

College financial planning handbook 2023

Financial outturn requirements for the year 2022 to 2023 and financial planning requirements for the years 2023 to 2024 and 2024 to 2025 for further education and sixth form college corporations

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Summary

The College Financial Planning Handbook (CFPH) sets out the Education and Skills Funding Agency's (ESFA's) financial planning requirements for further education (FE) and sixth form (SF) college corporations.

Corporations are entities that operate one or more colleges. They have the legal status of statutory corporations and exempt charities. A college is a charitable activity undertaken by its corporation; it does not have a separate legal identity distinct from that of its corporation.

We publish the CFPH on behalf of the Secretary of State for Education, in their role as principal regulator of college corporations as <u>exempt charities</u>. Compliance with this handbook is a requirement in corporations' funding agreements with ESFA.

Designated institutions

We use the term corporation to refer to sixth form and FE corporations, established under the provisions of the <u>Further and Higher Education Act 1992</u>, where members of the corporation form the governing body. Requirements in this guidance apply equally to institutions designated under Section 28 of the same Act as being in the FE sector, to the extent permitted by their legal status, as well as any institutions with a funding agreement that requires that they follow this guidance.

Status

This handbook replaces the CFPH for the year 2021 to 2022, issued by ESFA in March 2022. It takes into account the requirements of the College Financial Forecasting Return (CFFR), issued to colleges in May 2023. The CFFR incorporates an outturn statement for the year 2022 to 2023 and budget forecast plans for the years 2023 to 2024 and 2024 to 2025. This handbook will remain in force until replaced.

Who is this publication for?

This handbook is primarily for use by:

- college principals/accounting officers, chief executives and finance directors
- college governors as charity trustees

This document does not apply to specialist post-16 institutions, non-maintained special schools or independent learning providers, who should refer to the <u>ESFA financial</u> <u>health assessment guidance</u>. Academy trusts with post-16 provision should refer to the <u>Academies Trust Handbook</u>.

Why are colleges being asked to complete the College Financial Forecasting Return?

The May 2023 edition of the CFFR updates the version launched in March 2022 and is a multi-year financial model, which will enable ESFA to provide corporations with a predicted financial health grade for the years 2022 to 2023 and 2023 to 2024. It enables both ESFA and colleges to take a "real-time" and predictive approach to financial health.

The formal assessment of college financial health at the end of the year 2022 to 2023 will continue to be based on the finance record and the established 3 financial ratios, set out in this handbook.

What has changed in this edition?

There are a small number of substantive changes in this edition compared with the March 2022 edition, some of which are linked to the reclassification of the statutory FE sector¹:

- The monitoring timetable for those corporations receiving Restructuring Facility, Exceptional Financial Support, Emergency Funding and Exceptional Restructuring Funding is now in line with the sector-wide July submission. Colleges in scope will be required to submit supplemental information, which will be specified closer to the time via email (Part 1, paragraph 11).
- Guidance has been provided on how the conversion from a commercial loan to an ESFA/DfE loan must be treated in the CFFR (Part 2, Paragraph 24).
- We have clarified that the net proceeds from the sale of fixed assets held for reinvestment must be accounted for as restricted cash, unless the college has received DfE consent to use the funds for other purposes (<u>Part 3</u>, <u>paragraph 26</u>).
 [Further information on the new transactional requirements that have been introduced can be found in ESFA's <u>bite size guide on asset disposals</u>].
- From this year, the CFFR will default the self-assessed financial health to the autoscore grade, as it did in the 2022 Finance Record (Part 3, paragraph 40).
- The commentary to the CFFR must cover material or exceptional items, including any such impacts from reclassification (<u>Annex A</u>).

¹ On the 29 November 2022, the Office for National Statistics (ONS) announced that further education colleges, sixth form colleges, and designated institutions in England ('colleges') established under the provisions of the Further and Higher Education Act 1992 were reclassified to the central government sector, along with their subsidiaries.

