

CONSTRUCTION ENVIRONMENTAL MANAGEMENT PLAN (CEMP)

For

WARISH HALL FARM, TAKELEY - JACKS

Project Reference: WH202 Warish Hall Farm, Takeley - Jacks

Site Address: Warish Hall Farm – Jacks

Takeley Essex CM22 6PU

Customer: Weston Homes Plc

The Weston Group Business Centre

Parsonage Road

Takeley Essex CM22 6PU

Prepared By: Stansted Environmental Services Ltd

The Stansted Centre Parsonage Road

Takeley Essex CM22 6PU





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CEMP Author Stansted Environmental Services Ltd

Principal Contractor Weston Homes Plc

The Weston Group Business Centre

Parsonage Road

Takeley Essex CM22 6PU

Preparation of this Construction Environmental Management Plan has been completed using information provided by Weston Homes Plc

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Prepared and Approved By:

Silvio Petrasso BSc (Hons), CMIOSH, MIOA, IMAPS, ACIEH **Managing Director**

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Customer: Weston Homes Plc Page 3 of 32
Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



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Contents

Con	tents	5
1.	Introduction	
2. 3.	Regulatory Framework and Planning Conditions Site Location and Operating Hours	
3.1.	Project Description	
3.2.	Site Operating Hours	9
3.3.	Roles and Responsibilities	10
3.4.	Proposed Site Plan	10
4. 4.1.	Construction Programme, Methodology and Management	
4.2.	Construction Site Access and Vehicle Route	12
4.3.	Construction Site Security	12
4.4.	Traffic Management and Plant Management	13
4.5.	Construction Noise	13
4.6.	Construction Waste	14
i.	Waste Segregation	15
4.7.	Air Quality and Dust Management from Construction Activities	15
i.	Emissions from vehicle	15
ii.	Emissions from Construction on site activities	15
5. 5.1.	Environmental Management and Monitoring Piling and Foundations	
5.2.	Pollution, Prevention and hazardous material storage	18
6. 6.1.	Communication and Neighbourhood Liaison Neighbourhood Liaison	
6.2.	Considerate Constructors	20
6.3.	Communication	21
6.4.	Complaints and non-conformances	22
7. 8.	Monitoring and CEMP ReviewReferences	
А	ppendix 1 – Construction Logistics Plan	27



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1. Introduction

Stansted Environmental Services Limited has been appointed by Weston Homes Plc to produce a Construction Environmental Management Plan (CEMP) in support of the current planning application at Warish Hall Farm, Takeley, Essex, CM22 6PU. A planning application is being prepared for the field referred to as Jacks. Permission is sought for "Redevelopment of the Land known as Jack's Field for the provision of 40 dwellings, including parking, open spaces and associated infrastructure."

The aim of the Construction Environmental Management Plan (CEMP) is to set out the responsibilities with regards to compliance with legislation and to implement any mitigation measures. This CEMP details management measures to minimise environmental impact from the construction phase of the development.

The CEMP forms a framework within which the measures will be implemented throughout the project. This framework provides project-specific management measures and is a dynamic document which should be reviewed if activities or conditions onsite change that may influence management measures.

This document has been developed to avoid, minimise, and mitigate against any construction effects on the environment and surrounding community. It should be considered a living document with reviews being undertaken at set intervals and new information added as appropriate.

For the purposes of this document, the working area is defined as any area where there will be a requirement for temporary or permanent works to facilitate the construction of the development. This includes areas required for access, temporary construction and temporary storage areas.

2. Regulatory Framework and Planning Conditions

The CEMP is required to implement the core principles of the local planning policies which encompass environmental controls required with due consideration to relevant environmental legislation.

The project currently does not benefit from planning consent; however this CEMP has been prepared in anticipation of a Planning Condition requiring a CEMP once Planning Permission has been granted.

The CEMP seeks to ensure the following criteria are in place during the course of the development;

- Ensure that environmental management, controls and safety procedures that will need to be adopted during the development of the Site are in place,
- Thereby providing a tool to ensure the continuous review of any likely environmental effects as a result of the construction activities.
- Ensure that all enabling, demolition and construction works cause the minimum disruption to the local residents and members of the public.

