Committee on Standards in Public Life

Annual Report July 2022 - June 2023

THE SEVEN PRINCIPLES OF PUBLIC LIFE

The Seven Principles of Public Life apply to anyone who works as a public office holder. This includes all those who are elected or appointed to public office, nationally or locally, and all people appointed to work in the public sector. The Principles also apply to all those in the private sector delivering public services.

HONESTY

Holders of public office should be truthful.

OBJECTIVITY

Holders of public office must act and take decisions impartially, fairly and on merit, using the best evidence and without discrimination or bias.

OPENNESS

Holders of public office should act and take decisions in an open and transparent manner. Information should not be withheld from the public unless there are clear and lawful reasons for so doing.

SELFLESSNESS

Holders of public office should act solely in terms of the public interest.

INTEGRITY

Holders of public office must avoid placing themselves under any obligation to people or organisations that might try inappropriately to influence them in their work. They should not act or take decisions in order to gain financial or other material benefits for themselves, their family, or their friends. They must declare and resolve any interests and relationships.

ACCOUNTABILITY

Holders of public office are accountable to the public for their decisions and actions and must submit themselves to the scrutiny necessary to ensure this.

LEADERSHIP

Holders of public office should exhibit these principles in their own behaviour and treat others with respect. They should actively promote and robustly support the principles and challenge poor behaviour wherever it occurs.

The Seven Principles were established in the Committee's First Report in 1995; the accompanying descriptors were revised following a review in the <u>14th Report, Standards Matter</u>, published January 2013 and in the <u>23rd Report, Upholding Standards in Public Life</u>, published November 2021.

FOREWORD BY THE CHAIR

I am pleased to present the Committee on Standards in Public Life's Annual Report for 2022/2023, my final as Chair as my five-year term comes to an end this October.

It has been a turbulent few years for our country. The global pandemic, domestic political upheaval and the war in Ukraine have created huge challenges for government, businesses and citizens. Those in public office have had to take unprecedented decisions that continue to affect our lives. Despite these new challenges, the Principles underpinning the Committee's work are as relevant today as they were when first articulated by Lord Nolan nearly thirty years ago.

For twenty nine years, the Committee's evidence-based, cross party approach has contributed greatly to the wider debate about public service ethics and to improvements in the standards system. I am proud of the wide-ranging reports we have produced over the last five years: *Ethical Standards in Local Government* (2019), *Artificial Intelligence and Public Standards* (2020), *Regulating Election Finance* (2021), *Upholding Public Standards* (2021) and our 2023 review, *Leading in Practice*.

Leading in Practice highlights how different organisations have sought to build ethical values into their policies, practices and ways of working. In some cases, this came about following a crisis and in others, a realisation that new systems and processes were needed to support employees. We heard that fostering an environment that encouraged staff to act in ethical and appropriate ways was vital to the wider success of their organisation and I am pleased that the report has provoked wide interest across the public sector.

If there is one common thread in the Committee's reviews, it is the need for everyone in public service and in public life to give proactive attention to maintaining ethical standards. The public standards failures we have seen in recent years have damaged public trust and the UK's reputation overseas. These failures were avoidable and while, for the most part, the structures that support standards have responded appropriately when issues have arisen, we continue to believe that they need to be strengthened and modernised.

We are yet to receive a full government response to a number of recent reports that recommend important improvements; this is very disappointing. It is clear that standards matter a great deal to the public and there is little point having a Committee such as ours making evidence based recommendations, if they are not properly considered by those with the power to make the changes necessary.

I am very grateful to the members of the Committee who contribute their time and expertise to our work. We have had two vacant posts now for some time and it is troubling that the appointment process for new members fails to plan for and fill vacancies in a timely manner. This problem is not unique to our own Committee but occurs across the public appointments system. Delays in appointments impede the work of public bodies, and put off talented candidates from applying. Government could address this widespread problem if it chose to do so. It is also important that appointments reflect the diversity within our country. Including people from a range of different backgrounds helps ensure that Committees like ours have a breadth of views and experiences to draw from.

I would like to thank Dame Shirley Pearce, Rt Hon Lord Stunell and Sir Jeremy Wright MP KC whose terms ended during the period of this annual report. They have each, in different ways, made major contributions to the Committee's work. I would also like to thank all those who have so willingly given their time to share their expertise with the Committee during the course of our reviews. I wish to acknowledge the work of the Committee's small secretariat, whose objectivity, good judgement, diligence and courtesy show the very best of the Civil Service. Finally, I'm also extremely grateful to Professor Mark Philp, Chair of our Research Advisory Board, for his wise guidance over the years, and to Maggie O'Boyle, Press Officer, for her always excellent media advice to the Committee.

