



Will Quince MP

Parliamentary Under-Secretary of State for Children and Families

Sanctuary Buildings 20 Great Smith Street Westminster London SW1P 3BT
tel: 0370 000 2288 www.education.gov.uk/help/contactus

Eileen Milner

26 May 2022

Dear Eileen,

I am writing to formally appoint you as the independent Chair of the Trust in Bradford.

The Trust will take responsibility for the delivery of children's social care services in Bradford from 1 April 2023 and will operate in 'shadow form' as soon as is feasibly possible. As Chair, you will be critical to the success of the Trust, and in securing high-quality services and the best possible outcomes for vulnerable children and families in Bradford. A decisive fresh start is essential considering the findings from the Commissioner's and the National Panel's reports and the level of entrenched failure within children's social care services.

I have no doubt that your experience and achievements as Chief Executive and Accounting Officer of the Education and Skills Funding Agency and as Executive Director (Chief Operating Officer) at the Care Quality Commission, as well as your considerable success in other sectors will bring the right level of challenge, expertise and robust leadership needed to deliver a clear vision for the Trust.

You will be responsible for establishing a Board with the necessary skills and experience to enable the smooth transition of services to the Trust, ensuring the Trust operates independently of the Council, and to drive the improvement of services for children and families. You will be working closely with Steve Walker, Children's Commissioner, and Eleanor Brazil, as well as senior Council officials and leaders.

I would like to wish you the very best in your new role, and I look forward to working with you.

I am copying this letter to: Steve Walker; Eleanor Brazil; Kersten England (Chief Executive of Bradford Council); Councillor Susan Hinchcliffe (Leader of the Council); and Councillor Sue Duffy (Lead Member for Children's Services).

Yours Sincerely,

A handwritten signature in black ink, appearing to read "Will Quince". The signature is written in a cursive style with a horizontal line at the end of the second name.

Will Quince MP
Parliamentary Under Secretary of State for Children and Families