Whiteman		
Telephone Number:	01444472401		
Contact name for queries regarding the completion of this return	Orla Davy-Shields		
Telephone Number:	01444472496		
E-mail:	orla.davy-shields@naht.org.uk		

Please follow the guidance notes in the completion of this return Any difficulties or problems in the completion of this return should be directed to the Certification Officer as below or by telephone to: 0330 109 3602

You should send the annual return to the following email address stating the name of the union in subject:

returns@certoffice.org

Contents

Trade Union's details	1
Return of members	2
Change of officers	2
Officers in post	2a
General fund	3
Analysis of income from federation and other bodies and other income	4
Analysis of benefit expenditure shown at general fund	5
Accounts other than the revenue account/general fund	6-8а
Political fund account	9-9vii
Analysis of administrative expenses	10
Analysis of officials' salararies and benefits	11
Analysis of investment income	12
Balance sheet as at	13
Fixed assets account	14
Analysis of investments	15
Analysis of investment income (controlling interests)	16
Summary Sheet	17
Summary sheet (Only for Incorporated Bodies)	17a
Information on Industrial action ballots	18-19
Information on Industrial action	20-21
Notes to the accounts	22
Accounting policies	23
Signatures to the annual return	23
Checklist	23
Checklist for auditor's report	24
Auditor's report (continued)	
Membership audit certificate	i-iii
Guidance on completion	26

Return of Members

(see notes 10 and 11)

	Number of members at the end of the year					
	Great Britain	Northern Ireland	Irish Elsewhere Abroad Republic (including Channel Islands) To t		Totals	
	46,562	1,110		186		47,858
Total	46,562	1,110		186	А	47,858

Number of members at end of year contributing to the General Fund

Number of members included in totals box 'A' above for whom no home or authorised address is held:

<u>35,681</u> 666

Change of Officers

Please complete the following to record any changes of officers during the twelve months covered by this return

Position Held	Name of Officer ceasing to hold Office	Name of Officer Appointed	Date of change
President	Tim Bowen	Paul Gosling	01 September 2022
Vice President	Paul Gosling	Simon Kidwell	01 September 2022
Immediate Past President	Ruth Davies	Tim Bowen	01 September 2022

State whether the union is:

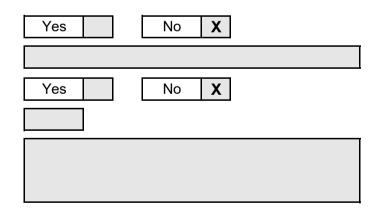
a. A branch of another trade union?

If yes, state the name of that other union:

b. A federation of trade unions?

If yes, state the number of affiliated unions:

and names:



Officers in post (see note 12)

Please complete list of all officers in post at the end of the year to which this return relates.

Name of Officer	Position held and date elected
Paul Whiteman	General Secretary
Paul Gosling	President
Judith Stott	National Treasurer
Simon Kidwell	Vice President
Tim Bowen	Immediate Past President

General Fund

(see notes 13 to 18)

	£000	£000
Income		
From Members: Contributions and Subscriptions		11,405
From Members: Other income from members (specify)		
Region and branch activity		32 180
Membership activity		180
Total other income from members		212
Total of all income from members		11,617
Investment income (as at page 12)		45
Other Income		
Income from Federations and other bodies (as at page 4)		
Income from any other sources (as at page 4)	3,023	
Total of other income (as at page 4)		3,023
Total income		14,685
Interfund Transfers IN		
Expenditure		
Benefits to members (as at page 5)		5,263
		7,063
Administrative expenses (as at page 10) Federation and other bodies (specify)		7,000
rederation and other bodies (specify)		
Total expenditure Federation and other bodies		
Taxation		
Total expenditure		12,326
Interfund Transfers OUT		
Surplus (deficit) for year		2,359
Amount of general fund at beginning of year		9,078
Amount of general fund at end of year		11,437

Analysis of income from federation and other bodies and other income

(see notes 19 and 20)

Description	£000
Federation and other bodies	
Total federation and other bodies	
Any Other Sources	
Commissions received	236
VAT refund	18
Publications and Contract income Book (gain)/loss on disposal of other fixed assets	51 122
Gain on revaluation of properties	24
Pension scheme net income	48
Pension scheme gain	2,524
Total other sources	3,023
Total of all other income	3,023

