RPC Reference No: n/a

Lead department or agency: Department of Health and Social Care Other departments or agencies: n/a

## Impact Assessment (IA)

Date: 21st February 2023

Stage: Final

Source of intervention: Domestic

Type of measure: Secondary Legislation

Contact for enquiries: dh.brandedmedicines@dhsc.gov.uk

### Summary: Intervention and Options

#### **RPC Opinion:** Not Applicable

Cost of Preferred (or more likely) Option (in 2022 prices)							
Total Net Present Social Value	Business Net Present Value	Net cost to business per year	Business Impact Target Status				
£77m to £86m	n/a	n/a	Out of Scope				

#### What is the problem under consideration? Why is government action or intervention necessary?

In the UK, the overall costs of branded health service medicines are controlled by a Statutory and Voluntary Scheme (VPAS); the latter having been agreed with industry. It is intended the schemes work together cohesively and in a complementary fashion and as such that broad commercial equivalence is maintained between them so that each may be a viable option. The objectives of the Statutory Scheme are to safeguard the financial position of the NHS, to ensure medicines are available on reasonable terms, and to do so in a way that supports the life sciences sector. It is considered that the 2023 Statutory Scheme payment percentage of 24.4% is set too low and thus not expected to meet the Government's objective of broad commercial equivalence.

#### What are the policy objectives of the action or intervention and the intended effects?

The objective of the intervention is to ensure the Statutory Scheme achieves its aims of effectively controlling NHS expenditure on branded medicines in 2023 and is broadly commercially equivalent with the VPAS. In doing so, to have regard to the impact on industry, the economy and patients.

## What policy options have been considered, including any alternatives to regulation? Please justify preferred option (further details in Evidence Base)

Two options are considered:

- 1. Business as Usual, i.e., the application of the 2023 payment percentage of 24.4% as set by the Branded Health Service Medicines (Costs) Regulations 2018 (as amended) ('the Regulations').
- An option to apply a new annual payment percentage in 2023 of 27.5% (profiled as 24.4% for Q1 and 28.6% for Q2 to Q4 for the companies that made scheme payments in Q1).

While we have not incorporated inflation into our calculations of impacts, we have provided the reasons for the omission and a discussion around its possible impacts.

**Will the policy be reviewed?** We expect to review this policy in response to negotiations for a new Voluntary Scheme to succeed VPAS, which we anticipate will come into effect from 1 January 2024. Review of the Statutory Scheme is likely to reflect the timescales and outcome of any negotiations **If applicable, set review date:** n/a

Is this measure likely to impact on international trade and investment?	Yes			
Are any of these organisations in scope?	<b>Micro</b> No	<b>Small</b> No	<b>Medium</b> Yes	Large Yes
What is the CO <sub>2</sub> equivalent change in greenhouse gas emissions? (Million tonnes CO <sub>2</sub> equivalent)			A Non-1	raded: N/A

I have read the Impact Assessment and I am satisfied that, given the available evidence, it represents a reasonable view of the likely costs, benefits and impact of the leading options.

Signed by the responsible SELECT SIGNATORY: \_\_\_\_\_ Date:

## Summary: Analysis & Evidence

Description: Business As Usual FULL ECONOMIC ASSESSMENT

Price Base			Veere		Net	t Benefit (Present Val	lue (PV)) (£m)	
Year			Years	Low: (	Optional <b>High:</b> Optional		Best Estimate:	0
COSTS (£m	1)		<b>Total Tra</b> (Constant Price)	<b>nsition</b> Years	(excl. Tran	Average Annual sition) (Constant Price)		otal Cost ent Value)
Low			Optional			Optional		Optiona
High			Optional		Optional			Optiona
Best Estimate	•		0			0		
The Business As Usual option is the counterfactual scenario, against which other options are assessed. This option is applying a 2023 payment percentage of 24.4% as per the current Regulations on qualifying sales under the Statutory Scheme over the period under consideration. The value of costs and benefits are therefore zero, by definition.								
As above, under the business-as-usual option by definition impacts are zero.								
BENEFITS	(2111)		Total Tra (Constant Price)	Years	(excl. Tran	Average Annual sition) (Constant Price)	(Pres	I Benefi ent Value
Low			Optional			Optional		Optiona
High Best Estimate			Optional 0			Optional 0		Optiona
			-	ofito by	imain offer	_		
Description and scale of key monetised benefits by 'main affected groups' The Business As Usual option is the counterfactual scenario, against which other options are assessed. The value of costs and benefits are therefore zero, by definition. Other key non-monetised benefits by 'main affected groups' As above, under the business-as-usual option by definition impacts are zero.								
Key assumptions/sensitivities/risks Discount rate								
overall brand	ed medi	icines nade a	bill to the NHS are reasonable	remains and do r	affordable not overly in	me failing to meet its and delivers value f mpact supply or rese	or money for the N	IHS,

#### **BUSINESS ASSESSMENT (Option 1)**

Direct impact on	business (Equivalent /	Score for Business Impact Target (qualifying		
Costs: n/a	Benefits: n/a	Net:	n/a	provisions only) £m: n/a

## Summary: Analysis & Evidence

**Description:** New annual payment percentage of 27.5% (profiled as 24.4% for Q1 and 28.6% for Q2 to Q4) for 2023. **FULL ECONOMIC ASSESSMENT** 

FULL ECONO Price Base	PV Ba		Time Period	Period Net Benefit (Present Value (PV)) (£m)					
Year 2022	Year 2		Years 1	Low: £		High: £86m		t Estimate: n/a	
COSTS (£m	ו)		<b>Total Tra</b> (Constant Price)	nsition Years	(excl. Trans	Average Annual tion) (Constant Price)		Total Cost (Present Value)	
Low			Optional			Optional		£2m	
High			Optional			Optional		£2m	
Best Estimate			n/a		n/a <b>£2</b>				
Furthermore, costs for the	we mig UK ecor	ht see nomy v		estment han £1n	in R&D, inc n in 2023.	ss of profits estima uding in the UK, w			
-			sed throughou	-	-				
BENEFITS	(£m)		<b>Total Tra</b> (Constant Price)	nsition Years	Average Annual (excl. Transition) (Constant Price)			<b>Total Benefit</b> (Present Value)	
Low			Optional		Optional			£79m	
High			Optional		Optional			£88m	
Best Estimate	;		n/a		n/a				
Description and scale of key monetised benefits by 'main affected groups' Depending on the level of sales growth in 2022 and 2023, there may be additional net benefits to the NHS (UK) of between £77m to £86m in 2023. This equates to an estimated 1,151 to 1,275 additional QALYs in 2023, valued at £79m to £88m in present value terms (i.e. before estimated costs are netted off). Other key non-monetised benefits by 'main affected groups' There is an unmonetized benefit in terms of meeting the objectives for the Statutory Scheme and helping to									
Key assumption			l equivalence w	vith the V	PAS	Discount rate (%	6	NHS 1.5% /other 3.5%	
There is inhe appropriate p following app increase app we assume th companies' p due to the un mean we are	rent unc ayment lication o lications hat this i profits a ncertain e unable	ertain perce of thes to mit nform nd via ties a to ca	ty around future entages. We as se payment per tigate supply is ation is accurat ability have not rising from the alculate how in	sume that centage sues. A l e. The p been in mechar flation m	at supply of s given the key source o ootential imp corporated hisms the D hight affect	medicines sales ar products remains e options available re of data is company pacts of high inflat into our calculatio	nd the econor elating return ion or ons of s rela cons	refore over the mically viable to list and net price s on NHS sales – n pharmaceutical impacts. This is ting to price, which	

#### **BUSINESS ASSESSMENT (Option 2)**

Direct impact on bu	siness (Equivalent A	Score for Business Impact Target (qualifying	
Costs: n/a	sts: n/a Benefits: n/a		provisions only) £m: n/a
		Net: n/a	

## Background

- The life sciences industry is one of the most important pillars of the UK economy, contributing over £94.2bn a year and 282,000 jobs across the country, of which the Biopharmaceuticals sector generated £64.2bn turnover in 2021 and employed 136,000 people<sup>1</sup>.
- 2. When a new medicine is launched it will typically be under patent, with the suppliers of health services medicines holding these patents enjoying monopoly supply of products at high prices to the NHS. This high price enables the supplier to not only enjoy profits, but also to recoup investment in Research and Development (R&D) of the new medicine (and R&D into other products that don't make it to launch). These medicines will be sold under a brand name.
- 3. When a patent expires, generic variants of medicines which are typically cheaper than their branded counterparts can be sold and supplied. Medicines can continue to be sold under a brand name when their patent expires, though typically they have to compete with generic competitors.
- 4. In England, the 2021/22 spend on medicines by the NHS was approximately £17.8bn<sup>2</sup>, of which an estimated £13.6bn<sup>3</sup> was on branded medicines. Should the central rebates from arrangements the NHS have agreed with pharmaceutical companies<sup>4</sup> be included, the total cost would be approximately £17.2bn.
- 5. Government action is required to limit spending on branded health service medicines to ensure the overall branded medicines bill to the NHS remains affordable whilst delivering value for money for the NHS. In the UK, the costs of branded health service medicines are controlled under the Voluntary and Statutory Schemes.

#### Voluntary Scheme

6. The 2019 Voluntary Scheme for branded medicines pricing and access (VPAS)<sup>5</sup> was agreed between the Department of Health and Social Care (DHSC), on behalf of the UK Government (which includes the health departments of Scotland, Wales and Northern Ireland), and the branded pharmaceutical industry, represented by the Association of the British Pharmaceutical Industry (ABPI). The VPAS expires on 31 December 2023. The VPAS introduced a limit on growth in the overall cost of branded health service medicines. Scheme members with annual NHS sales of branded health service medicines above £5 million make payments to the Department based on the difference between allowed growth and actual outturn growth in sales of branded health service medicines. This is achieved through the calculation of a payment percentage, where companies make payments of a particular percentage of their eligible sales in order to bring actual outturn growth in line with allowed growth.

#### Statutory Scheme

7. In conjunction with the VPAS, the Regulations ensure that there are similar limits on the cost of branded health service medicines supplied by those companies that choose not to join the VPAS. The Regulations are referred to as the "Statutory Scheme". The terms of the current Statutory

<sup>&</sup>lt;sup>1</sup> https://www.gov.uk/government/statistics/bioscience-and-health-technology-sector-statistics-2021

 $<sup>^2\</sup> https://www.nhsbsa.nhs.uk/statistical-collections/prescribing-costs-hospitals-and-community-england/prescribing-costs-hospitals-and-community-england-202122$ 

<sup>&</sup>lt;sup>3</sup> Based on estimates of historic shares of generic/branded medicines in primary care and secondary care

<sup>&</sup>lt;sup>4</sup> These are rebates from arrangements NHSE have agreed with pharmaceutical companies in negotiations to commission a variety of treatments both in the cancer drugs fund (CDF) and in routine commissioning. This includes treatments for both rare diseases and more common conditions.

<sup>&</sup>lt;sup>5</sup> https://www.gov.uk/government/publications/voluntary-scheme-for-branded-medicines-pricing-and-access

Scheme provide for the application of a 14.3% payment percentage on qualifying sales in 2022 and 24.4% in 2023 (see Table 1). These payment percentages aim to control the growth of NHS sales of branded health service medicines within the scheme to a nominal 1.1% per annum and maintain broad commercial equivalence with the VPAS. The rationale for this being to limit the growth rate of branded health service medicines sales in the Statutory Scheme to the average annual growth rate agreed in the 2014 Voluntary Scheme, which was an average of 1.1% per annum growth.

, ,	2019	2020	2021	2022	2023
Current Statutory Scheme	9.9%	7.4%	10.9%	14.3%	24.4%
Payment Percentage					

- 8. The terms of the Statutory Scheme include exemptions for sales under public contracts and framework agreements. This covers:
  - Full exclusion for sales of products which are sold under contracts which were extant at the date of coming into force of the 2018 Statutory Scheme Regulations (i.e., entered into before 1st April 2018).
  - Agreements entered into on or after 1st April 2018, but before 1st January 2019, will qualify for a 7.8% payment percentage on sales.
  - For agreements entered into on or after the 1st of January 2019, the payment percentage laid out in the Regulations will apply.
- 9. Previous Statutory Scheme IAs<sup>6</sup> have taken into account exemptions from payment due to sales under framework agreements when calculating the income that is expected to be received from the scheme, and subsequently the impacts of the policy option. In the March 2022 Statutory Scheme consultation, framework sales were not incorporated into calculations, on the basis that low levels of framework sales meant including them in calculations would jeopardise our duty of confidentiality. Due to further framework expiries, there are now no extant framework sales, so there is no impact on our conclusions or results from this category of sales.