The primary purpose of this edition is to allow corporations to complete their CFFR for the years 2022 to 2023, 2023 to 2024 and 2024 to 2025. Information on the submission of the finance record for the year 2022 to 2023 is provided in the current college accounts direction for the year 2022 to 2023 which has been published by ESFA on Gov.UK.

Clarification of terms

We use the terms 'must' and 'should' in this document:

- must means a funding agreement condition or requirement
- should identifies minimum good practice for which there is no requirement, but which corporations should apply unless an alternative better suit their circumstances

Further information and feedback

Corporations have access to a range of expertise and advice, including their college association and professional advisers.

Corporations can also email ESFA questions by completing an on-line enquiry form.

Part 1: Submission requirements

Submission of documents

- 1. Corporations, in existence on 31 July 2023, must submit a 3-year CFFR by 31 July 2023, which includes an income & expenditure account, balance sheet and cashflow statement, as follows:
 - outturn year ending 31 July 2023, comprising:
 - actuals period from 1 August 2022 to 30 April 2023 (or a later month if possible). Please note that colleges submitting year-to-date figures must ensure that monthly figures are provided from 1 April 2023 to 31 July 2023. Cumulative year to date figures are acceptable up to and including March 2023.
 - forecast period from the end of the period for which actuals have been provided to 31 July 2023
 - budget year ending 31 July 2024
 - forecast year ending 31 July 2025

Additionally, corporations may submit annual forecasts for each year from 1 August 2025 to 31 July 2032, though this is not a requirement. Corporations must also submit a commentary, which explains the assumptions upon which the forecast years have been completed in the CFFR return.

- 2. The CFFR will be imported into a database for the information to be extracted and processed. It is essential therefore that its structural integrity is maintained. ESFA will not accept files that have been completed in an incorrect version of the CFFR, those which have been structurally changed, or those where any protected elements have been altered, for instance columns or rows added or removed. Tabs should also not be removed or renamed. However, corporations may add supplementary tabs where this will help them to complete the required information. Only corporations that are subject to enhanced financial monitoring by ESFA, because they have been in receipt of Restructuring Facility, Exceptional Financial Support, Emergency Funding and Exceptional Restructuring Funding, are required to complete the 5 tabs at the end of the "+Monitoring Guide" tab. All other corporations may leave these tabs uncompleted. The tabs are:
 - Direct CF (i.e. Direct cashflow)
 - Cash Profile
 - I&E Summary (i.e. Income and expenditure summary)
 - I&E variances (i.e. Income and expenditure variances)
 - Cash summary

- 3. The completed CFFR should be submitted to the ESFA via the <u>College financial</u> data submissions portal.
- 4. We take late submission of financial information very seriously and corporations missing key deadlines risk ESFA intervention, in accordance with DfE's policy on college oversight: support and intervention. It is important corporations inform ESFA at the earliest opportunity if the deadline of 31 July 2023 may be missed.

Special arrangements

Business combinations

- 5. The CFFR has not been constructed to accommodate corporation dissolution or mergers in-year. However, corporations in either of these situations can use the CFFR to set out their financial planning assumptions as follows.
- 6. Corporations that are merging or dissolving and joining or reconstituting as, or as part of, an academy trust on or before 31 July 2023 should submit as follows:
 - dissolving corporations should submit a 1-year CFFR with actuals and forecast for the year to 31 July 2023 only, and
 - receiving corporations should submit a full 3-year CFFR, with actuals and forecast for the year 2022 to 2023 and approved budget and forecast of the merged corporation for the years 2023 to 2024 and 2024 to 2025.
- 7. Corporations that are planning to merge or dissolve and joining or reconstituting as an academy trust after 31 July 2023 should submit as follows:
 - dissolving corporations should submit a 2-year CFFR with actuals and forecast for the year 2022 to 2023, and approved budget and forecast for the year 2023 to 2024, and
 - receiving corporations should submit a 3-year CFFR, with actuals and forecast
 of the continuing corporation for the year 2022 to 2023 and approved budget
 and forecast of the merged corporation for the years 2023 to 2024 and 2024
 to 2025.