Analysis of benefit expenditure shown at the General Fund

(see notes 21 to 23)

			£000
Representation –		brought forward	1,271
Employment Related Issues		Advisory Services	
Legal representation	406		
Representation –		Other Cash Payments	
Non Employment Related Issues			
		Education and Training services	
		Branch Support and Training	39
		Training and Conferences Salary Costs	88
Communications		Legal Representation	165
Printing and distribution of Publications	226	Professional Advice	1,781
Website design and Maintenance		General Secretary's Unit	433
		Website and Publications	317
		Recruitment	824
		Training and Conferences	245
		Negotiated Discount Services	
Dispute Benefits			
		Other Benefits and Grants (specify)	
Membership Recruitment Costs	360		
Subscriptions and Affiliations	230		
		Members Insurances	100
carried forward	1,271	Total (should agree with figure in General Fund)	5,263

Fund 2	2		Fund Account		
Name:		£000	£000		
Income					
	From members				
	Investment income (as at page 12)				
	Other income (specify)				
	Total other inc	come as specified			
	Total Income				
	Inte	erfund Transfers IN			
Expenditure					
	Benefits to members				
	Administrative expenses and other expenditure (as at page 10)				
		Total Expenditure			
	Interf	und Transfers OUT			
		eficit) for the year			
	Amount of fund at				
	Amount of fund at the end of year (as Balance Sheet)			
	Number of members contribut	ing at end of vear			

Fund 3	3		Fund Account		
Name:		£000	£000		
Income					
	From members				
	Investment income (as at page 12)				
	Other income (specify)				
	Total other inco	ome as specified			
	Total Income				
	Inter	fund Transfers IN			
Expenditure		-			
	Benefits to members				
	Administrative expenses and other expenditure (as at page 10)				
	Тс	otal Expenditure			
	Interfur	nd Transfers OUT			
		ficit) for the year			
	Amount of fund at b				
	Amount of fund at the end of year (as	s Balance Sheet)			
		-			
	Number of members contributir	ng at end of year			

Fund 4	1		Fund Account		
Name:		£	£		
Income					
	From members				
	Investment income (as at page 12)				
	Other income (specify)				
	Total other inc	come as specified			
	Total Income				
	Inte	erfund Transfers IN			
Expenditure					
	Benefits to members				
	Administrative expenses and other expenditure (as at page 10)				
		Total Expenditure			
	Interfu	und Transfers OUT			
	Surplus (D	eficit) for the year			
	Amount of fund at	beginning of year			
	Amount of fund at the end of year (a	as Balance Sheet)			
	Number of members contribut	ing at end of year			

Fund 5	6		Fund Account		
Name:		£	£		
Income					
	From members				
	Investment income (as at page 12)				
	Other income (specify)				
	Total other inc	ome as specified			
	Total Income				
	Inte	rfund Transfers IN			
Expenditure					
	Benefits to members				
	Administrative expenses and other expenditure (as at page 10)				
		otal Expenditure			
	Interfu	nd Transfers OUT			
	Surplus (De	eficit) for the year			
	Amount of fund at t	peginning of year			
	Amount of fund at the end of year (a	s Balance Sheet)			
	Number of members contributi	ng at end of year			

Fund	6		Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inc	come as specified	
		Total Income	
	Inte	erfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
		Total Expenditure	
	Interfu	und Transfers OUT	
	Surplus (D	eficit) for the year	
	Amount of fund at	beginning of year	
	Amount of fund at the end of year (a	as Balance Sheet)	
	Number of members contribut	ing at end of year	

Fund	7		Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other in		
	i otal other inc	come as specified	
	lat	Total Income erfund Transfers IN	
	1110		
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)	Total Expanditura	
		Total Expenditure	
	Intern	und Transfers OUT	
	Surplus (D	eficit) for the year	
	Amount of fund at	beginning of year	
	Amount of fund at the end of year (
	Number of members contribut	ting at end of year	

Fund	8		Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inc	come as specified	
		Total Income	
	Inte	erfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
		Total Expenditure	
	Interfu	und Transfers OUT	
	Surplus (D	eficit) for the year	
	Amount of fund at	beginning of year	
	Amount of fund at the end of year (a	as Balance Sheet)	
		,	
	Number of members contribut	ing at end of year	