I wish the Committee well in its future endeavours - it has been a pleasure and an honour to work alongside Committee members who exemplify the Nolan Principles every day.

Lord (Jonathan) Evans of Weardale KCB DL

In Shar Eur.

Chair

THE COMMITTEE'S REMIT

The Committee is an advisory non-departmental public body sponsored by the Cabinet Office, which advises the Prime Minister on arrangements for upholding ethical standards across the whole of public life in England. The Committee does that by undertaking independent reviews and producing evidence-based reports.

The Committee was established as a standing committee in October 1994, by the then Prime Minister, with the following terms of reference:

"To examine current concerns about standards of conduct of all holders of public office, including arrangements relating to financial and commercial activities, and make recommendations as to any changes in present arrangements which might be required to ensure the highest standards of propriety in public life."

The remit of the Committee excludes investigation of individual allegations of misconduct. We are not a regulator and cannot investigate individual complaints.

On 12 November 1997, the terms of reference were extended by the then Prime Minister:

"To review issues in relation to the funding of political parties, and to make recommendations as to any changes in present arrangements."

The terms of reference were clarified following the Triennial Review of the Committee in 2013.

The then Minister for the Cabinet Office confirmed that the Committee "should not inquire into matters relating to the devolved legislatures and governments except with the agreement of those bodies", and that "the Government understands the Committee's remit to examine 'standards of conduct of all holders of public office' as encompassing all those involved in the delivery of public services, not solely those appointed or elected to public office."

THE COMMITTEE'S ROLE AND HOW IT GOES ABOUT ITS WORK

The Committee identifies areas of concern and undertakes impartial, evidence-based, reviews, making recommendations to uphold and drive improvement in standards in public life based on evidence received. Our independence of both government and Parliament is key.

We conduct inquiries into areas of current concern about standards in public life; revisit areas to see if and how our recommendations have been put into effect; and we can also look ahead to emerging issues relating to public standards.

We make informed contributions to public debates about ethical standards, including through submissions to public consultations and participating in seminars and discussion events. We proactively identify and respond to emerging ethical risks and engage with a wide range of partners on the ethical standards agenda.

We are committed to building a strong evidence-base for our reviews and to working with others to ensure that high ethical standards are met and that the Principles of Public Life are understood and embedded across public life.

Our recent reports have been welcomed by the relevant sectors. Our reports on *Local Government Ethical Standards (2019), Regulating Election Finance* (2021) and *Upholding Standards in Public Life* (2021) were commended for understanding the issues under review and offering balanced, considered recommendations in often complex areas. Our most recent report, *Leading in Practice* (January 2023) which focused on how organisations in the public, private and charitable sectors build ethical values into their ways of working, has been welcomed by both government departments and the wider public sector as a constructive and practical resource.

The Committee is not a regulator and we have no statutory powers and no remit to investigate individual cases. Our effectiveness depends on our independence, impartiality, and our ability to make powerful arguments for change - which in turn is based on our ability to conduct in-depth reviews, with a strong evidence base after wide-ranging consultation. We aim to follow-up our reviews with the relevant stakeholders to ensure that our recommendations stand the strongest possible chance of being implemented.

We are part of a complex landscape. There is a wide range of different regulatory bodies involved in investigating, promoting and maintaining standards, based on the Nolan Principles - some of which came about as a result of the Committee's recommendations over the past 27 years.

You can hear more about how we carry out our work in our videos here.

CORE WORK PROGRAMME 2022-2023

Leading in Practice

The *Leading in Practice* review was launched in March 2022 and reported in January 2023. It looked at how a range of organisations approached the challenge of building a working environment that supports and encourages people to live up to the ethical values reflected in the Principles of Public Life.

The Committee approached a range of organisations in the public, private and charity sectors and asked how they approach this challenge. Our report draws together these insights and case studies and shares them as a source of inspiration and to stimulate discussion. Rather than making specific recommendations for government and other stakeholders to respond to, Leading in Practice poses a set of questions for leaders in the public sector. The questions are a resource to support public sector leaders to reflect on their own ethical leadership and consider how they can ensure that the Principles of Public Life are understood and embedded into all aspects of how their organisations operate.