More specifically, the CEMP aims to:

- Ensure that relevant mitigation measures are implemented.
- Ensure that relevant legislation, Government and industry standards, and construction industry codes of practice and good practice standards are implemented.

Customer: Weston Homes Plc Page 7 of 32
Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



3. Site Location and Operating Hours

3.1. Project Description

The site abuts the settlement edge to the north of Takeley and to the west of Priors Green. In total, the site measures approximately 2.1ha in area and is mostly flat and level.

Figures 1 and 2 below and overleaf in this document refers to the proposed development detailed above.

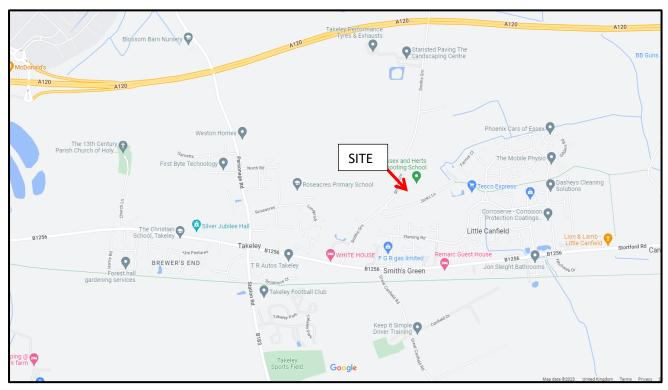


Figure 1: Site Location Plan

Customer: Weston Homes Plc Page 8 of 32
Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023





Figure 2: Aerial view of site from Google Maps

3.2. Site Operating Hours

The proposed operating hours are outlined below. During the construction period it may be necessary in exceptional circumstances to work outside the prescribed working hours. Should this occur the hours and duration of these works will be subject to consultation with the Local Authority/Council.

Official site working hours would be:

- Monday Friday: 7:30am 6:00pm
- Saturday 8:00 1:00pm
- Sunday/Bank Holidays: No Work

In order to maintain these working hours, contractor(s) will require a period of 30 minutes before and at the end of the working shift to start up and close down the works activities.

Customer: Weston Homes Plc Page 9 of 32
Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



3.3. Roles and Responsibilities



All positions above are tbc. Health & Safety Advisor – David Brown, Principal Health and Safety Manager, Weston Homes Plc

3.4. Proposed Site Plan



Figure 3: Proposed Site Plan

Customer: Weston Homes Plc Page 10 of 32
Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



4. Construction Programme, Methodology and Management

It is anticipated that construction of the proposed development will take approximately 27 months following receipt of a planning consent.

Table 1 below will be updated following receipt of planning approval with target completion dates.

Construction Stage	Start	End
Site set up	May 2023	June 2023
Excavation and Foundations	June 2023	July 2023
Sub structure	July 2023	July 2024
Super structure	August 2023	May 2025
Fit out Testing and Commissioning (services)	December 2023	August 2025

Table 1: Proposed completion stage dates

4.1. Method of Construction

The proposed buildings will be built using traditional construction methods and facilitated by a telescopic forklift and the use of a mobile crane as required.

Construction phase works will include;

- 1. Hoarding and security of the site
- 2. The establishment of the welfare compound for the construction phase of the project
- 3. Soft strip and enabling works
- 4. Removal of material and underground obstructions (if encountered)
- 5. Foundations
- 6. Construction of the dwellings in a progressive manner
- 7. Internal works
- 8. Pre completion testing
- 9. Landscaping and final works
- 10. Programmed handovers and occupation

A Construction Phase Health and Safety and Environmental plan will be prepared for this which will include the following details;

- Organisational chart and responsibilities
- · Health and Safety and Environmental monitoring
- Generic Risk Assessment
- Method Statement checking process
- Site specific plans i.e. lifting plans, temporary works, pollution prevention
- Accident and incident investigation
- Emergency arrangement

The information in the above-mentioned document will highlight the safety checks and procedures that should be in place during the construction of this development. All Personnel will be inducted into this document

Customer: Weston Homes Plc Page 11 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



4.2. Construction Site Access and Vehicle Route

Logistics Plan

Weston Homes Plc has prepared a Construction Logistics Plan (CLP) for the proposed development of which a copy is attached as Appendix 1. The controls detailed within the plan will be implemented prior to commencement of the development.