Fund	9		Fund Account
Name:		£	£
Income			
	From members		
	Investment income (as at page 12)		
	Other income (specify)		
	Total other inc	ome as specified	
		Total Income	
	Inte	erfund Transfers IN	
Expenditure			
	Benefits to members		
	Administrative expenses and other expenditure (as at page 10)		
	T	Fotal Expenditure	
	Interfu	ind Transfers OUT	
	Surplus (De	eficit) for the year	
	Amount of fund at t	beginning of year	
	Amount of fund at the end of year (a	is Balance Sheet)	
	Number of members contributi	ing at end of year	

Political fund account

		(see notes 24 to 33)	£	£
Political fur	nd account 1 To be con	npleted by trade unions which maintain their	own political fund	
	Income	Members contributions and levies		
		Investment income (as at page 12)		
	Other income (specify)			
		Total ot	her income as specified	
			Total income	
		ion and Labour Relations (Consolidation) Ac he political funds exceeds £2,000 during the		t out in section (72)
		Expenditure A (as at page i)		
		Expenditure B (as at page ii)		
		Expenditure C (as at page iii)		
		Expenditure D (as at page iv)		
		Expenditure E (as at page v)		
		Expenditure F (as at page vi)		
		Non-political expenditure (as at page vii)		
			Total expenditure	
			Surplus (deficit) for year	
		Amount of political fu	und at beginning of year	
		Amount of political fund at the end of y		
		Number of members at end of year contribution		
	Nu	mber of members at end of the year not contribu		
Num		ve completed an exemption notice and do not cont		
Dolition fur	nd account 2 To be completed		f a control trada union	
Political ful	TO be completed	I by trade unions which act as components o	or a central trade union	
Income	Contributions and levies collected fro	m members on behalf of central political fund		
	Funds received back from central po	litical fund		
	Other income (specify)			
			Total other income a	as specified
			Ţ	otal income
Expenditure				
	Expenditure under section 82 of the	Trade Union and Labour Relations		
	(Consolidation) Act 1992 (specify)			
		I		
	Administration expenses in	connection with political objects(specify)		
	Non-political expenditure			
			Total expenditure	
			Surplus (deficit) for year	
		Amount held on behalf of trade union political	, .	
			emitted to central political	
		Amount held on behalf of central po		
		Number of members at end of year contrib	-	
		Number of members at end of the year not contrib	•	
Number of mo	mbers at end of year who have comply			
	inders at end of year who have comple	eted an exemption notice and do not therefore cont	noute to the political lund	

The following pages 9i to 9vii relate to the Political Fund Account Expenditure

Political fund account expenditure (a)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates.

T

Contribution to the funds of, or on the payment of expenses incurred directly or indirectly by a political party		
Name of political party in relation to which money was expended Total amount spent d	luring the period \pounds	
Total		

Political fund account expenditure (b)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

r

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates

Т

Expenditure of money on the provision of any services or property for use by or on behalf of any political party		
Name of political party to which payment was made	Total amount paid during the period	
	£	
Total		

Political fund account expenditure (c)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates.

Expenditure in connection with the registration of electors, the candidature of any person, the selection of any candidate or the
nolding of any ballot by the union in connection with any election to a political office

Title and Date of election	Name of political party/organisation	Name of candidate, organisation or political party (see 33(iii))	£
		Total	
		. 0141	

Political fund account expenditure (d)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates.

Expenditure on the maintaince of any holder of political office		
Name of office holder	£	
Total		

Political fund account expenditure (e)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates.

The expenditure of money on the holding of any conference or meeting by or on behalf of a political party or of any other meeting the main purpose of which is the transaction of business in connection with a political party

Name of political party	£
Total	

Political fund account expenditure (f)

Expenditure under section 72 (1) (a) of the Trade Union and Labour Relations (consolidation) Act.