#### Overarching Aim/Objectives of the Statutory Scheme and of the intervention

- 10. An overarching aim of both the Statutory Scheme and the VPAS is to maintain broad commercial equivalence between the two and ensure the overall branded medicines bill to the NHS remains affordable and delivers value for money for the NHS, ensuring payments made are reasonable and do not overly impact supply or research and development. It is intended that both schemes work together cohesively and in a complementary fashion to achieve this aim and, as such, that broad commercial equivalence is maintained between them.
- 11. This aim is unlikely to be achieved under a Business As Usual option in which the Statutory Scheme payment percentages are unchanged. These were initially set in 2020 and were revised in March 2022 based on forecasted NHS sales of branded health service medicines using the best available data at the time (data to December 2021).
- 12. VPAS payment percentages automatically adjust to observed sales, and the current Statutory Scheme payment percentages are lower than required to maintain broad commercial equivalence between the schemes. Based on more recent sales data (to September 2022) used to update the VPAS payment percentage, growth in sales between 2021 and 2022 will be substantially higher than forecast when the current payment percentages were set. As such, the current Statutory Scheme

<sup>&</sup>lt;sup>6</sup> https://www.gov.uk/government/consultations/branded-medicines-statutory-scheme

payment percentages are lower than is expected to be required to maintain broad commercial equivalence.

- 13. This IA considers the effects of a Business As Usual option of keeping the Statutory Scheme payment percentages unchanged, and a proposed option of setting new higher Statutory Scheme payment percentages which maintains broad commercial equivalence with the updated VPAS payment percentage, whilst still ensuring growth in branded health service medicines spend is constrained to a level which will deliver overall economic benefits and patient health gains. Whilst we discuss the aim of maintaining broad commercial equivalence between the Statutory Scheme and VPAS, a discussion of the impact of changes in sales growth on the VPAS payment percentage and subsequent impact on VPAS sales and payment income is out of the scope of this IA. The proposed option presented in this IA maintains the same aims as previously, though we will continue to keep the Statutory Scheme under review through our established governance processes and will consider further consultation if the objectives of the Statutory Scheme are no longer being met. Further consultation is likely in 2023 on the statutory scheme, alongside negotiations on a new Voluntary Scheme agreement with the pharmaceutical industry.
- 14. As the price adjustment in the Statutory Scheme would only apply to companies who chose to sell to the NHS market, and not to companies who exclusively sell to the private healthcare market in the UK, this IA does not require approval from the Regulatory Policy Committee.
- 15. This final stage IA has been developed following receipt of responses to the December 2022 consultation IA.

## **Reasons for Government Intervention**

2022 Higher than forecast growth in Measured Sales

- 16. In general, VPAS and Statutory Scheme payment percentages are calculated by comparing an allowed growth rate to NHS sales of branded health service medicines with a forecast of future growth. The 2018 to 2019 outturn growth rate of Measured Sales of branded health service medicines was calculated as being January-September 2019 compared to the same period in 2018 (year-to-date growth), resulting in growth of 1.11%. The growth rates from 2019 to 2020, 2020 to 2021 and 2021 to 2022 were based on a forecast in line with the VPAS methodology<sup>7</sup>.
- 17. Since the March 2022 consultation we have received finalised data up to September 2022 (details published November 2022<sup>8</sup>).

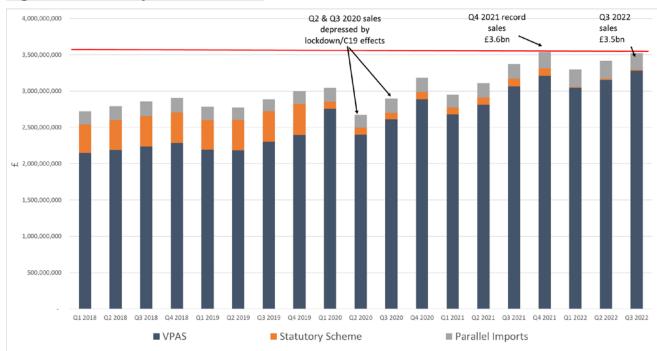
Table 2 – Measured sales growth rates				
Total Measured Sales growth	2018 to 2019	2019 to 2020	2020 to 2021	2021 to 2022
Previous growth (as of Q4 2021 data)	1.69%	2.08%	9.48%	5.56%*
Updated growth (as of Q3 2022 data)	1.75%	1.98%	9.44%	7.61%*
*Forecast growth				

- 18. Table 2 shows slightly higher growth from 2018 to 2019 using the updated data, and lower growth for 2019 to 2020. Growth for 2020 to 2021 is slightly lower using the updated data. However, year-to-date growth for 2021 to 2022 is substantially greater than our previous forecast: 7.61% compared to 5.56%.
- 19. In 2020, April-June (Q2) and to a lesser extent July-September (Q3) saw atypically low levels of measured sales. Conversely, in 2021 the same time periods saw much higher sales, with Q4 seeing

<sup>&</sup>lt;sup>7</sup> Annex 5, https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/1046017/voluntary-scheme-forbranded-medicines-pricing-and-access-annexes.pdf

<sup>&</sup>lt;sup>8</sup> https://www.gov.uk/government/collections/voluntary-scheme-quarterly-net-sales-and-payment-information

record sales of branded medicines. Both Q1 and Q2 2022 recorded at least 10% growth compared to the same quarter in 2021. However, Q3 2022 saw lower growth relative to the same quarter in the previous year at 4.4%. In 2022 forecast growth is 7.61%, compared to 9.44% full year growth in 2021 and 1.98% full year growth in 2020. A contributing factor to these growth profiles is likely to be COVID-19 and subsequent lockdown effects.



#### Figure 1 – Quarterly Measured Sales

- 20. There are various factors which may have influenced the high growth rate of measured sales of branded health service medicines in 2022, such as:
  - <u>High sales (Covid-19)</u>. Covid-19 is likely to have contributed to the continued growth in sales as the NHS continues to work through the backlog of elective and semi elective treatments following the slowdown in these treatments during lockdowns. Note that this does not refer to covid specific treatments which remain out of scope of the Statutory Scheme. The NHS set out an ambition to deliver over 10% more elective activity than before the pandemic (i.e. 2019/20) in 2022/23<sup>9</sup>. We expect to see continued high use of medicines as the NHS continues to work through this backlog.
  - <u>High sales (non Covid-19)</u>. We have seen continued uptake of new medicines, resulting in continued sales growth.
  - <u>Growth in parallel imports:</u> The first two quarters of 2022 saw high growth in parallel imports of medicines which contributed to growth in measured sales.
- 21. Whilst growth in sales has been greater than was forecast as of the most recent Statutory Scheme consultation, growth is in line with forecasts made in 2018 when VPAS was agreed and the Statutory Scheme was first constituted as a payment scheme.

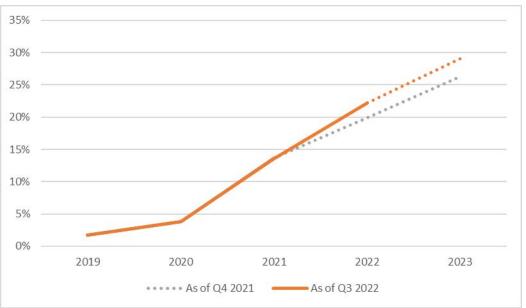
#### 2023 Forecast Revisions

22. The VPAS provides a mechanism to revise the forecast of branded medicines sales in line with actual outturn sales data. At a high level, this mechanism compares cumulative outturn growth

<sup>&</sup>lt;sup>9</sup> NHS England, Elective recovery planning supporting guidance (April 2022), <u>https://www.england.nhs.uk/wp-content/uploads/2021/12/B1269-elective-recovery-planning-supporting-guidance.pdf</u> p4

against cumulative forecast growth and adjusts future forecast growth by this ratio. This mechanism was agreed with the Association of the British Pharmaceutical Industry (ABPI) as part of the VPAS negotiations.

23. Under this mechanism and using data as of September 2022 compared to data as of December 2021 (as was used in the previous consultation), year-to-date growth of branded medicines sales in 2022 is revised from 5.56% to 7.61%, and forecast growth is revised from 5.26% to 5.63% in 2023. We use these revised growth figures to set the proposed payment percentages under the preferred option. See annex C for further details on the revised forecast of growth.



#### Figure 2 – Measured Sales cumulative growth

Note: Solid line = observed growth (2022 = Q3 year-to-date), Dashed line = forecast growth

- 24. Figure 2 compares the actuals/forecast cumulative growth from 2018 to 2023 as of the Q4 2021 and Q3 2022 data and a deviation can clearly be seen at 2021; when forecast growth based on Q3 2022 data was much greater than forecast growth based off Q4 2021 data. This gap in 2022 and 2023 between the previous and new forecasts of cumulative growth demonstrate that a change in the payment percentages is needed to ensure the schemes' objectives can be achieved.
- 25. Actual prices paid by the NHS are confidential, so there are few good publicly available sources of forecast growth in pharmaceutical sales after confidential discounts to compare our revised forecast against. However, a number of organisations produce reports both at global and UK level covering sales at list prices. These have broadly followed historic trends but cannot be directly compared but are mostly supportive of our adjusted forecasts for 2023:
  - A report by EvaluatePharma<sup>10</sup> in 2022 shows higher growth in 2022 than in 2020 (bookending an exceptional 2021), with growth in 2023 being lower than in 2022.
  - In light of the more recent data, IQVIA in their 2022 report<sup>11</sup> have increased their growth of UK medicine spend forecasts versus some of their earlier reports<sup>12</sup>.
- 26. General inflation is currently high. This has not been incorporated into the forecasts as they are a projection of trends. This presents a risk that high inflation will result in sales growth above forecast, and as a result that calculated payment percentage will be set too low. However, in this scenario, the

<sup>&</sup>lt;sup>10</sup> https://www.evaluate.com/thought-leadership/pharma/world-preview-2022-report

<sup>&</sup>lt;sup>11</sup> https://www.iqvia.com/insights/the-iqvia-institute/reports/the-global-use-of-medicines-2022

<sup>&</sup>lt;sup>12</sup> https://www.iqvia.com/insights/the-iqvia-institute/reports/global-medicine-spending-and-usage-trends-outlook-to-2025

Department has the capacity to use the additional sales data to consult on increasing the payment percentage to the required level.

27. Furthermore, the Department has several mechanisms for controlling prices, such as maximum prices and NHS list prices, which are both fixed. These will only change following companies' applications for review so incorporating these sorts of decisions into the forecast model is not feasible. Given this, there is a risk of underestimating future spend; all else being equal, if a significant number of companies successfully applied for price increases, then medicines spend may rise further than forecasted within this IA. Further description of how we have considered inflationary impacts is included below.

#### Maintaining broad commercial equivalence

- 28. Unlike the Statutory Scheme, the VPAS payment percentage automatically adjusts in response to observed growth. As a result (and following the high 2021 growth), the calculated VPAS payment percentage increased from 5.1% in 2021 to 19.1% in 2022, although a subsequent scheme amendment brought the 2022 rate down 4.1%-points to 15%. The VPAS payment percentage for 2023 has increased further to 26.5% (based on data up to Q3 2022, i.e. the same data utilised here), in part because of the effect of deferred payments resulting from the amendment of the 2022 payment percentage.
- 29. As a result, at current rates, the Statutory Scheme is no longer broadly commercially equivalent with VPAS. The de facto Statutory Scheme payment percentage will be materially lower than VPAS in 2023. Therefore, we consider it is appropriate to use the same data and approach for the purposes of setting Statutory Scheme payment percentages. This approach was used in the previous consultation and will also assist in maintaining broad commercial equivalence between the schemes.

#### Key concepts

30. There are a number of key concepts used in this IA:

- Measured Sales: overall sales of branded medicines to the NHS (measured by combining relevant sales across the VPAS, Statutory Scheme and Parallel Imports).
- Modelled Measured Sales: VPAS, Statutory Scheme and Parallel Imports Sales as per the VPAS calculation model, which are 2018 baseline sales grown by either calculated growth rates or forecasted growth.
- Allowed Sales: growth in measured sales is designed to be capped at the allowed growth rate (1.1%) through payments made by branded medicines manufacturers to DHSC. These payments are the passed on to NHS England and NHS Improvement and the Devolved Administrations.
- Payment percentages: payments are made based on a proportion of the manufacturers eligible sales (i.e. Measured Sales excluding certain exemptions). This proportion is the payment percentage.