The CLP shows the vehicle and main site entrance will be off Smiths Green, via Dunmow Road (B1256).

Weston Homes will also complete a Highway Condition Survey prior to commencing works on the proposed development site.

The CLP has been developed to ensure that the following objectives are met;

- Demonstrate that construction materials will be delivered, waste removed in a safe, efficient and environmentally –friendly way;
- Help cut congestion on local roads and ease pressure on the environment
- Reduce CO₂ emissions by reducing multiple deliveries
- Help subcontractors and suppliers to reduce fuel costs

Site management will provide subcontractors information regarding the public transport time table and delivery routes to site. Car sharing will be encouraged where applicable and smart procurement will be implemented to reduce multiple deliveries to site. A booking system will be in place for deliveries to minimise disruption to the public.

All information with respect to delivery and logistics can be found in the Construction Logistics Plan.

4.3. Construction Site Security

A 2.4m high construction hoarding, or similar, will be erected around the perimeter fencing with a gated access put in place. Banksmen will aid HGVs in entering and exiting the Site, and open and close the gates.

Only authorised personnel will be permitted on Site. All visitors will be required to enter through the main entrance gate to the Site and report to the Construction Manager/Site Manager.

All visitors will be required to sign in and out to ensure that Site management are aware of the number of people on-site in the event of an emergency.

Visitors will be required to undergo induction training, wear the necessary PPE i.e. safety helmet, hi-visibility attire, safety footwear and will be accompanied by a representative onsite at all times.

The hoarding and all storage areas will be checked on a daily basis to ensure that it is maintained in good condition and remains secure.

All entrance and exit gates into the Site will be secure at all times.

All mobile plant/equipment will be parked safely and locked within a designated area to prevent tampering, and keys to all plant/equipment will be kept in a secured location.

Customer: Weston Homes Plc Page 12 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



4.4. Traffic Management and Plant Management

Weston Homes Plc will produce a Traffic Management Plan which will be in place as part of the site set up. To ensure that the targets set out in the plan are met, Weston Homes Plc will have a trained traffic marshal/banksman/signaller on site to direct and monitor delivery to site.

It is expected that the following plant shown below will be used on site;

- 1x Telescopic Fork Lift Truck
- 1x bunded diesel tank
- Tipping skips and accessories
- 1x Mobile Tracking Crane
- 1x Excavator

The following traffic and plant management checks will also be implemented;

- Delivery vehicles whenever practical will avoid 'peak public traffic hours' to reduce traffic congestion and nuisance to the existing road and highway network.
- To avoid construction traffic congestion and nuisance to the surrounding area, all suppliers and contractors will be made aware of traffic routes.
- Site entrances will be maintained and kept clean and clear. There will be a road sweeper in operation when required and in line with the works activities to ensure no mud is left on the public path and access roads.
- All materials will be loaded within the site compound as shown on the Site set up plan to minimise congestion.
- For environmental and road safety all material containers leaving site will be appropriately covered to avoid soiling of the roads and public path.
- Engines of all vehicles, mobile and fixed plant on site are not left running unnecessarily.
- Using low emission vehicles and plant fitted with catalysts, diesel particulate filters or similar devices.
- Use of low sulphur fuels in plant and vehicles will be recommended where possible.
- All plants used on site will be well maintained, with routine servicing of plant to be completed in accordance with the manufacturer's recommendations and records maintained for the work undertaken.
- All project vehicles, including off-road vehicles, will hold current MOT certificates, where applicable and where required due to the age of the vehicle and that they will comply with exhaust emission regulations for their class.
- Wheel washing facilities will also be on site to avoid mud being transported onto the local road network.

4.5. Construction Noise

Weston Homes Plc are aware that the site is located in a residential area and as such subcontractors will be made aware of the sensitive receptors and the requirement to use the correct tools during work.

The potential noise sources from work undertaken in connection with this project may include:

- Earthworks
- Excavations
- Transportation
- Cleaning
- Construction
- Waste Management

Customer: Weston Homes Plc Page 13 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



The site team will implement the necessary management and operational controls in order to minimise any adverse impacts on the local community from construction activities

Work hours will be as per those stated within the approved planning permission. Work and noise outside of these agreed hours is strictly prohibited without prior agreement of Weston Homes Plc and the Local Planning Authority.