ESFA flexibilities following merger

8. We may allow up to 18 months for a merged corporation to address any underperformance issues inherited, to stabilise and organise itself and return to financial sustainability. If, during this period, a merged corporation's moderated financial health grade is 'inadequate', we may suspend formal intervention action, and the issue and publication of a new notice to improve. We will continue to monitor financial health in line with the published <u>college oversight</u>: <u>support and intervention</u> framework.

This handbook takes into account previously published DfE guidance on <u>financial</u> accountability arrangements for colleges planning a merger.

Restructuring Facility, Exceptional Financial Support, Emergency Funding and Exceptional Restructuring Funding

- 9. Exceptional Restructuring Funding refers to any monies provided to corporations through grant and/or loan agreements with ESFA to support mergers, restructuring or other corporation transactions outside of the Restructuring Facility.
- 10. Corporations in receipt of Restructuring Facility, Exceptional Financial Support, Emergency Funding and Exceptional Restructuring Funding must adhere to all funding terms and conditions, as well as monitoring arrangements. Failure to comply may result in intervention. For monitoring purposes, corporations in receipt of such funding must complete the 5 tabs at the end of the CFFR template after the "+Monitoring Guide" tab, which other corporations may leave uncompleted.
- 11. The monitoring timetable for those corporations is now in line with the sector-wide July submission. In addition to requirements set out in paragraph 10 above, colleges will be required to submit supplemental information, which will be specified closer to the time via email. The ESFA reserves the right to request monitoring data outside these times to help manage risk.

Ongoing monitoring

12. Corporations of concern, including those under ongoing monitoring, may be required to submit updated versions of their CFFR as well as other relevant information requested by ESFA / DfE on an ongoing basis.

Part 2: Three-year college financial forecasting return and supporting information

College financial forecasting return – current year 2022 to 2023

13. The actuals and forecast for the current year should reflect the corporation's financial performance as a group, including its subsidiaries and joint ventures where applicable (taking into account the requirements of paragraphs 6 and 7 above, where appropriate). It will be substantively based on actual transactions, though with an element of forecasting to year-end. The CFFR should reflect actual financial performance to at least 30 April 2023 (later if possible) and forecast performance for the remainder of the year. Colleges may input cumulative year to date actuals up to and including March 2023, but must submit actuals / forecasts on a monthly basis from April onwards. There is only a requirement to include the current year in the supporting commentary when there is relevant information concerning solvency, the possible breach of loan covenants or anything else that might influence the audit opinion in relation to going concern for the current year.

College financial forecasting returns—budget forecast years 2023 to 2024 and 2024 to 2025

14. The budget forecasts for the years 2023 to 2024 and 2024 to 2025 should give a realistic view of the corporation's expected financial performance and position as a group, including its subsidiaries and joint ventures where applicable (taking into account the requirements of paragraphs 5 to 7 above, where appropriate). It must also reflect the cost of implementing the corporation's strategy including income, expenditure, balances and cash flows associated with projected levels of activity.

Supporting commentary

- 15. The CFFR includes a schedule for colleges to provide their learner numbers and full-time equivalent staff numbers for their 2023 to 2024 forecasts. Corporations will record non-current asset transactions, such as large asset sales or purchases or large forecast loan capital repayments, on an event basis in the CFFR itself. In addition, corporations must also submit a comprehensive supporting commentary in relation to the years 2023 to 2024 and 2024 to 2025 with the CFFR, which must, as a minimum, include:
 - a summary of the corporation's strategic objectives
 - a description of how the CFFR is consistent with the corporation's strategic objectives

- explanations for significant year-on-year movements in the statement of comprehensive income and balance sheet
- explanations for significant variances between the estimated outturn for the current year and the original budget
- a summary of how risks to cash flow insolvency have been managed and mitigated
- the contribution made by all areas of material activity, including corporation subsidiaries and joint ventures, where applicable
- how the corporation plans to service its debt and finance its capital projects
- any other significant matters / factors, such as reclassification related matters
- sufficient and relevant evidence to support any request to moderate a financial health autoscore grade of 'inadequate'