To be completed where total expenditure from the political fund exceeds £2,000 during the period to which return relates

On the production, publication or distribution of any literature, document, film, sound recording or advertisement the main purpose of which is to pursuade people to vote for a political party or candidate or to persuade them not to vote for a political party or candidate

Name of organisation or political party	£
Total	

Expenditure from the political fund not falling within section 72 (1) of the trade union & labour relations (consolidation) act 1992

For expenditure not falling within section 72 (1) the required information is-

(a) the nature of each cause or campaign for which money was expended, and the total amount expended in relation to each one		£
Total expen	diture	
(b) the name of each organisation to which money was paid (otherwise than for a particular cause of campaign), and the total amount paid to each one		£

Total expenditure

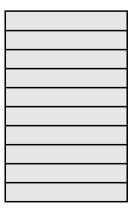
(c) the total amount of all other money expended

Total expenditure

Total of all expenditures







Analysis of administrative expenses and other outgoings excluding amounts charged to political fund accounts

(see notes 34 and 35)

		0000
Administrative Expenses		£000
Remuneration and expenses of staff		3,991
Salaries and Wages included in above		0,001
Auditors' fees		41
Legal and Professional fees		136
Occupancy costs		264
Stationery, printing, postage, telephone, etc.		132
Expenses of Executive Committee (Head Office)		280
Expenses of conferences		
Other administrative expenses (specify)		284
		640
Regional Expenses		610
Miscellaneous Expenses		714
Other Outgoings		
Depreciation		207
Outgoings on land and buildings (specify)		
Other outgoings (specify)		
Bank Charges		38
Pension Deficit		110
Net gain on investments		31
Profit/(loss) on sale of investments		
Other finance expenditure		194
	Tatal	31
	Total	
Charged to:	General Fund (Page 3)	7,063
	τ-4-1	7 000
	Total	7,063

Analysis of officials' salaries and benefits (see notes 36 to 46 below)

Office held	Gross Salary	Employers N.I. contributions		Benefits		Total
			Pension Contributions	Other Benefits		
				Description	Value	
	£	£	£		£	£
General Secretary	174,745	24,915	24,156	Car Allowance	5,868	229,996
				Home Working	312	

Analysis of investment income (see notes 47 and 48)

	(see notes 47 and 48)	
	Political Fund £000	Other Fund(s) £000
Rent from land and buildings Dividends (gross) from: Equities (e.g. shares) Interest (gross) from: Government securities (Gilts) Mortgages Local Authority Bonds Bank and Building Societies	45	
Other investment income (specify)		
	45	
	Total investment inc	ome 45
	Credited to: General Fund (Pag	ge 3) 45
	Political F	und
	Total Investment Fu	unds 45

Balance sheet as at

31 December 2022

	(see notes 49 to 52)		
Previous Year		£000	£000
2,542	Fixed Assets (at page 14)		705
1,819	Investments (as per analysis on page 15)		
	Quoted (Market value £(1,579)		1,579
	Unquoted		
	Total Investments		1,579
	Other Assets		
	Loans to other trade unions		
146	Sundry debtors		214
2,484	Cash at bank and in hand		4,228
	Income tax to be recovered		
	Stocks of goods		
	Others (specify)		
259	Branch Current Account		140
2,545	Net Pension Scheme		5,086
	Total of other assets		9,668
		Total assets	11,952
9,078	General fund (page 3)		11,437
	Political Fund Account		
	Liabilities		
	Amount held on behalf of central trade union political fund		
£717	Sundry Creditors		515
		Total liabilities	
		Total assets	11,952

Fixed assets account

(see notes 53 to 57)

	Land and Freehold £000	Buildings Leasehold £000	Furniture and Equipment £000	Motor Vehicles £000	Not used for union business £000	Total £000
Cost or Valuation						
At start of year	1,700	308	2,091			4,099
Additions			9			9
Disposals	-1,700		-1,257			-2,957
Revaluation/Transfers		5				5
At end of year		313	843			1,156
Accumulated Depreciation						
At start of year		12	1,545			1,557
Charges for year	38	6	163			207
Disposals	-38		-1,257			-1,295
Revaluation/Transfers		-18				-18
At end of year			451			451
Net book value at end of year		313	392			705
					1	
Net book value at end of previous year	1,700	296	546			2,542

Analysis of investments (see notes 58 and 59)

	(see notes 58 and 59)		
Quoted		All Funds Except Political Funds	Political Fund
		£000	£000
	Equities (e.g. Shares)	4.445	
		1,415	
	Government Securities (Gilts)		
		62	
	Other quoted securities (to be specified)		
	Cash held by investment managers	102	
	Total quoted (as Balance Sheet)	1,579	
	Market Value of Quoted Investment	1,579	
Unquoted	Equities		
	Government Securities (Gilts)		
	Mortgages		
	Bank and Building Societies		
	Other unquoted investments (to be specified)		
	Total unquoted (as Balance Sheet)		
	Market Value of Unquoted Investments		