The core message of our report is that creating a culture that facilitates, promotes, and creates space for people to think about ethical standards does not happen by accident. It requires the active attention and commitment of leaders - at all levels of an organisation.

The Chancellor of the Duchy of Lancaster <u>wrote to the Chair</u> following publication of the report. Rt Hon Oliver Dowden MP described the report as a "valuable addition to the conversation concerning leadership in public sector organisation."

Following publication of the report in January 2023, the Committee was invited to speak at a variety of events, conferences and meetings. We have been struck by how different parts of the public sector have welcomed the opportunity to discuss ethical leadership and the place of ethical values in guiding public servants in their work.

We remain open to further opportunities to discuss the report within the public sector.

PREVIOUS REPORTS: UPDATES AND GOVERNMENT RESPONSES

Upholding Standards In Public Life - Standards Matter 2, 2021

The Committee published <u>Upholding Standards in Public Life</u> on 1 November 2021. This was the final report of the <u>Standards Matter 2</u> review (interim findings were <u>published</u> in June 2021).

The review's final report followed a year of evidence gathering, which included engagement with ministers, senior civil servants, standards regulators, academics, trade unions, representative bodies, NGOs and think tanks. The Committee also ran a public consultation and public sector survey, commissioned public polling, and held focus groups. We are grateful to all who contributed. The Committee found Nolan's original Seven Principles to be enduring and long standing, but decided to amend the descriptor to the Leadership principle to include a focus on treating others with respect.

The report included recommendations for reforming four areas of standards regulation in central government: the Ministerial Code and the Independent Adviser; ACOBA and the Business Appointment Rules; transparency around lobbying; and the regulation of public appointments. This was the first time CSPL published extensive recommendations in these areas for nearly ten years.

The Committee also called for new primary legislation to establish in statute the independence of standards regulators, and for a new compliance function to be established across government.

Lord Evans launched the report with <u>a speech at the Institute for Government</u> on 4 November 2021.

At the time of writing, we are still awaiting the government response to this report. A policy statement in response to *Upholding Standards in Public Life*, was promised in 2022.¹ No response was forthcoming in 2022; the government said they would respond by summer 2023.²

The government published a policy statement on the Ministerial Code on 27 May 2022, which, whilst making some improvement, did not go far enough in our view. Whilst the Code now sets out graduated sanctions for breaches of the Code as we recommended, our recommendation was linked to greater independence for the Adviser as part of a mutually dependent package of reforms. Under the process introduced in May 2022, the Prime Minister's consent is still required before the Independent Adviser may start an investigation, although if this is not given the Independent Adviser may require that the reasons for an investigation not proceeding be made public unless this would undermine the grounds that have led to the investigation not proceeding.

¹ <u>UK Anti-Corruption Strategy – Year 3 Update</u>

² Standards: Code of Conduct and Guide to the Rules - Hansard

The Committee welcomes the appointment of Sir Laurie Magnus as the Independent Adviser on Ministers' Interests and acknowledges the progress made since taking up the role, including the recent <u>publication</u> of the list of ministers' interests in April 2023.

Regulating Election Finance, 2021

In September 2021, the government set out their initial <u>view</u> on our recommendations regarding the regulation of election finance. They said in that response that they 'look forward to considering each of the recommendations in more detail in due course'.

We <u>wrote</u> to the Secretary of State for Levelling Up, Housing and Communities, to request an update on the government's consideration of the report, in May 2023.

Artificial Intelligence and Public Standards, 2020

The Committee published its <u>report on AI and public standards</u> in February 2020, which made a number of recommendations about the need for effective and informed governance of AI in the public sector. The review found that the Nolan Principles remain strong and do not need reformulating for AI, but three are particularly relevant – openness, accountability, and objectivity. We found that far from needing a single regulator, successful AI governance is about clear regulation and controls for managing and mitigating risk. We said that all regulators should consider and respond to the challenges of AI in the fields for which they have responsibility.

In November 2020, we <u>wrote to regulators</u> asking them for an update on how they are adapting to the challenges posed by AI. We <u>received a range of responses</u>, with some regulators being quite prepared and others noting that the regulation of AI is beyond their scope.