Assumptions

- 16. The corporation should detail its assumptions underlying the 2023 to 2024 and 2024 to 2025 years and explain why the corporation has adopted these assumptions. Annex A provides guidance on the assumptions that could be covered as part of a supporting commentary.
- 17. We do not provide guidance to corporations on which assumptions to use, though the college financial benchmarking tool and college financial dashboards, which include an analysis of key financial indicators, trends and benchmarks, may be useful references. However, we expect that the financial information provided to ESFA aligns fully with that used in the corporation's own management accounts and reflects the approved budget. Optimism bias, especially in terms of capital receipts, should be avoided. Neither should corporations flat profile income or expenditure when there is information available that would permit realistic month-on-month analysis.

Sensitivity analysis

- 18. As part of their risk management process, corporations should assess their resilience to adverse events that pose a risk to successful delivery of strategic objectives.
- 19. Corporations may undertake sensitivity analysis, to model various scenarios or consider the impact of specific adverse events. If sensitivity analysis has been undertaken, corporations must include details of it, as part of the accompanying commentary. This must include any changes in assumptions modelled, the corporation's assessment of the risk to financial viability and solvency, and any plans to mitigate risk. If the corporation identifies a material risk to financial viability and/or solvency of the

corporation, it must share a version of the CFFR modelling that scenario with ESFA, ensuring that this is submitted as 'additional evidence' when using the online submissions portal.

20. Corporations should notify ESFA where these actions include a rationalisation of provision in any programme area or locality.

Approval of documents

- 21. The corporation is accountable for ensuring the financial viability of the college, and must regularly assess financial health, resilience and threats to insolvency, considering all relevant information.
- 22. The accounting officer's declaration within the cover sheet confirms that the corporation has approved the CFFR and that it supports the corporation's strategic objectives. The accounting officer also confirms that the supporting commentary has been prepared with due regard to the financial planning checklist (see Annex A) and the opening cash balances have been reconciled to bank statements.

Resubmissions

23. We may ask corporations to resubmit their CFFR if, in our view, the assumptions used or evidence supplied, are not clear and/or do not realistically represent the corporation's underlying financial position and/or forecasts.

Reclassification – conversion to ESFA/DfE loans

24. When a college is planning to convert an existing commercial loan to an ESFA/DfE loan, the conversion must be recorded on the CFFR in line with the guidance in the current User Guide (repeated below).

When a college is planning to convert an existing commercial loan to a DfE/ESFA loan, as a requirement of Managing Public Money, the conversion should be recorded on the loans sheet as two separate transactions:

- The value of the settlement of the original commercial loan should be entered in the appropriate Early Repayment row (e.g., for Loan 1, it would be in the relevant column of row 60, with date of repayment entered in K13)
- The college should then record a new DfE/ESFA loan, with the same start date as the end date of the commercial loan, regardless of when funds are actually expected to be received

Thus, the CFFR will record the transfer as two separate loans.

Part 3: Assessing financial health

25. We will continue to formally assess the financial health of corporations based on three financial indicators. ESFA has been consulting with the sector on proposals to introduce updated financial ratios and financial health scores, with a view to developing further a new financial health assessment methodology, which may be introduced in the future. The CFFR allows corporations to assess themselves using both the existing and the possible updated financial ratios and financial health scoring method, the detail of each being set out below. The finance record for the year 2022 to 2023 will also support both the existing and the potential financial health scoring methods.

