



8<sup>th</sup> July 2019

Pubs Code Review Team  
Department for Business, Energy and Industrial Strategy  
1<sup>st</sup> Floor, Orchard 3  
1 Victoria Street  
London  
SW1H 0ET

JW LEES & CO. (BREWERS) LTD  
GREENGATE BREWERY  
MIDDLETON JUNCTION  
MANCHESTER M24 2AX

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[www.jwlees.co.uk](http://www.jwlees.co.uk)

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Dear Sir / Madam

JW Lees is a 191-year old family business with 142 pubs in the North West. We manage 39 pubs and work with Pub Partners in 103 pubs.

At present we fall below the 500-pub limit and so have signed up to the voluntary code and any disputes, of which there have been none, are referred to PIRRS and PICAS. We have also taken part in the Licensee Index Survey carried out by KAM Media and have been pleased to see that JW Lees Pub Partners are the most optimistic tenants in the survey.

We would urge you to not further legislate since we believe that the Pubs Code is working well and for many people the opportunity to join the pub trade is based on the relatively low cost of entry and the opportunity to be self-employed running a pub but supported by a company with the ability to help and support where necessary.

JW Lees is only successful because our Pub Partners are successful, and we see no need to legislation and bureaucracy to regulate this relationship. We can see that the Pubs Code is relevant for larger companies, but we would also trust that you will see that the sub-500 limit is equally relevant and that this should be retained in any review.

We remain

Faithfully yours

[Redacted signature]

[Redacted name]