Contractors will ensure the implementation of best practicable means to reduce noise levels and to ensure compliance with acceptable levels. The best practicable mean for reducing noise will also be discussed during site induction and also carried out during toolbox talks.

Where there is a noise or vibration issue from site, the Site team will review the subcontractor's method statement and identify as reasonably practicable strategies to control noise at source.

The maximum level of vibration level at construction sites will be required to meet the criterion set out in in BS 5228-2:2009 as 0.3mm/s.

Weston Homes Plc do not envisage any vibration issues during the course of the project however any complaint from the neighbours or other sensitive receptors will be investigated.

Monitoring of noise and vibration will be undertaken when:

- · Agreed levels are likely to be exceeded
- Upon receipt of substantiated complainants
- At the request of the Local Planning Authority following any substantiated complaints

The site team will implement the following checks to ensure that noise is kept to a minimum;

- Plant not in continual operational use will be switched off and noise suppression covers will be used where practicable.
- Vehicle noise will be kept to a minimum. (e.g. excessive revving of vehicles will not be permitted)
- Where possible noisy plant and equipment will be sited away from sensitive noise boundaries.
- Where reasonably practicable, fixed items of construction plant should be electrically powered in preference to diesel or petrol driven.
- Where this is not possible, noise emission will be controlled accordingly following a risk assessment.
- Loading and unloading of vehicles, dismantling of site equipment, such as scaffolding, will be conducted in such a manner that noise generation is kept to a minimum.
- Reversing alarms will be set to the minimum required setting by the HSE, and consideration given to the use of alternative types of alarm, e.g. White noise that has less potential for annoyance.

4.6. Construction Waste

In April 2008 it became mandatory for any construction project of value over £300,000 to manage their site waste under the Site Waste Management Regulations 2008. This legislation has subsequently been repealed, but it remains good practice for site work management plans to be developed during the course of the construction works.

Weston Homes Plc will take all reasonable steps to ensure that:

- a) All waste from the site is dealt with in accordance with the waste duty of care in Section 34 of the Environmental Protection Act 1990 and the Environmental Protection (Duty of Care) Regulations 1991; and
- b) Materials will be handled efficiently and waste managed appropriately.

Customer: Weston Homes Plc Page 14 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



The waste hierarchy which will be implemented on site is as follows;

Prevention/Reduction: Good planning will reduce the amount of waste generated

Re-use: Products and material can sometimes be used again, for the same or a different purpose.

Recycling and composting- Resources can often be recovered from waste.

Disposal- Only if none of the above options offer an appropriate solution should waste be disposed of.

i. Waste Segregation

Wherever possible, different types of waste should be segregated as they are produced to allow for correct disposal. The site team will review the logistics and also puts checks to prevent pollution and cross contamination of waste on site.

4.7. Air Quality and Dust Management from Construction Activities

i. Emissions from vehicle

A Construction Logistics Plan has been produced for this site and the aim is to ensure smart delivery management and smart procurement of materials for this project. This strategy will be enforced during the tender stage by the Weston Homes Commercial team for subcontractors who intend to work on this project.

As part of the CLP and procurement targets, subcontractors will be encouraged so far as reasonably practicable to prefabricate materials off site prior to delivery to site.

This strategy will minimise multiple deliveries, reduce emissions from the vehicles and maintain the neighbourhood air quality.

ii. Emissions from Construction on site activities

Weston Homes Plc also understands the requirement of reducing emissions of dust, PM10 from construction and demolition.

Some of the proposed checks and strategies to control emissions include the following;

- a. Site Management will endeavour to locate machinery and dust generating activities away from receptors.
- b. Subcontractors will be encouraged as far as is reasonably practicable to prefabricate material off site prior to delivery to site.
- c. Smart procurement will minimise multiple deliveries, reduce emissions from vehicle and maintain the neighbourhood air quality.
- d. Site management will endeavour to minimise cutting, grinding and sawing on site.
- e. Where such activities must take place subcontractors will be required to spray water preferably from a water efficient spray pump over the material as it is being cut. This will reduce the amount of dust generated.
- f. Site Management will check that cement, sand, fine aggregates and other fine powders are sealed after use.
- g. Mud and debris will be cleaned as they become dust once they dry out.
- h. For all activities involving release of silica dust and persons carrying out sweeping activities, all personnel will be expected to be face fit tested and wear a suitable Face Fit P3 mask.