Existing financial ratios and financial health scoring method

Solvency

26. We currently assess solvency using an adjusted current ratio, this being the ratio between current assets and current liabilities. The ratio excludes²:

- proceeds from the sale of fixed assets held for reinvestment. The net proceeds
 must be accounted for as restricted cash unless the college has received DfE
 consent to use the funds for other purposes³
- deferred capital grants recognised as liabilities
- holiday pay accrual

Performance

- 27. We assess performance using sector-specific EBITDA as a percentage of adjusted income. Sector-specific EBITDA excludes:
 - Exceptional Financial Support, Emergency Funding, Restructuring Facility
 Support and Exceptional Restructuring Funding including Solutions Funding
 - Restructuring Facility / Solutions Funding related expenditure as detailed in the agreement with ESFA
 - any income from capital grants, not otherwise held as deferred income
 - net return / charge on LGPS pension scheme

² Earlier editions of this guidance stated that fixed assets held for sale would be excluded from the total of current assets. However, the concept of fixed assets held for sale, which was recognised under International Financial Reporting Standard, does not exist under <u>Financial Reporting Standard 102</u>. Any such assets should be held as fixed assets until sold or otherwise disposed of.

³ There is a 'restricted cash' line on the 'Balance Sheet' tab of the CFFR template for this purpose.

- LGPS service costs, curtailments and settlements, which are replaced by employer contributions
- other comprehensive income not included in surplus/(deficit) for the year, for example: gain/(loss) on disposal of fixed assets; share of surplus/(deficit) from joint ventures
- non-exchange transactions and gains on acquisition which are in substance gifts
- movement in the holiday pay accrual
- 28. Adjusted (revenue) income excludes:
 - any income from capital grants not otherwise held as deferred income
 - Restructuring Facility / Solutions Funding grant
 - net return on LGPS pension scheme
 - share of surplus/(deficit) from joint ventures
 - non-exchange transactions and gains on acquisition which are in substance gifts

Borrowing

- 29. We assess borrowing as a percentage of adjusted income. Borrowing includes:
 - ESFA/DfE loans⁴
 - repayable Exceptional Financial Support, Emergency Funding and Restructuring Facility
 - bank and other commercial loans
 - finance lease obligations
 - overdraft liability

⁴ New DFE borrowing either refinancing or capital related loans are both included within this ratio.

Scoring and grading

30. Each indicator is given a score out of 100:

Score	Solvency	Performance	Borrowing
100	>/= 2.0	>/= 10%	= 0
90	>/= 1.8	>/= 9%	< 10%
80	>/= 1.6	>/= 8%	< 20%
70	>/= 1.4	>/= 7%	< 30%
60	>/= 1.2	>/= 6%	< 35%
50	>/= 1.0	>/= 5%	< 40%
40	>/= 0.8	>/= 4%	< 45%
30	>/= 0.7	>/= 3%	< 50%
20	>/= 0.6	>/= 2%	< 55%
10	>/= 0.5	>/= 1%	< 60%
0	< 0.5	< 1%	>/= 60%

31. The total score is translated to a financial health grade:

Score	Grade	Definition
240 – 300	Outstanding	Very robust finances to meet current obligations and respond successfully to opportunities or adverse circumstances
180 – 230	Good	Sufficiently robust finances to meet current obligations and respond successfully to most opportunities or adverse circumstances
120 – 170	Requires improvement	Sufficient resources to meet current obligations but a level of risk to financial health, with limited capacity to respond successfully to opportunities or adverse circumstances, which corporations need to address
= 110</td <td>Inadequate</td> <td>Financial difficulty and likely to be dependent on the goodwill of others, with a significant risk of not being able to meet current obligations</td>	Inadequate	Financial difficulty and likely to be dependent on the goodwill of others, with a significant risk of not being able to meet current obligations

Potential updated financial ratios and financial health scoring method

32. The updated financial ratios and financial health scoring method, which may be used to develop further a new financial health assessment methodology in the future, are set out at Annex B. There are no changes to the relevant information provided in the 2022 edition of the handbook and ESFA continue to analyse the results generated from these ratios.

Intervention

33. We will take intervention action in line with the published <u>college oversight: support</u> <u>and intervention</u> framework: pages 10-11 of that framework set out intervention triggers and tools, alongside the associated actions available. This includes the issue of a <u>notice</u> <u>to improve</u> where the corporation's moderated financial health grade is 'inadequate'.