Analysis of investment income (controlling interests)

(see notes 60 and 61)

Does the union, or any constituent part of the union, have a controlling interest in any limited company? If YES name the relevant companies:	Yes No X
Company name	Company registration number (if not registered in England & Wales, state where registered)
Are the shares which are controlled by the union registered in the names of the union's trustees? If NO, state the names of the persons in whom the shares controlled by the union are registered.	Yes No
Company name	Names of shareholders

Summary sheet (see notes 62 to 73)

	(see notes 62 to 73) All funds except	Political	Total
	Political Funds £000	Funds £000	Funds £000
Income			
From Members	11,617		11,617
From Investments	45		45
Other Income (including increases by revaluation of assets)	3,023		3,023
Total Income	14,685		14,685
Expenditure (including decreases by revaluation of assets)			
Total Expenditure	12,326		12,326
Funds at beginning of year (including reserves)	9,078		9,078
Funds at end of year (including reserves)	11,437		11,437
Assets			
	Fixed Assets		705
	Investment Assets		1,579
	Other Assets		9,668
		Total Assets	11,952
Liabilities		Total Liabilities	515
Net Assets (Total Assets less Total Liab	oilities)		11,437

Summary sheet (see notes 62 to 73)

	(See notes 62 to 10	·)	
	All funds except Political Funds £	Political Funds £	Total Funds £
Income			
From Members			
From Investments			
Other Income (including increases by revaluation of assets)			
Total Income			
Expenditure (including decreases by revaluation of assets)			
Total Expenditure			
Funds at beginning of year (including reserves) Funds at end of year (including reserves) Assets			
	Fixed Assets		
	Investment Assets		
	Other Assets		
		Total Assets	
Liabilities		Total Liabilities	
Net Assets (Total Assets less Total Lial	pilities)		

Ballots & Industrial Action- If you have 6 or more entries for either of these, please complete the Excel Spreadsheet

(see notes 74 to 80))			
Did the union hold any ballots in respect of industrial a	ction during the return period	1?	Yes	
If Yes How many ballots were held: 4				
For each ballot held please complete the information below	:			
Ballot 1 Number of individual who were entitled to vote in the ballot	25,529			
Number of votes cast in the ballot	10,692			
Number of Individuals answering "Yes" to the question	6,785			
Number of individuals answering "No" to the question				
Number of invalid or otherwise spoiled voting papers returned	3,803 ²			
number of invalid of otherwise spolled voting papers returned				
	1-3 sh	ould total	"Number of	f votes cast
Were the number of votes cast in the ballot at least 50% of the nu who were entitled to vote in the ballot	mber of individuals	No		
Does section 226(2B) of the 1992 Act apply in relation to this ballo	ot (see notes 76-80)?	Yes		
If yes, were the number of individuals answering "Yes" to the que	stion (or each question) at least 409	% of the nun	nber of individ	uals who were
entitled to vote in the ballot	Г	No		
D-11-4.0			•	
Ballot 2 Number of individual who were entitled to vote in the ballot	25,529			
Number of votes cast in the ballot	10,692			
Number of Individuals answering "Yes" to the question	9,241			
Number of individuals answering "No" to the question	1,381 2			
Number of invalid or otherwise spoiled voting papers returned	70 ³			
	1-3 sh	ould total	"Number of	f votes cast
Were the number of votes cast in the ballot at least 50% of the nu	mber of individuals		1	
who were entitled to vote in the ballot	L	No		
Does section 226(2B) of the 1992 Act apply in relation to this ballo	ot (see notes 76-80)?	Yes		
If yes, were the number of individuals answering "Yes" to the ques	stion (or each question) at least 409	% of the nun	nber of individ	uals who were
entitled to vote in the ballot	_		1	
		No		
Ballot 3				
Number of individual who were entitled to vote in the ballot	1,267			
Number of votes cast in the ballot	702			
Number of Individuals answering "Yes" to the question	525 1			
Number of individuals answering "No" to the question	172 ²			
Number of invalid or otherwise spoiled voting papers returned	3			
	1-3 sh	ould total	"Number of	f votes cast
Were the number of votes cast in the ballot at least 50% of the nu who were entitled to vote in the ballot	mber of individuals	Yes		
Does section 226(2B) of the 1992 Act apply in relation to this ballo	ot (see notes 76-80)?	Yes		
If yes, were the number of individuals answering "Yes" to the ques	stion (or each question) at least 409	% of the nun	nber of individ	uals who were
entitled to vote in the ballot		Yes	1	
		103]	