Customer: Weston Homes Plc Page 15 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



Site transport that creates substantial amounts of dust must ensure the following;

- Hierarchy of prevention is implemented:
- Adequate ventilation provided, or
- Water Suppression System used, or
- Local Ventilation Systems (vacuum) systems used

Where the above hierarchy cannot be implemented, those exposed to the dust must wear Respiratory Protection Equipment (RPE) – to grade APF 40 (full face respirator with filter to P3 standard).

To ensure that the Construction Logistics Plan strategies set out with respect to reducing emissions from subcontractor deliveries to site, the delivery check sheet will be reviewed (quarterly) during progress meetings

Customer: Weston Homes Plc Page 16 of 32
Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



5. Environmental Management and Monitoring

Site investigation works completed onsite will never give a 100% confidence level as to the exact ground conditions per square metre of the site.

There are various scenarios that may be encountered during excavation, such as the identification of a former underground storage tank or other underground structure, identification of discoloured soils, a localised but significant change in the type of material encountered and/or detection of unusual or "chemical" odours in the soils.

If any of the above situations arise, or any other unexpected scenario with regards to the potential for contamination, the following Method Statement will need to be followed:

Method Statement for Previously Unidentified Contamination

There is the possibility that sources of contamination may be present on the site that was previously unforeseen. In the event of identification of such conditions, this method statement should be followed by the Contractors:

- Should such contamination be identified or suspected during the site clearance or ground works, these should be dealt with accordingly.
- Any Employee of the Principal Contractor, or a subcontractor who discovers an area of 'contaminated land' or comes across 'polluted' ground water, during the course of construction will report the matter immediately to the Site Manager, or in his absence, the most senior member of staff at the site.
- The Site Manager will inform Stansted Environmental Services Ltd, at the earliest opportunity, and in the meantime instruct staff to stop works in the specific area.
- A member of staff from Stansted Environmental Services Ltd will inspect the site and carry out/or arrange for an appropriate risk assessment to take place.
- The matter will be recorded, and reported to Groundwork consultants in the first instance, then the Local Authority and/or the Environment Agency.
- Samples will be taken if required to determine the contamination levels and to determine classification of the waste.
- Where the waste is removed from site, it will be transported to an appropriate landfill site, and detailed logs recorded.
- Work will only re-commence in the affected area when Stansted Environmental Services Ltd have informed the Site Manager that the matter is completed, (guidance, where appropriate, will be obtained from the appointed consultant, the Local Authority and/or the Environment Agency, should a change in the methodology be required).
- Details of the incident, the assessment, and remedial action taken will be logged by the appointed consultant and added to the Health and Safety File on site.

Customer: Weston Homes Plc Page 17 of 32
Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



5.1. Piling and Foundations

This information will be updated following completion of field investigation works.

5.2. Pollution, Prevention and hazardous material storage

Chemicals and hazardous materials such as fuels and lubricants may be stored on site during the construction phase of the project. These include but are not limited to:

- Fuels
- Oils
- Lubricants
- Paint and Coating
- Adhesives and resins
- Solvents
- Compressed gases
- Cements and binders

Measures will be developed, implemented, maintained and monitored in order to comply with the Water Resources Act (1991) section 85 and associated Regulations.

The following list shows measures that will be put in place to prevent pollution and would conform to the best practice policy proposed by the Environment Agency (EA) via the Pollution Prevention Guidelines (PPGs):

- the handling, use and storage of hazardous materials to be undertaken in line with the EA's Pollution Prevention Guidelines (e.g. PPG2 Above Ground Oil Storage Tanks):
- adequately bunded and secure areas with impervious walls and floor for the temporary storage of fuel, oil and chemicals on site during construction;
- drip trays to collect leaks from diesel pumps or from standing plant;
- oil interceptor(s) fitted to all temporary discharge points and for discharge from any temporary oil storage/ refuelling areas;
- development of pollution control procedures in line with the EA's Pollution Prevention Guidelines, and appropriate training for all construction staff;
- Provision of spill containment equipment such as absorbent material on site.