Simplified example of setting payment percentages

The simplified hypothetical scenario below demonstrates how the above concepts interact.

- Hypothetical forecast Modelled Measured Sales = £10,000m
- Hypothetical forecast **Allowed Sales** = £9,500m
- Hypothetical required payment (to reduce measured sales to allowed sales) = £10,000m - £9,500 = £500m
- Hypothetical payment percentage = £500m / £10,000m \* 100 = 5%
- Each company would make a payment equal to 5% of their eligible sales
- 31. The growth of NHS sales of branded health service medicines is assessed through Measured Sales. The 2018 Measured sales baseline for the growth calculation and modelled sales to 2021 can be seen in Table 3 below; these numbers are based on updated outturns as of data up to Q3 2022.

#### Table 3 – Modelled Measured sales elements

£m	2018	2019	2020	2021
VPAS	8,847	9,093	10,546	11,589
Statutory Scheme	1,650	1,673	379	400
Parallel Imports	770	698	767	806
Total Measured Sales	11,266	11,464	11,691	12,795

## **Objectives**

32. The objectives of the Statutory Scheme are:

- To limit the growth in costs of branded health service medicines to safeguard the financial position of the NHS;
- To ensure medicines are available on reasonable terms, accounting for the costs of research and development; and
- To deliver the above objectives in a way consistent with supporting both the life sciences sector and broader economy.
- 33. We continue to support these objectives for the Statutory Scheme. However, we do not think that the current payment percentages, as set out in the Regulations, continue to support the objectives of the scheme. With a VPAS payment percentage set at 26.5% based on forecast 2023 measured sales incorporating data to Q3 2022, an equivalent payment percentage of 24.4% is not considered to maintain broad commercial equivalence. Therefore, maintaining this payment percentage is not considered to meet this objective.
- 34. The purpose of the intervention is to ensure the Statutory Scheme achieves its aims of broad commercial equivalence with the VPAS and of effectively controlling NHS expenditure on branded medicines in 2023 and, in doing so, to have regard to the impact on industry, the economy and patients.

## **Description of Options**

#### Preferred Option

- 35. This IA considers the impact of the proposal to adjust the 2023 Statutory Scheme payment percentage to levels required to maintain broad commercial equivalence with the VPAS following the same mechanism as was used to update the VPAS payment percentage. For the calendar year of 2023, in light of revised forecast growth rates, a payment percentage of 27.5% would be appropriate. As with any forecast, there is inherent uncertainty regarding the revised forecast, and as such if future sales of branded medicines grow differently to expected, it may result in the revised payment percentages having been set too high or too low. This is discussed in the later "Risks of scheme end" section.
- 36. Given constraints on timings to amend payment percentages, the payment percentage for the first quarter of 2023 cannot be amended from 24.4%. Therefore, for companies who make payments at the rate of 24.4% under the Statutory Scheme in the first quarter of 2023, the payment percentage is proposed to be 24.4% (as per current Regulations) until 31st March 2023 and 28.6% from 1st April until 31st December 2023. These figures are intended to give an overall average payment percentage which is expected to be equivalent to 27.5% for 2023. The payment percentage of 27.5% will apply to members of the Statutory Scheme who make their first payment after the second quarter of 2023.

#### Business as Usual Option

- 37. The preferred option is compared to the position if there was no change, i.e., the application of the payment percentage currently in the Regulations for 2023 of 24.4%.
- 38. These options are evaluated for the period from 1st April 2023 (the point at which the new Regulations would enter force) to December 2023. If no change was made to the payment percentages before December 2023, 24.4% would continue into 2024 and beyond.

#### Other possible options (not considered as part of this IA)

- 39. There are a number of ways in which payment percentages could be set for the Statutory Scheme. For example, they could be set using a calculation methodology distinct from the approach laid out in the preferred option (which largely mirrors the VPAS calculation). However, we have continued with the principle of broad commercial equivalence between the schemes as it allows the two schemes to work cohesively together and provides companies with a viable choice. An alternative approach in setting the payment percentages may not uphold such equivalence.
- 40. Alternatively, payment percentages could be set using the overarching principles and calculation approaches outlined, but with changes to key inputs, such as the forecast growth in measured sales or the growth rate for allowed sales (currently 1.1%). Such changes could be used to derive alternative policy options with higher payment percentages, resulting in additional income for the NHS across the UK. Again, we have continued with the principles outlined in the 2018 consultation and therefore, have not included such options in this IA.
- 41. We continue to keep the Statutory Scheme under review and further consultation is likely in 2023 on the statutory scheme, alongside negotiations on a new Voluntary Scheme agreement with the pharmaceutical industry.

## **Business as Usual Option**

- 42. A counterfactual or Business As Usual (BAU) position is considered in which the 2023 payment percentage of 24.4% continues to apply as per the current regulations. These are considered under three growth scenarios:
  - Scenario A: a central growth scenario based upon the latest adjusted forecast as per the latest outturns;
  - Scenario B: a lower growth scenario where 2023 growth is modified to be 5%-points lower than the adjusted forecast used in scenario A; and
  - Scenario C: a higher growth scenario where 2023 growth is modified to be 5%-points higher than the adjusted forecast used in scenario A.
- 43. In previous Statutory Scheme IAs, proposed amendments to payment percentages have required evaluation of the behavioural impacts upon members of the schemes. If a meaningful difference between Statutory Scheme and VPAS payment percentages were allowed to arise, Scheme members could:
  - Stay as members of the Statutory Scheme (SS) or VPAS; or
  - Seek to join the Statutory Scheme from the VPAS at the earliest opportunity;
  - Seek to join the VPAS from the Statutory Scheme at the earliest opportunity
- 44. There is now less uncertainty about scheme movement, as the deadline for companies to give notice of their intention to leave VPAS for 2023 has passed. Companies seeking to join the Statutory Scheme from the VPAS is therefore fixed in both the Business As Usual and Preferred Option scenarios.

#### Leaving the VPAS

- 45. Companies are required to give notice of intention to leave the VPAS before 30th September each year, with membership taking effect from 1st January each calendar year. The deadline for current VPAS members to choose to leave the VPAS for 2023 has already passed. As the Statutory Scheme payment percentage in 2023 under BAU will be 24.4%, there was a possibility that a significant number of companies may have been inclined to join the Statutory Scheme and leave the VPAS, where they would otherwise have been paying a now confirmed payment percentage of 26.5%.
- 46. However, company scheme moves in all likelihood depend upon their specific portfolio of branded sales, and the value they place on being part of the wider VPAS agreement. Furthermore, we demonstrated commitment to maintaining broad commercial equivalence between the payment percentages in the two schemes through the amendment to Statutory Scheme payment percentages earlier this year. VPAS members may therefore have been unwilling to switch to the Statutory Scheme, despite lower current payment percentages, due to confidence that we would uplift these percentages.
- 47. Two companies which were VPAS members in 2022 and whose sales contribute to Measured Sales have left the VPAS for 2023. The total Measured Sales for these companies in Q1 to Q3 2022 make up approximately 4% of the total Measured Sales for all VPAS members, indicating there has not been a large-scale movement into the Statutory Scheme from VPAS.
- 48. There is a potential risk that in order to leave the VPAS before the end of the scheme, companies could default on their VPAS commitments during 2023, in which case they would be automatically moved into the Statutory Scheme. However, we consider this to be unlikely because companies

within the VPAS are committed to use their best endeavours not to manipulate or undermine the VPAS in a way which conflicts with the purpose and objectives of the Scheme.

49. Companies with high proportions of their sales exempted from payment under the VPAS through the New Active Substance (NAS) exemption or Medium Size Company exemption (MSCE) may continue to find it beneficial to remain in the VPAS despite the lower payment percentage in the Statutory Scheme. The NAS and MSCE exemptions are not present in the Statutory Scheme, meaning if these companies moved to the Statutory Scheme, they would be required to pay a payment percentage on a greater proportion of their sales.

#### Leaving the Statutory Scheme

50. The earliest opportunity current Statutory Scheme members can choose to join the VPAS is for the 2023 calendar year. As the Statutory Scheme payment percentage in 2023 under BAU will be 24.4%, it is unlikely companies would be inclined to join the VPAS, where they would otherwise have been paying a now confirmed 26.5%.

### **Business as Usual Scenarios – Summary**

- 51. We have created three scenarios to capture the impacts of differential sales growth in 2023. Scenario A assumes growth as per the current adjusted forecast and is termed 'central' growth; the VPAS payment percentage is 26.5% in 2023. Scenario B assumes a 5%-point lower level of sales growth in 2023, whereas Scenario C assumes a 5%-point higher level of sales growth. In both Scenario B and Scenario C, the VPAS payment percentage remains at 26.5% in 2023. These scenarios are outlined in Table 4 below.
- 52. In all the Business as Usual scenarios we hold the Statutory Scheme payment percentage at 24.4%.
- 53. In the previous Statutory Scheme IA, we created a low sales growth scenario for 2022 and then adjusted our forecast of the VPAS payment percentage in 2023 and sales growth for 2023 based on this lower growth in 2022. This enabled us to estimate a potential impact of lower sales growth on companies switching between schemes.
- 54. There is now considerably less uncertainty around scheme movement and the VPAS payment percentage for 2023, as outlined above. As a result, we have created our growth scenarios based on 2023 sales growth, with the VPAS payment percentage remaining constant across each of the scenarios modelled in this IA.
- 55. We have modelled an extreme range for sales growth in 2023, with a 10-percentage point difference between our higher and lower sales growth estimates. Using the central growth estimate of 5.63% for 2023, this range results in the low growth estimate taking a growth value below the lowest observed modelled measured sales growth value since the start of the 2019 Statutory Scheme (1.75% in 2019) and the high growth estimate taking a value above the highest observed modelled measured sales growth (9.44% in 2021). This provides additional confidence that our final impact estimates are robust to uncertainty around sales growth.
- 56. The modelling of VPAS sales moving into the Statutory Scheme in 2023 is informed by data on which companies have given notice of their intention to move. To maintain alignment with the VPAS payment percentage calculation, these modelled sales from known movers into the Statutory Scheme are not included when setting the 2023 Statutory Scheme payment percentage.
- 57. It is unlikely any Statutory Scheme members would join the VPAS in 2023 under BAU, as the Statutory Scheme payment percentage of 24.4% is lower than the equivalent VPAS rate in both the lower and higher scenarios. However, similar to companies joining the Statutory Scheme instead,

there is some uncertainty about the behavioural response of companies due to considerations such as the actual composition of companies' portfolio of sales and the value placed on being part of the overarching VPAS agreement.

#### Table 4– Business as Usual Scenario Summary

	Scenario A – Central Growth	Scenario B – Lower Growth	Scenario C – Higher Growth
2023 Modelled Measured Sales Growth	5.63%	0.63%	10.63%
2023 VPAS Payment %	26.5%	26.5%	26.5%
2023 Statutory Scheme Payment %	24.4%	24.4%	24.4%
Switch Leave VPAS for Statutory Scheme	3.9% of 2023 sales move	3.9% of 2023 sales move	3.9% of 2023 sales move
Switch Leave Statutory Scheme for VPAS	0% in 2023	0% in 2023	0% in 2023

## Preferred Option: revise payment percentages for 2023

## **Description of Option**

- 58. Under this option, payment percentages are revised to levels required to maintain broad commercial equivalence with the updated VPAS payment percentage based on sales data to Q3 2022. To cover the calendar year of 2023, a payment percentage of 27.5% would be required. However, given the timing of amendments to Regulations, payment percentages for companies who make scheme payments in quarter one of 2023 will be 24.4% for the first quarter of the calendar year and 28.6% for the remaining three quarters. These payment percentages have been calculated to limit growth of branded health service medicines sales consistent with the annual growth aspired to in the previous Statutory Scheme consultation, which was 1.1% per annum.
- 59. We received consultation responses to the March 2022 Statutory Scheme IA stating that the allowed growth rate of 1.1% per annum was inappropriate to balance affordability versus reward for industry. However, we have seen no evidence showing that this allowed growth rate (which was present under the previous Voluntary Scheme on average between 2014 and 2018 and under the Statutory Scheme from 2018 to present) has resulted in insufficient reward for industry, although the impact of growth rates will of course be kept under regular review.
- 60. In the previous Statutory Scheme IA, the calculated Statutory Scheme payment percentage for 2022 was manually adjusted down by 4.1%-points to arrive at the annual rate of 14.3%. This is to mirror the similar adjustment made in the VPAS for the 2022 payment percentage which was set at 15% compared to a calculated rate of 19.1%. The Statutory Scheme payment percentage for 2023 has factored in this decrease in 2022 payments to ensure there is no loss of income resulting for the NHS. These adjustments are necessary to ensure broad commercial equivalence between the schemes and to avoid the risk of VPAS members who benefited from the scheme amendment leaving the scheme in 2023 to avoid paying the consequential payment percentage increase. Further details of this adjustment can be seen below, and the calculations are shown in Annex B.

