

DEROGATION LETTER IN RESPECT OF INITIAL ENFORCEMENT ORDERS ISSUED PURSUANT TO SECTION 72(2) ENTERPRISE ACT 2002

Consent under section 72(3C) of the Enterprise Act 2002 to certain actions for the purposes of the Initial Enforcement Order made by the Competition and Markets Authority ('CMA') on 1 February 2021.

Completed acquisition by Veolia Environnement S.A. (Veolia) of a minority shareholding in Suez S.A. (the 'Transaction')

We refer to your submission of 27 May 2021 requesting that the CMA consents to a derogation to the Initial Enforcement Order of 1 February 2021 (the 'Initial Order'). The terms defined in the Initial Order have the same meaning in this letter.

Under the Initial Order, save for written consent from the CMA, Veolia Environnement S.A. ('Veolia') and Veolia UK Limited ('Veolia UK') are required to hold separate the Veolia business from the Suez business and refrain from taking any action which might prejudice a reference under section 22 of the Enterprise Act 2002 or impede the taking of any remedial action following such a reference.

After due consideration of your request for derogations from the Initial Order, based on the information received from you and in the particular circumstances of this case, Veolia and Veolia UK may carry out the following actions, in respect of the specific paragraphs:

1. Paragraphs 5(c) and 5(i) of the Initial Order

Veolia is seeking a derogation to allow the $[\[\]]$ for Veolia UK & Ireland ($[\[\]]$) to take up an additional role relating to the Veolia business (the role of $[\[\]]$).

The CMA consents to a derogation from paragraphs 5(c) and 5(i) of the Initial Order to permit the above action, strictly on the basis that:

(i) [≫] has the necessary capacity and experience to effectively fulfil the additional role of [≫], alongside the current role of [≫]. Hence, the proposed management change will not impact the viability or ongoing operation of the Veolia business;

- (ii) No other management or key staff changes will be made to the Veolia UK business or UK-related assets (as defined in the derogation dated 1 February 2021); and
- (iii) This derogation will not lead to any integration of the Suez business and the Veolia business.