There is a potential that hazardous waste will be stored on the site and therefore it must be stored in accordance with the Environment Agency Pollution Prevention Guidance (PPG2) so as not to cause any water/land contamination.

Pollution Prevention Guidelines (PPGs) are based on relevant legislation and reflect current good practice. Although some of the pollution prevention guidance documents have been withdrawn/archived, the information detailed in some of the document are still good practises for pollution prevention. The following Pollution Prevention guidance document are listed below;

PPG2: Above ground oil storage tanks: Provides information about storing oil in above-ground storage tanks, for new installations and existing tanks. The guidance is for small to medium size commercial oil storage. It gives advice on choosing, installing, using and maintaining oil tanks and how to deal with spills.

PPG3: Use and design of oil separators in surface water drainage systems: provides information about choosing and using oil interceptors to comply with environmental law and prevent pollution. It gives information about choosing, installing and maintaining an oil separator. Oil separators can be fitted to surface water drains to protect the aquatic environment.

Customer: Weston Homes Plc Page 18 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



PPG7 Refuelling facilities: It includes guidance on planning, designing, operating and maintaining refuelling facilities, plus information on storing other related, non-fuel products and dealing with environmental incidents.

PPG13: Vehicle Washing & Cleaning: provides information on how to comply with the law and prevent pollution when washing and cleaning vehicles. It includes advice on dealing with effluent, waste management and storing and using chemicals.

PPG26 Drums and intermediate bulk containers: gives information to store and handle drums and intermediate bulk containers (IBCs). It provides advice on choosing drums and IBCs, designing storage areas, delivery and handling, maintenance, dealing with spills and waste management.

The Pollution Prevention Guidelines are available to view on

https://webarchive.nationalarchives.gov.uk/20140328090931/http://www.environmentagency.gov.uk/business/topics/pollution/39083.aspx

All contractors will be familiar with and apply the relevant best practice listed in the above guidance documents.

The Environment Agency incident hotline number is 0800807060

Fuels and oil

All fuel and oil will be stored in accordance with the Control of Pollution (Oil Storage) (England) Regulations 2001 and they will be handled in such a way that risk of pollution is minimised, this will include: Fuel and oil storage tanks will comply with the Control of Pollution (Oil Storage) (England) Regulations 2001 and will be locked when not in use.

Storage areas will not be located within 10m of the watercourse or highway gully.

Mobile bowsers will be bunded and will comply with the Control of Pollution (Oil Storage) (England) Regulations 2001 and will be locked when not in use.

Drums will be stored in bunded areas with a minimum capacity of 25% of the total volume contained within the bund, or 110% of the largest container, whichever is greater. Drums will be maintained in good condition, fitted with lids and labelled to indicate the contents.

Trained operatives only will carry out refuelling of plant and equipment.

Static combustion engine plant (e.g. compressors, lighting sets) will be integrally bunded or placed on drip trays.

Plant will be regularly checked for leaks and will be regularly maintained.

Spill kits will be provided within close proximity to fuel and oil storage areas and operatives will be trained in their use.

Customer: Weston Homes Plc Page 19 of 32
Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



6. Communication and Neighbourhood Liaison

6.1. Neighbourhood Liaison

Due to the location of the site within a residential area, it is recognised that effective communication with people who may be affected by the project is maintained to show good neighbourhood relations during the course of this project.

The maintenance of good relations, effective communication and implementation of strategies to reduce disruption will form an important aspect of the successful management of this project.

The following action will be implemented;

- I. Site information which include contact name for project manager, site manager and community liaison contact number will be displaced in front of site entrance.
- II. Site working hours will be displayed on site.
- III. Effective communication and notices will be in place for advanced works that may cause disruption.

6.2. Considerate Constructors

Whilst the site will not be registered with the Considerate Constructors Scheme, Weston Homes will work to achieve the best practice measures under the Code.

Enhancing the Appearance

Constructors should ensure sites appear professional and well managed.

- Ensuring that the external appearance of the sites enhances the image of the industry
- Being organised, clean and tidy
- Enhancing the appearance of facilities
- Raising the image of the workforce by their appearance

Respecting the Community

Constructors should give utmost consideration to their impact on neighbours and the public.