Impact of Scheme Movers on over- and under-payments

- 61. In 2019, there were 21 payment companies in the Statutory Scheme with modelled measured sales totalling £1,673m. Twelve of these payment companies moved into the VPAS for 2020.
- 62. Of the remaining nine Statutory Scheme payment companies in 2020 (who had 2020 modelled measured sales totalling £379m), two moved into the VPAS for 2021, and another was no longer a payment company in 2021. Conversely, a company that was previously excluded from making payments in the Statutory Scheme became a payment company in 2021, resulting in seven payment companies in the Statutory Scheme in 2021.
- 63. Without factoring in growth between years, the scheme movers have meant that modelled Statutory Scheme sales have fallen from £1,673m in 2019 to £400m in 2021 as of Q3 2022 data. A further four payment companies moved from the Statutory to the VPAS in 2022.
- 64. In previous updates to the Statutory Scheme, the payment percentages were adjusted to ensure allowed growth was met on average between 2018 and 2023. Over time, the membership changes described above resulted in a modelled overpayment in the scheme, which was carried forward up to the previous consultation 2022. In light of the distorting and overly depressing effect this was having on the payment percentage, this modelled underpayment was removed from the calculation of the payment percentage in the scheme in 2022 as a one-off adjustment to address this effect.
- 65. We have taken the movers into account when calculating the impact of the proposed changes.

#### Table 5 – Actual and Updated data Statutory Scheme payment percentages

	2019	2020	2021	Average
Actual Statutory Scheme Payment Percentage	9.9%	7.4%	10.9%	9.4%
Updated Data Statutory Scheme Payment Percentage	6.3%	7.1%	14.2%	9.2%

66. Had we had updated data (as of Q3 2022) when setting the 2019, 2020 and 2021 Statutory Scheme payment percentages, we would have set them at 6.3%, 7.1% and 14.2% respectively: an average of 9.2% (see Table 5). The average of the actual payment percentages is 9.4%, demonstrating very little difference and showing that over the three-year period, had scheme membership remained broadly stable, a similar level of payments would have been made.

#### Changes to the calculation to ensure the Statutory Scheme meets its objectives

- 67. In order to ensure the Statutory Scheme meets its objectives we have made two key changes to the calculation approach used in the previous consultation:
  - Data used in setting 2023 payment percentages
    - We have used data to September 2022 (Q3 2022) to set the 2023 payment percentage. This approach aligns with the calculation methodology and timings in the VPAS which has the benefit of helping to maintain broad commercial equivalence. The 2023 VPAS payment percentage was set using the latest data available at the time (data to September 2022) so it is deemed appropriate that the 2023 Statutory Scheme payment percentage also uses this data.
    - There is inherent uncertainty surrounding what actual sales figures will be throughout 2023 and, as table 5 shows, the average actual and updated payment percentages over the first three years of the Statutory Scheme have been very close.
  - Manual amendment to the 2022 payment percentage

- The 2022 VPAS payment percentage was set at 15%, which was the result of an agreement with ABPI<sup>13</sup>. The calculated 2022 VPAS payment percentage was 19.1%, but in the amendment document<sup>14</sup> it is stated that *"[e]xceptional growth in total Measured Sales of branded medicines in 2021, resulting in part from demand related to the coronavirus (COVID-19) pandemic, has led to a sharp increase in the calculated payment percentage for 2022. Whilst this is evidence of the scheme adjusting for high growth as intended, the parties recognise the impact of this on scheme members as well as the current high levels of uncertainty around underlying sales growth". This is a 4.1%-point decrease on the calculated payment percentage for 2022 in the VPAS.*
- In the previous Statutory Scheme IA, the same adjustment was made to the 2022 Statutory Scheme payment percentage. Therefore, whilst it was calculated at 18.4%, it was lowered by 4.1%-points to 14.3%.
- The 2023 payment percentage calculation factors in this lower 2022 level to ensure that between 2022 and 2023 an average level of allowed growth is maintained. The 2023 payment percentage using data to September 2022 factors in the lower 2022 payment percentage level.

#### Timing of implementation

- 68. If it were possible to have implemented the revised 2023 payment percentage from 1st January 2023, it would be set at 27.5%. However, as a consequence of the time required to change the Statutory Scheme Regulations after the requisite sales data needed to make the calculations became available, the revised payment percentage for 2023 will not come into effect until the 1st April 2023. An effect of this delay will be that between 1st January 2023 to 31st March 2023 (where the 24.4% payment percentage applies in the Statutory Scheme) lower payments are made than may be required to control allowed sales growth to 1.1% and broad commercial equivalence with the VPAS may not be maintained.
- 69. As such the revised payment percentage for the remainder of 2023 (1st April to 31st December) will take account of this effect. This will only apply to companies who made payments in either of the first quarter of 2023, to ensure that any companies that join the Statutory Scheme after the first quarters of 2023, and/or who start making payments after the first quarters of 2023 are not disproportionately disadvantaged due to lower payments paid by other scheme members earlier in the year.
- 70. The 2023 Statutory Scheme payment percentage currently in the Regulations (24.4%) would apply between 1<sup>st</sup> January 2023 to 31<sup>st</sup> March 2023. In practice, the Regulations will apply as follows:
  - For companies that are Statutory Scheme members and make a payment in the first quarter of 2023, they will pay a payment percentage of 24.4% on sales in Q1 2023, followed by 28.6% on sales in Q2-Q4 2023.
  - For companies that join the Statutory Scheme after Q1 2023, and/or do not make a scheme payment in Q1 2023, they will pay a payment percentage of 27.5% on any sales made under the Statutory Scheme in Q2-Q4 2023.

<sup>&</sup>lt;sup>13</sup> https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/1048454/First-voluntary-schemeamendment-January-2022.pdf

## **IA Preferred Option Scenarios – Summary**

- 71. As in the Business as Usual calculation, we have created three scenarios to model scheme payments under different levels of sales growth. Scenario A assumes growth as per the current adjusted forecast and is termed 'central' growth; the VPAS payment percentage is the projected 26.5% in 2023. Scenario B assumes a 5-percentage point lower level of growth; Scenario C assumes a 5-percentage point higher level of growth. As discussed above (see paragraph 55), this range has been chosen to reflect the range of sales growth we could reasonably expect for 2023 based on historical growth values. The VPAS payment percentage remains the same across all growth scenarios. In the preferred option scenarios, we change the Statutory Scheme percentage to 27.5% in 2023 (see Table 6 below).
- 72. All Statutory Scheme members are modelled as remaining in the scheme under the preferred option, despite paying the higher payment percentage. Statutory Scheme membership has reduced considerably since the start of VPAS, as outlined above. Modelling which individual companies would leave the Statutory Scheme for VPAS would require us to make assumptions about individual company decisions.

	Scenario A – Central Growth	Scenario B – Lower Growth	Scenario C – Higher Growth
2023 Modelled Measured Sales	5.63%	0.63%	10.63%
Growth			
2023 VPAS Payment %	26.5%	26.5%	26.5%
2023 Statutory Scheme Payment	27.5%	27.5%	27.5%
%			
Switch	3.9% of 2023	3.9% of 2023 sales	3.9% of 2023 sales
Leave VPAS for Statutory Scheme	sales move	move	move
Switch	0% in 2023	0% in 2023	0% in 2023
Leave Statutory Scheme for VPAS			

#### Table 6– Preferred Option Scenario Summary

## **Evaluation of Impacts**

#### Sales by Statutory Scheme companies

- 73. Total modelled sales of branded health service medicines by qualifying companies in the Statutory Scheme, based on the data to Q3 2022, are ~£40m for the UK in 2022. This incorporates actual sales for January to September 2022 to get projected values for 2022 through to 2023. All figures in this IA, unless otherwise stated, are presented at the UK level.
- 74. Observed Statutory Scheme sales are expected to rise compared to modelled sales in 2023 as two companies which contributed to Measured Sales in the VPAS in 2022 have agreed to join the Statutory Scheme for 2023 so the sales of these companies should result in an equivalent fall in VPAS sales. Expected sales are the same in both the Business as Usual and Preferred Option scenarios as the scheme movers for 2023 are modelled the same in both scenarios (see Table 7). To help maintain confidentiality, an estimate of the 2023 Measured Sales of the scheme movers has been presented in this IA to ensure individual company sales cannot be divined. Furthermore, all figures related to the impact of the policy have been rounded to the nearest £1m to add an additional layer of obfuscation.

#### Effect of proposed payment percentages

75. Qualifying sales under each payment scenario under Business As Usual and the preferred option are presented below. The Business as Usual option reflects a payment percentage of 24.4% as, under the existing regulations, this is the payment percentage that would apply if no further intervention was

pursued. Consultation responses challenged whether this is the appropriate counterfactual, and we confirm it is in-line with guidance set out in HM Treasury's Green Book<sup>15</sup> which states at paragraph 4.8:

- "Business As Usual (BAU) in Green Book terms is defined as the continuation of current arrangements, as if the proposal under consideration were not to be implemented. This is true even if such a course of action is completely unacceptable. The purpose is to provide a quantitative benchmark, as the "counterfactual" against which all proposals for change will be compared."
- 76. In 2023, under the Business As Usual option, a net payment of between £3,178m to £3,521m would have been due to the Department (see Table 8). Under the preferred option, a net payment of between £3,196m to £3,540m would have been due to the Department (see Table 9). The net effect of the policy therefore is an impact on savings between £17m and £19m to the Department by 2023, where the additional savings would be reinvested in the health service. The figures for 2023 are presented in Table 10.
- 77. This change in savings to be reinvested in the NHS will result in impacts to the benefits seen through improving the health of NHS patients, and lead to changes in income for shareholders in pharmaceutical companies, which may have various second-order effects discussed subsequently.
- 78. The calculations are all based on returns made by companies reporting their sales of health service medicines. Two companies who contribute to 2022 VPAS Measured Sales have opted to join the Statutory Scheme for 2023. This expected rise in 2023 Statutory Scheme measured sales (and subsequently payments) has been estimated with the figures rounded to £1m to protect confidentiality. As such, please note that the totals may not sum due to rounding.

#### Table 7–Expected Sales

Expected Sales		2023	
Do Nothing - Business as usual (£m)	Low	Central	High
Base VPAS Measured Sales	12,815	13,505	14,195
Additional VPAS Sales moving from SS	-	-	-
Base Statutory Scheme (SS) Measured Sales	42	44	47
Additional SS sales moving from VPAS	501	528	555
Adjusted VPAS Measured Sales	12,314	12,977	13,640
Adjusted Statutory Scheme Measured Sales	544	573	602

#### Table 8– Business as Usual Expected Payments

Expected Payments		2023			NPV	
Do Nothing - Business as usual (£m)	Low	Central	High	Low	Central	High
Statutory Scheme Payment percentage	24.4%	24.4%	24.4%	-	-	-
Statutory Scheme Payment (£m)	133	140	147	131	138	145
VPAS Payment percentage	26.5%	26.5%	26.5%	-	-	-
VPAS exclusion from Payment	6.7%	6.7%	6.7%	-	-	-
VPAS Payment (£m)	3,046	3,210	3,374	3,001	3,162	3,324
Total Payment (£m)	3,178	3,349	3,521	3,131	3,300	3,469

<sup>&</sup>lt;sup>15</sup> The Green Book (publishing.service.gov.uk)

#### **Table 9-Preferred Option Expected Payments**

Expected Payments		2023			NPV	
Preferred Option - New Payment percentage	Low	Central	High	Low	Central	High
(Split-year) (£m)						
Statutory Scheme Payment Percentage Legacy	24.4%	24.4%	24.4%			
Statutory Scheme Payment Percentage Split- year	28.6%	28.6%	28.6%			
Statutory Scheme Measured Sales at Legacy (£m)	133	140	147			
Statutory Scheme Measured Sales at Split- year (£m)	411	433	455			
Statutory Scheme Payment (£m)	150	158	166	148	156	164
VPAS Payment percentage	26.5%	26.5%	26.5%			
VPAS exclusion from Payment	6.7%	6.7%	6.7%			
VPAS Payment (£m)	3,046	3,210	3,374	3,001	3,162	3,324
Total Payment (£m)	3,196	3,368	3,540	3,148	3,318	3,487

#### Table 9– Difference in payments

Difference in payments (Preferred option less Business as usual)	2023
High Growth (£m)	19
Central Growth (£m)	18
Low Growth (£m)	17

#### Impact on NHS

- 79. The application of a higher payment percentage in 2023 is expected to reduce the net cost of branded health service medicines sales to the NHS. Future growth and the size of any behavioural impacts will influence the net effect of increasing the payment percentages to the NHS budget. A decreased net cost (so a net gain) results in increased funding for alternative NHS treatments and services. Conversely, a rise in net cost would reduce funding for other NHS treatments and services. This is in the context of a fixed-funding NHS envelope, so any increase in costs within this area will have an impact on other budgets within the NHS.
- 80. The change in savings for the Department (equivalent to the difference in payments presented in table 10) will impact funds for use in providing additional treatments and services to patients in the NHS. DHSC estimates that the NHS provides an additional Quality Adjusted Life Year (QALY, the standard unit of health) for every £15,000 of additional spending<sup>16</sup>. The estimated savings of between £17m to £19m therefore correspond to a change of between 1,151 and 1,275 QALYs for patients in the NHS by 2023 (see Table 11).
- 81. These health gains are monetised using their estimated societal value<sup>17</sup> which is valued at £70,000 a QALY in 2020/21 prices as per the latest version of HM Treasury's Green Book. Accordingly, the estimated health gains have an estimated value of between £81m and £89m in 2023 (the only year covered by this appraisal).
- 82. In total, the benefits from these savings have a positive NPV value of between £79m to £88m over the period in consideration.