Ballots & Industrial Action: If you have 6 or more entries for either of these, please complete the Excel Spreadsheet

Ballot 4
Number of individual who were entitled to vote in the ballot 1,267
Number of votes cast in the ballot 702
Number of Individuals answering "Yes" to the question 662
Number of individuals answering "No" to the question 33]2
Number of invalid or otherwise spoiled voting papers returned 7 ³
1-3 should total "Number of votes cast"
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Yes
Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? Yes
If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot
Yes
Ballot 5
Number of individual who were entitled to vote in the ballot
Number of votes cast in the ballot
Number of Individuals answering "Yes" to the question
Number of individuals answering "No" to the question
Number of invalid or otherwise spoiled voting papers returned
1-3 should total "Number of votes cast"
1-3 should total "Number of votes cast" Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot
Were the number of votes cast in the ballot at least 50% of the number of
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)?
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot Mumber of votes cast in the ballot
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot Number of Individuals answering "Yes" to the question
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot Mumber of votes cast in the ballot
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot Number of Individuals answering "Yes" to the question
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot Number of Individuals answering "Yes" to the question Number of Individuals answering "Yes" to the question
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot Number of Individuals answering "Yes" to the question
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot Number of Individuals answering "Yes" to the question Number of individuals answering "No" to the question Number of invalid or otherwise spoiled voting papers returned 3 1-3 should total "Number of votes cast Were the number of votes cast in the ballot at least 50% of the number of
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot Number of Individuals answering "Yes" to the question Number of individuals answering "No" to the question Number of individuals answering "No" to the question Number of invalid or otherwise spoiled voting papers returned 1-3 should total "Number of votes cast Were the number of votes cast in the ballot at least 50% of the number of
Were the number of votes cast in the ballot at least 50% of the number of individuals who were entitled to vote in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question (or each question) at least 40% of the number of individuals who were entitled to vote in the ballot Ballot 6 Number of individual who were entitled to vote in the ballot Number of Individuals answering "Yes" to the question Number of Individuals answering "Yes" to the question Number of individuals answering "No" to the question Number of individuals answering "No" to the question Number of invalid or otherwise spoiled voting papers returned 3 L-3 should total "Number of votes cast Were the number of votes cast in the ballot Does section 226(2B) of the 1992 Act apply in relation to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question to this ballot (see notes 76-80)? If yes, were the number of individuals answering "Yes" to the question to this ballot (see notes 76-80)?

Ballots and Industrial Action: If you have 6 or more entries for either of these, please complete the Excel Spreadsheet

Ballots & Industrial Action: If you have 6 or more entries for either of these, please complete the Excel Spreadsheet

(see note 81) Categories of Nature of Trade Dispute A: terms and conditions of employment, or the physical conditions in which any workers require to work; B: engagement or non-engagement, or termination or suspension of employment or the duties of employment, of one or more workers; C: allocation of work or the duties of employment between workers or groups of workers; D: matters of discipline; E: a worker's membership or non-membership of a trade union; F: facilities for officials of trade unions; G: machinery for negotiation or consulation, and other procedures, relating to any of the above matters, including the recognition by employers or employers' associations of theright of a trade union to represent workers in such negotiation or consulation or in the carrying out of such procedures Did Union members take industrial action during the return period in response to any inducement on the part of the Union? YES/NO No If YES, for each industrial action taken please complete the information below: **Industrial Action 1** 1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below: А В С D Е G 2. Dates of the industrial action taken: 3. Number of days of industrial action: 4. Nature of industrial action. **Industrial Action 2** 1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below: В С D G А Е 2. Dates of the industrial action taken: to 3. Number of days of industrial action: 4. Nature of industrial action. **Industrial Action 3** 1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below: А В С D E G 2. Dates of the industrial action taken: to 3. Number of days of industrial action: 4. Nature of industrial action.

