

## MINUTES OF THE CMA BOARD

Meeting date: 15 December 2021  
Venue: By videoconference

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### Members present

Jonathan Scott (Chair)  
Kirstin Baker  
Martin Coleman  
Andrea Coscelli (CEO)  
Cynthia Dubin  
Amelia Fletcher  
Michael Grenfell  
Bill Kovacic  
Erik Wilson (COO) <sup>1</sup>

### CMA staff present

Stuart Hudson, Senior Director, Strategy, Communications and Advocacy  
Lucy Robbins, Senior Director, People, Capability and Culture<sup>2</sup>  
Kate Bridge, Director of Executive Office and Performance  
Sukhinder Lalli, Legal Director, Governance, Compliance and Risk  
Board Secretary (minutes)

### Advisors present

Sarah Cardell, General Counsel  
Mike Walker, Chief Economic Adviser

### Teams

The meeting was attended by staff from across the CMA including from the OIM, Policy and International, and Communications teams.

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## 1. Introduction

The Chair welcomed the Board members to the meeting. There were no new conflicts declared or declarations of gifts or hospitality.

## 2. Minutes

The Board approved the minutes, and the logs of actions and steers, from the meetings of 1 and 17 November 21 with no changes.

The Board acknowledged the committee minutes received.

## 3. Pipeline Steering Group update

The Board received an update on potential cases in the CMA's pipeline.

## 4. Chief Executive's update including Corporate risk register, External guidance tracker and Future Operating Model

The CEO updated the Board on the work of the CMA, including updates on recent meetings, mergers, cases and other developments in the CMA. The Board reviewed the Risk Register and the External guidance tracker.

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<sup>1</sup> EW left the meeting at the end of item 5.

<sup>2</sup> LR joined the meeting at the end of item 5.

**5. Office for the Internal Market governance**

The Board was updated on the work to establish the Office for the Internal Market (OIM) and it approved the drafts of two governance documents: the Board Guidance for OIM for Task Groups and the Code of Conduct for the OIM Panel Chair and OIM Panel Members.

**6. Enabling effective international engagement**

The Board discussed the CMA's priorities for future international engagement, noting the work of the International Team to support such engagement across the CMA, ensuring that this is as effective as possible.

**7. The CMA's communications strategy**

The Board agreed the proposed communications strategy that seeks to grow awareness and understanding of the CMA and its purpose.

**8. AOB**

The Board noted the papers provided for information, and the Chair thanked the Board for the meeting, wishing all a safe and happy festive break.