<sup>&</sup>lt;sup>16</sup> The DHSC estimate of the cost at which an additional QALY is gained or lost in the NHS is £15,000. This figure is based on a published estimate of the cost per QALY at the margin in the NHS. For further explanation see https://www.york.ac.uk/che/research/teehta/thresholds/

<sup>&</sup>lt;sup>17</sup> See p23 in https://www.gov.uk/government/publications/quantifying-health-impacts-of-government-policy

Table 10– Monetising benefits from improved patient health and wider economic consequences

		2023			NPV	
Benefits (£m)	Low	Central	High	Low	Central	High
Savings for option 1 against do nothing (£m)	17	18	19	17	18	19
QALYs generated elsewhere in the NHS @£15,000/QALY	1,151	1,213	1,275			
Social Value of QALYs @£70,000/QALY (£m)	81	85	89	79	84	88
Total benefits (£m)	81	85	89	79	84	88

#### Loss of profits for UK shareholders in pharmaceutical companies

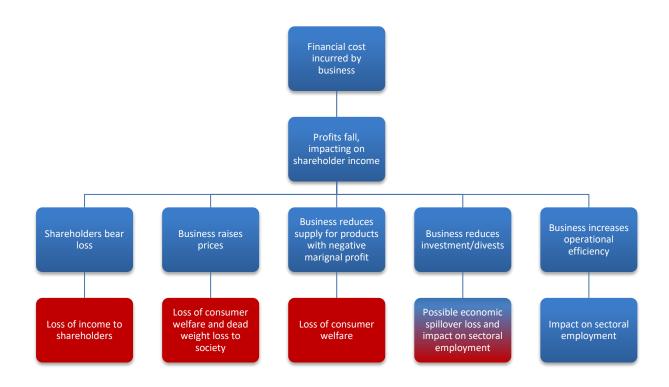
- 83. Pharmaceutical companies will see an increase or decrease in revenues commensurate with the difference in payments estimates presented above, altering profits gained by their shareholders. In the long-run, changes in companies' revenues may not have a noticeable impact on shareholders' income since shareholders are always expected to ultimately make the risk-adjusted market return on capital. However, in the short run shareholders may receive an adjusted rate of return.
- 84. The impact in shareholder income is, maintaining the prudent approach adopted in the 2018 Statutory Scheme IA, assumed equivalent to the changed revenue at approximately £17m to £19m in 2023. As in previous IAs, we use a figure provided by the Department for Business and Trade (DBT)<sup>18</sup>, based on analysis of trade information, that around 10% of drug spend is on UK domestic production – that is, output generated by UK factors of production (UK-owned capital or UK labour). Assuming that returns to capital are shared between the UK and overseas in the same proportion as total returns, this implies that a corresponding proportion of the changes in profits will accrue to UK shareholders, amounting to approximately £2m by 2023 (see Table 12).
- 85. Whilst the scope of this IA incorporates only the proposed change to the Statutory Scheme payment percentage from 24.5% to 27.5% on average in 2023, we continue to be open to receiving further evidence from industry ahead of discussions regarding a future Voluntary Scheme.

#### Second order impacts of reduced profits

86. The scale of potential second order impacts of reduced profits depend on how firms respond to a reduction in shareholder income. The figure below sets out a summary of what responses could be and their associated flow of impacts stemming from a reduction in sales revenue due to the payment mechanism. Our estimates suggest a financial cost translating to a reduction in global profits of £17m - £19m of which 10% is estimated to accrue to UK shareholders, around £2m. There are then five potential ways firms might respond to this identified in figure three.

<sup>&</sup>lt;sup>18</sup> Formerly known as the Department for Business, Energy and Industrial Strategy.

#### Figure 3 – Overview of net societal impact of increased financial costs to business



- 87. Whilst it is not possible to determine the mix of responses that may or may not be adopted by companies, and therefore we are not able to credibly quantify the effect of, we have considered each in turn. If shareholders bear the loss this is already captured in our estimated costs and the resulting NPV of the preferred option. On price rises there are two avenues via which this could be achieved by companies:
  - Apply to the Department for an increase to the NHS list price of a product; or
  - Reduce discounts offered against NHS list prices and thereby increase actual sales prices.
- 88. The likelihood of a successful list price increase application and the scale of discounts offered against current NHS list prices will determine the feasibility of price rises, and these will differ across products and organisations. It is therefore not possible to quantify what proportion of the lost profit may be recouped through price increases, whether list or actual sales. Additionally, price increases would serve to increase the value of branded medicines sales and therefore the amount of additional income generated by increasing the payment percentage of the Statutory Scheme.
- 89. As discussed further in the following Withdrawal of Supply section, our assessment continues to be that the risk of reduced supply is remote, due to the following mitigations: incentives for innovative products in the VPAS, the well-established processes for the Department to consider list price increases and the NHS to consider net price increases where they are warranted, and by business as usual processes to maintain continuity of supply of medicines.
- 90. Business reduces investments/divests. A key theme of concerns raised in responses to the December 2022 consultation was that the potential impacts on inward investment into the UK had been under-estimated in the consultation stage IA. To acknowledge this, we have included a review of more up-to-date literature in the following "Impact on UK investment and associated spillovers" section and provided information regarding the prudence of our central estimate in Annex E.
- 91. Finally, regarding the potential for increased operational efficiency impacting sectoral employment, our approach is guided by Chapter 6 of HM Treasury's Green Book which states:

- "New employment may not be included in UK level appraisal where the relevant focus of advice is the aggregate UK effect and it is not possible to reliably and credibly calculate the effects to a level of accuracy required to support differentiation between alternative options."
- 92. Furthermore, we assume that any changes to employment would occur in the short run only. In the long run, as prices and wages adjust, we would expect the economy to return to its long run equilibrium, where employment rates would be at its natural level. We accept that there will of course be a period of adjustment in the short run whilst this occurs. However, as this IA covers a single year time period and given the uncertainty surrounding how companies might respond to mitigate shareholder income loss, we have not attempted this complex econometric modelling here.
- 93. It should also be noted that the proposed policy represents a transfer of resources between industry and the NHS and as such there is potentially a trade-off of employment effects in the two sectors. In line with para 6.7 of HM Treasury's Green Book, this transfer is excluded from the overall estimate of Net Present Social Value (NPSV). Although no direct estimate has been made of the relative size of this trade off, our reasonable expectation is that they would be of similar magnitudes and therefore result in no net change to society.

#### Impact on UK inward investment and associated spillovers

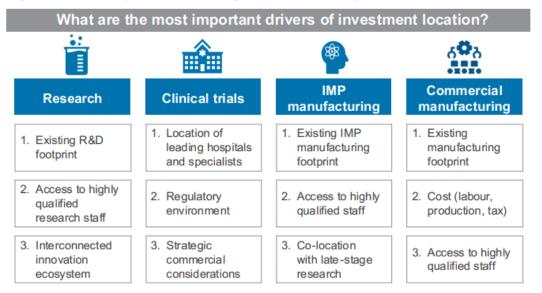
- 94. The impact on revenues may lead to a change in investment expenditure, of which a proportion may affect the UK. An increase or decrease in investment would impact the benefits to the UK economy from associated spillover effects.
- 95. Responses to the December 2022 Statutory Scheme consultation highlighted concern that the initial stage IA underestimated the signalling effect that the proposed preferred option may have on investment decisions. As such, the impact of the policy proposal on future investment may be more significant than estimated if it were interpreted by industry as a signal that payment percentages of this magnitude may continue post 2023, particularly in a new Voluntary Scheme.
- 96. With regards to a possible signalling effect, negotiations with industry representatives regarding a successor scheme to the current VPAS, which expires at the end of 2023, will commence shortly. The Department has been clear that we are open to ideas about how a successor Voluntary Scheme should operate from 2024 onwards and look forward to working with industry to agree a mutually beneficial scheme that supports better patient outcomes; ensures the sustainability of NHS spend on branded medicines; and enables a strong UK life sciences industry.
- 97. This IA concerns the Statutory Scheme payment percentage for 2023 and should not be interpretated as a signal regarding our intentions in Voluntary Scheme negotiations. The continuation of the Regulations past 2023 reflects standard practice. The Department is likely to further consult on an updated Statutory Scheme to apply from 2024 later this year.
- 98. In recognition of respondents' concerns regarding the estimated impacts of the preferred option on investment, we have expanded the documentation of evidence supporting our position below to include more recent resources. Otherwise, this IA follows HM Treasury Green Book guidance in assessing the impact of moving from the business-as-usual counterfactual of a 24.4% payment percentage to the preferred option of 27.5%.
- 99. Previous consultation responses argued that high payment percentages in general will affect boardroom sentiment about UK domestic medicine pricing, and as a result companies may decide to move current or future R&D investment away from the UK to other countries. Respondents argued that this would effectively reduce the UK's share of pharmaceutical R&D spend over and above the proportion of any global reduction in R&D expenditure we would expect to see felt in the UK, although respondents acknowledged that drivers of R&D decisions are likely to be multifactorial.

- 100. Although out of scope of this IA, consultation responses raised the risk that there may be a "tipping point" where price regulation could become severe enough to deter investment in the UK and potentially supply of some products. Whilst the Department has seen no evidence of the level of price regulation that may trigger this, we accept that it could theoretically exist. However, we consider the mitigations in place relating to price increase requests and support to ensuring continuity of supply sufficient to balance the risk and that the scale of change considered in this IA is unlikely to bring us near to it.
- 101. As highlighted in previous Statutory Scheme IAs, the available evidence and reasoning suggests that supply side factors, such as availability of expert scientific labour and favourable tax conditions, are of greatest significance in the decision to locate R&D activity<sup>19</sup>, and that siting of R&D facilities should not be affected by demand or procurement for final products in the local market. A 2008 report by the OECD<sup>20</sup> found little reason to consider that providing favourable market conditions e.g., higher prices will be a significant determinant of companies' decisions where to establish headquarters and undertake R&D in particular. For example, despite the favourable pricing policy of the Canadian government and agreements with industry to increase R&D investment, pharmaceutical R&D activities have not increased significantly in Canada.
- 102. We maintain our view that, due to the global nature of the pharmaceutical industry, consideration of price controls for final products is likely to be secondary to supply side factors in driving investment decisions, however we acknowledge that there is uncertainty surrounding this relationship. To reflect concerns raised in responses to the December 2022 consultation, we have expanded the discussion of evidence that supports this. We are keen to continue discussions with industry about the available evidence, including ahead of discussions on a future Statutory and or Voluntary Scheme, but were unable to identify from the literature a quantifiable impact of the claimed reduction in UK based R&D.
- 103. In line with HM Treasury's Green Book, this IA assesses the impact of moving from the businessas-usual counterfactual of a 24.4% payment percentage (i.e. that which would apply in the absence of legislative change) to the proposed updated 27.5%. Whilst the evidence underpinning our position on R&D investment decisions has been expanded, it is not within the scope of this IA to assess the impact on R&D investment of price regulation more widely. The assessment here covers the impact of moving from the business-as-usual counterfactual to the preferred option.
- 104. Therefore, though an impact of the preferred option could be decreased global pharmaceutical investment, of which a proportion of the reduction would be to UK-based R&D, we have not included costs from decreased investment in the siting of facilities in the UK relative to other countries. We will continue to welcome engagement and evidence with industry on this issue. In line with HM Treasury Green Book guidance, we have quantified the reduction in global R&D that may result from pursuing the preferred option versus the business-as-usual counterfactual. Further information regarding the approach taken under the central estimate and its prudent nature have been added at Annex E to support our estimate of the spillover effects potentially lost remaining unchanged from the Consultation Stage IA.
- 105. Earlier we presented only the first order impacts to shareholders from the change of revenue. However, here we consider equilibrium impacts if this results in a change in R&D investment in the pharmaceutical sector in the UK. That is, this represents the potential change in economic spillovers if companies choose to either invest in a competitor country rather than the UK or visa-versa. Thus, this represents a scenario where we might expect the proportion of R&D investment in the UK to be impacted in the long-term.
- 106. The drivers of pharmaceutical investment scale and location decisions are complicated, multifaceted and may differ for different types of investment. To reflect concerns raised in consultation responses we have provided a review of more recent literature around the drivers for investment location decisions below.