Moderation

34. The moderation process is unchanged between existing and potential financial health scoring methods. Where a corporation scores zero points for EBITDA, its financial health is automatically moderated to no better than 'requires improvement' in the CFFR template.

- 35. Corporations may apply for moderation to 'requires improvement' where their autoscore grade is 'inadequate'. In order to consider any requests for moderation, corporations must provide sufficient and relevant evidence to ESFA:
 - against at least one moderation criteria set out in <u>Annex C</u>
 - that demonstrates the corporation's underlying finances and forecasts are sufficiently robust to support moderation.
- 36. ESFA will automatically moderate a corporation's autoscore grade to 'inadequate', where Emergency Funding has been given. However, if it has been given due to a material impact of Covid-19 on the college's finances, the college may request moderation, provided the Covid-19 moderation criterion in Annex C is met. In addition, ESFA may moderate a corporation's autoscore grade to 'inadequate' where there is slippage of repayment of Exceptional Financial Support, Restructuring Facility, Emergency Funding or Exceptional Restructuring Funding against agreed schedules.
- 37. ESFA may also moderate a corporation's autoscore grade to 'inadequate' if there is evidence to indicate the financial health is significantly different from the autoscore, for example:
 - information is not sufficiently sound or reliable to make a judgement on, such as example assumptions adopted are unrealistic
 - a loss or significant reduction of provision
 - a significant recovery of funds following a funding audit or investigation; a court ruling; a contingent liability crystallising; delays in asset sales / receipts
 - cash generated year-on-year is insufficient to meet debt service obligations
 - where assessment remains in dispute or not agreed, after reasonable efforts have been made to clarify and/or seek agreement, we reserve the right to treat a 'no assigned' grade as 'inadequate'
- 38. In exceptional circumstances ESFA may moderate a corporation's autoscore grade, if there is evidence that this grade does not reflect the underlying financial position of the corporation. Such circumstances will be very limited and ESFA may require the corporation to provide bespoke information.
- 39. Corporations or designated institutions, that are in a group structure with a higher education institution as their parent body, may apply for moderation of their autoscore grade or ESFA may wish to moderate the grade, taking into consideration the subsidiary / parent relationship. Special moderation procedures will apply, and considerations will include (but are not limited to) the financial health of the parent body, any financial guarantees or letters of comfort provided by the parent body, the pattern of any financial

support provided and the nature of the relationship and / or transactions between the bodies. ESFA will moderate the autoscore grade by assessing both the underlying financial health of the designated institution or corporation and its medium to long term sustainability. ESFA may require the corporation / designated institution to provide bespoke information.

Self-assessment

40. Corporations must self-assess, and approve, their financial health grade for all three years in the CFFR with reference to the moderation section above. From this year, the CFFR will default the self-assessed financial health to the autoscore grade, as it did in the 2022 Finance Record. Colleges are able to overwrite the default grade, if required, and must provide narrative to support any change to the autoscore grade in the relevant text box on the CFFR template.

Significant deteriorations

41. As set out in funding agreements, corporations must notify their DfE territorial team contacts immediately if, at any time, they become aware of a significant deterioration in their current or forecast financial health, or there is a serious risk of cash flow or balance sheet insolvency.

Annex A: Suggested areas to cover in a supporting commentary

This Annex provides guidance to colleges on areas they could cover in their commentary, which must be submitted in support of their CFFR forecasts for the years 2023 to 2024 and 2024 to 2025. This can detail changes in assumptions and forecasts compared to returns that the corporation has previously submitted.

Forecast and assumption changes compared to previous returns
Movements in funding, including student numbers and funding per student.
Apprenticeship forecasts.
Adult Education Budget performance, recovery and devolution.
16 to 19 demographics.
Income from ESFA other than the main funding streams, including hig needs funding.
Income from other sources, including education contracts, tuition fees European funds and commercial activities.
Impact of efficiencies and cost reductions, such as estates, curriculum and operations rationalisation.
Sound, costed curriculum plan.
Effective estates strategy, including capital investment, sale of
assets, long-term maintenance and routine maintenance costs.
Pension fund contributions, including LGPS and TPS, triennial scheme funding valuations, deficit recovery periods and repayments, future service rates and contributions, government support assumed.
Sub-contractor costs and/or any franchising arrangements.
Details of loans, including consents and covenants.
Assessment of ability to repay borrowings as they fall due.