The government <u>published their response</u> to our 2020 report on AI and public standards in May 2021, which was broadly positive with an encouraging <u>letter</u> from the then Minister for Digital Infrastructure, Matt Warman MP. The government accepted most of the report's recommendations, commenting that several initiatives undertaken by the government in recent years are closely aligned with the Committee's recommendations. We will continue to maintain a watching brief on the implementation of our recommendations to government, national bodies and regulators.

In May 2023, Lord Evans, in light of recent media coverage over the risks associated with AI, published a blog, AI brings potentially huge benefits to the public sector but we need clear standards and greater transparency, emphasising the key messages from the report.

Three years on, it is clear that AI developments have moved on at some pace. As such, we are currently following up the recommendations made in our report, writing to government departments, public bodies and regulators, with the intention of holding a seminar and publishing a formal update on progress later in the year.

Local Government Ethical Standards, 2019

Our evidence-based report, published in January 2019, exploring ethical standards in local government was welcomed by the sector, backing our call to strengthen the arrangements in place to support high ethical standards, whilst respecting the benefits of a localised approach.

The government <u>responded</u> three years later in March 2022. We are disappointed that the government in its response rejected most of our recommendations, stating that it thought that the best route for change was best practice by local authorities. We believe this is a missed opportunity to update and improve the locally-based standards regime in local government. We continue to make the case for our recommendations and influence where we can.

We have written a number of times to the Department for Levelling Up, Housing and Communities. The most recent reply from the Minister for Local Government in March this year confirmed that the government will not be taking up our recommendations. The <u>letter</u> can be seen on our website.

We <u>published</u> in January 2021, the progress made by local authorities against best practice recommendations made in our report.

We would encourage those in local government to take up the government's stated commitment to work with local authorities and representative organisations to ensure the hard work done by many working at a local level is not put at risk by a small minority of individuals who do not live up to the high standards expected.

We hope that the government will work with the sector and take up our recommendations in the future.

WATCHING BRIEFS

Lobbying

The Committee is still waiting for a government response to *Upholding Standards in Public Life*, which contains several recommendations on lobbying.

The Committee plans to host a seminar, in September 2023, exploring issues around lobbying, particularly transparency and governance arrangements, and including the role of APPGs. The seminar will examine how we can build ethical standards into lobbying and improve public trust in government decision making.

House of Lords Appointments Commission (HOLAC)

Given wider developments, such as Lord Norton's Private Members' Bill aimed at strengthening HOLAC in Committee stage in the House of Lords, and recent reports about House of Lords reform in the press, the Committee decided to monitor developments in this area. We will maintain a close watching brief on issues surrounding HOLAC.

BLOGS PUBLISHED DURING THE PERIOD OF THIS REPORT

<u>Standards Commission for Scotland: Importance of Objectivity</u>, Standards Commission for Scotland, August 2022

Leading in Practice - our next report, Lord (Jonathan) Evans, November 2022

Proactive attention to standards is necessary, Lord (Jonathan) Evans, December 2022

<u>Improving the local government standards framework</u>, Guest blog by Paul Hoey (director of strategy at the Standards Board for England from 2001 until its closure in 2012), January 2023

<u>Public sector leaders need to keep talking about standards</u>, Lord (Jonathan) Evans, February 2023

<u>Leading in Practice - reflecting on conversations about our report,</u> Ewen Fergusson, March 2023

An opportunity to reform standards in central government, Lord (Jonathan) Evans, April 2023

Al brings potentially huge benefits to the public sector but we need clear standards and greater transparency, Lord (Jonathan) Evans, May 2023

ANNEXES

ANNEX A: ABOUT THE COMMITTEE

ANNEX B: MEMBERSHIP OF THE COMMITTEE

The Committee comprises the independent Chair, four independent members and three political members. Our political members are represented by the Conservative and Labour parties and the Scottish National Party. (The Liberal Democrat party was represented until December 2022.) This mix of independent and political membership has served the Committee well, allowing the Committee to maintain a considered and impartial view whilst also understanding political perspectives.

Independent members are appointed for a five-year, non-renewable term through open competition run by the Cabinet Office (there is currently one vacancy for an independent member on the Committee; the position has been vacant since 12 March 2023).

Political members are appointed for a three-year term which can be renewed. Party members are nominated by their party leader.

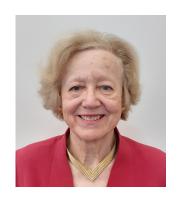
The Chair and all members, independent and political, are appointed by the Prime Minister.