<sup>&</sup>lt;sup>19</sup> E.g. "Key Factors in Attracting Internationally Mobile Investments by the Research Based Pharmaceutical Industry", NERA Consulting for UK Trade and Investment, and the Association of the British Pharmaceutical Industry, September 2007.

<sup>&</sup>lt;sup>20</sup> OECD. "Pharmaceutical Pricing Policies in a Global Market", OECD Health Policy Studies, OECD Publishing (2008).

107. In their 2021 "Factors affecting the location of biopharmaceutical investments and implications for European policy priorities" report<sup>21</sup> Charles River Associates considered research hub, clinical trial, and investigational and commercial manufacturing investment decisions separately. The summary of their findings is shown below (figure 15 page 56).



#### Figure 15: Summary of factors driving the location of biopharmaceutical investments

- 108. Whilst cost and strategic commercial considerations feature in commercial manufacturing and clinical trials respectively, research and IMP manufacturing are focussed on existing footprint, access to highly qualified staff and connections with innovation and late stage research.
- 109. With respect to clinical trials the report highlighted inconsistencies between statistical analyses and qualitative decision-maker interview findings. The former showed positive correlation between price regulation and location of clinical trials, whilst the latter suggested that, although important, price regulation is not a key driver of clinical trial location decisions. A possible explanation was suggested that in the short-term price regulation may not significantly impact location decisions but longer term policies leading to a decline in the clinical standard of care may deter clinical trial investment if clinical guidelines do not provide a suitable comparator for an innovative clinical trial. Given the routes for innovative medicines to reach the UK market, including the Innovative Medicines Fund<sup>22</sup>, Cancer Drugs Fund and provisions within VPAS we consider this risk to be relatively low.
- 110. Shaikh et al (2020)<sup>23</sup> found the negative impact of price regulation on cash flow and profitability drove a negative relationship between exposure to price regulation and R&D before firm fixed effects were included. Once firm fixed effects were included however, the results were not significant. They concluded "the findings suggest that investment decisions of firms are most likely driven by long-run inter-firm differences, and that firm effects strongly determine firm strategies in terms of R&D investment".
- 111. The "Attracting life science investments in Europe" report published in June 2021<sup>24</sup> was an initiative of the Biomed alliance, Europabio and Johnson & Johnson. They assessed 14 European countries against 21 indicators to analyse the country's attractiveness for Life Sciences investments. The criteria selected were grouped into the four themes noted below, which demonstrate the breadth of factors involved in decision making.
  - Social and economical context.

<sup>&</sup>lt;sup>21</sup> <u>Microsoft Word - CRA EFPIA Investment Location - Final Report 031022.docx</u>

<sup>&</sup>lt;sup>22</sup> <u>https://www.england.nhs.uk/2021/07/nhs-england-announces-new-innovative-medicines-fund-to-fast-track-promising-new-drugs/</u>

<sup>&</sup>lt;sup>23</sup> Revisiting the Relationship Between Price Regulation and Pharmaceutical R&D Investment | SpringerLink

<sup>&</sup>lt;sup>24</sup> <u>life\_science\_attractiveness\_july.pdf (janssen.com)</u>

- Industrial context.
- Life sciences innovation.
- Healthcare environment.
- 112. The UK performed at or above the median on 16 of the indicators tested, with particularly high performance in life science publications and clinical trials. Only Germany had fewer than 5 below median indicators in the rest of the sample. The 5 indicators where the UK fell below the sample median were:
  - Political stability and absence of violence.
  - Labour productivity.
  - Life science trade balance (exports imports).
  - Pharmaceutical spending.
  - Size of Med Tech market.
- 113. This provides another indication of the complexity and multi-factorial Life Science investment decision process and that, whilst the UK did not perform highly on pharmaceutical spending, it was strong in other areas.
- 114. Similarly, the 2021 EU R&D industrial investment scoreboard<sup>25</sup> highlighted the importance of availability of venture capital and ease of forming start-up companies can be particularly important for high risk projects. It subsequently cites 2020 OECD statistics that showed the UK had the second highest total venture capital funding and also ranked second in CEOMAGAZINE's 2021 ranking of the most start-up friendly countries based on interviews with 195,000 CEOs. In both measures the US was ranked first.
- 115. More recently the "Startup Blink Global Ecosystem Report 2022"<sup>26</sup> cited the UK as having the second most innovative start-up ecosystem in the world (again behind the US), a position which has been consolidated since 2017.
- 116. Overall, the literature suggests that price regulation is likely to be one element of investment location decisions. But that these decisions are highly complicated, encompassing a wide range of factors, and furthermore the weight of price regulation in decision making may differ by the type of investment. Our view remains that supply side factors are of greatest impact compared to demand side factors in company decisions about where to locate globally mobile investments.
- 117. We accept that a reduction in revenue may lead to a fall in expenditure on global R&D, of which a proportion could apply to the UK. As in previous IAs, the impacts on R&D and potential spillover effects for the UK economy are quantified against the counterfactual business-as-usual option in line with HM Treasury's Green Book guidance.
- 118. In the previous IA we used an estimate that the proportion of pharmaceutical company revenues devoted to R&D was 36%<sup>27</sup>. There are other sources that estimate the share of revenue devoted to R&D is closer to 25%<sup>28</sup>, and OLS analysis suggesting it may be nearer 15%<sup>29</sup>. It is likely that the proportion fluctuates over time and across different companies or parts of the sector, so we have

<sup>&</sup>lt;sup>25</sup> The 2021 EU industrial R&D investment scoreboard - Publications Office of the EU (europa.eu)

<sup>&</sup>lt;sup>26</sup> Global Startup Ecosystem Index 2022 by StartupBlink

 $<sup>^{\</sup>rm 27}$  DBT analysis of ONS/Business Enterprise Research and Development data

<sup>&</sup>lt;sup>28</sup> Research and Development in the Pharmaceutical Industry | Congressional Budget Office (cbo.gov)

<sup>&</sup>lt;sup>29</sup> OLS analysis of Business Population Estimates data and Business enterprise research and development data, provided in correspondence

decided it is prudent to apply caution and to assume the higher level of R&D activity, 36%, which attributes higher costs to this policy.

- 119. The estimated revenue loss of the preferred option, which in line with the prudent methodology introduced for the "2018 Statutory Scheme Branded Medicines Pricing" IA is assumed to be attributable to lost profit to pharmaceutical companies was £17m £19m. Applying the 36% to this suggests a potential reduction in global R&D investment of between £6m and £7m could result in 2023<sup>30</sup>. For context, this compares to total pharmaceutical R&D investment in the UK alone in 2020 of £5.0 billion<sup>31</sup>.
- 120. Investment in R&D is not, of itself, a net benefit (as it represents deployment of resources that would otherwise have found some other use). However, we consider that R&D investment leads to "spillover" effects, for example through the generation of knowledge and human capital, which generate net societal benefits compared to other uses. As stated in previous IA, DBT estimates the value of these additional benefits to be 30% of the value of the investment<sup>32</sup>.
- 121. Broadly speaking, if we assume 100% of the second order effects were felt via reduced investment, this suggests that around half of the global impact would need to be felt in the UK in order for the spillover effects to reach £1m. The figure presented in Annex E suggests the UK's share of global R&D is far less than half, with 3.1% of global R&D spend apportioned to the UK in 2020.
- 122. Applying the estimates above to the projected change in pharmaceutical revenues gives an impact less than £1m by 2023 to the UK economy from altered R&D investment. We are only using a one year time period to model these costs, as further consultation on the Statutory Scheme is likely in 2023 on the statutory scheme, alongside negotiations on a new Voluntary Scheme, as VPAS expires at the end of 2023.
- 123. Whilst the scope of this IA is limited to the proposed change to the Statutory Scheme payment percentage in 2023 only, we continue to be open to receiving additional evidence ahead of discussions about a post 2023 Statutory and or Voluntary Scheme.

		2023		NPV	
Costs (£m)	Low	Central	High	Low Central H	ligh
Lost profits to pharmaceutical company shareholders (£m)	17	18	19	17 18	18
UK lost profits to shareholders (£m)	2	2	2	2 2	2
Invested in UK R&D (£m) not included in NPV	1	1	1		
Lost UK benefits through reduced R&D investment (£m) not included in NPV	<1	<1	<1	<1 <1	<1
Total costs (£m)	2	2	2	2 2	2

#### Table 11 – Costs to industry from lost profits and R&D spillovers foregone

<sup>&</sup>lt;sup>30</sup> This figure has been included for context and does not directly contribute to the final NPV figure.

<sup>&</sup>lt;sup>31</sup> Life Sciences Competitiveness Indicators 2022 (Life science competitiveness indicators 2022 - GOV.UK (www.gov.uk))

<sup>&</sup>lt;sup>32</sup> https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/859212/statutory-scheme-to-control-costsof-branded-medicines-impact-assessment.pdf

#### Net monetised impacts

#### Table 12 – Net benefits

Net Benefits	2023	NPV
Higher Growth	87	86
Central Growth	83	82
Lower Growth	79	77

124. The total benefits of the proposed option, compared to the Business As Usual option, valued in a range at between £79m and £88m present value, over the period under consideration, while the total costs are estimated at approximately £2m present value, giving a net benefit in a range of between £77m and £86m. See Table 13 for the net benefits and Table 14 for the summary of results.

#### Summary of results

#### Table 13– Summary of Results

Scenario B		2023			NPV	
Benefits (£m)	Low	Central	High	Low	Central	High
Savings for option 1 against do nothing (£m)	17	18	19	17	18	19
QALYs generated elsewhere in the NHS	1,151	1,213	1,275	-	-	-
@£15,000/QALY						
Social Value of QALYs @£70,000/QALY (£m)	81	85	89	79	84	88
Total benefits (£m)	81	85	89	79	84	88
Scenario B		2023			NPV	
Costs (£m)	Low	Central	High	Low	Central	High
Lost profits to pharmaceutical company	17	18	19	17	18	18
shareholders (£m)						
UK lost profits to shareholders (£m)	2	2	2	2	2	2
Invested in UK R&D (£m) not included in NPV	1	1	2			
Lost UK benefits through reduced R&D	<1	<1	<1			
investment (£m) not included in NPV						
Total costs (£m)	2	2	2	2	2	2
Net benefits (£m)	79	83	87	77	82	86

#### **Unmonetized impacts**

#### Withdrawal of Supply

- 125. There is the risk that companies might choose to withdraw supply of branded medicines in the event of higher payment percentages which are not accompanied by similarly high levels of branded medicines growth. As noted previously regarding investment, consultation responses raised the risk that there may be a "tipping point" where price regulation could become severe enough to potentially risk supply of some products in the UK. Whilst the Department has seen no evidence of the level of price regulation that may trigger this, we accept that it could theoretically exist. However, we consider the mitigations in place relating to price increase requests and support to ensuring continuity of supply sufficient to balance the risk and that the scale of change considered in this IA is unlikely to bring us near to it.
- 126. In the previous Statutory Scheme IA, we received consultation responses stating the preferred option may impact supply through the decision by companies to delay or pause launching new products, or that there may be shortages with list price increases an ineffective mitigation. If it

transpired, this could negatively impact patients' access to medicines. This is a theoretical risk that we will continue to monitor. However, the consultation responses did not identify sufficient evidence of previous payment percentage increases impacting supply and evidence of future impact was speculative. Furthermore, the impact of recent increases in VPAS payment percentages are being monitored and presently this has not identified any supply impacts that could not be resolved through business as usual processes. Overall, DHSC remains open to receiving evidence of the impact of the Scheme on the launch of new products or supply of products.