2	Financial health self-assessment				
	Rationale behind the financial health self-assessment, with reasons for any moderation from the autoscore grade with reference to the moderation criteria.				
	A comparison of the financial health assessments using the existing and potential financial health scoring method, and the reasons for any significant differences in score or grade. (This will assist ESFA to develop further a new financial health assessment methodology, which may be used in the future.)				
3	Reclassification of the statutory FE sector ⁵ in England				
	Reclassification related matters / factors, if any, germane to understanding the college/college group's financial plan such as:				
	 Changes in the borrowing/debt profile, particularly any plans the college/college group has to convert an existing commercial loan to a DfE/ESFA loan during the life of the financial plan (including the assumptions used, the accounting treatment in the CFFR, and information on early repayment fees). 				
	 Actual or planned asset disposals during the life of the financial plan (including what the proceeds will be used for, the accounting treatment in the CFFR, and the approval(s) sought / outcome(s)). 				

⁵ Further education colleges, sixth form colleges and designated institutions established under the provisions of the Further and Higher Education Act 1992.

Annex B: Development of updated financial ratios and financial health scoring method

This Annex sets out the updated financial ratios and financial health scoring method, which may be used to develop further a new financial health assessment methodology in the future.

The updated financial health scoring method involves retaining two of the three existing ratios. The ratios for solvency (adjusted current ratio) and performance (EBITDA) would remain, but the ratio for borrowing would be dropped. The scores for solvency and performance are uplifted by a factor of 1.5 to give individual scores for each out of 150 and a total financial health score out of 300.

The new methodology also involves the introduction of two new limiting factors for financing:

- debt service cover: the ratio of debt repayments (capital and interest) to operating cashflow
- cash generated from operations: cash as a percentage of adjusted income

The two financing limiting factors are alternative ways to measure financing capacity. They will be applied as limiting factors as follows:

- debt service cover: less than 1.0
- cash generated from operations: negative

If either or both of these limiting factors apply, then the autoscore financial health grade will not be higher than "requires improvement".

Also, as set out in the 2021 edition of this handbook, there is a minor adjustment to the way in which the solvency ratio is scored, compared to the extant financial health approach, with the current ratio scale increased slightly for the points score 10 to 40 to reflect the risk posed by having a current ratio of less than 1.0.

To summarise, the adjustments to the financial health scoring method would be as follows:

Consideration	Ratio	Comments
Performance	EBITDA	Retained
Solvency	Adjusted current ratio	Retained, with a minor adjustment to scoring.
Financina	Adjusted debt servicing cover ratio	A limiting factor if less than 1.0
Financing	Adjusted cash generated from operations	A limiting factor if negative

These new measures were first set out in the 2021 edition of this handbook and incorporated into the 2021 CFFR. Under that approach the two financing ratios were treated as "scoring" ratios in their own right. However, since then ESFA has discussed their application with the sector and reviewed the data. As a result, we are changing how the ratios are applied moving from being scored to acting as limiting factors.

Scoring and grading

As is the case under the existing financial health scoring method, each indicator would be given its own score, but out of 150 rather than 100. Since only two ratios would be scored, the financial health grade would still be based on a total possible score of 300:

Score	Solvency (Adjusted current ratio)	Performance (EBITDA)
150	>/= 2.0	>/= 10%
135	>/= 1.8	>/= 9%
120	>/= 1.6	>/= 8%
105	>/= 1.4	>/= 7%
90	>/= 1.2	>/= 6%
75	>/= 1.0	>/= 5%
60	>/= 0.9	>/= 4%
45	>/= 0.8	>/= 3%
30	>/= 0.7	>/= 2%
15	>/= 0.6	>/= 1%
0	< 0.6	< 1%