use a continuation page if necessary

	Industrial Action 4
	1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
A	B C D E F G
	2. Dates of the industrial action taken: to
	3. Number of days of industrial action:
	4. Nature of industrial action.
	Industrial Action 5
	1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
А	B C D E F G
	2. Dates of the industrial action taken: to
	3. Number of days of industrial action:
	4. Nature of industrial action.
	Industrial Action 6
	1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
А	B C D E F G
	2. Dates of the industrial action taken: to
	3. Number of days of industrial action:
	4. Nature of industrial action.
	Industrial Action 7
	1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
А	B C D E F G
	2. Dates of the industrial action taken: to
	3. Number of days of industrial action:
	4. Nature of industrial action.
	Industrial Action 8
	1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below:
А	B C D E F G
	2. Dates of the industrial action taken: to
	3. Number of days of industrial action:
	4. Nature of industrial action.
A	1. please tick the nature of the trade dispute for which industrial action was taken using the categories* below: B C D E F G 2. Dates of the industrial action taken: to Image: Comparison of the industrial action taken: The industrial action taken: 3. Number of days of industrial action: Image: Comparison of the industrial action: Image: Comparison of the industrial action:

Ballots & Industrial Action- If you have 6 or more entries for either of these, please complete the Excel Spreadsheet

Notes to the accounts

(see notes 82 and 83)

All notes to the accounts must be entered on or attached to this part of the return.

See Appendices

Accounting policies

(see notes 84 and 85)

See Appendices

Signatures to the annual return

(see notes 86 & 87)

Including the accounts and balance sheet contained in the return. Please copy and paste your electronic signature here

Signature nere					
Secretary's Signature:		Chairman's Signature:	Liel M State		
			(or other official whose position should be stated)		
Name:	Paul Whiteman	Name:	Judith Stott		
Date:	14.06.23	Date:	14.06.23		

Checklist

(see notes 88 to 89)

(please tick as appropriate)

Has the return of change of officers been completed? (see Page 2 and Note 12)	Yes	No	
Has the list of officers in post been completed? (see Page 2 and Note 12)	Yes	No	
Has the return been signed? (see Pages 23 and 25 and Notes 86 and 95)	Yes	No	
Has the audtor's report been completed? (see Pages 20 and 21 and Notes 2 and 77)	Yes	No	
Is a rule book enclosed? (see Notes 8 and 88)	Yes	No	
A member statement is: (see Note 80)	Enclosed	To follow	
Has the summary sheet been completed? (see Page 17 and Notes 7 and 62)	Yes	To follow	
Has the membership audit certificate been completed? (see Page i to iii and Notes 97 and 103)	Yes	No	

Checklist for auditor's report

(see notes 90 and 96)

The checklist below is for guidance. A report is still required either set out overleaf or by way of an attached auditor's report that covers the 1992 Act requirements.

1. In the opinion of the auditors or auditor do the accounts they have audited and which are contained in this return give a true and fair view of the matters to which they related? (See section 36(1) and (2) of the 1992 Act and notes 92 and 93)

Please explain in your report overleaf or attached.

2. Are the auditors or auditor of the opinion that the union has complied with section 28 of the 1992 Act and has:

a. kept proper accounting records with respect to its transactions and its assets and liabilities; and

b. established and maintained a satisfactory system of control of its accounting records, its cash holding and all its receipts and remittances. (See section 36(4) of the 1992 Act set out in note 92)

Please explain in your report overleaf or attached

3. Your auditors or auditor must include in their report the following wording:

In our opinion the financial statements:

• give a true and fair view of the matters to which they relate to.

• have been prepared in accordance with the requirements of the sections 28, 32 and 36 of the Trade Union and Labour Relations (consolidation) Act 1992.

See Appendices

Signature(s) of auditor or auditors:	Crave U.K. LLP	
	Orace U.K. Lar	
Name(s):	Crowe U.K. LLP	
Name(s).	Clowe U.N. LLP	
Profession(s) or Calling(s):	Chartered Auditors and Registered	
	Auditors	
Address(es):	55 LUDGATE HILL	
	LONDON	
Postcode	EC4M 7JW	
Date	21-Jun-23	
Contact name for inquiries and telephone	Tina Allison	
number:	020 7842 7100	

N.B. When notes to the account are referred to in the auditor's report a copy of those notes must accompany this return.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE NATIONAL ASSOCIATION OF HEAD TEACHERS YEAR ENDED 31 DECEMBER 2022

Opinion

We have audited the financial statements of The National Association of Head Teachers for the year ended 31 December 2022 which comprise the income and expenditure, balance sheet and related notes included within the AR21 as set out on pages 3 to 23 of the AR21. These financial statements have been prepared under the historical cost convention and the accounting policies set out therein.