- 127. Our assessment continues to be that this risk is remote, due to the following mitigations: incentives for innovative products in the VPAS, the well-established processes for the Department to consider list price increases and the NHS to consider net price increases where they are warranted, and by business as usual processes to maintain continuity of supply of medicines.
- 128. These processes are monitored closely to ensure that any disbenefits to UK society remain limited and that such disbenefits would be lower than agreeing an appropriate price increase. Therefore, we do not consider any specific scenarios related to withdrawal of supply.

#### Inflation

- 129. There is a potential impact on company behaviour from high inflation. Companies may find that with higher levels of inflation, the continued sale of certain products becomes uneconomical due to rising production costs. They may therefore increase the selling price of their products up to the list price limit by reducing discounts on their sales or approach the Department to request list price increases to some of their branded products to maintain supply. The former approach does not require any application to the Department, though may require negotiation of contractual arrangements, whereas the latter requires an application to the Department.
- 130. If companies increase their selling prices and/or successfully apply for list price increases, this could result in nominal sales growth in 2023 being above forecast. As a result, there is a risk that the Statutory Scheme payment percentage calculated in this IA could be set too low to limit nominal growth in branded medicine sales to 1.1%. The risk of surpassing the nominal growth target is potentially higher in a high inflation environment. In this scenario, the cost of branded medicines to the NHS would grow beyond 1.1% and there would be a reduction in the benefits from patient health gains resulting from NHS spending elsewhere.
- 131. Where price increases are not granted, supply of medicines could be impacted, and patient outcomes may ultimately be affected. In this scenario, the cost of inflation would be felt by the company and its profits, who in turn could react by cutting costs and/or reducing production. This would result in possible supply risks for the NHS. There could potentially therefore be a trade-off between selling price increases and supply reductions in determining the overall effect of inflation on the NHS branded medicines bill. However, any supply risks would be considered in the initial price increase decision, mitigating risks to supply.
- 132. There are a number of mitigating factors which limit the risk from inflation within this IA. Firstly, in the eventuality that the Statutory Scheme payment percentage has been set too low, the Department maintains the capability to consult on and change the payment percentage to the required level. Our upper growth estimate for sales growth in 2023 is also 5-percentage points higher than forecast, allowing us to test the impact on payment income if nominal sales growth is higher than expected in 2023. As we are setting the 2023 Statutory Scheme payment percentage using the same sales data (Q3 2022) as the 2023 VPAS, there is no risk that high levels of inflation will cause a commercial divergence between the two schemes in the preferred policy option. Finally, we are considering a relatively short time period of one year, in which companies may have little scope to rapidly increase prices due to contractual agreements.

- 133. Failure to take action on revisions to the payment percentages would mean a lack of broad commercial equivalence between the Statutory Scheme and the VPAS and could subsequently damage the reputation of the Government's relationship with the life sciences industry. This could lead to a loss of confidence in the Voluntary and Statutory pricing schemes which help manage the affordability of branded medicines. The life sciences industry is one of the most important pillars of the UK economy, contributing over £94.2bn a year and 282,000 jobs across the country<sup>33</sup>.
- 134. The objective of the proposed changes is to ensure the Statutory Scheme achieves its aims of effectively controlling NHS expenditure on branded medicines in 2023 and maintains broad commercial equivalence with the VPAS. This helps mitigate a risk of companies raising serious concerns and so we do not consider specific scenarios associated with these considerations.

#### Impacts from the end of VPAS

- 135. In their return to the December 2022 consultation, one respondent noted that the end of scheme reconciliation (ESR) process in VPAS allows companies to receive a rebate or make a balancing payment at the end of the scheme if the payment percentage in the final year turns out to be higher or lower than required to control growth to 2%. They argued that, as the Statutory Scheme has no mechanism for reconciling over or underpayments, the payment percentage set as a result of this consultation may end up not being broadly commercially equivalent with VPAS.
- 136. Whilst we agree that the final VPAS payment percentage for 2023 cannot be known until the conclusion of the ESR process, we do not consider that this means we should not proceed with the update proposed in this consultation. It is not possible to know in advance whether sales between Q4 2022 and the end of 2023 will be higher or lower than forecast. Whilst data from Q4 2022 will shortly become available, this is just one of 5 relevant data points, and was not known when the 2023 VPAS rate was set. We therefore consider that the approach most consistent with the principle of broad commercial equivalence is to set the 2023 Statutory Scheme payment percentage using the same data as was used to set the 2023 VPAS payment percentage, and to monitor the impact of ESR when it becomes clearer.

## Statutory requirements for consultation

- 137. Under the terms of subsection (1A) of section 263 of the NHS Act 2006 the Secretary of State is required to consult on certain factors. These are:
  - The economic consequences for the life sciences industry in the United Kingdom
  - The consequences for the economy of the United Kingdom
  - The consequences for patients to whom any health service medicines are to be supplied and for other health service patients.
- 138. Sections 266(4) and 266(4A) of the NHS Act 2006 also requires the Secretary of State to bear in mind the need for medicinal products to be available for the health service on reasonable terms and the costs of research and development.
- 139. These factors are considered in this consultation with initial analysis below, using analysis presented in the main evaluation of the proposal, above (based on the central scenario of 24.4% payment percentage between 2022 2023).

<sup>&</sup>lt;sup>33</sup> https://www.gov.uk/government/statistics/bioscience-and-health-technology-sector-statistics-2021

#### Economic consequences for the Life Sciences Industry in the United Kingdom

- 140. As explained earlier in the document, the preferred option is expected to impact the gross revenues of pharmaceutical companies by between -£17m and -£19m.
- 141. The pharmaceutical industry is global, with the majority of ownership, investment and production occurring overseas. The UK is estimated by DBT<sup>34</sup> to represent not more than 10% of the global industry, so impacts on UK interests are commensurately affected, with a gross change in revenues of approximately -£2m relative to the counterfactual. The change in revenue is estimated to translate to a decrease in UK R&D of less than £1m by 2023.
- 142. In addition to these effects through decreased profits for UK shareholders and decreased benefits from R&D investment in the UK, there may be some impact through decreased employment of administrative and marketing staff in the UK. However, this is simply the sector cost, and does not reflect net UK economy cost as these factors could be employed elsewhere in the economy.

#### The consequences for the economy of the United Kingdom

- 143. As set out elsewhere in this assessment, we expect to see impact on the UK's share of global R&D investment worth £1m from this change, with a reduction of spillover benefits to the UK worth under £1m in 2023. We also identify potential impacts on UK shareholders estimated to be around £2m in the same period.
- 144. This is a relatively small impact in overall terms and is likely to be highly specific, as the change will only apply to investments made in or by companies who are members of the Statutory Scheme in 2023. As such, we expect only limited consequences for the wider UK economy.
- 145. Moreover, the additional savings generated from this update help to ensure that the NHS can continue to invest in other services which may generate their own benefits. As the majority of pharmaceutical ownership, investment and production is overseas, reinvestment in other NHS services may result in equal or greater benefits for wider UK economy if the spill over benefits of this investment are more likely to occur in the UK.

## The consequences for patients to whom any health service medicines are to be supplied and for other health service patients

- 146. The purpose of our preferred option is to help ensure that NHS spending on medicines continues to be affordable, allowing continued NHS investment in uptake of the most clinically and cost-effective medicines to the benefit of patients as well as investment in other patient services. The main impact of this specific proposed update is to ensure the stability of the UK medicine pricing schemes; our assessment remains that ensuring the good operation of the schemes means the NHS can continue to use its funds in the best interest of patients.
- 147. Moreover, the financial savings to the NHS as a result of these changes can be reinvested into the health system to provide greater patient benefits, estimated to provide between 1,151 and 1,275 additional QALYs by 2023.
- 148. As set out earlier, previous similar consultations have raised the possibility that increased payment percentages may make some medicines uneconomical to supply, resulting in a negative impact on patients' access to medicines. We consider that effective mitigations are already in place

<sup>&</sup>lt;sup>34</sup> Estimate provided in correspondence

should individual medicines become uneconomical to supply without such mitigations. These are expected to be effective in maintaining patients' access to medicines.

## **Impact on Small Businesses**

149. Businesses with NHS sales of less than £5m pa are excluded from the payment percentage mechanism in the Statutory Scheme – which represents the main likely impact of the proposals on companies. In terms of the classification of businesses, this exclusion has been interpreted to imply that only "Medium" and "Large" businesses are in scope of the proposals. Furthermore, the majority of modelled measured sales in the Statutory Scheme for 2023 are made up by large, multinational companies.

## **Equalities Impact**

150. The Government's assessment continues to be that this proposal will have no detrimental impact on those who share protected characteristics as defined by the Equality Act 2010, in particular those with disabilities. By generating savings for the NHS, the proposals should have a positive impact through ensuring the effective operation of the scheme, thus ensuring the resources available to provide treatments and services to patients across the NHS, including those with protected characteristics. In the same way, these proposals will help reduce inequality between the benefits all people can obtain from the NHS. Further detail on this is provided in the consultation document.

## Annex A – Reference Table

#### Table 15 – Reference table of growth rates and payment percentages

		2019	2020	2021	2022	2023
	Original Forecast	5.72%	6.84%	8.57%	9.21%	8.76%
Growth Rates	Previous Outturn Measured Sales Growth (based on Q4 2021 data)	1.69%	2.08%	9.48%	N/A	N/A
	Previous Measured Sales Growth Forecast	N/A	N/A	N/A	5.56%	5.26%
	Outturn Measured Sales Growth	1.75%	1.98%	9.44%	7.61%	N/A
	Revised Measured Sales Growth Forecast	N/A	N/A	N/A	N/A	5.63%
	Growth Rate of Allowed Sales – Statutory Scheme	1.10%	1.10%	1.10%	1.10%	1.10%
Payment %s	Statutory Scheme Payment Percentages – Current (applied to all non-exempt sales)	9.9%	7.4% (Profiled as 14.7% for Q1 and 5% for Q2-Q4)	10.9%	14.3% (Profiled as 10.9% for Q1-Q2 and 17.7% for Q3-Q4)	24.4%
	Statutory Scheme Payment Percentages – (applied only to sales from Frameworks entered into between 1 <sup>st</sup> April 2018 and 31 <sup>st</sup> Dec 2018)	7.8%	7.8%	7.8%	7.8%	7.8%
	Statutory Scheme Payment Percentages – Proposed (applied to all non-exempt sales)	N/A	N/A	N/A	N/A	27.5% (Profiled as 24.4% for Q1 and 28.6% for Q2-Q4)
	VPAS Payment Percentages	9.6%	5.9%	5.1%	15.0%	26.5%

## **Annex B – Payment Percentage Calculation**

- 1. In line with the setting of the current Statutory Scheme payment percentages, payments will be calculated assuming there are no Agreements exemptions from payments also known as frameworks.
- 2. The 2023 payment percentage has been calculated using data to Q3 2022, keeping it on the same basis as the VPAS payment percentage calculation, to deliver an allowed level of branded health service medicine sales.