The total score would be translated to a financial health grade on the same basis as is the case under the existing financial health assessment methodology, but the following limiting factors would also be applied:

Financing limiting factors:

Debt service	Cash generated	Limiting factor
cover	from operations	applies
(cash)		Y/N
>/= 1.0	>/= 0.0%	N
< 1.0	< 0.0%	Y

Annex C: Moderation criteria

The criteria below apply only where a corporation's autoscore grade is 'inadequate.' Corporations must submit sufficient and relevant evidence to ESFA against at least one of the criteria below that also demonstrates underlying finances and forecasts are sufficiently robust to support moderation. ESFA reserves the right to seek more information from corporations as required.

Moderation	Criteria	Suggested evidence
Capital projects	Where a corporation is undertaking a significant capital project (where the total	Project summary
	project cost is more than either at least £5 million or 25% of total income) provided	Verified value of the project
	that:	Corporation minutes
	 the project has started its capital life cycle (being the date approved by corporation) the college's financial health was graded 	Pre-project financial health grades
	better than 'inadequate' at the time of the detailed project approval	Robust projections showing improving
	 the college will return to a financial health grade of at least 'requires improvement' 	financial health
	by the year following project completionthe college performs at least as well (in	Project monitoring reports showing
	the opinion of ESFA) as forecast during	performance against
	the intervening years; if a college performs less well than it forecast at the	targets
	start of the year then ESFA will reflect this in its assessment	Independent project assessments
	Where there is a delay in the sale of fixed assets and/or receipt of proceeds that does	Capacity to manage delays or increased
	not put current or future financial health, or	costs
	solvency at risk.	Proceeds received
	Where a project is mostly or wholly funded by ESFA, then we will take this into account in our evaluation.	after the year end
Bank loan	One or more bank loan covenants are	A formal letter of
covenants	breached for the year with long-term loan obligations reclassified to current liabilities.	waiver or letter of comfort from the

		bank, pertaining to the financial year which is being assessed, showing intended actions arising.
		Where the bank is not able to issue either a waiver or letter of comfort, we may consider moderation, where the college can provide a standstill agreement with the bank or recent correspondence with the bank showing their intended actions relating to the college.
Exceptional or	To achieve longer-term financial	Justification that
restructuring costs	sustainability, a corporation incurs significant exceptional or restructuring costs in a single year, which results in a decrease in grade, but will lead to medium-term financial benefits, and an improvement in financial health grade within a year.	costs are significant, not business as usual Exceptional costs are in line with FRS 102's definition of
	We reserve the right to judge whether costs are significant and do not represent 'business as usual' expenditure. Where such costs are mostly or wholly funded by ESFA such as using restructuring	extraordinary ⁶ FR showing drop into inadequate is short-term before returning to an improved grade,

⁶ Financial Reporting Standard 102 (5.10B)

	facility, we will take this into account in our evaluation.	without risk to financial health or solvency
Cash generation	Where cash generated year-on-year from operations is more than sufficient to meet net current liabilities.	Trend evidence Robust assumptions
Other	Where a corporation can demonstrate that reasonable and planned expenditure or activities has, or will, result in a deterioration to an 'inadequate' autoscore grade over a single year only, which does not reflect the (better) underlying financial position of the college. However, where the planned temporary period is exceeded, the grade reverts to 'inadequate' and formal intervention will apply.	FR showing drop into 'inadequate' is for a single year before returning to an improved grade, with no risk to financial health or solvency.
Covid-19	Where a corporation can clearly demonstrate that there has been an exceptional loss of income and/or has incurred exceptional expenditure which, net of government Covid-19 related support, has, or will, result in a short-term deterioration to an 'inadequate' autoscore grade. This criterion would only be considered where the autoscore grade does not reflect the (better) underlying financial position of the college, which it is forecasting that it will return to in a subsequent year.	CFFR, a detailed forecast for the subsequent year and other evidence which demonstrates the exceptional loss of income or additional expenditure (net of government support) was Covid-19 related.



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