The workload of Committee members is high. Independent members are asked to co-lead reviews, attend evidence gathering meetings and hearings, and to consider drafts of consultations and reports.

CURRENT MEMBERSHIP:



Lord (Jonathan) Evans of Weardale KCB DL, Chair 1 November 2018 -31 October 2023



Rt Hon Lady (Mary) Arden of Heswall DBE Independent 13 February 2023 -12 February 2028



Independent
1 August 2021 31 July 2026

Ewen Fergusson



Independent 1 August 2021 -31 July 2026

Professor Gillian Peele



Rt Hon Dame Margaret
Beckett DBE MP
Labour
1 November 2022 31 October 2025



Rt Hon lan Blackford MP

Scottish National Party
26 June 2023 25 June 2026



Conservative
21 November 2022 20 November 2025

Committee members for part of the period of this annual report



Independent 13 March 2018 -12 March 2023

Dame Shirley Pearce DBE



Rt Hon Lord (Andrew)
Stunell OBE
Liberal Democrat
1 December 2019 30 November 2022



Rt Hon Sir Jeremy Wright KC MP Conservative 21 November 2019 -20 November 2022

ANNEX C: REPORTS PUBLISHED BY THE COMMITTEE

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2021, Upholding Standards in Public Life

2021, Regulating Election Finance

2020, Artificial Intelligence and Public Standards

2019, Local Government Ethical Standards

2018, MPs' Outside Interests

2018, The Continuing Importance of Ethical Standards for Public Service Providers

2017, Intimidation in Public Life

2016, Striking the Balance: Upholding the 7 Principles in Regulation

2015, Tone from the Top: Leadership, Ethics and Accountability in Policing

2014. Ethics in Practice: Promoting Ethical Standards in Public Life

2014, Ethical Standards for Providers of Public Services

2013, Strengthening Transparency around Lobbying

2013, Standards Matter: a Review of Best Practice in Promoting Good Behaviour in Public Life

2011, Political Party Finance: Ending the Big Donor Culture

2009, MPs' Expenses and Allowances: Supporting Parliament, Safeguarding the <u>Taxpayer</u>

2007, Review of the Electoral Commission

2005, Getting the Balance Right: Implementing Standards of Conduct in Public Life

2003, Defining the Boundaries within the Executive: Ministers, Special Advisers and the Permanent Civil Service

2002, Standards of Conduct in the House of Commons

2000, Standards of Conduct in the House of Lords

2000, Reinforcing Standards: A summary

1998 The Funding of Political Parties in the United Kingdom

1997, Review of Standards of Conduct in Executive NDPBs, NHS Trusts and Local Public Spending Bodies

1997, Standards of Conduct of local government in England, Scotland and Wales

1996, Local Public Spending Bodies

1995, MPs, Ministers and Civil Servants, Executive Quangos

ANNEX D: DATA PROTECTION

ANNEX E: REPORTS PUBLISHED

ANNEX F: RESEARCH ADVISORY BOARD

ANNEX G: COMMITTEE BLOGS

ANNEX H: EXTERNAL EVENTS

July 2022

11 July: Lord Evans was interviewed on Week in Westminster.

19 July: Lord Evans spoke at a pan-sector meeting held by the National Guardian's Office on how leaders can foster a speak up culture.

October 2022

25 October: Lord Evans interviewed on Radio 4's The World Tonight.

November 2022

2 November: Lord Evans spoke at the Institute for Government discussion on 'How should Public Appointments be reformed'.

9 November: Lord Evans gave evidence to the Infected Blood Inquiry.

29 November: Ewen Fegusson spoke at an induction event for non-executive directors of public bodies on the Principles of Public Life and the *Leading in Practice* review.

December 2022

12 December: Lord Evans spoke at a meeting of the Institute Of Chartered Accountants Of Scotland (ICAS) Ethics Board on the *Leading in Practice* review.

19 December: Lord Evans spoke at the "House of Lords Seminar: Restoring Trust in Parliament".

January 2023

23 January: Lord Evans was interviewed by The Times about the *Leading in Practice* report.

24 January: Lord Evans was interviewed by the Evening Standard about the *Leading in Practice* report.

25 January: Lord Evans spoke at the The Society of Local Council Clerks event, launch of the Future of Local Councils report.