2023 Payment Percentage

3. Initially the Total Measured Sales is calculated using Q3 2022 data:

Total Measured  $Sales_t = VS$  Measured  $Sales_t + SS$  Measured  $Sales_t + Parallel$  Import  $Sales_t$ 

4. Where VS refers to the VPAS, SS refers to the Statutory Scheme, trefers to the calendar year, e.g., 2023. Next, the Total Allowed Sales is calculated:

Total Allowed Sales<sub>t</sub> = (Total Measured Sales<sub>2018</sub> – Payments<sub>2018</sub>) ×  $(1 + 1.1\%)^n$ 

5. Where *Payments* refers to 2018 payments received by the NHS from the PPRS and Statutory Scheme, 1.1% is used as the allowed growth rate and *n* refers to the number of the year from 2019, where 2019 = 1, 2020 = 2 etc. Next, the Total Payment is calculated:

 $Total Payment_t = Total Measured Sales_t - Total Allowed Sales_t$ 

6. As explained in preferred option description, the modelled over- and under-payments between 2019 to 2021 have not been accounted for in the 2023 payment percentage calculation. As 4.1%-points were removed from the 2022 payment percentage, this effective under-delivery is considered in the 2023 payment percentage and is calculated as below:

SS 2022 under delivery

 $= SS Payment_{2022} - ((SS Measured Sales_{2022} \times Q1Q2share_{2022} \times 10.9\%) + (SS Measured Sales_{2022} \times (1 - Q1Q2share_{2022}) \times 17.7\%))$ 

- Where 10.9% and 17.7% refer to the current 2022 payment percentages already in Regulations, and Q1Q2share<sub>2022</sub> is the estimated share of annual Statutory Scheme sales which occurred between 1<sup>st</sup> January 2022 and 30<sup>th</sup> June 2022 as of Q3 2022 data, which stands at 49.5%.
- 8. The Statutory Scheme payment for 2023 is then calculated as:

 $SS Payment_{2023} = \left(\frac{SS Measured Sales_{2023}}{Total Measured Sales_{2023}} \times Total Payment_{2023}\right) + SS 2022 under delivery$ 

- 9. Two payment percentages will be calculated for 2023. This is due to the delay in being able to implement the 2023 payment percentage until the 1st April 2023, prior to which Statutory Scheme members will pay the 2023 payment percentage of 24.4% already in the Regulation. As such, for scheme members who made scheme payments in the first quarter of 2023, the anticipated under delivery of payment between 1st January 2023 and 31st March 2023 is factored into the payment percentage for the remainder of 2023. Scheme members that join the Statutory Scheme after the first quarter of 2023 and/or who did not make scheme payments in the first quarters of 2023 will not have this under delivery factored in the payment percentage.
- 10. The 2023 payment percentage for scheme members that join the Statutory Scheme after the first quarter of 2023 and/or who did not make scheme payments in the first quarters of 2023 is calculated as:

 $Payment \ Percentage_{2023_{i}} = \frac{SS \ Payment_{2023}}{SS \ Measured \ Sales_{2023}}$ 

11. Following this, the 2023 payment percentage Q2 to Q4 2023 for scheme members that made payments in the first quarter of 2023 at 24.4% is calculated. First the anticipated remaining required payment from 1st April 2023 after the payment of 24.4% from 1st January has been factored in is calculated:

SS Balance Payment<sub>2023</sub> = (Payment Percentage<sub>2023i</sub> × SS Measured Sales<sub>2023</sub>) - (SS Measured Sales<sub>2023</sub> × Q1share<sub>2023</sub> × 24.4%)

12. Where 24.4% refers to the current 2023 payment percentage already in Regulations, and Q1share<sub>2023</sub> is the estimated share of annual Statutory Scheme sales which will occur between 1<sup>st</sup> January 2023 and 31<sup>st</sup> March 2023 as of Q3 2022 data, which stands at 24.4%. The payment percentage to be applied from 1<sup>st</sup> April 2023 can be seen below.

 $Payment \ Percentage_{2023ii} = \frac{SS \ Balance \ Payment_{2023}}{SS \ Measured \ Sales_{2023} \times (1 - Q1 share_{2023})}$ 

13. This Q2 to Q4 2023 payment percentage is referred to as Payment percentage2023ii.

Element, UK	2022	2023
2019 VPAS Measured Sales Growth - Forecast	9.82%	6.11%
Statutory Scheme Measured Sales Growth - Forecast	-89.49%	5.93%
Parallel Imports Growth- Forecast	23.91%	-0.45%
2019 VPAS - Measured Sales (£m)	12,728	13,505
Statutory Scheme - Measured Sales (£m)	42	44
Parallel Imports - Measured Sales (£m)	998	994
Statutory Scheme as a % of Overall Measured Sales	0.3%	0.3%
Overall Measured Sales (£m)	13,768	14,543
Overall Growth	7.61%	5.63%
Allowed Sales (£m)	11,104	11,226
Allowed Growth	1.1%	1.1%
Expected Total Payment (£m)	2,664	3,317
Expected Statutory Scheme Payment (£m)	8.1	10.1
Legacy Payment %	10.9%	24.4%
Revised Annual 2022 Payment %	14.3%	
Revised Part Year (from July) 2022 Payment %	17.7%	
Statutory Scheme - Measures Sales subject to legacy % (£m)	21	
Statutory Scheme - Measures Sales subject to revised % (£m)	21	
Part year payment at legacy % (£m)	2	
Part year payment at revised % (£m)	4	
2022 under-delivery (£m)	2	
Adjusted expected 2023 Payment (£m)		12

27.5%

28.6%

#### Table 16 – Breakdown of 2023 Payment Percentage Calculation (using Q3 2022 data)

Final Annual Payment %

Final Part Year (from July) 2022 Payment %

## Annex C – Revised Forecast

- 1. In order to determine the payment percentages required to deliver the Government's overall allowable growth rate as set out in the preferred option, the value of total sales of branded medicines has to be forecast. The payment percentage can then be set based on the difference between forecast sales and the allowed level of sales.
- 2. The forecasting methodology is based around a lifecycle approach to expenditure, which has been detailed in previous IAs<sup>35</sup>.
- 3. To maintain broad commercial equivalence with the VPAS, the forecast has been revised using the latest outturn data (up to Q3 2022) in the identical approach used in the VPAS<sup>36</sup>. At a high level, this mechanism compares cumulative outturn growth against cumulative forecast growth and adjusts future forecast growth by this ratio.
- 4. The table below shows the forecast of the previous consultation and IA and the revised forecast of growth of branded sales.

#### Table 17 – Previous and revised forecasts of branded sales

	2019	2020	2021	2022	2023			
<b>Previous Forecast</b>	1.69%*	2.08%*	9.48%*	5.56%	5.26%			
<b>Revised Forecast</b>	1.75%*	1.98%*	9.44%*	7.61%**	5.63%			
*Observed growth, **Year-to-date growth								

 $<sup>^{35} \</sup> https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/761064/impact-assessment-2018-statutory-scheme-branded-medicines-pricing.pdf$ 

<sup>&</sup>lt;sup>36</sup> https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\_data/file/1046017/voluntary-scheme-for-branded-medicines-pricing-and-access-annexes.pdf

# Annex D - Estimates of the NHS cost of providing an additional QALY, and society's valuation of a QALY

- 5. This Annex defines and describes two distinct, but related concepts:
  - a. The cost per QALY provided "at the margin" in the NHS;
  - b. The societal value of a QALY.
- 6. It then provides an illustrative example of how these two figures are used in DH IAs.

#### The cost per QALY "at the margin" in the NHS (£15,000)

- 7. The NHS budget is limited in any given time period. This means that there are potential activities, or beneficial uses of funds, which would generate QALYs but which cannot be undertaken because the budget is fully employed. If additional funds were given to the NHS, additional QALYs would be generated by funding these activities. Similarly, if funds were taken from the NHS QALYs would be lost as some activity "at the margin" could no longer be funded and would necessarily be discontinued.
- 8. The cost per QALY "at the margin" is an expression of how many QALYs are gained (or lost) if funds are added to (or taken from) the NHS budget. It has been estimated by a team led by York University, and funded by the Medical Research Council, to be £12,981<sup>37</sup>. Whilst there are inherent uncertainties surrounding any such estimates, subsequent studies commissioned by DHSC have found a range of values broadly consistent with this figure. Expressed in 2016 prices, and adjusted to give an appropriate level of precision, we interpret this estimate as a cost per QALY at the margin of £15,000.
- 9. This implies that every £15,000 re-allocated from some other use in the NHS is estimated to correspond with a loss of 1 QALY. Conversely, any policy which releases cost savings would be deemed to provide 1 QALY for every £15,000 of savings released. The £15,000 cost per QALY at the margin is a pragmatic, simplifying assumption grounded in academic research to assess the opportunity cost of allocation of NHS and DHSC funds. It is used to estimate how much benefit is derived from marginal spending, and is not a firm estimate, prediction or commitment.

#### The social value of a QALY (£70,000)

- 10. Society values health, as individuals would prefer to be healthy. This value can be expressed as a monetary "willingness to pay" for a QALY the unit of health.
- 11. The value society places on a QALY is also, in principle, a matter of empirical fact that may be observed. We currently estimate this value to be £70,000, based on analysis by the Department for Transport of individuals' willingness to pay to avoid mortality risks<sup>38</sup>.
- 12. Note that the estimated social value of a QALY significantly exceeds the estimated cost of providing a QALY at the margin in the NHS. This implies that the value to society of NHS spending, at the margin, significantly exceeds its cost. Adding £15,000 to the NHS budget would provide 1 QALY, valued at £70,000, according to these estimates.

<sup>&</sup>lt;sup>37</sup> See http://www.york.ac.uk/che/research/teehta/thresholds/ and links therein

<sup>&</sup>lt;sup>38</sup> See p23 in <u>https://www.gov.uk/government/publications/quantifying-health-impacts-of-government-policy</u>

- 13. Suppose a project costs £15m and these costs fall on the NHS budget. It is expected to generate health gains to patients amounting to 1,200 QALYs.
- 14. The costs and benefits, and the overall net benefit of the project would be calculated as follows:
  - The <u>costs</u> of the project are the QALYs that would be gained if the funds were used elsewhere in the NHS, but which are foregone if the project is undertaken. Using the standard DH estimate that one QALY is gained elsewhere for every £15,000 of funding, this gives an 'opportunity' cost of **1,000 QALYs lost**. Monetising these costs at the DH estimate of the social value of a QALY gives a monetary equivalent of **£70m**.
  - The <u>benefits</u> of the project are simply the QALYs gained that is **1,200 QALYs gained**.
     Monetising these costs using the DH estimate of the social value of a QALY gives a monetary equivalent of <u>£84m</u>.
  - The net benefit of the project is therefore 200 QALYs, or, expressed in monetary terms £14m.
- 15. In principle, costs and benefits in the above example can be expressed either in QALYs or in £ and give the same (correct) result. However, many projects have other impacts besides NHS costs and QALYs, and it is important to be able to express all the impacts in the same currency. For example, a project might generate cost savings to business, which are denominated in £s.
- 16. This is why standard DHSC practice is to convert all ultimate impacts into £, as recommended in the HMT Green Book. For costs falling on the NHS budget this means converting them first in to QALYs (at £15,000 / QALY), and then monetising them (at £70,000 / QALY).

## Annex E – Testing the approach to estimating UK investment impacts

- In the consultation IA, we used an estimate provided by the Department for Business and Trade (DBT) of the proportion of global profits, and subsequently global R&D, that accrues to the UK of 10%. This estimate was based on analysis of trade information that around 10% of drug spend is on UK domestic production and assumed that returns to capital and R&D investment are shared between the UK and overseas in the same proportion as total returns.
- 2. Responses to the consultation highlighted concern that the change to the Statutory Scheme payment percentage for 2023 may have an impact on companies' future R&D location choices. The concern around a potential signalling effect was addressed in the main body of the IA and so is not repeated here.
- 3. To reflect this, in this annex we have tested the prudence of the approach taken to examine the potential impact on UK investment driven by the costs of changing the 2023 Statutory Scheme payment percentage. It is out of the scope of this IA to consider the long-term impacts of the payment percentage change on UK R&D share. The Department is likely to consult on an updated Statutory Scheme to apply from 2024 later this year. Further discussion of the link between price regulation and investment location choice can be found in the *Impact on inward investment and associated spillovers* section above.
- 4. In 2020 the UK's share of global R&D came to 3.1%, with global pharmaceutical R&D at £161 billion<sup>39</sup> and the UK's pharmaceutical R&D summing to just over £5 billion<sup>40</sup>. The portion of global investment lost in the UK would need to be more than three times this in order to reach our central estimate contained in the main body of the IA.
- 5. Furthermore, the central estimate assumes that the entirety of the estimated global revenue reduction could translate into lost investment. In practice, as shown earlier in figure 3, there are multiple options to mitigate change in shareholder income, of which reducing investment is one.
- 6. We therefore consider the approach taken to estimating the potential loss of R&D spillover effects in the UK to be a prudent one in the context of the scope of this IA.

<sup>&</sup>lt;sup>39</sup> <u>https://www.evaluate.com/thought-leadership/pharma/world-preview-2022-report</u> (Figure 14)

<sup>&</sup>lt;sup>40</sup> Business enterprise research and development time series (BERD), ONS

<sup>(</sup>https://www.ons.gov.uk/economy/governmentpublicsectorandtaxes/researchanddevelopmentexpenditure/timeseries/dlcd/berd)