In our opinion the financial statements:

- give a true and fair view of the state of the National Association of Head Teachers' affairs as at 31 December 2022 and of its transactions for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Trade Union and Labour Relations Act 1992.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the union in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the officers' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the union's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the officers with respect to going concern are described in the relevant sections of this report.

Other information

The officers are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Trades Union and Labour Relations Act 1992 requires us to report to you if, in our opinion:

NATIONAL ASSOCIATION OF HEAD TEACHERS



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE NATIONAL ASSOCIATION OF HEAD TEACHERS YEAR ENDED 31 DECEMBER 2022

- proper accounting records have not been kept;
- a satisfactory system of control over its accounting records, cash holdings and receipts and remittances has not been maintained; or
- the financial statements are not in agreement with the accounting records and returns.

Responsibilities of officers

As explained more fully in the statement of officers' responsibility, the officers are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the officers determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

We have been appointed as auditor under section 33 of the Trade Union and Labour Relations Act 1992 and report in accordance with section 36 of that Act.

In preparing the financial statements, the officers are responsible for assessing the union's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the officers either intend to liquidate the union or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <u>www.frc.org.uk/auditorsresponsibilities</u>. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the union operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Trade Union and Labour Relations Act 1992 together with the financial reporting standards. We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the union's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the union for fraud. The laws and regulations we considered in this context for the UK operations were health and safety legislation, employment legislation and taxation legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the officers and other management and inspection of regulatory and legal

NATIONAL ASSOCIATION OF HEAD TEACHERS



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE NATIONAL ASSOCIATION OF HEAD TEACHERS YEAR ENDED 31 DECEMBER 2022

correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the National Executive about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to union's members as a body. Our work has been undertaken so that we might state to union's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the union and the union's members as a body, for our audit work, or for the opinion we have formed.

rate U.K. LLP

Crowe U.K. LLP Statutory Auditor London

21 June 2023

Membership audit certificate

made in accordance with section 24ZD of the Trade Union and Labour Relations (Consolidation) Act 1992

(See notes 97 to 103)

At the end of the reportign period proceeding the one to which this audit relates was the total membership of the trade union greater than 10,000?

YES

If "YES" please complete SECTION ONE below or provide the equivalent information on a separate document to be submitted with the completed AR21

If "NO" please complete SECTION TWO below or provide the equivalent information on a separate document to be submitted with the completed AR21

Membership audit certificate

Section one

For a trade union with more than 10,000 members, required by section 24ZB of the 1992 Act to appoint an independent assurer

1 In the opinion of the assurer appointed by the trade union was the union's system for compiling and maintaining its register of the names and addresses of its members satisfactory to secure, so far as is reasonably practicable, that the entries in its register were accurate and up-to-date throughout the reporting period?

YES

2 In the opinion of the assurer has he/she obtained the inforamation and explanations necessary for the performance of his/her functions?

YES

If the answer to either questions 1 or 2 above is "NO" the assurer must:

- (a) set out below the assurer's reasons for stating that
- (b) provide a description of the information or explanation requested or required which has not been obtained
- (c) state whether the assurer required that information or those explanations from the union's officers, or officers of any of its branches or sections under section 24ZE of the 1992 Act
- (d) send a copy of this certificate to the Certification Officer as soon as is reasonably practicable after it is provided to the union.

Signature of assurer	Splen
Name	Simon Hearn
Address	Civica Election Services, 33 Clarendon Road, London N8 0NW
Date	24.05.2023
Contact name and telephone number	Simon Hearn, Managing Director 020 8365 8909

Membership audit certificate

Section two

For a trade union with no this audit relates.	trade union with no more than 10,000 members at the end of the reporting period preceding the one to which udit relates.						
its duty to compile	To the best of your knowledge and belief has the trade union during this reporting period complied with its duty to compile and maintain a register of the names and addresses of it members and secured, so far asis reasonably practicable, that the entries in the register are accurate and up-to-date?						
Yes / No							
If "No" Please expl	If "No" Please explain below:						
Signature							
Name							
Office held							
Date							