February 2023

- 1 February: Lord Evans gave the closing keynote speech at the Association of Chief Executives (ACE) and Public Chairs Forum (PCF) annual conference.
- 13 February: Lord Evans attended a meeting of the Civil Service Commissioners to talk about the *Leading in Practice* report.
- 13 February: Lord Evans spoke at the Wellcome Trust Ethics staff forum, in conversation with the Chair of Wellcome, Julia Gillard.
- 20 February: Ewen Fergusson attended a meeting of the Home Office Ethics Steering Group to talk about the *Leading in Practice* report.
- 23 February: Lord Evans attended a meeting of Permanent Secretaries to talk about the *Leading in Practice* report.

March 2023

- 6 March: Lord Evans responded to the Westminster Abbey Institute Director's Lecture: 'The seven principles of public life: Words, words, words?', which took place in Westminster Abbey.
- 7 March: Lord Evans and Ewen Fergusson spoke at a Defra all-staff event in conversation with Permanent Secretary Tamara Finkelstein, one of a series of speaker events on 'Leading with Integrity'.
- 8 March: Lord Evans attended a conference of Government Lead Non-Executive Directors to talk about the *Leading in Practice* report.
- 9 March: Lord Evans spoke at the National Guardian's Office Freedom to Speak Up Conference on the *Leading in Practice* report.
- 23 March: Lord Evans spoke (remotely) about the role and work of CSPL at a conference on Code of Ethics of the Public Service of Catalonia, held in Barcelona. The conference was organised by the General Directorate of Good Governance, Democratic Innovation and Quality, a unit of the Ministry of the Presidency of the Government of Catalonia (Generalitat de Catalunya).
- 30 March: Ewen Fegusson spoke at an induction event for non-executive directors of public bodies on the Principles of Public Life and the *Leading in Practice* review.

April 2023

17 April: Lord Evans and Professor Gillian Peele attended a seminar on Ethical Regulation in Government hosted by University College London's Constitution Unit.

May 2023

18 May: Lord Evans met with the Chair of the Lords Standards Committee, Dame Eliza Manningham-Buller, to discuss the Standards Committee's review of the guidance on the Lords Code of Conduct's provisions on paid parliamentary advice and services.

June 2023

2 June: Lord Evans participated in a half day seminar for Boardroom Apprentice. (Boardroom Apprentice is an initiative intended to enable those who would like to serve on a public or third sector board to learn and gain experience in a safe way before they take that step. It seeks to enable a wider diversity of individuals to play their part within boardrooms.)

6 June: The Committee met the Commons Committee on Standards to discuss matters of standards.

26 June: Lord Evans met with the EU Special Committee on Foreign Interference & Disinformation to discuss the work and role of the Committee on Standards in Public Life.

30 June: Professor Mark Philp spoke to the Welsh Local Government Association's National Standards Committee Forum about our 2019 *Local Government Ethical Standards* report.

ANNEX I: COMMITTEE SUBMISSIONS TO PUBLIC CONSULTATIONS

July 2022: <u>Public Administration and Constitutional Affairs Committee (PACAC) inquiry on the role of non-executive directors in government</u>

October 2022: Procedure Committee inquiry on correcting the record in Parliament

December 2022: Science and Technology Committee inquiry on Al governance

April 2023: College of Policing consultation on draft new police Code of Ethics

ANNEX J: FINANCIAL INFORMATION

The Chair is paid a remuneration of £36k pa with the expectation that he commits an average of 5-6 days a month, although this time increases significantly during periods of Committee reviews.

Independent members of the Committee on Standards in Public Life may claim £240 for each day they work on Committee business and claim for expenses incurred.

There has been a vacancy for an independent member since 13 March 2023

The political members of the Committee do not receive any fees or expenses.

As an advisory non-departmental public body, the Committee on Standards in Public Life receives a delegated budget from the Cabinet Office. Day-to-day responsibility for financial controls and budgetary mechanisms are delegated to the Secretary of the Committee. Creation of new posts are subject to the Cabinet Office Approvals process.

Members of the Secretariat are permanent civil servants employed by the Cabinet Office. There are 4 full-time members and one part-time member of the Secretariat.

The Committee's media and communications activity is managed by a contracted part-time Press Officer.

The Committee's spend for 1 April 2022 - 31 March 2023 was £383,287.44 against a budget of 424,479.00

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Published by the Committee on Standards in Public Life

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July 2023