- Informing, respecting and showing courtesy to those affected to the work
- Minimising the impact of deliveries, parking and work on the public highway
- Contributing to and supporting the local community and economy
- Working to create a positive and enduring impression, and promoting the Code

Protecting the Environment

Constructors should protect and enhance the environment.

- Identifying, managing and promoting environmental issues
- Seeking sustainable solutions, and minimising waste, the carbon footprint and resources
- Minimising the impact of vibration, and air, light and noise pollution
- Protecting the ecology, the landscape, wildlife, vegetation and water courses

Customer: Weston Homes Plc Page 20 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



Securing everyone's Safety

Constructors should contain the highest level of safety performance.

- Having systems that care for the safety of the public, visitors and the workforce
- Minimising security risks to neighbours
- Having initiatives for continuous safety improvement
- Embedding attitudes and behaviours that enhance safety performance

Caring for the Workplace

Constructors should provide a supportive and caring working environment.

- Providing a workplace where everyone is respected, treated fairly, encouraged and supported
- Identify personal development needs and promoting training
- Caring for health and wellbeing of the workforce
- Providing and maintaining high standards of welfare

The Code of Considerate Practice outlines the Schemes expectations of all registered sites and companies, describing those areas that are considered fundamental by the Scheme in helping improve the image of construction.

6.3. Communication

Effective communication of the environmental controls set out and construction safe practices is deemed a requirement for the successful management of this project.

To ensure the above is achieved, the CEMP will be distributed to the project team, including sub-contractors, to ensure that the environmental requirements are communicated effectively. Key activities and environmentally sensitive operations will also be briefed to staff and Contractors.

The Contractor will define procedures for internal and external communication. The client may require that any communication with external parties such as environmental regulators or the public is undertaken through a nominated client representative.

The agreed CEMP will be published on the project website.

During the construction phase, internal communication will include regular progress meetings, which should cover:

- Training undertaken
- Progress reports
- Inspections, audits and non-conformance
- Complaints received
- Visits by external bodies and the outcome or feedback from such visits
- Objective / target achievement, including reporting on environmental performance.

External communication may include letter drops or meetings, and liaison with statutory authorities.

Customer: Weston Homes Plc Page 21 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



6.4. Complaints and non-conformances

A formal complaints procedure will be developed and the procedure will include the following;

- Date of the complaint
- Time
- Actions or investigation carried out with updates
- Communication updates with the complainant

The project manager and site management will be the first point of contact with respect to any complaint and will carry out all investigations and respond to external complaints.

Customer: Weston Homes Plc Page 22 of 32
Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



7. Monitoring and CEMP Review

CEMP Review

The CEMP is a live document and the project team on site will ensure that controls outlined in the CEMP are properly implemented and regularly monitored to ensure their effectiveness.

Changes to the controls will be instigated if they are not achieving their objectives.

The CEMP will be revised once new changes have been implemented to address the environmental controls set out. The aim is to ensure control set out remains consistent with environmental regulatory requirements and also meet conditions of planning approval.

Environmental monitoring

Scheduled monitoring of environmental performance will be conducted during the course of the development. This will enable the overall effectiveness of established environmental measures and compliance procedures to be assessed, and allow areas of underperformance to be identified so corrective actions can be taken to strengthen environmental safeguards or improve outcomes.

Safety Inspections

Regular inspections will be carried out on all construction activities and work areas in order to check compliance with this CEMP and regulatory conditions. The results of these inspections shall be recorded as part of the Health and safety auditing procedure.

Event Based Inspections

Event based checks shall be conducted by the Project Manager following any significant event such as rainfall of sufficient quantity to generate run off, high winds, the receipt of an environmental complaint, issue of a non-compliance report or any exceedance in monitoring results. Event based checks will be recorded on a separate inspection form detailing the reasons, observations, findings and outcomes of the inspection which should then be recorded and actions closed out.

Performance and Progress meeting

A regular progress meeting will be held with the stakeholders and the subcontractors to discuss the construction updates and check that controls are effective.

Customer: Weston Homes Plc Page 23 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



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8. References

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Customer: Weston Homes Plc Page 25 of 32 Project Reference: WH202 - Warish Hall Farm, Takeley - Jacks Version: 1.1 | February 2023



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Appendix 1 – Construction Logistics Plan

Customer: Weston Homes Plc











